

USNMCB-FOUR DEDICATES THIS BOOK
TO THE MEMORY OF BU3 DAVID A. BILLS

## IN MEMORIAM

"BUILDER THIRD CLASS DAVID A. BILLS"





"The Lord bless thee and keep thee, the Lord make his face to shine upon thee and be gracious unto thee, the Lord lift up the light of His countenance upon thee, and give thee peace." Amen.

Born, January 23, 1951

Died, March 22, 1973

EULOGY.....Our hearts were all saddened by the news of the tragic death of one of our shipmates. We are gathered here on this day, 23 March 1973, for a memorial service. A service in memory of Builder Third Class David A. Bills. Petty Officer Bills was the son of Mr. and Mrs. John Francis Bills of Denver, Colorado. He came on active duty in the United States Navy, July 1971. He was transferred to U.S. Naval Mobile Construction Battalion FOUR on 17 March 1972. He died while serving with our Battalion's detachment at Naval Station Guantanamo Bay, Cuba. He died in the line of duty and in the service of his country.

Our lives as Navymen and as Seabees necessarily exposes us to hazards. Through our history we have had many shipmates who have given the ultimate sacrifice. The Seabees of World War II, Korea and the Vietnam Conflict have repeatedly been willing to expose themselves to the hazards of a war environment coupled with the additional hazards of the construction profession. The job of construction always has been hazardous and despite advancements in occupational safety it always will be. It is an occupation for men who are willing to get the job done. David Bills was such a man. He had a fine record and had great promise at being a success at whatever career he chose. He was a man that did his part to see that the job got done. The loss of David A. Bills is a great tragedy to his family and loved ones, to this Battalion and to myself as his Commanding Officer.

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## U.S. Naval Mobile Construction Battalion Four







'71-72 deployment

The main body of NMCB-FOUR arrived at the Naval Station, Rota, Spain, to find the Seabee Camp in dire need of repairs. Work began and within a couple months, the Seabee Camp, Ciudad de Plata or Silver City, was transformed into a small city with its own post office, laundromat, exchange, theater, sports arena and traffic signs. FOUR also sent details to England, Scotland, Greece, Sicily and Panama. The mission of these detachments was to rehabilitate office spaces, living quarters and recreational facilities.





U.S. Naval Mobile Construction Battalion Four was commissioned March 8, 1951 at the U.S. Naval Yards and Docks Supply Depot, Davisville, R.I. At that time, FOUR comprised of 8 officers and 282 enlisted men.

The first deployment of FOUR was to U.S. Naval Station, Bermuda, in the West Indies. In the last 22 years, the Battalion has covered millions of miles to carry out their assigned tasks.

Being an East Coast Battalion, FOUR saw duty in Morroco; the Bahamas; Port-au-Prince, Haiti; Newfoundland; Scotland; Puerto Rico; Guantanamo Bay, Cuba; and Rota, Spain.

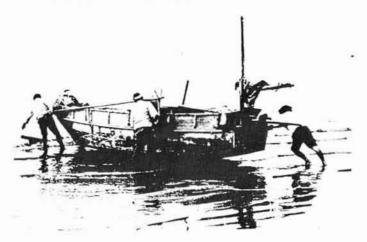
NMCB-FOUR returned to Davisville, R.I. from Rota, Spain in July 1965. Four months later, the entire Battalion was transferred to Construction Battalion Center, Port Hueneme, California, their new permanent duty station. The Vietnam Crisis necessitated the move from East Coast to West Coast. The men received military and technical training with numerous briefings on Vietnam.

New horizons began to unfold for the Battalion. From 1965 to 1969, new names of towns began to leave lasting impressions on the men of FOUR. Vietnam deployments to Chu Lai in 1966; Camp Hoover, Da Nang in 1967 and 1968; Camp Adanir in 1969.

Then in May 1970, NMCB-FOUR began its deployment at Camp Shields, Okinawa, as the Pacific Alert Battalion ready to move out any place in the Pacific on short notice. When FOUR found its next deployment to be in Europe, the peaceful mission of construction was again a reality.

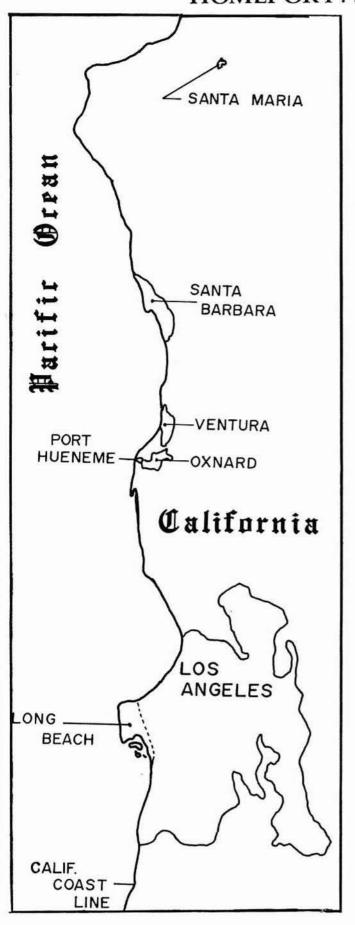
The "Best of Type" Award went to the Battalion for the 1969 Vietnam and 1970 Okinawa deployments, two consecutive years. NMCB-FOUR had won this same award six times while with the Atlantic Fleet.

#### Four's Past

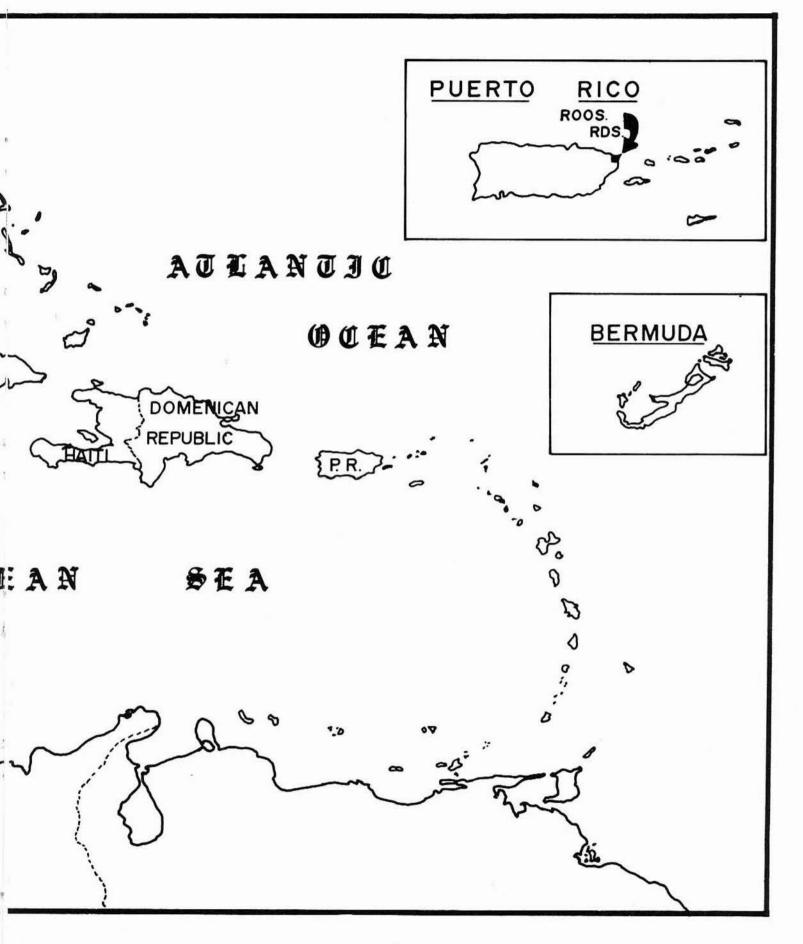




#### HOMEPORT... THEN NEW HORIZONS







Commander J.A. RUSCYK, CEC, USN, became the 14th Commanding Officer of NMCB-FOUR when he assumed command of the Battalion on 16 December 1970.

Commander RUSCYK received his commission to Ensign in January 1958. A native of New Britian, Connecticut, he earned his Bachelor of Science Degree from Duke University in 1957. Commander RUSCYK is a Professional Engineer registered in the State of North Carolina.

Commander RUSCYK began his Naval career with NMCB-SIX where he served as a company commander. Completing a tour with naval Schools, Constructions, Port Hueneme, California, as assistant officer-in-charge of Equipment Operators' Schools. He departed the military for a year. During this time he served as a construction engineer on various projects with a civilian enterprise.

Returning to the Naval service as a Lieutenant in 1962, Commander RUSCYK was assigned as Assistant Public Works Officer MCAS, El Toro. California. Following a tour at MCAS, Cherry Point, North Carolina as resident officer-incharge of construction he served a tour with OICC, Saigon, Vietnam as Construction Coordinator for which he received the Navy Achievement Medal with Combat "V". Returning to the States in 1967, Commander RUSCYK became the Public Works Officer at NASS, Fallon, Nevada. As assignment as Assistant Shore Facilities Systems Officer on the Staff of CINCPACFLT, Hawaii, directly preceded the Commander's attachment NMCB-FOUR.

Commander RUSCYK's other decorations include the Meritorious Unit Commendation Ribbon, the National Defense Service Medal, the Vietnam Service Medal and the Republic of Vietnam Campaign Medal.

Before attending Post-Graduate School in Monterey, California Commander RUSCYK and his wife, Mildred, went on a brief tour of the Virgin Islands.

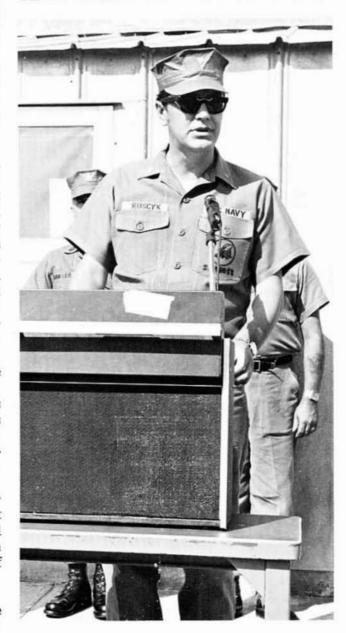
## CDR J.A. Ruscyk

#### **Commanding Officer**

Dec. 1970 to Oct. 1972









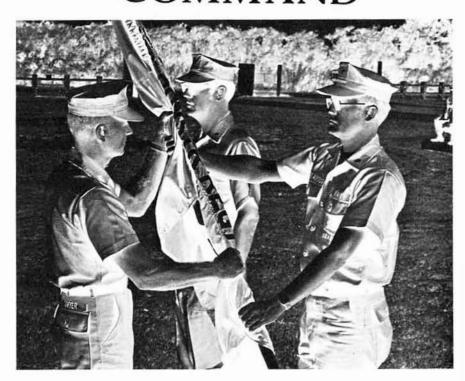




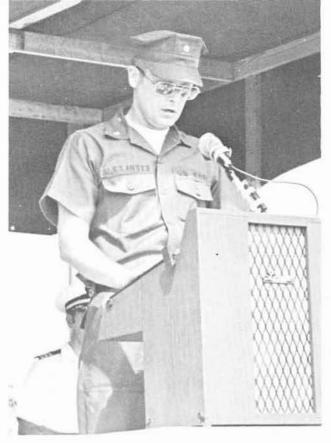


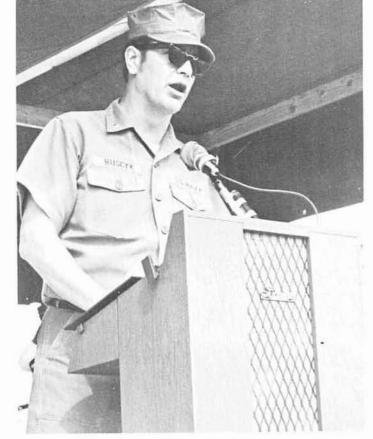


## CHANGE OF COMMAND



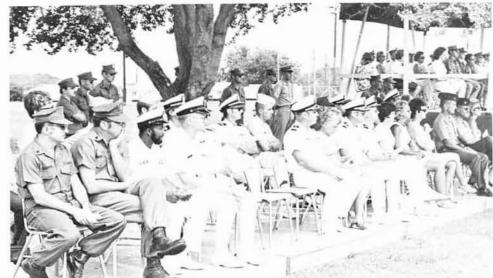
"I stand ready to be relieved."





October 31, 1972

















### CDR R.E. Alexander

#### Commanding Officer November 1970 to —

Commander Robert E. ALEXANDER, CEC, USN, received his commission as an Ensign in the U.S. Naval Reserve after graduation from the University of New Mexico, Albuquerque. New Mexico in June of 1958. After attending CECOS at NCBC Port Hueneme, Commander ALEXANDER was assigned to NMCB-NINE serving as company commander during battalion deployments to Okinawa and Alaska, In 1960 Commander ALEX-ANDER augmented from the U.S. Naval Reserve to the Regular Navy and was reassigned to the Staff of the Commander, Construction Battalions, U.S. Atlantic Fleet, in Davisville, Rhode Island. While with COMCBLANT, Commander ALEX-ANDER served as Assistant Operations Officer, Flag Administrative Unit. In February 1962 Commander ALEXANDER was Assigned to the Officer-in-Charge-of-Construction, U.S. Naval VLF Communications Facility, Australia and served as Resident Officer in Charge of Construction, Northwest Cape, Australia until March of 1965. In April 1965 Commander ALEXANDER reported as Assistant Public Works Officer, U.S. Naval Air Station, Moffett Field, California. In June 1966 he entered Stanford University for duty under instruction and graduated with a Master of Science Degree in Civil Engineering (Construction). In July 1967 Commander ALEXANDER reported to the Naval Air Training Division, Naval Facilities Engineering Command in Pensacola, Florida as the Facilities Management Officer. From April 1969 to April 1970 he served as the Operations Officer for the THIR-TIETH and the THIRTY-SECOND U.S. Naval Construction Regiments in the First Military Region of the Republic of Vietnam. Upon completion of Vietnam service, Commander ALEXANDER served as Head, Resident Officer in Charge of Construction, Pacific Department of the Western Division, Naval Facilities Engineering Command in San Bruno, California.

Commander ALEXANDER is authorized to wear the Bronze Star with Combat "V", the Navy Commendation Medal with Combat "V", the Navy Achievement Medal, the Navy Meritorious Unit Commendation, the Combat Action Ribbon, the National Defense Service Medal, the Vietnam Service Medal with Four Bronze Stars and Fleet Marine Force Combat Operations Insignia, the Vietnam Cross of Gallantry with Silver Star, the Vietnam Armed Forces Meritorious Unit Citation (Gallantry Cross) and the Republic of Vietnam Campaign Medal with Device.

Commander ALEXANDER is a registered professional engineer (Civil Engineer) in the State of California. He is married to the former Elwyn Potter of Dalkieth, Western Australia. The ALEXANDERS have two children, Matthew and Greer.







## LCDR. J.T. Mergner

**Executive Officer** 

May 1970 to -

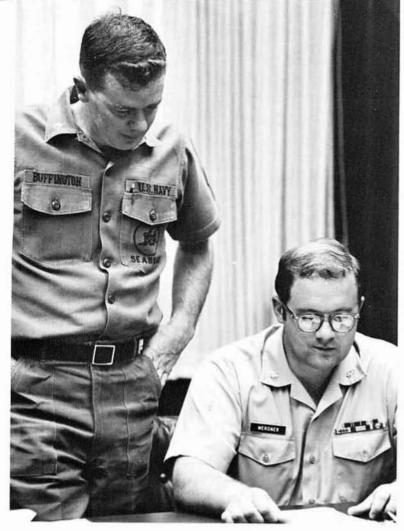


LCDR Mergner was raised in Livingston, New Jersey. Upon graduation from the United States Naval Academy in 1961, he was commissioned as an Ensign in the Civil Engineering Corps and ordered to duty at the Public Works Center, Newport, Rhode Island, where he served as the Assistant to the Operations Officer.

In 1964 he received a Master of Civil Engineering degree from Rensselaer Polytechnic Institute. . After attending CECOS Basic Course and the NBC Warfare Defense (Ashore) Course at the U.S. Army Chemical Corps School, Fort McClellan, Alabama, he reported to the U.S. Naval Station, Keflavik, Iceland, for duty as Public Works Transportation Officer.

Following this tour, LCDR Mergner was assigned as Assistant Resident Officer in Charge of Construction, U.S. Naval Base, Charleston, South Carolina. In April 1968. he was ordered to the Construction Directorate, U.S. Military Assistance Command, Vietnam. He was assigned to the Real Estate Division where he was responsible for real estate acquisition in the I and II Corps Tactical Zones. For this work he was awarded the Bronze Star Medal. Prior to reporting to NMCB-FOUR, he was assigned as Director, Contract Administration Division, Naval School, CEC Officers, Port Hueneme, California.

LCDR Mergner is a member of the American Society of Civil Engineers, the Society of American Military Engineers, the U.S. Naval Institute and Tau Beta Pi and Chi Epsilon Societies. He is a Professional Engineer in the state of Pennsylvania. In addition to the Bronze Star Medal he has been awarded the National Defense Service Medal, the Vietnam Service Medal, the Vietnam Honor Medal, First Class, and the Vietnam Campaign Medal.







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LCDR C.G. Sahlman



LCDR.C.P. Van Frank



LT S.L. Houser



LT A.M. Nalbor



Lt. M. C. Schramer III



LT. B.M. Murray



LT S.C. Larson

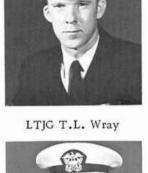


LCDR C.E. Hislop



LTJG J. B. Butler



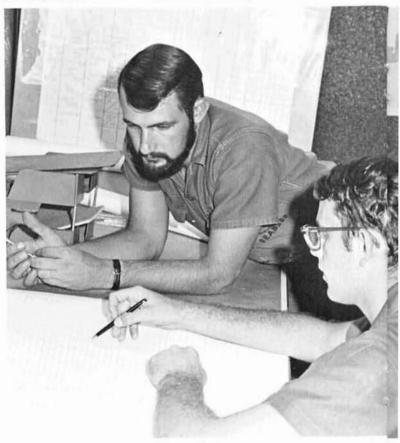




LTJG K.A. Olson



LTJG. F.J. Schumacher



LTJG G.B. Hawes



LTJG P.D. Steinke







ENS. J.T. Corbett





ENS R.C. Sturgeon, II

ENS R.J. Sesny





ENS D.M. Redmon-Jones



ENS C.C. Kleven



CWO3 G.E. Stiller



CUCM R.N. Nowakowski



GYSET J.J. Boner



CMC T. Forrestieri

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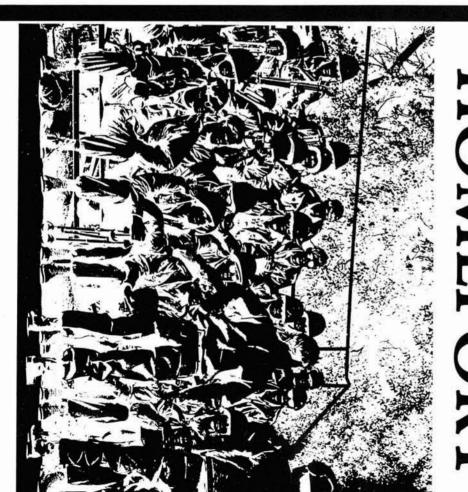






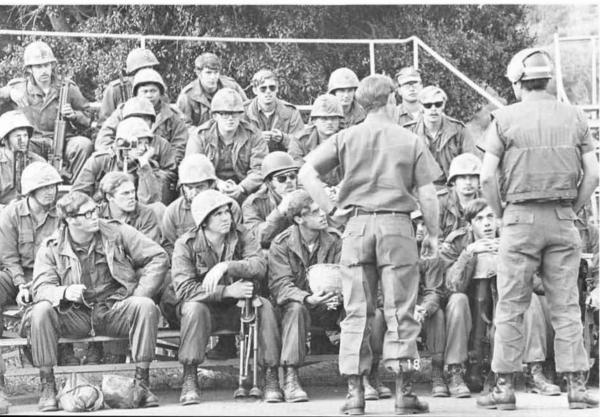


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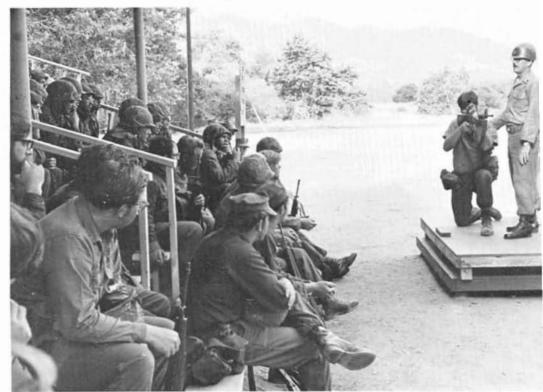








## military training instruction





# M-16 handling firing cleaning





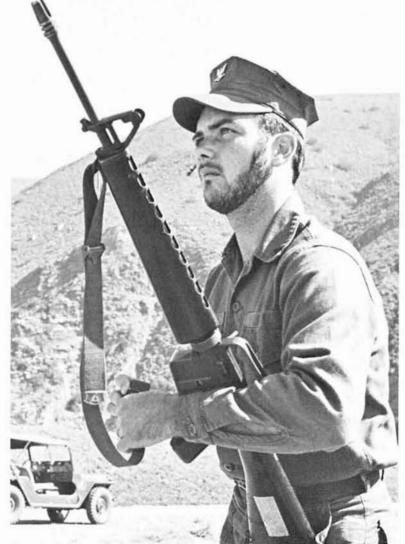












## simulated defensive combat



















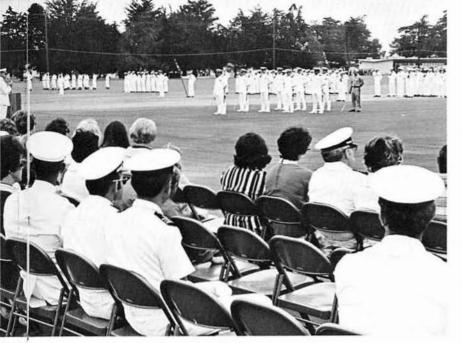
U.S. Naval Mobile Construction Battalion FOUR was awarded the Peltier Award at a ceremony May 17 as the outstanding Construction Battalion of 1971. Rear Admiral S. R. SMITH, Commander, U.S. Naval Construction Battalions Pacific Fleet, presented this award to NMCB FOUR Commanding Officer, Commander J.A. RUSCYK, in recognition of the Battalion's performance on their Okinawa deployment. During this deployment as Pacific Alert Battalion, NMCB FOUR accomplished essential construction projects throughout the Pacific from Japan to the Phillipines. The Peltier Award is recognition of the sustained, superior professional and military proficiency of NMCB FOUR men and officers despite difficult climactic and environmental conditions.

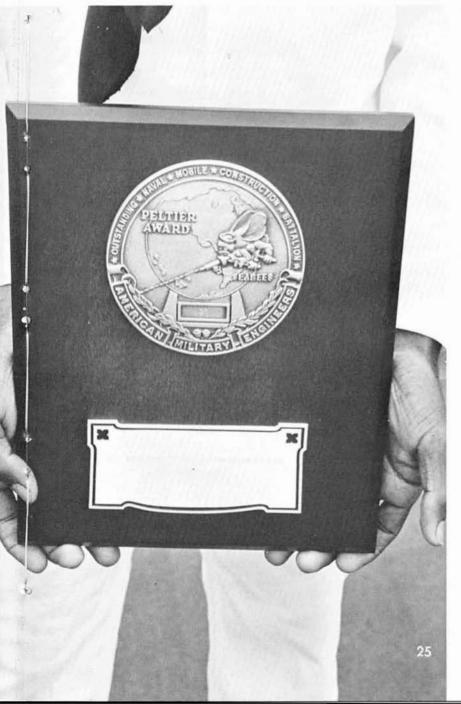
The distinguished guests at the award ceremony at Port Hueneme included Captain E. R. STACY, Commander, 31st Naval Construction Regiment, Port Hueneme, California and Commander R. D. GAULDEN. Commander GAULDEN, Chief Staff Officer, 31st Naval Construction Regiment, was NMCB FOUR's Commanding Officer until December 16, 1970.





PELTIER AWARD





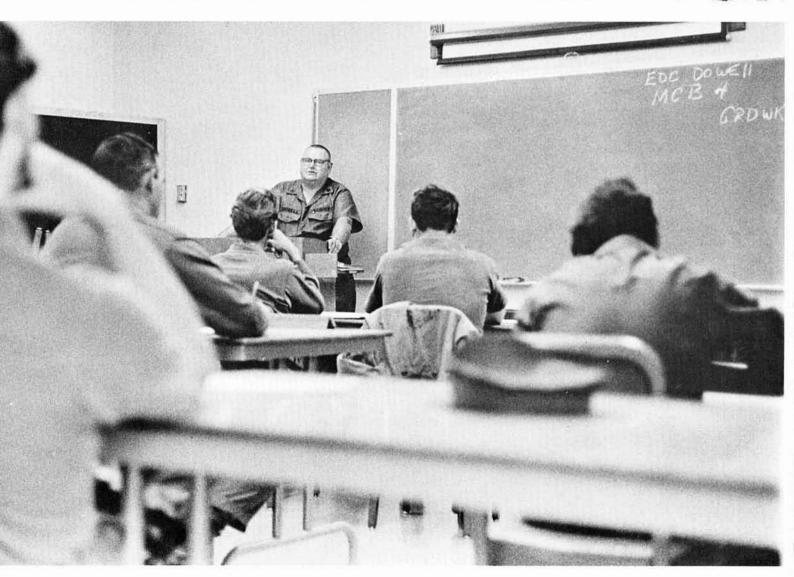






## on the job training







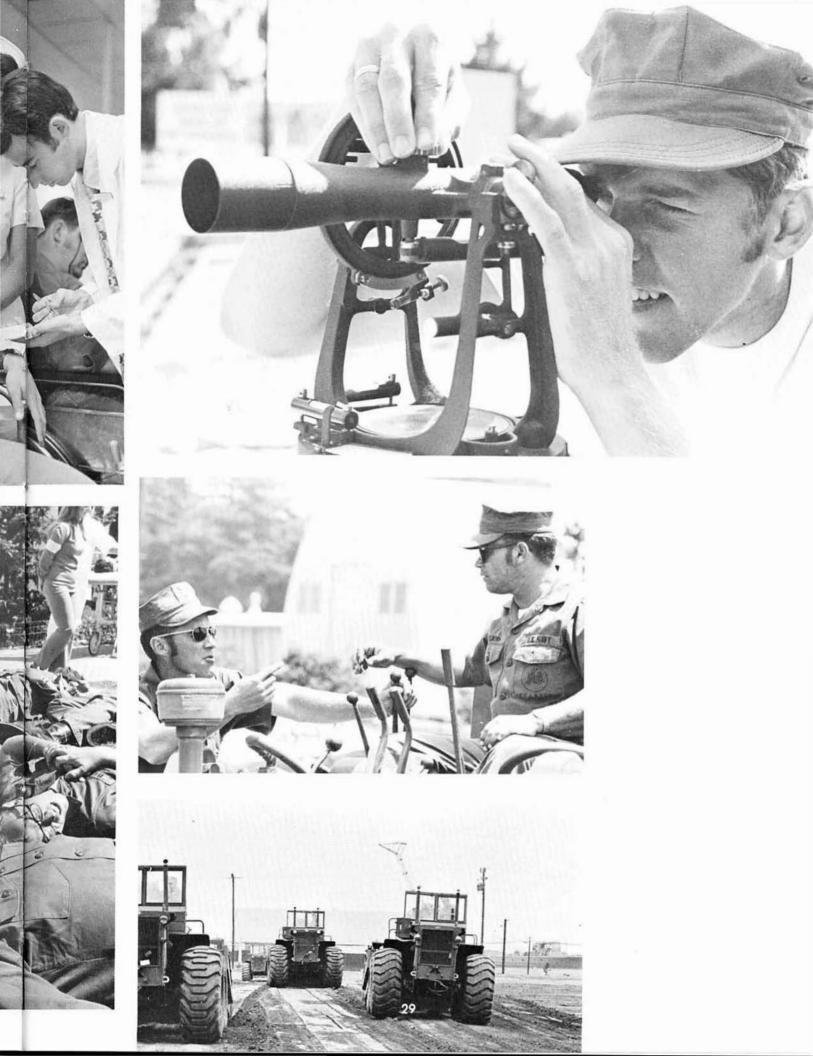












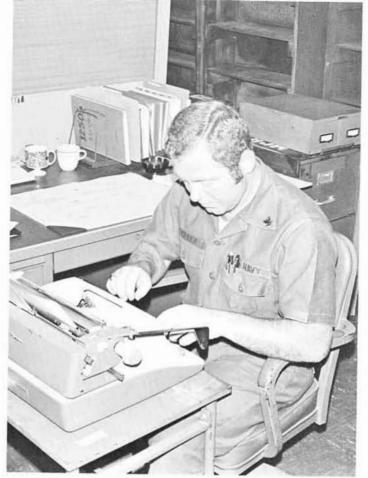










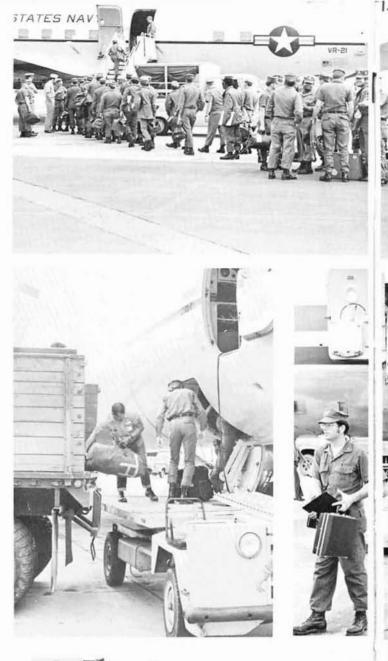






## departure







# JOB SITES

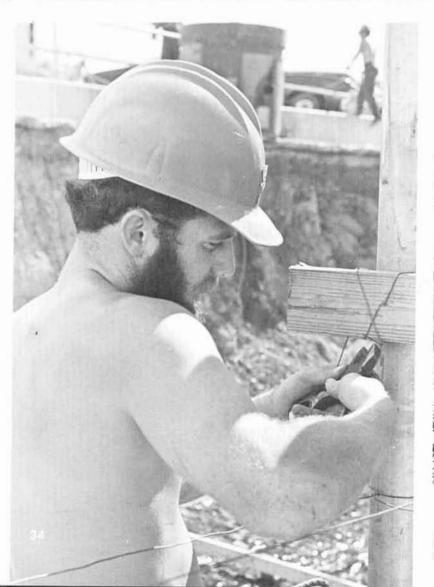




#### Naval Commun







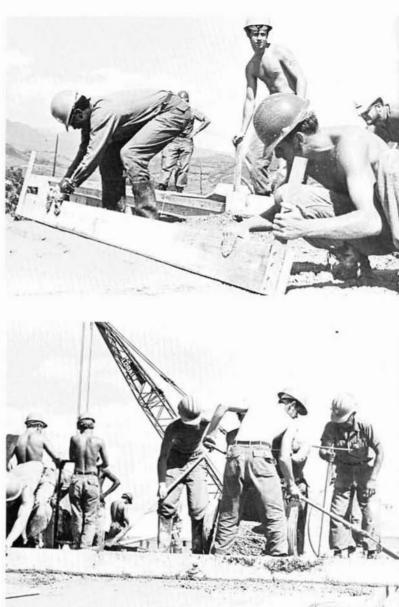














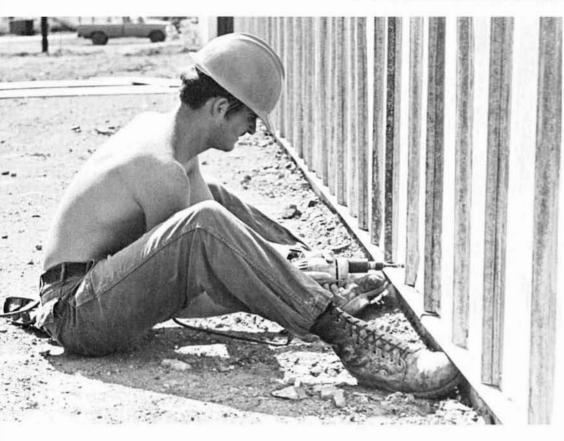








### Warehouses











# Navy









## **Exchange Project**

















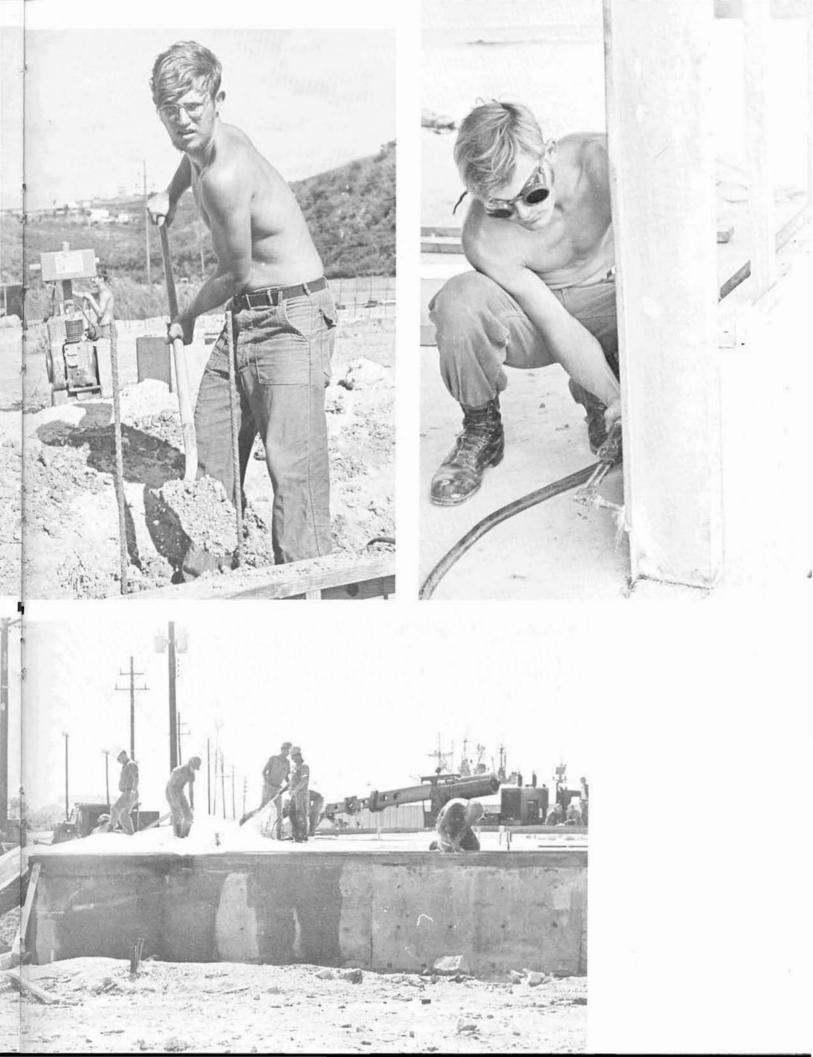


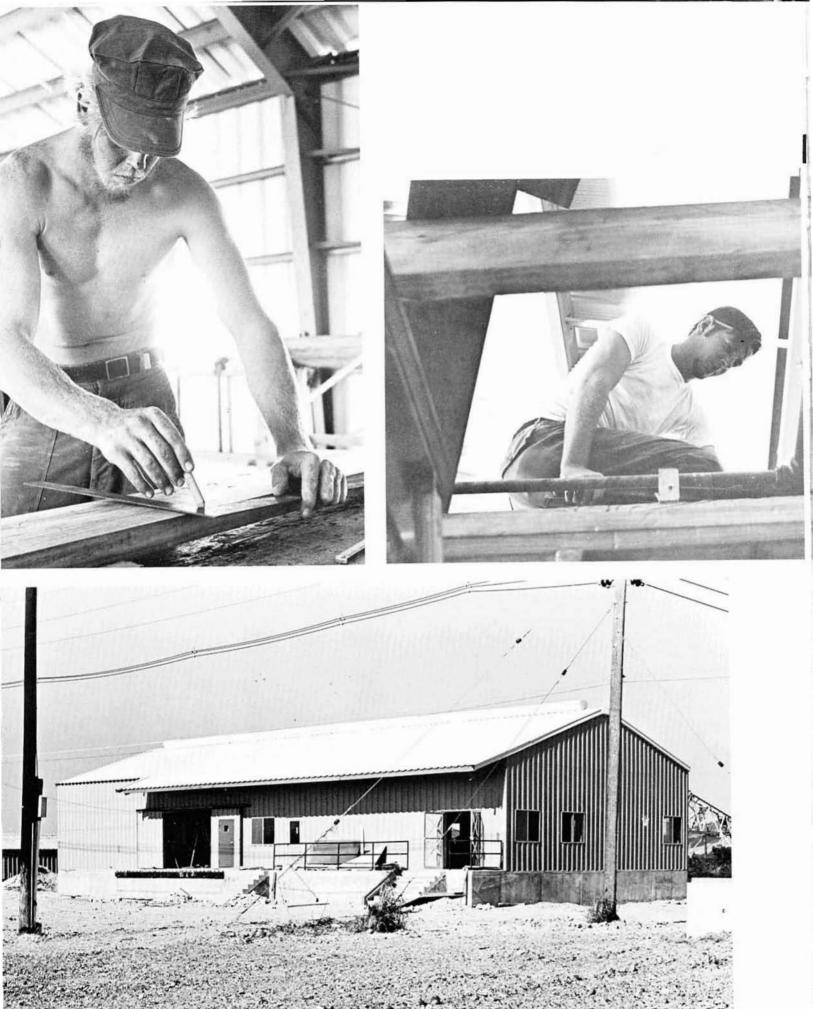




#### Fleet Post Office Project

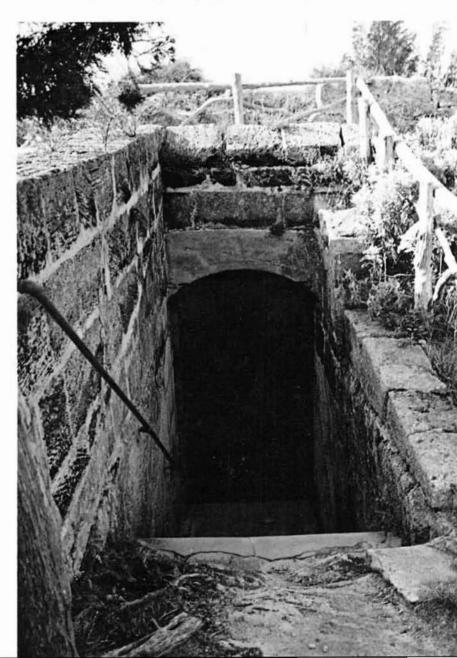


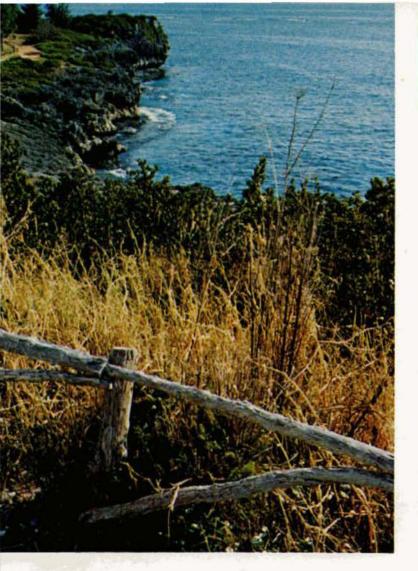




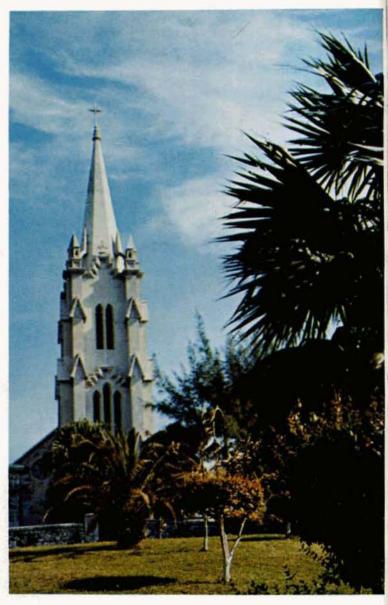


# REFLECTIONS FROM THE CARIBBEAN

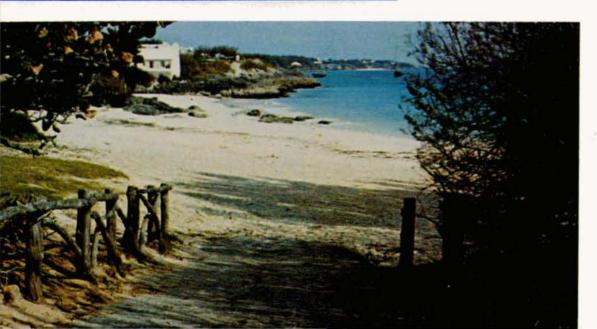




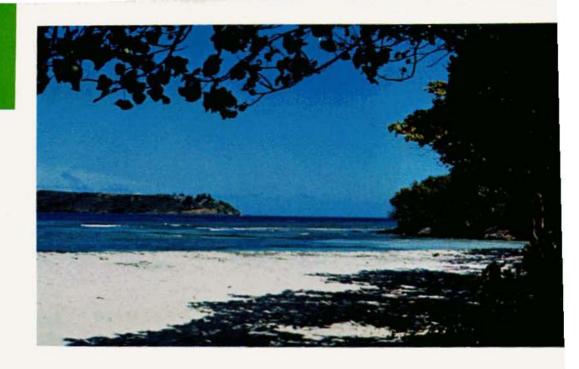
# **PUERTO**

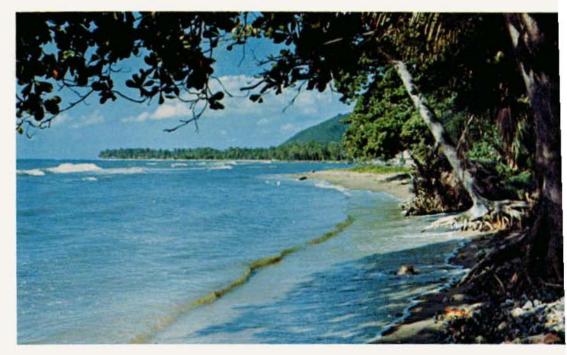


#### **BERMUDA**

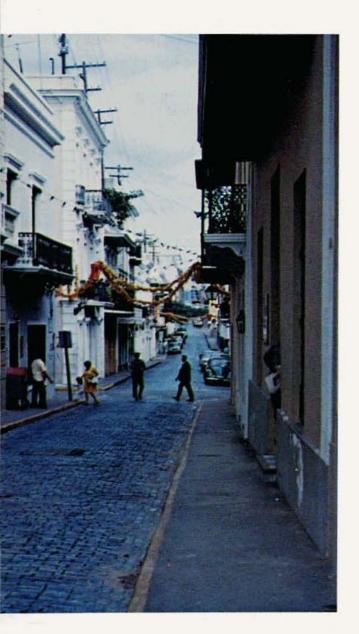


#### RICO







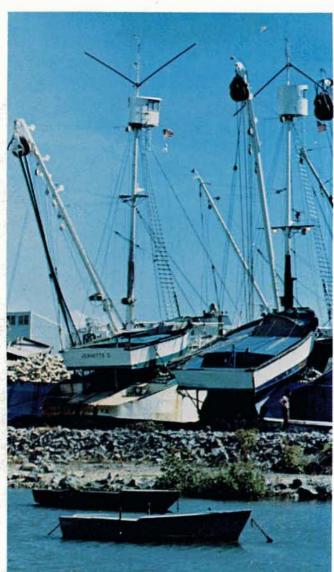


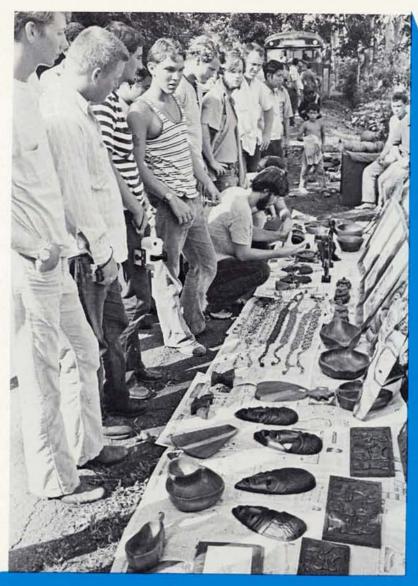




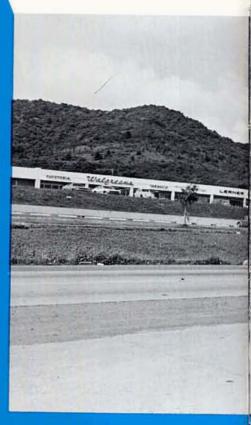




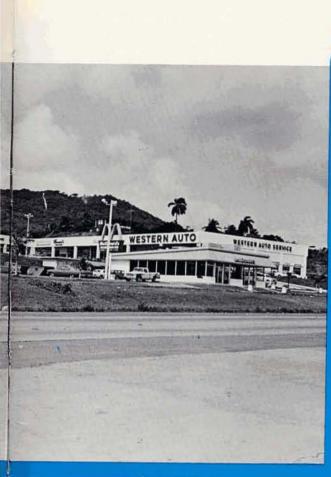


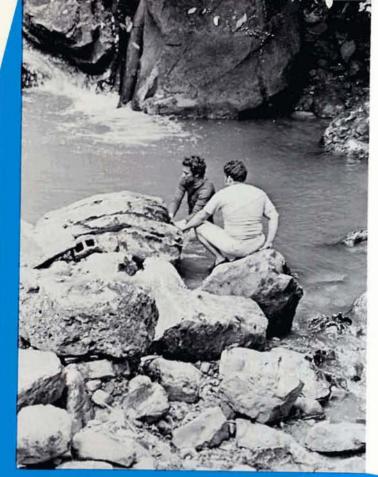


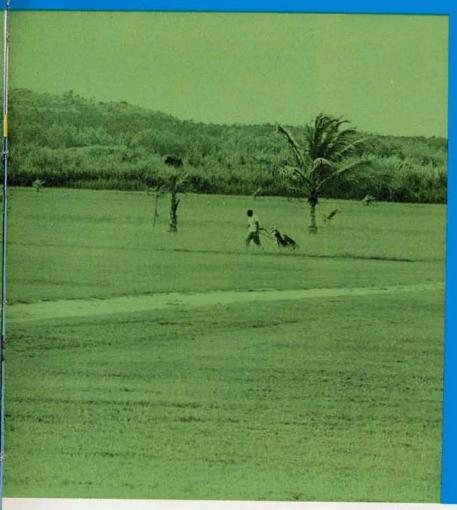


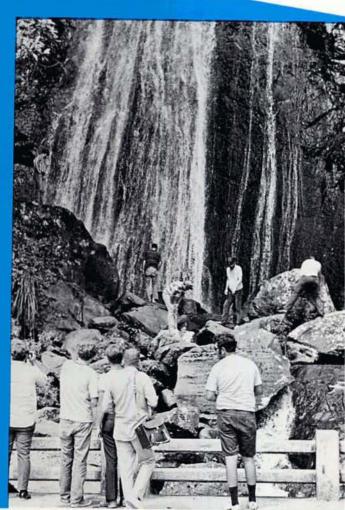


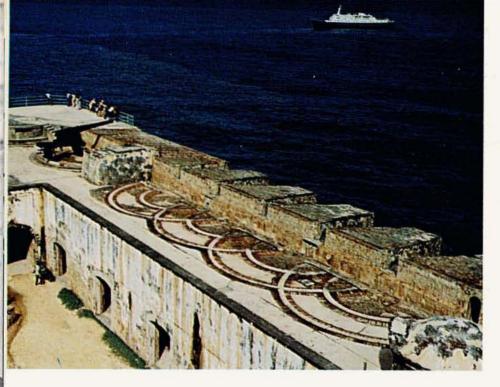








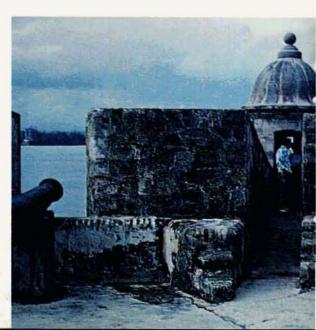




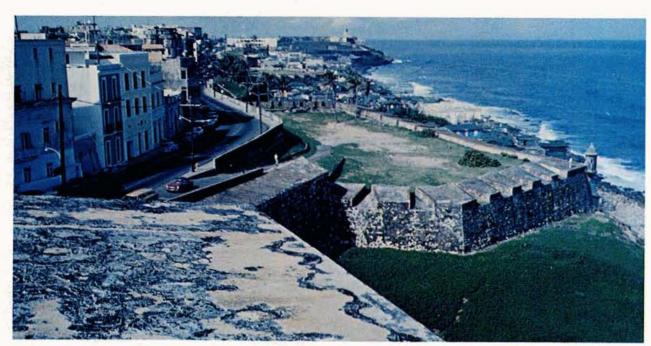




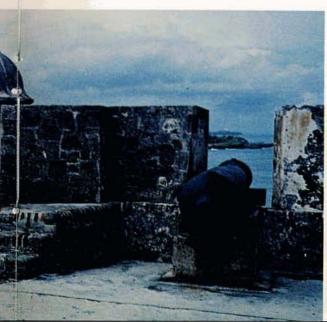


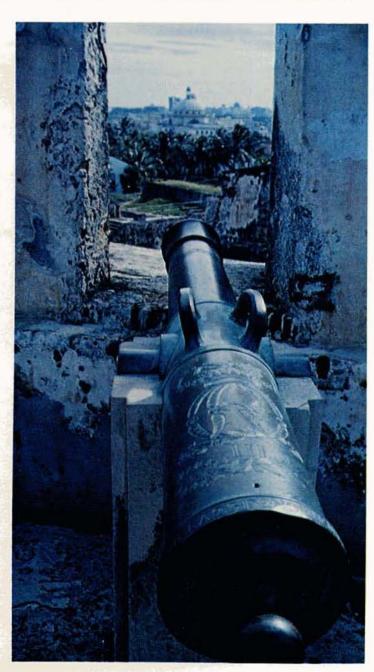


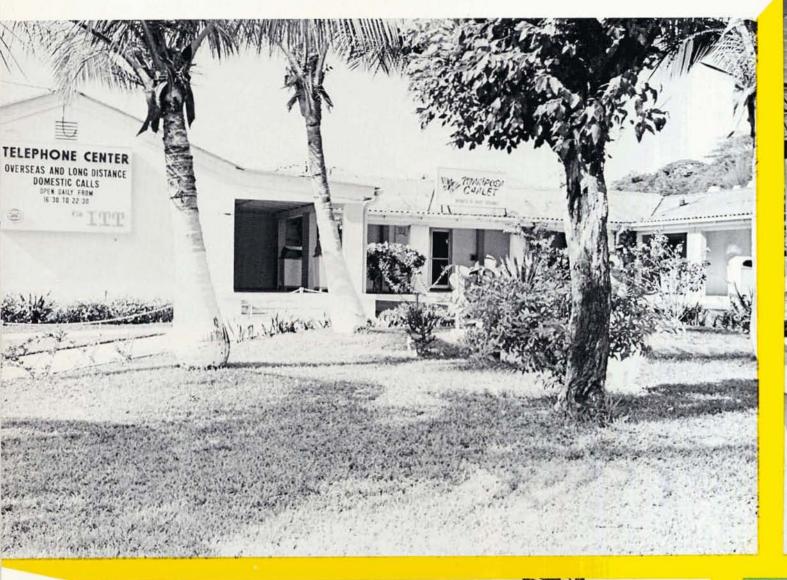




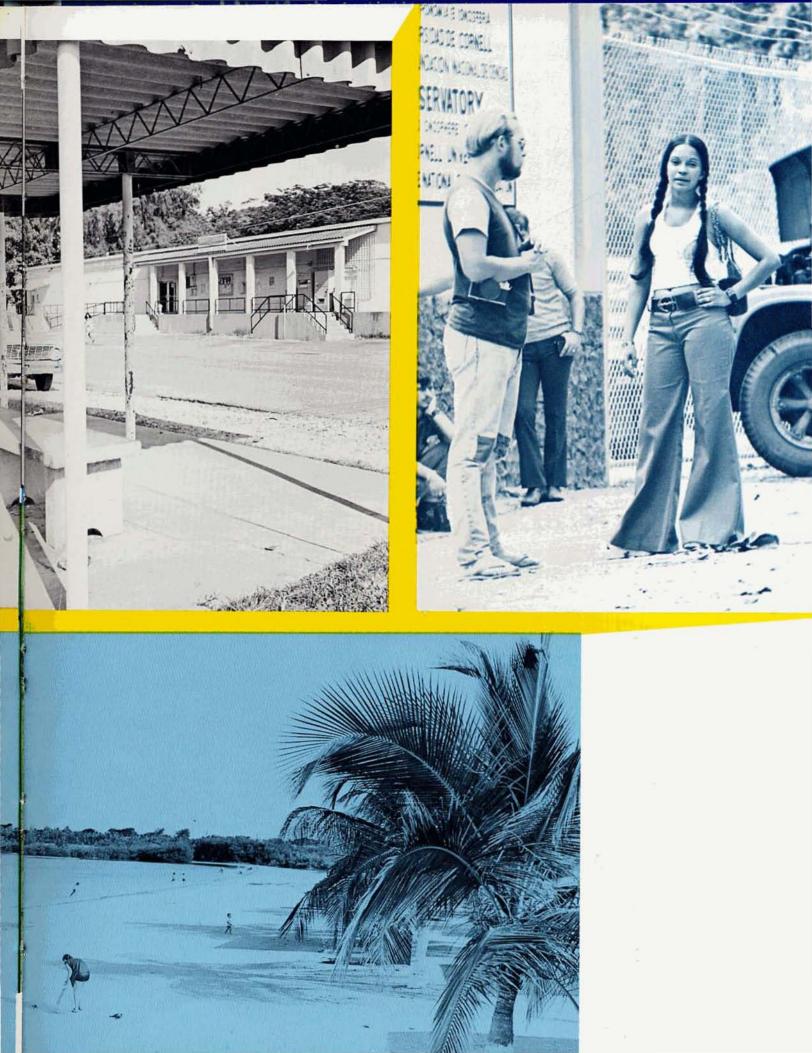




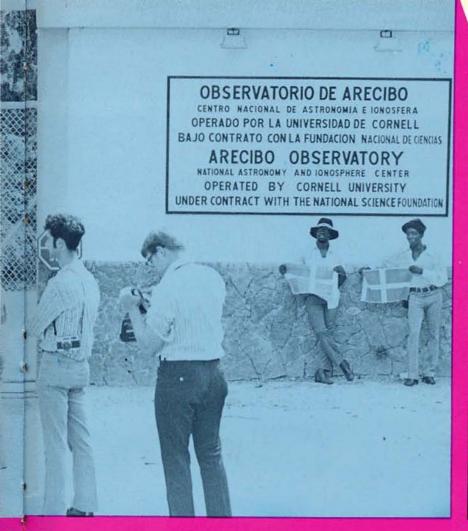


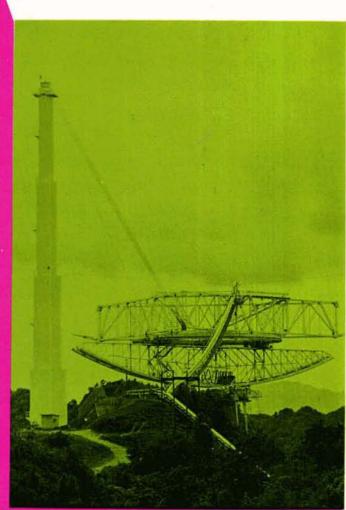




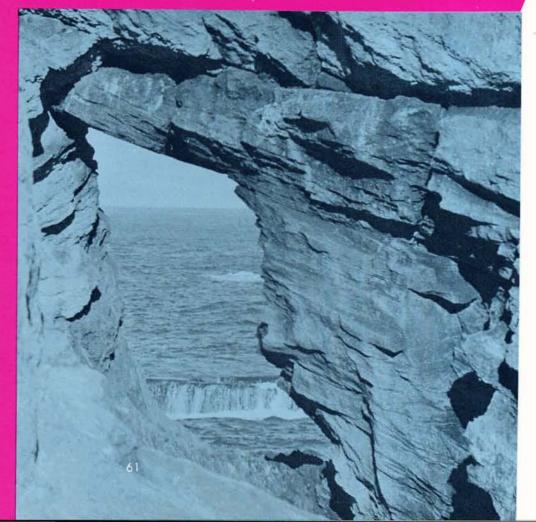




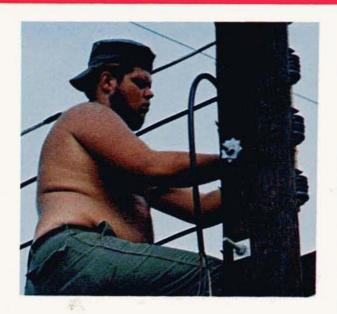


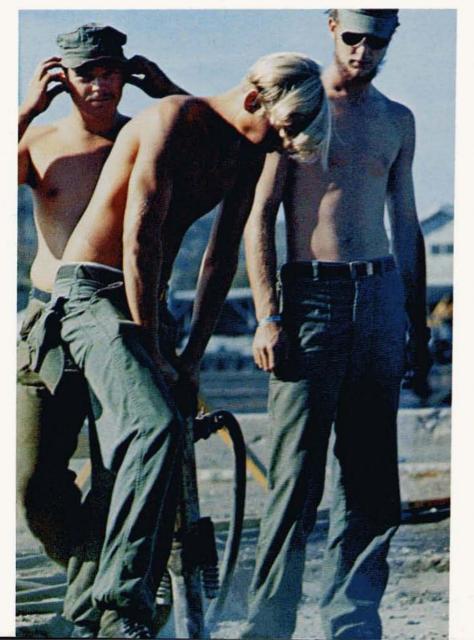


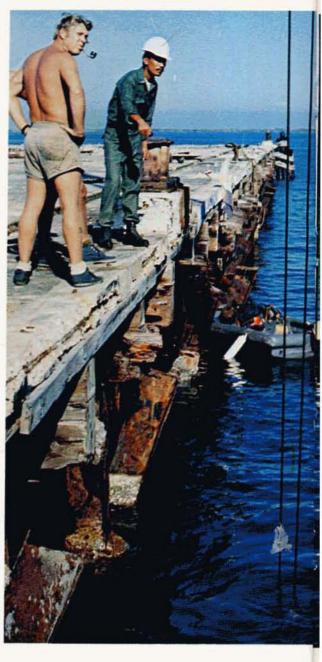




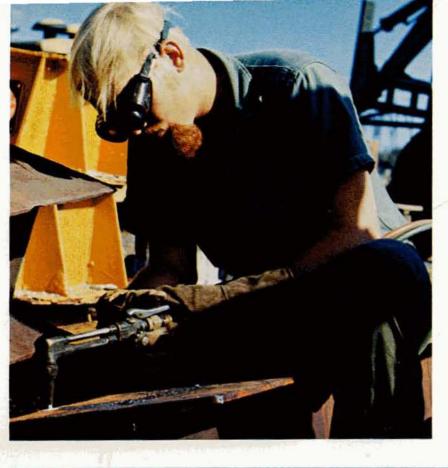
#### GUANTANAMO BAY, CUBA







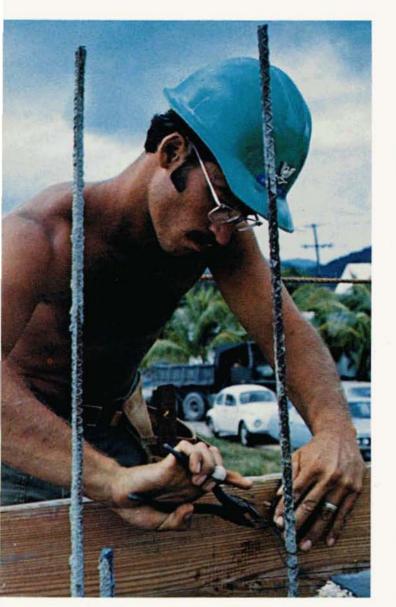


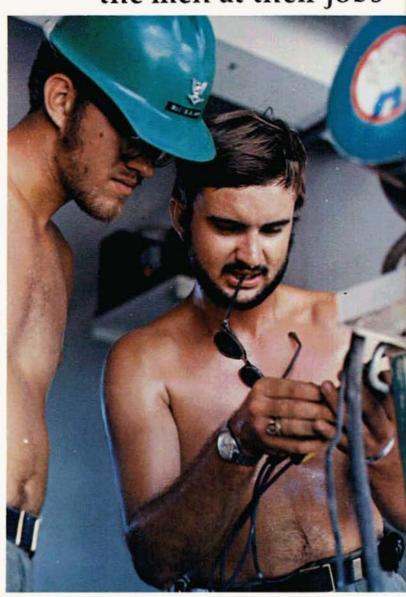


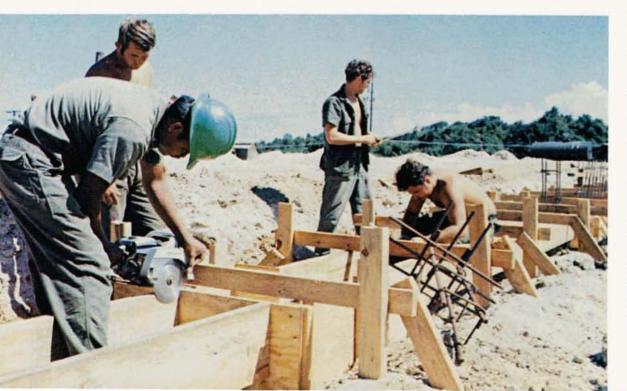




#### the men at their jobs

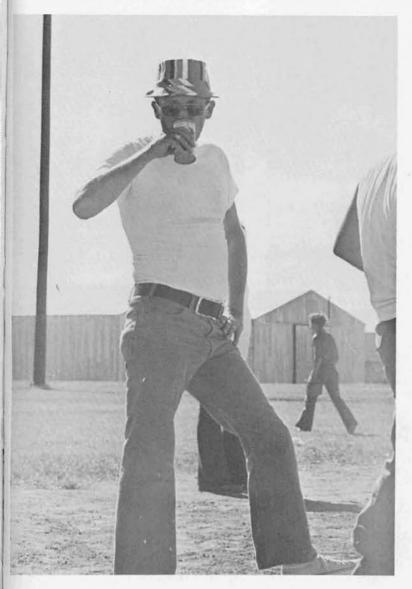








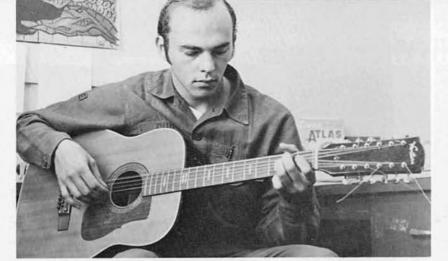
#### then, some time to themselves



































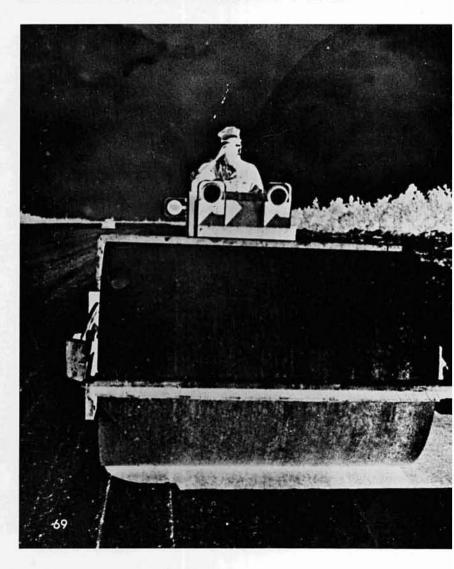








#### FOUR'S MEN, COMPANIES AND DETACHMENTS



#### **Andros Island Detail**





FIRST ROW LEFT TO RIGHT; EO2 A. Myers, EO1 J. Beckman, EO2 F. Pierce, EO1 J. Carlisle, EO3 D. Porter, EO3 R. Oldham, EOCA R. Ridgley, EO3 D. Ward, CR J. Kelly, CR D. McClain, EOCA P. Lake, CA W. Violett, CA D. Shepherd, SECOND ROW LEFT TO RIGHT; CA M. Martin, CN S. Valentine, EOCA M. Howard, EOCN L. Williams, EOCA J. Lafrance, EOCA S. Telck, CA J. Chow, CMCN R. Meigel, CM3 M. Brinton, CA G. Price, EOCN S. Stone







LEFT TO RIGHT; EO2 L. Touchet, CM3 J. Farmer, CM1 F. Hickey, CM3 R. Senn, CE3 R. Laird









ON TRUCK LEFT TO RIGHT; UT3 K. Sigismonte, UT3 P. Brody. ON GROUND LEFT TO RIGHT; UT3 R. Bauer, UT3 R.

#### Bermuda Detail







Carneal, UT3 R. Cherry, UT3 R. Howe, UTCN C. Stuhldryer, UT2 W. Clauss, UTCN R. Fowler



FIRST ROW LEFT TO RIGHT; CECN B. Rinnemaki, BU2 D. Suchyta, BU1 A. Sanders, BU3 A. Michelass, BU3 M. Harkendorf, BU2 H. Nelson. SECOND ROW LEFT TO RIGHT; BU3 D. Ulloa, BU3 G. Walker, BUCN R. Ritchie, BUCN R. Turner



FIRST ROW LEFT TO RIGHT; SW1 F. Davis, SW3 L. Bower. SECOND ROW LEFT TO RIGHT; SW2 M. Militello, SW3 D. Stradley, SW3 R. Treuil







LEFT TO RIGHT; EA3 W. Simpson, SW2 W. Taaffe







FIRST ROW LEFT TO RIGHT; EOCN M. Ingraham, EOCN C. Bauer, EO2 B. Yetter. SECOND ROW LEFT TO RIGHT; EOCN S. Stone, EOCN L. Williams, EO1 J. Green, EO3 K. Pogue, EOCA D. Shepherd

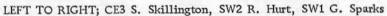
STANDING LEFT TO RIGHT; EOCS G. Bloom, BUC H. Tenney, LTJG K. Olson. KNEELING; PNSN J. Swiatnicki



LEFT TO RIGHT; EO3 L. Robinson, EO2 T. Taylor, EOCN W. Pope, EO1 D. Davis

















FIRST ROW LEFT TO RIGHT; HM2 W. Rettig, EA3 G. Terracina, UT3 M. Mann. SECOND ROW LEFT TO RIGHT; LTJG F. Schumacher, SKI J. Smith, EOC J. Beard, BUCS J. Spaulding

#### Gitmo Detail Guantanamo Bay, Cuba

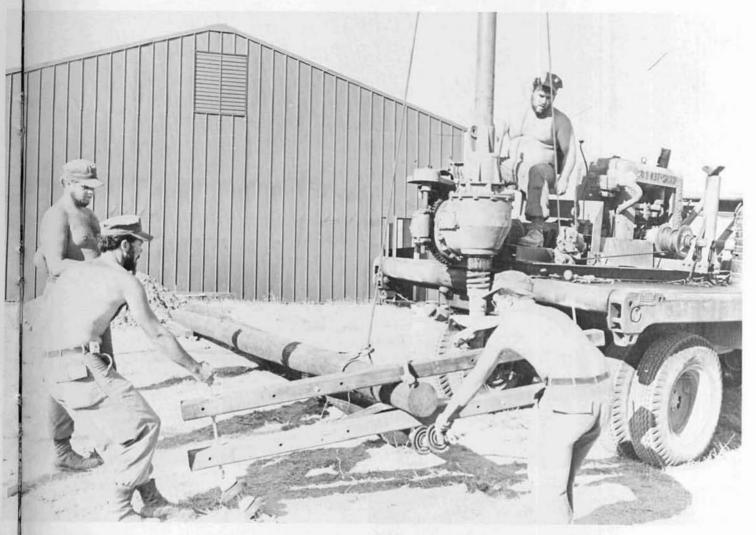




FIRST ROW LEFT TO RIGHT; EO3 W. Morgan, EO2 G. McKeen, EOCN W. Platek. SECOND ROW LEFT TO RIGHT; EO1 R. Tarpley, EO3 A. Bruss, EOC J. Beard



FIRST ROW LEFT TO RIGHT; BUCN T. Devens, BUCN J. Padilla, BU1 W. Thomas, BU3 A. Higgins. SECOND





ROW LEFT TO RIGHT; BU3 G. Fischer, BU2 R. Amposta, BU2 Nivala, BUCN C. Ripple, BUCN R. Gifford



FIRST ROW LEFT TO RIGHT; CN J. Feda, CE2 F. Tucker, CE3 D. Simpson, CECN L. Wragge. SECOND ROW LEFT TO RIGHT; CECN R. Louthan, CECN R. McCaslin, CE2 A. Jarrell, CE1 J. Armwood

FIRST ROW LEFT TO RIGHT; SWCN D. Hartpence, SWCN V. Walker. SECOND ROW LEFT TO RIGHT; SW2 H. Shouse, SWCN G. McElroy, SW3 G. Krannich



FIRST ROW LEFT TO RIGHT; BU2 R. Cantrell, BUCN D. Dyda. SECOND ROW LEFT TO RIGHT; BU2 R. Wade, BU3 D. Cahill, BU3 M. Weichel





FIRST ROW LEFT TO RIGHT; BUCN N. Wyatt, CM3 L. Kahlandt, CM1 J. Roberts. SECOND ROW LEFT TO RIGHT; SW3 T. Ross, CM2 F. Spann, CMCN D. Borino, CM1 S. Valesquez



LEFT TO RIGHT; SK1 J. Rush, SN J. Friday





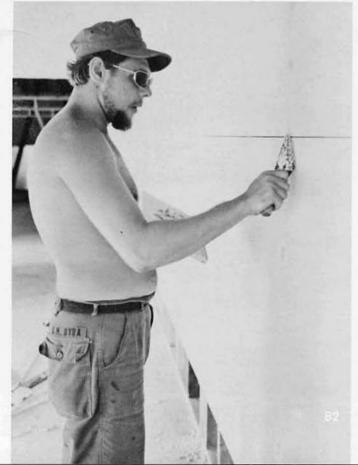




FIRST ROW LEFT TO RIGHT; EO1 W. Bennett, EO2 G. Engdahl, EOCN D. Gates. SECOND ROW LEFT TO RIGHT; EO3 T. Stone, EO3 T. Linton, EO3 B. Perkins, EO3 D. Wood



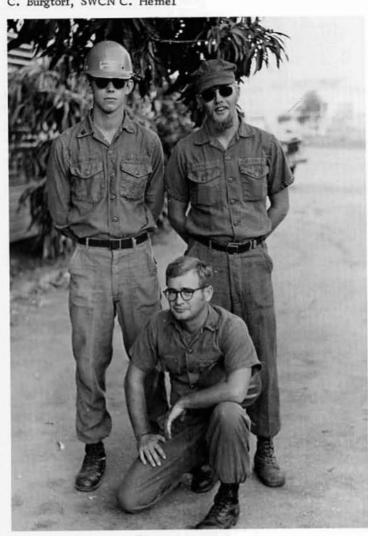








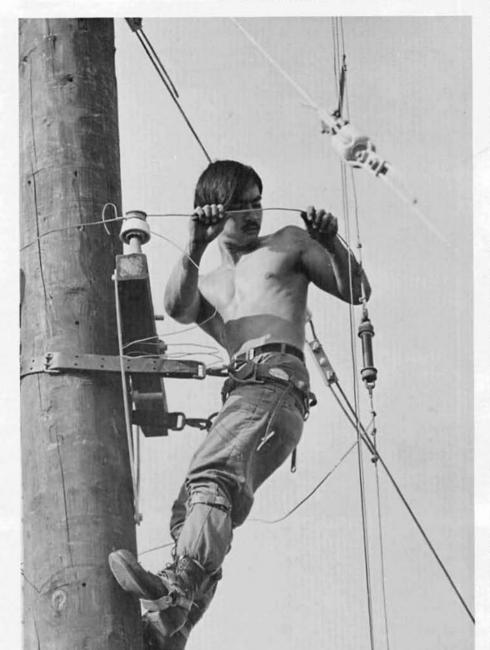
KNEELING; SW2 J. Sankey. STANDING LEFT TO RIGHT; SW3 C. Burgtorf, SWCN C. Hemel





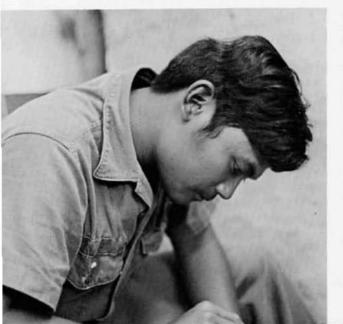


# Panama Detail

















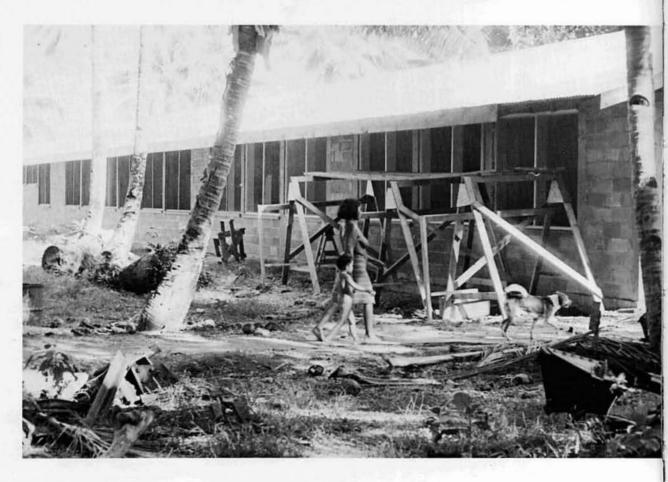




FIRST ROW LEFT TO RIGHT; EO1 A. Garcia, EOCA S. Hastings, CA A. Winsor, CM3 S. Abenojar, CA J. Krutul, CN J. Cabanilla, EOCN D. Billings, EO3 L. Shows, BU3 R. Asistio, EACA O. Sibal, BU3 H. Wells, EO2 H. Dees. SECOND ROW LEFT TO RIGHT; BU1 W. May, CN J. Russell, EOCA E. Koahou, EOCN P. Petrone, SW3 P. McCulloch, CE3 J. Parkhouse, BUCN V. Rickelman, BUCA M. Brooks, BUCA K. Veselits, EO2 L. Gunner. THIRD ROW LEFT TO RIGHT; LTJG T. Wray, CM1 S. Vicente, CMCN R. Ipson, EOCN T. Dalton, SK3 D. Stierns, SW2 B. Brewer, EOCN J. Gomez, CA R. Monteith, EOCN M. Herron, BU3 B. Richardson, CA A. Winsor, CE3 R. Ohata, PN3 R. Northrup, BU3 R. Bills, CEC G. Schommer, EOC H. Glines

## Civic Action Team 0418—Yap Island









FIRST ROW LEFT TO RIGHT: LT B. Murray, CM3 D. Beaudoin, HM2 E. Herman, BU2 D. Joyce, EO2 D. Knight, BUC F. Bergeron. SECOND ROW LEFT TO RIGHT: CM1 E. Oaks, BU2 J. Brizendine, EO2 W. Scalf, UTCN D. Libby, BU3 D. Graves, SW3 E. Purkey.

#### Civic Action Team 0419 Palau Island



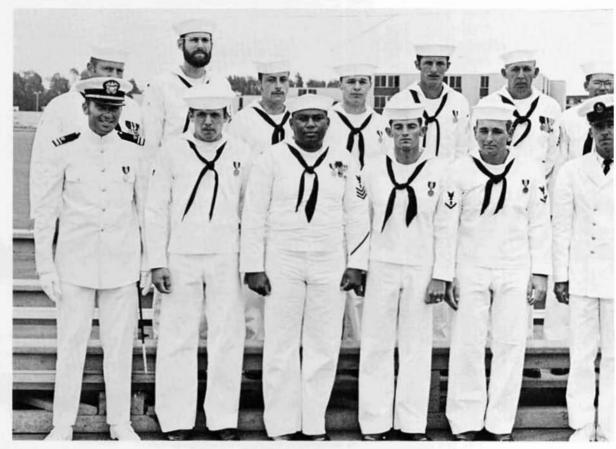








FIRST ROW LEFT TO RIGHT: LTJG J. Butler, SWCN M. Hanson, BU1 R. Valentine, BU3 D. Suchyta, UT3 R. Wilke, BUCS T. Silvers. SECOND ROW LEFT TO RIGHT: EO1 K. Wise, HM1 H. Neisler, EO2 L. Emhoff, BUCN W. Pursley, EO3 J. Thompson, CM1 N. Mundy, CM2 R. Lowe.

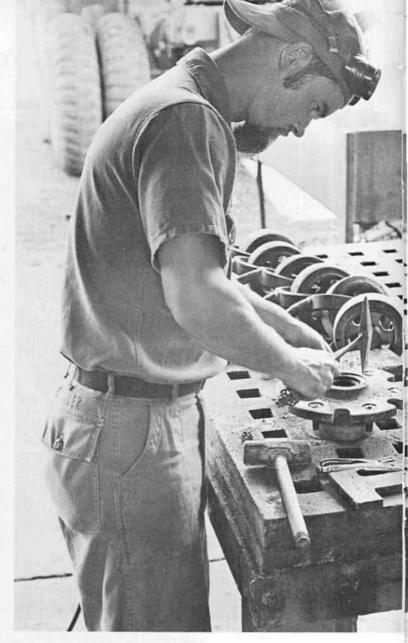






### Alpha Company







LEFT TO RIGHT FIRST ROW; CM1 Velasquez, CR Miller, CR Norman, CMC Przybylka, CN Selby, CM3 Mendiola, CM3 Sordilla. SECOND ROW LEFT TO RIGHT; MR3 Coker, SW3 Johnson, CN Blum, CR Cunningham, CN Eicholtz, CN Steel. THIRD ROW LEFT TO RIGHT; CM1 Forrester, CM3 Wheat, CM2 Culley, CM2 Harmon, CR Harding, FOURTH ROW LEFT TO RIGHT; CN Hazel, CN Mills, CN North, CN Johnson. FIFTH ROW LEFT TO RIGHT; CM2 Szmajda, CM2 Story, CM3 Farrell, CR Salang CR Miller, CA Fougere



LEFT TO RIGHT, FIRST ROW; EO1 J. Yowell, EO2 R. Chambers, EO2 R. Collins, EO2 E. Erickson, CA G. Price, EO2 J. Moore, EOCA D. Defreest, EOCA J. Waite, CN J. Randolph, CA S. Zambelli, EOCA W. Sumwalt, CA J. Glass, EOCA N. Hagerty, CA W. Carter, EOCA M. Howard, CA A. Owens, EOCN A. Rowell, EOC J. Elliss. SECOND ROW LEFT TO RIGHT; EO1 J. Shepherd, EO1 M. Haff, CN R. Cox, EO1 A. Madson, EO3 D. Ward, EOCA K. Kiernan, EOCN R. Ridgly EOCA D. Figg, EOCA P. Lake, CA H. McCoy, EO3 K. Hayward, EO1 G. Smith, EO1 T. Robbeloth.









LEFT TO RIGHT FIRST ROW; CMC P. Gray, EOC J. Elliss, EQCM A. Santana. SECOND ROW LEFT TO RIGHT; CMC T. Willis, EOC U. Dowell, CMCS G. Damschroder

FIRST ROW LEFT TO RIGHT; UT3 W. Carpenter, CR C. Rizor, UTCN E. Outen. SECOND ROW LEFT TO RIGHT; UT1 J. Collins, UTCN J. Tubb, UTCN L. Carpenter, UT1 J. Jordan



# Bravo Company







LEFT TO RIGHT; UTC R. Vogelgesang, CEC P. Gomez, CECS T. Melee, UTC E. Bousquet



FRONT ROW LEFT TO RIGHT; CE1 A. Soliman, CE2 R. Guadagno, CR R. Mahan. SECOND ROW LEFT TO RIGHT; GA G. Smith, CN D. Stegemiller, CE3 R. Winz



FRONT ROW LEFT TO RIGHT; UT2 D. Pope, CA C. Willbanks, CR L. Hawks, UTCA C. Smith, UTCN P. Herrera. SECOND ROW LEFT TO RIGHT; UT1 W. Pearson, CA R. Kahlagen, UTCA J. Dial, CA J. Nimer, UTCN J. Chase

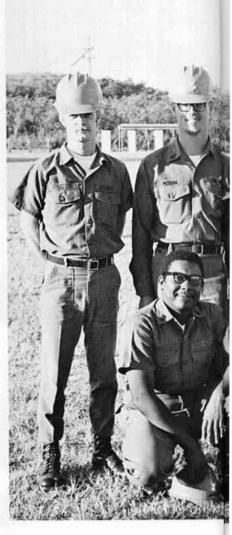






LEFT TO RIGHT FIRST ROW; CN R. Ducey, CE2 D. Gault, SD/UT1 J. Toribio, CE3 P. Sbrocco. LEFT TO RIGHT SECOND ROW; BU1 J. Peterson, BUCN M. Myrick, CE3 A. Serafica, CA J. Feurt, CECN T. Cutchin. THIRD ROW LEFT TO RIGHT; BU3 W. Lovingood, UT2 P. Till, CA S. Hodkinson, UTCA T. Howick, SWCN S. Pena

FIRST ROW UT1 J. Robinson. SECOND ROW LEFT TO





FIRST ROW LEFT TO RIGHT; CE1 W. Gill, CE1 E. Noble, CE3 W. Magnuson, CE3 R. Guillen, CR H. Creutz. SECOND ROW LEFT TO

RIGHT; CN D. Hodges, CE1 D. Modin, CN R. Buschman





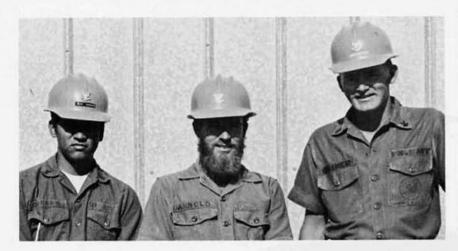


RIGHT; CE2 A. Kington, TM/CE1 M. Babcock, CA C. Bartlett, CE3 S. Blom, CE3 D. Schmiedeberg



#### Charlie Company

LEFT TO RIGHT; BU3 A. Moreno, BU3 M. Arnold, SW2 C. Brimer



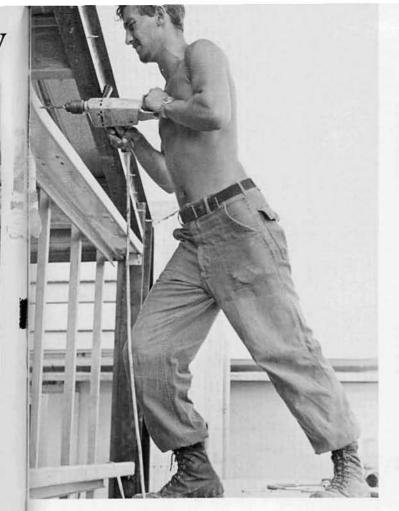




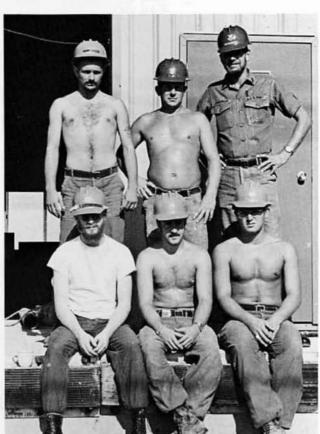
FIRST ROW LEFT TO RIGHT; CA H. Johnson, BUCN D. Harward, CA H. Ernst, CA R. Holtry, CA M. Maier, CR E. Davis. SECOND ROW LEFT TO RIGHT; BU1 B. Phillips, BU3 F. Zenz, BUCA D. Newman, CA J. Petrow, BUCA J. Paul, BUCA N. Larson. THIRD ROW LEFT TO RIGHT; CA E. Glaze, CA M. O'Donnell, CR R. Lofing, BU2 A. Bautista



FIRST ROW LEFT TO RIGHT; SW1 C. Godwin, HT2 O. Smith, CA R. Debolt, SW3 R. Shorts, CA C. Kochevar. SECOND ROW LEFT TO RIGHT; SWCN J. Baker, SW3 H. Black, CA G. MacDonald, CA D. Farrow, CA J. Gudgel



FIRST ROW LEFT TO RIGHT; BU2 W. Warner, BUCN J. Geisler, BU3 L. Wison. SECOND ROW LEFT TO RIGHT; CTI2 J. Persons, BU2 D. Knapp, BU1 R. Jurgenson







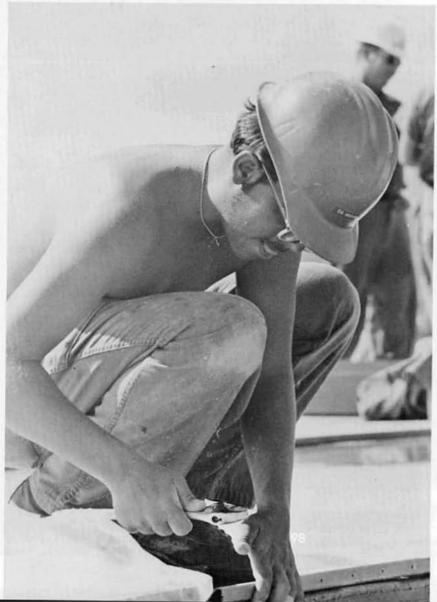
FIRST ROW LEFT TO RIGHT; BUCS L. Midkiff, BU1 J. Nelson, SWC B. Williamson. SECOND ROW LEFT TO RIGHT; BUCN B. Nelson, ENS. J. Corbett, BUC R. Renney



FIRST ROW; CA W. Brewster. SECOND ROW LEFT TO RIGHT; CA J. Childress, BUCN D. Caldwell, BUCA D. Lawrence, BU1 H. MacKinnon, BU1 J. Underwood. THIRD ROW LEFT TO RIGHT; BUCA K. Swanson, BUCA D. McIntosh







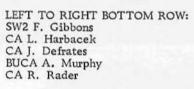


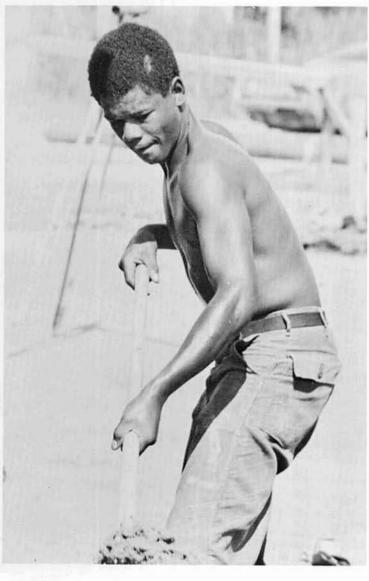
LEFT TO RIGHT TOP ROW: CA M. Shirey CA R. Williams BU3 A. Nichols BU2 J. Jacobson BUCN R. Nerison BU2 V. Cantrell HT1 N. Torbert











# **Delta Company**

FIRST ROW LEFT TO RIGHT; BU1 J. Campbell, BU3 G. Martin, BU3 W. Chun, BUCA S. Miller, BU3 W. Chico. SECOND ROW LEFT TO RIGHT; BUCN W.









100

Urton, CA J. Stowe, BUCN C. Davis, BUCN R. Voyson, BUCN J. Ebberts, BUCN K. Novak, BU2 J. Wiechert, BUCA C. Valentine



LEFT TO RIGHT: BU3 D. Glazier, BUCN C. Davis, BUCA F. Chambers, BUCN R. Kruger, BU2 D. Courteau, BU3 R. Jatwicz, BU2 L. Kirkland, BU1 L. Hoyles





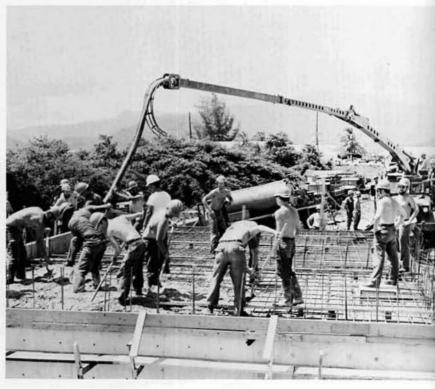


FIRST ROW LEFT TO RIGHT; SW3 D. Hastings, SWCN N. Phillips, SWCN E. Alexander, CA W. Kennon. SECOND ROW LEFT TO RIGHT; SW1 J. Gilley, CA D. Good, SW3 D. Strickland

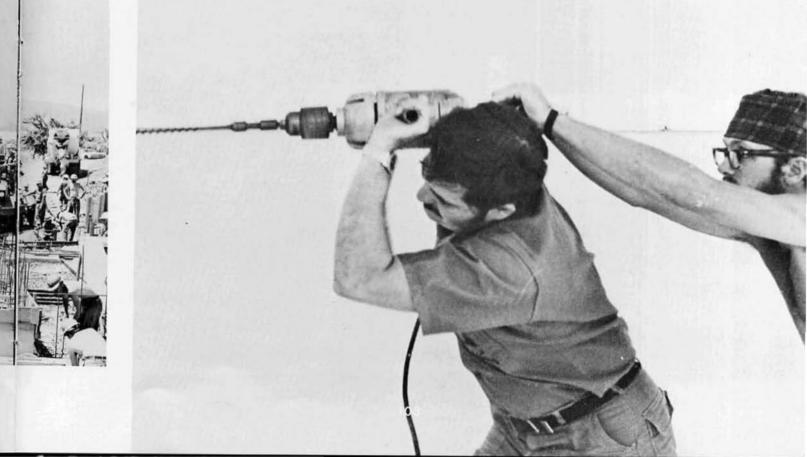
FIRST ROW LEFT TO RIGHT BU1 C. Smith, CA M. Sharp, BU3 C. Recasas, BU2 R. Hilsdorf. SECOND ROW LEFT TO RIGHT; BU3 T. Tucker, CA G. Stowe, CA D. Sakkinen, BU3 R. Grogan, BU2 M. English, BU3 R. Steenken











#### **Headquarters Company**



LEFT TO RIGHT; BUC W. Jones, BUC R. Weinert, UTC C. Campat



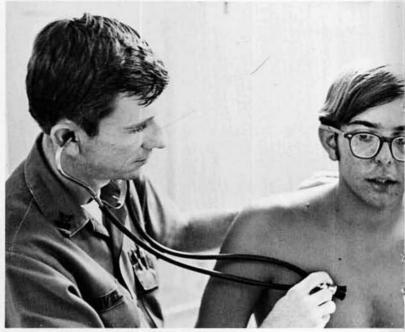
LEFT TO RIGHT, DK3 D. Duran, DKC L. Pablo, DK2 D. Logmao

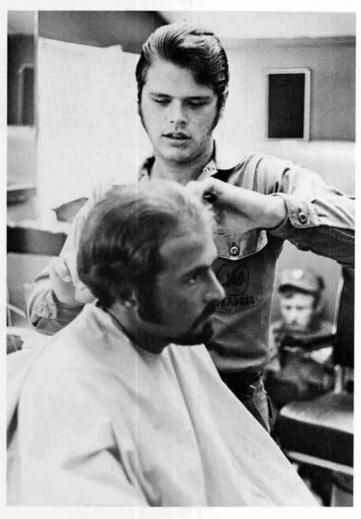


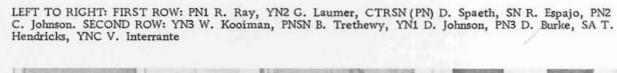
LEFT TO RIGHT; EA3 G. Eigen, EACN W. Everroad, EACN R. Martinson



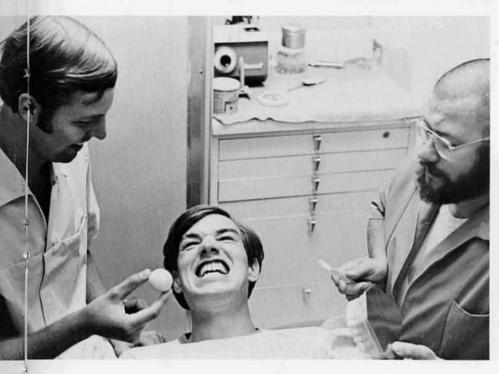
LEFT TO RIGHT; UT2 F. Liberty, CE1 J. England, BU1 F. Jordan













LEFT TO RIGHT: SA J. Murphy, BUCN D. Giffin, SH2 D. Tracey, SH1 J. Harmon



GMG 2. W. Cross, GMG 2. G. Dominguez



LEFT TO RIGHT: DT3 J. Stant, DT1 R. Egner

LEFT TO RIGHT: BUC L. Carlos, YN3 W. Kooiman







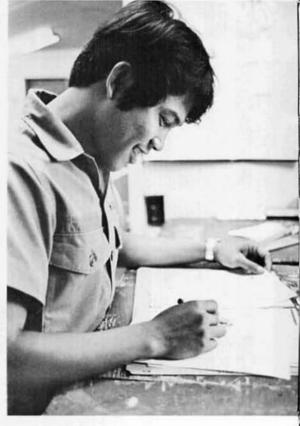
LEFT TO RIGHT; EACS F. Vinzon, EACN L. Fulton, EACA P. Bay, CA R. Velander, EA1 C. Norico



LEFT TO RIGHT; BU2 E. Babich, SR D. Shea, SK3 M. Flores, UT3 R. Warner, CA W. Barrett



LEFT TO RIGHT; SR W. Davis, BM2 M. Maxwell, BUC D. Beard, BM2 J. McNary

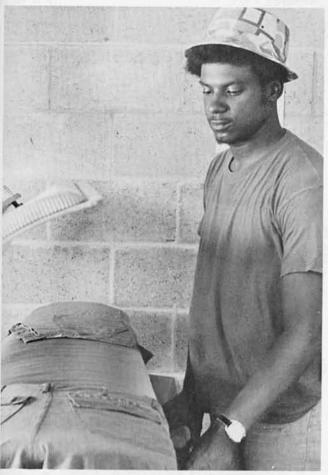




LEFT TO RIGHT; EOCN D. Todd, YN3 R. Malloy, YN3 J. Johnson

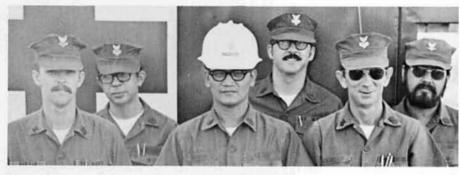


FIRST ROW LEFT TO RIGHT; BU3 D. Dickinson, ETN3 J. Larribeau, CA V. Conrady. SECOND ROW LEFT TO RIGHT; CA J. Larsen, CE2 R. Norris, BUCN R. Huskey, ETR2 R. Paxton. NOT SHOWN, ETN2 M. Church





LEFT TO RIGHT; SN R. Walker, SKSA M. Jack, SH3 J. Morrison, SK2 F. Lombard. NOT PICTURED; SKSA J. Vaught, SN K. Uloth



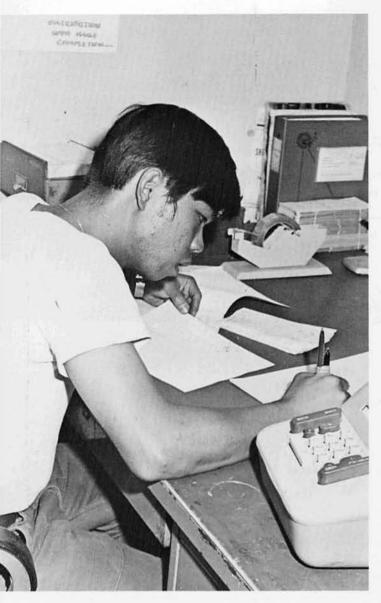
FIRST ROW LEFT TO RIGHT; HM2 W. Rettig, HMC J. Paja, HM1 J. Dively. SECOND ROW LEFT TO RIGHT; HM1 P. Checketts, HM1 J. Pope, HM3 J. Carbajal



FIRST ROW, LEFT TO RIGHT; SR G. Holmes. SECOND ROW, LEFT TO RIGHT; CE3 J. Sanderson, BU1 J. Caldwell, SR W. Lucas, SR D. Henry. THIRD ROW, LEFT TO RIGHT; SW3 R. Blair, SR J. Briggs



Dick Straka DAES





LEFT TO RIGHT FIRST ROW; CSSN L. Bonitta, CSSN R. Brooks, CSSN J. Gasperetti, CMCN R. Foye, LEFT TO RIGHT SECOND ROW; CS2 L. Harrison, CS2 L. Leyran, CSC L. Young, CS2 M. Van Brunt, CS1 R. Mascorro, CS1 J. Ballard, CS3 D. Genter.





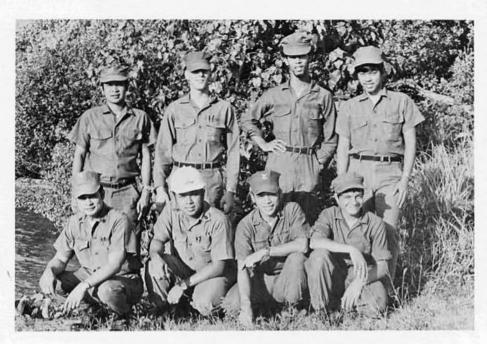


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LEFT TO RIGHT: PC1 N. Woodbury, PCSN R. Bachtell

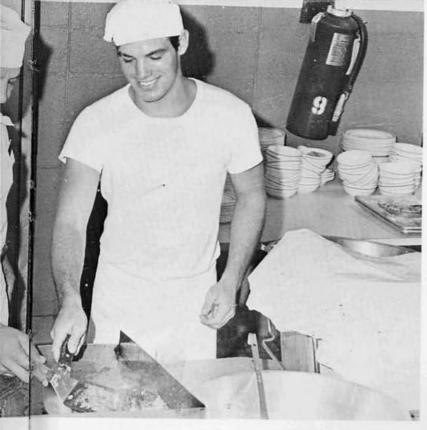
LEFT TO RIGHT BACK ROW: SDSN N. Santiago, SDSN J. Cencius, SA H. Smith, SDSN R. Eusebio. LEFT TO RIGHT FRONT ROW: SD2 A. Piol, SDC A. Ramos, SD2 A. Carandang, SA A. Sabella

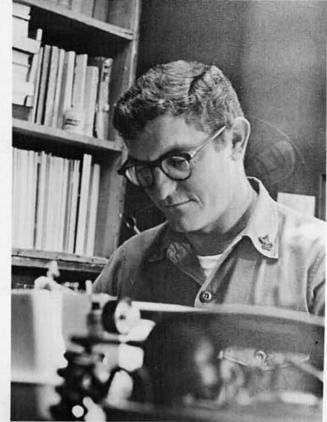






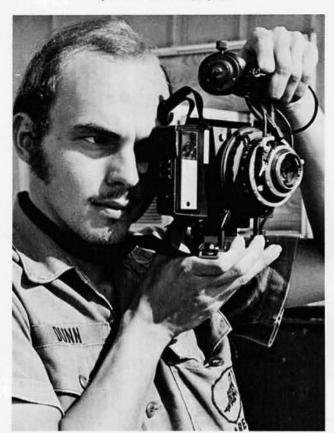






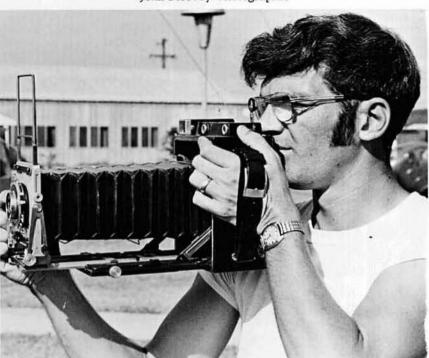






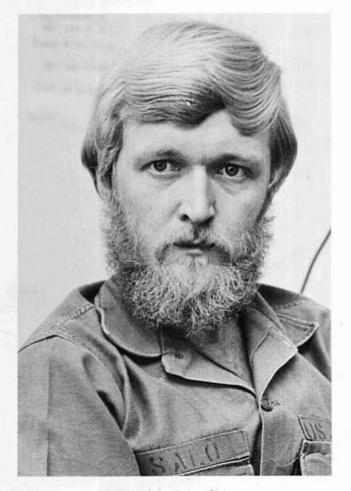
#### P.A.O. Staff

John Borovoy-Photographer





Adolph Mitchell-Photographer



Matt Salo-Journalist

