HYUחDAI EURO2012

AחПUAL REPORT 2010

COחTEחTS
004 ITTRO
012 Consolidated pertormanc 014 CEO Message
018 Management 018 Management conce
020 Hyundai Motor Grou 020 Hyunda Motor Group
022 New Thinkking. New Possibilities
022 חEW PROGRESS IS 024 Management performance 024 Managen
028 Awards
020 audity 028 Oualitys/service management 030 Histoy

032 חEW CREATIVE IS... 034 Hyundai concept car 036 Innovative technology
038 Hyundai design philosoppy
042 חEW GLOBALIZATIOM IS. 044 Global network \& marketing 046 Global R\&D network
048 Global production sys
050 חEW RELATIOחSHIP IS 052 Environmental manageme

056 חEW GROWTH IS...
soverance an board of directors 061 Financial statements 160 Worldwide netw
162 Product lineup


## חЕW THIחKIng. חEW POSSIBILITIES.

## New ideas create new values

Hyundai's innovation will bring the new values and experiences desired by the customers of today to yet more customers, through its new thinking about customers and cars.

ПЕW THIחKInG.


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flawless technical perfection, providing everything necessary and
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leaving out everything else.


```
An aesthetic of natural liveliness, smoothness and flow; a living sculptural ar
```

born from artistic style. The "fluidics sculpture" is a design aesthetic unique
born from artistic style. The "fluidics sculpture" is a design aesthetic unique
to Hyundai. It is intensely innovative and seeks smooth interaction with the
customers and the world around us.

BEAUTIFUL


USEFUL

## consolidated performance

|  | W |  |  |  | Howantsoust |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{gathered} \hline \$ \\ \hline 2010 \end{gathered}$ |
|  | 2007 | 2008 | 2009 | 2010 |  |
| FOR THE YEAR: |  |  |  |  |  |
| Net Revenue | 69,601,516 | 79,736,351 | 91,463,064 | 112,589,679 | 98,858,266 |
| Operating Income | 2,848,022 | 3,072,043 | 5,620,241 | 9,117,742 | 8,005,744 |
| Net Income | 1,956,087 | 1,092,552 | 4,043,436 | 7,982,924 | 7,009,328 |
| Roe | 8.25\% | 4.31\% | 13.96\% | 21.73\% | 21.73\% |
| at Year end: |  |  |  |  |  |
| Total Asset | 83,847,526 | 103,205,783 | 102,324,934 | 118,077,818 | 103,677,073 |
| Shareholder's Equity | 23,713,636 | 25,351,897 | 28,961,660 | 36,735,601 | 32,255,335 |
|  | 2006 | 2007 | 2008 | 2009 | 2010 |
| CREDIT RATING: |  |  |  |  |  |
| Korea Ratings | AA | AA | AA | AA | AA+ |
| S\&P | BBB- | BBB- | BBB- | BBB- | BBB |
| Moody's | Baa3 | Baa3 | Baa3 | Baa3 | Baa2 |




Global network



## nEW WAY IS...

We work ceaselessly for customer satisfaction, and will open new roads with new initiatives. Hyundai Motor Company will stand at the forefront of the global automotive industry.

Hyundai Motor Company, having led the history of Korea's automotive industry, has reached the rank of global corporation thanks to our customers' deep connection and love.

In 2010, Hyundai had a year of new challenges. Even in a difficult global economic environment, we recorded remarkable growth to 3.61 million vehicles sold in the global market; we took our place as a global corporation worthy of the name, 65 th among the top 100 world brands with a brand value of $\$ 5$ billion. We have grown steadily even in emerging markets. In China, which has become the world's top automotive market, we recorded record sales, and in Russia a new factory has bee completed, establishing a robust global production and sales structure. In America, the birthplace of the automotive industry, we broke 500,000 vehicles sold for the first time, and racked up plaudits from leading media and testing agencies. JD Power placed us first among Asian brands in customer service satisfaction and 1st in Vehicle Dependability Survey (VDS) for the third consecutive year. Hyundai Motor Group created an integrated industrial structure - spanning from steel to vehicle - with the startup of two new blast furnaces at our integrated steelworks, further increasing our synergy as a resource-cycle group. The world market is changing very quickly. Corporations that do not adapt to this change will swiftly go from being the victors of yesterday to the failures of today. Innovative change and endless challenge are the only strategy for corporate survival.

In 2011. Hyundai Motor Company is launching a campaign to ensure the energy for growth with a new slogan: New Thinking. New Possibilities. - New ideas create new values. We will respond to the fast-changing international management environmen by constructing a system for organic cooperation between production factory and sales headquarters in each country worldwide. To this end, we will construct an advanced management system and spread a creative global organizational culture that prioritizes customers and talent in all departments. Additionally, while further strengthening quality management, we will ensure competitive superiority and fundamental technologies with environmental management, continuously expanding R\&D and investment in eco-friendly vehicles. Hyundai Motor Company will create new value with new ideas and always stay ahead of the competition in order to win the future, and will work to provide this new value to yet more customers.

Today, to repay the faith and trust of the customers who have made it into a glob carmaker worthy of the name, Hyundai Motor Company will take another great ste into the future.


Mong-Koo, Chung
Chairman and CEO


By successfully achieving the above management goals and key tasks, Hyundai Motor Company will maximize value for stakeholders, pursue a customer-first policy through quality management, and contribute to the nation's economic and social development by growing together with our partners.

## Dear shareholders,

Last year, the world economy and the auto industry underwent many changes. The world economy which showed signs of recovery after the global financial crisis is yet again facing increasing uncertainties due to difficulties arising from financial crisis in Greece and other parts of Europe. The global auto market is overcoming the extreme recession from two years ago but continues to be sluggish as demand in advanced markets, such as the U.S. and Europe, still falls far short of the level prior to the crisis. Amidst this situation, in 2010, Hyundai Motor Company posted its biggest production and sales gains in its history, drawing attention from major media around the world.

In 2010, Hyundai Motor Company sold 3.6 million units in total, above 15 percent increase year-on-year. Overall, 1.7 million units were produced in domestic plants, among which 658,000 units were sold in Korea and 1.0 million were exported. Meanwhile, sales from overseas plants recorded 1.8 million units.

In particular, China and India, emerging as new volume zones for the auto market, exceeded 700,000 and 600,000 units in sales respectively, owing to the launch of strategic models and new cars. In addition, the new Sonata and Tucson (badged as Tucson ix or ix35 in some regions), launched early last year received great review from the U.S. and exceeded

500,000 units in annual sales an enoch-making record ever since advancing into the U.S. market.

As a result, the share of overseas production exceeded that of domestic production in total sales. It was a meaningful year in that global management, the focal strategy of the company, bore fruit.

Hyundai Motor Company owes it all to the endless support from its customers and shareholders. This allowed the company to execute unprecedented performance while competitors suffered from various problems in 2010.

We believe that the business environment surrounding Hyundai Motor Company will continue to be unfavorable in 2011. Even though global auto demand will grow continuously leading by emerging markets, the won to dollar exchange rate is expected to fall in the near future and competitors who underwent difficulties will gradually recover their competitiveness. Under these uncertainties, Hyundai Motor Company will reinforce its focus on emerging markets and compact cars, the strengths of the company.

Hyundai Motor Company is committed to overcoming such a challenging business environment and aims to sell 3.9 million units globally in 2011
an eight percent increase over 2010 sales, and further fortify its position as a global leading company. In order to achieve the goal, we will focus on the following three areas

First, we will strive to strengthen our core competence achieving sales of 3.9 million units. By improving core competence including productivity, profitability, employee competence and corporate culture, and increasing production flexibility to effectively respond to changes in local markets, we will enhance efficiency in our sales structur.

Second, we are committed to securing key capabilities for future growth into the next ten years and beyond. For this, we will further fortify quality management, our key strategy, to meet customers' trust and expectation, and develop technologies in the field of eco-friendly cars to further secure proprietary technology.

Third, we will fufill our social responsibility and pursue mutual benefit with our parts suppliers. We will exert ourselves to care for marginalized neighbors around us and support them in their endeavor to stand on their own feet. In addition, we will foster parts suppliers that can contribute to quality competitiveness and establish the foundation for a mutual benefit.

By successfully achieving the above management goals and key tasks, Hyundai Motor Company will maximize value for stakeholders, pursue a customerfirst policy through quality management, and contribute to the nation's economic and social development by growing together with our partners

Thanks to your encouragement and the endless efforts of all Hyundai employees, Hyundai Motor Company was able to overcome hardships amidst the difficult conditions surrounding the global auto industry.

We look forward to your consistent support and wish you and your family heath and happiness
Thank you.
Sincerely

New management concept, the foundation for hope and development In 2011 , Hyundai Motor Group established a new management concept refilecting its futureoriented values consistent with the image of today's global firm, based on the philosophy
and spirit handed down from the company's founders and top management. Hyundai Motor, the group's flagship company, will lead the way toward tomorrow with humanity, eco-friendliness and technology, all in harmony with this new vision and concept.

Hyundai Motor Company: for humanity's dreams and happiness
The management philosophy is the spirit on which all of the management activity depends, and the reason for Hyundai's existence. Hyundai Motor is spreading its
management philosophy of "making society's dreams a reality by creating a new future through creative thought and ceaseless striving" in order to become a great company that is respected worldwide and contributes to society.

The DNA for continuous legendary success: five core values
The core values are the DNA of systematic succeoss within Hyundai Motor Company. These core values - customer first, challenging performance, cooperation and communication, visions by constructing an advanced culture suited to the image of a global corporation.

gin Challenging performance
We will achieve new possibilities with creative thought and cando passion.

GYT

## operation and communication

Challenge

> Cooperation and communceation Through cooperation and communication with other departments and contractors, we will create synergies departments and contractors, we will create synergies and Respect for Talent
Respect forTalent
Recognizing that the future of Hyundai Motor Company depends Recognizing that the future of Hyundai Motor Company depends
on each member, we will devote our heart and soul to creating a
$\qquad$ on each member, we will devote our heart and soul to creating a
corporate culture that respects human talent. Global Orientation
Global Orientation
Respecting the diversity of world cultures and environments, as a Respecting the diversity of world cultures and environments, as a
leading global firm we will aim for top global value in every field, so leading glooal firm we will aim for top
that we will be loved and respected.
New vision for the future: "Lifetime partner in automobiles and beyond"
Hyundai Motor Group has established a new vision, "Together for a better future in order to fulfill its role and responsibility as a trusted global firm. Hyundai Motor Company has established a vision of being a "Lifetime partner in automobiles and
bevond" to achieve this group vision. To become a trusted lifetime partner of our customers, we will bring a new perspective to automobiles through innovative mobility solutions based on human-centric, eco-friendly technologies and services. The car is becoming ever more significant as a life space occupying a central role in peoples lives, no longer just a means of motion from place to place. As such, we seek to become a lifelong lifestyle companion in happiness for all our customers. At every moment. Hyundainotor Company is, and will be work ing ass best to estabish At oprivized gioba its customers.


| finance | ADVERTIIİG | IT / SOFTWARE |
| :---: | :---: | :---: |
| yunda ic opital | INNOCEAN ORLDWIDE | hYunbal AutoEver |
| Huludi Card |  |  |
| Humbaic commerial | HOTEL / RESORT | HYUnDil $\mathbf{N G T V}$ |
|  | "O': Haevichi hotel 1 recort leiu | hyundal Calines |

## new thinking. חew possibilities.

The new ideas of Hyundai Motor Company seek to share our premium value with yet more people. We will create new possibilities to benefit the world and its people by endlessly developing such ideas.


## To our customers

Hyundai's new thinking seeks to uplift our customers' quality of life in continuous pursuit of better quality and services through new mobility experiences.

To our company itself
We're on our way to the top of the global automobile market, making high quality cars and offering better solutions. But as our new slogan indicates, we will become a responsible member of global society to make new possibilities for people and the planet.
To the automobile industry
olutions that our customers crave for We communicates with our customers to become a brand like no othe

## חEW $\quad \rightarrow$ PROGRESS IS...



Hyundai Motor Company passionately takes on new challenges
Hyundai Motor Company passionately takes on new challenges
to be the world's best. The company will grow into an unrivaled to be the world's best. The company will grow into an uni satisfaction and technological prowess.

We will be a close companion to all the people of the world
Not satisfied by today's performance, we think that the true repayment for our customers love is the continuous pursuit of tomorrow's goals. This is the beginning
Company's endless race as a leading global firm creating continuous value.

Establishing a global management system through expanded overseas production Hyundai Motor Company, as it expands on the world stage, completed its sixth overseas full-cycle production facility in St. Petersburg, Russia, in 2010. The Russian plant is capable of producing 150,000 cars per year, and will be a stepping-stone for Hyundai's expansion in the European market. In China, a third plant with an annual capacity of 400,000 units is which will be completed in 2012, will solidify Hyundai's position in the largest Latin American market.

Achieving maximum results even during the global economic crisis
In 2010, Hyundai Motor Company achieved a significant accomplishment, increasing global sales by 16.3 percent over 2009, selling 3.61 million vehicles in the midst of ongoing globa economic tumult. In America, the Sonata and Tucson (ix35) helped push annual sales to more
than 500,000 units for the first time. In China and India the release of specialized models for the local markets led to sales of 700,000 and 600,000 units, respectively. In 2011, Hyundai Motor Company has set the goal of increasing internal competitiveness and reaching 3.9 million sales. We will make this an even more successful year by maximizing brand value in developed markets and expanding sales capacity in emerging markets

Six years of continuous inclusion in "Best 100 Global Brands" Hyundai Motor Company was included in "100 Best Global Brands" of 2010 published by the Hyundai Motor Company was included in "100 Best Global Brands" of 2010 published by the
brand consultancy Interbrand for the sixth straight year. After joining the 100 best 9 lobal brands in 2005 at position 84 , Hyundai has steadily increased its position, to 65 th overall in 2010 , with a brand value of $\$ 5$ billion, showing 9.3 percent growth over 2009. This is an impressive result when compared to a 2.8 percent average in the business sector. It was possible by Hyundai's diverse portfolio and remarkable success in China, U.S. and emerging markets. Hyundai wil continue to push itself to provide even better service and to improve quality in order to imprin the idea

| Rank | Brand |  | Brand value (billion \$) | $\begin{gathered} 2010 \\ \text { overal lank } \end{gathered}$ | 2009 overall rank |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Automotive |
| 1 | (e) | Toyota |  | 26.2 | 11 | 8 | 1 |
| 2 | (1) | Mercedes Benz | 25.2 | 12 | 12 | 2 |
| 3 | $\bigcirc$ | вмw | 22.3 | 15 | 15 | 3 |
| 4 | (1) | Honda | 18.5 | 20 | 18 | 4 |
| 5 | (c) | Ford | 7.2 | 50 | 49 | 5 |
| 6 | (3) | Volkswagen | 6.9 | 53 | 55 | 6 |
| 7 | 000 | Aud | 5.5 | 63 | 65 | 7 |
| 8 | Hiviou | HYUNDAI | 5.0 | 65 | 69 | 8 |
| , | \% | Porsche | 4.4 | 72 | 74 | 9 |
| 10 | I | Ferrai | 3.6 | 91 | 88 | 10 |




Tau engine awarded "Top 10 engine" again. And again
For the third striaght year, U.S. auto publication Ward's Auto World picked Hyundai's Tau engine as one of the industry's 10 Best Engines. The current Tau is a direct-injection engine
with a 5,000 cc capacity, greater than the previous 4,600 cc engine, and boasts world-class performance with a maximum torque of $429 \mathrm{HP}(435 \mathrm{ps})$ and maximum torque of 376 lb .ft $(52.0 \mathrm{~kg} \cdot \mathrm{~m})$. Ward's Auto reconfirmed Hyundai's core engine technology and quality in stating the reasons for selection: "With the flawless design, expanded capacity, direct-injection system and remarkable performance, it proved that Korean cars have grown to a respectable position among the world's luxury brands." Going forward, Hyundai will continue to strive high-efficiency R\&D and will concentrate on technical ability, in order to become an ecofriendly global leader.

## Rise to the top in quality and customer satisfaction in Germany and America

 Influential German auto magazine Autobild gave its highest quality award to Hyundai Motor Company in 2010, beating out 19 global automakers. The award was based on a number of criteria, including a durability test, an owner questionnaire and a deale-blind test. Hyundai's quality was demonstrated in all areas, and we received especially high sco100,000 -kiometer driving durabilty test and the service and maintenance fields.

Also in 2010 the Accent was selected for first place among small cars in the Initial Quality Study (IOS) published by the U.S. market research firm J.D. Power. Among medium-sized cars, the Elantra (badged as Avante in some markets) won third place for "Best in Class." The Sonata and Genesis were each fourth in their class, and the Tucson rose to fifth. Most Hyundai was evaluated by J.D. Power scored in the Top Five.

Santa Fe and Tucson (ix35) show top safety in U.S. and Europe
The Santa Fe was selected as the 2011 Top Safety Pick by the U.S. Insurance Institute for Highway Safety (IIHS). The IIHS, which is a trusted authority in safety evaluation, granted a "Good" ranking, the top rating, to the Santa Fe in all safety tests for frontal, side and rear collisions and roof safety. In addition, the Tucson (badged as ix35 in some markets) obtained

Secause our leading level of safety has been recognized by international authorities, we expect that the trust placed in Hyundai cars, not only by the U.S. and European markets but around the world, will only increase.

112

"Made in Hyundai" is shining across the world
Because we insist on the best, our value is being recognized by global thought leaders. "Made in Hyundai" has become the mark of superior quality and unique technology


+ 2010 "Near Luxury Car" segment leader in
2010 Total Quality Index'IM (TQ1) / U.S.
(II) / U.S.
+ 2010 Topped the "Aspirational Luxury Car Class" in the 2010
AutoPacific Vehicle Satisfaction Awards /U.S.
+ 2009 Selected as highly recommended car model in 2010 luxury vehicle category by the U.S. magazine Consumer
+ 2009 First place in J.D. Power's "Vehicle Launch Index
$+2009 \begin{aligned} & \text { First place among midsize premium cars in J.D. Power's } \\ & \text { APEAL Study (Automotive Performance, Execution and }\end{aligned}$ APEAL Study (Automotive Performance, Execution and
Layout / U.S.

+ 2010 Selected as "Top Safety Pick" by the Insurance Institute for Highway Safety (IIHS) /U.S. + 2010 Highest Score in the Family Sedan Shootout sponsored +2010 Received top five-S aluation by the- Natar Sanefy Haty Hing in new-car evaluation by the
(NTTSA) / 1. .
+ 2010 Select as the Best Mid-size Car of the Year in the Middl Select as the Best Mid-size Car
East Motor Awards 2010 / UAE

+ 2010 Selected as "Best Buy" among medium hatchbacks by + 2010 Selected as "Best Buy" among medium hatchbacks
British magazine Which?/ U.K. + 2010 Named as UK's most satisfying
+2010 Siver /owertop 100/.K.
$0 \begin{aligned} & \text { Selected as Australia's "Best Car" for third consecutive } \\ & \text { year / Australia }\end{aligned}$

ELARTRA


+ 2010 First place in class in 2010 Customer Satisfaction Survey 2009 by China Association for Quality / China Selected as first among compact cars as "Most Ideal
Car" by Auto Pacific / U.S.
ACCEDT (13) (9) $+2010 \begin{aligned} & \text { First place among small cars in Initial Quality Study (IOS) } \\ & \text { by J.D. Power / U.S. }\end{aligned}$ (3)

Tucson (ix35) (2)
+2010 Selected as Australia's "Best Car" / Australia +2010
+2008 Achieved maximum five star rating in safatety by European Achieved maximum tive star rating in safety by Eur
New Car Assessment Program (EuroNCAP) / EU

+ 2010 Topped the "Compact Crossover SUV Class" in the 2010 + 2010 Achieved maximum five star rating in safety by European +2010 New Car Assessment Program (EuroNCAP) / EU $+2010 \begin{aligned} & \text { First place in class for "2010 customer satisfaction } \\ & \text { survey" by China Association for Ouality / China }\end{aligned}$



## QUALITY/SERVICE MARAGEMEחT

Having the best quality and service means being the most competitive A bright tomorrow can only be reached by the greatest effort today. To demand the best in quality and customer service is the greatest task that Hyundai faces.

Quality management, and the effort to keep our first promise to the customer Hyundai's philosophy is that our most important promise to the customer is top quality. To keep this promise, Hyundai works to become a most-wanted brand through expansion of its top quality image.
Service management, perfection with detailed interest and concern Our "before-service" program, offered worldwide, goes looking for the customer before the Our "before-service" program, offered worldwide, goes looking for the customer before the
customer comes looking for us. In addition, Hyundai operates HGSI, an improved customer satisfaction index, that is the basis for evaluating and improving the overall level of service to achieve greater customer satisfaction. In order to provide the same premium service worldwide, regardless of dealer, Hyundai provides an elite dealer certification for superior dealers and a Hyundai Training Program to provide an additional of service.


## HISTORY

We are advancing step by step with ambition and passion
Hyundai will connect the history and the future of automobiles worldwide. Hyundai will
never halt its stride. Until the day when every customer is satisfied, our ambition and passion will continue.

| 1967~1997 | 1998~2003 | 2003~2006 |
| :---: | :---: | :---: |
| + 1997 Hyundi Motor Company is inoorp |  | +2003 First fficial procamation of "global |
| +1968 Corina begins mass production | $G$ Gardeur $X$ a and E F Sonaia eneer the maket, solarpoweed |  |
|  | auto | + Anante exceds two milion producediS Sonata exceeds 2.5 |
|  |  | Notrin American design center comple |
| + 19985 U.S. subsidiay HMMA Is in inoproated | Fist Korean develomentof foutomotive fuel cell bateries | divie esesting center |
|  | The ultra-large sedan Equus, Verna, and Trajet XG enter the | Developed world's first ultra-high-pressure hydrogen sto |
| Exel has bestu | + 2000 Fisis Koraen developmento fopssengeed diese | $\uparrow 2004$ Neww record for Kocrean exports of 10 milion unis exported |
|  |  |  |
| 保 Md | $\pm$ Frist Koraend developmento ftuel cel venicle |  |
| 即 Exell | + Santa e eand Anane XD enter the maket |  |
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| ${ }^{+}$ |  |  |
|  |  | US. divee esesing farilyt U.S. tectrology esea |
| + 1993 Sonatal Il enters the maret, concept car HCCD.\|| developed |  |  |
| +1994 Exceed one milion units sodd per year, Accent enters the |  |  |
| maket |  |  |
| (eiole |  | I milion unis exporaded otatica and the |
|  |  |  |
| deted on Namynng inegrated tectulogy | Compleito of ofaliomia design 8 teesmical eenter |  |
| Ieseach center |  |  |
|  | Fistit Korean h houstry Custome Sasisfaction for 10 years |  |
|  |  | We biran |

2006~2008
+2006 Fistit ingenarab band category off Powers IOS index


 Venna avarded "Best C Car of the Year" by the indian car
magaine oreractive

 conndeted
Thidraeneration tuelerell conceap car ir Bulue released at




 $\underset{\substack{\text { time } \\ \text { Fist pubicricease of the envirommental } \\ \text { cat indeat }}}{ }$



2008~2009








 "\$xhento" and "ixas" pulicy released at Fankturt Motor





2010~

 in custome sesence saistaction, , op in inurability for thicd
straighty year













Concept cars are the automobile's ambition and passion for tomorrow Concept cars hold our dreams and hopes for the future. Hyundai's concept cars continue to

## HED Series:

HED Series:
A futuristic concept car that embodies the needs of European customers The HED series developed by Hyundai's European design center, which began with the HED-I small MPV (Multi-Purpose Vehicle) concept car at the Geneva Motor Show, has continued with the 2006 Genus (HED-II) and Arnejs (HED-III), the 2007 eco-friendly OarmaQ (HED-IV) using new materials; the 2008 --Mode (HED-V) eco-friendly concept car, and the 2009 ix-onic (HED-
VII) mass-roduction concept car. Hyunda has once again proven its advanced technical ability VI) mass-production concept car. Hyundai has once again proven its advanced technical ability
with the $i-$-flow (HED-VII) which debuted at the 2010 Geneva Motor Show

HCD Series:
Harmonizing the quality and feeling desired by North American customers The Helion, which debuted at the L.A. Auto Show, received rave reviews for its quality and design as a small crossover concept car combining futuristic coupe styling with the multifunctionality of an SUV. The Genesis coupe also entered the North American psyche with
its uniquely sensual design, harmonizing the HCD-VIII and HCD-IX. The U.S. design center got its uniquely sensual design, harmonizing the HCD-VIII and HCD-IX. The U.S. design center got
a big response with the debut of the Nuvis (HCD-XII concept car, which implements Hyundai's a big response with the debut of the Nuvis (HCD-XI) concept car, which implements Hyundai's
eco-friendly "blue-drive" development strategy, at the 2009 New York Motor Show, in 2011 at Detroit, the small CUV concept car Curb (HCD-XII) turned heads at its debut.

HND Series: A preview of the dream car
The Namyang design center, the base camp for car development, has debuted concept cars including the Veloster, Accent SR, and Portico. In 2009 it triggered a great response from the automobile industry with concept cars that combined design and utility - the Blue-Will, a
follow-up on Hyundai's first plug-in hybrid, and the ix-Metro, a hybrid CUV. The Bue ${ }^{2}$ (HND-XII which debuted at the 2011 Seoul Motor Show, is a fuel-cell vehicle with a sporty and luxury style that embodies the development of futuristic sedans and the solidification of Hyundai's fuel cell market. Hyundai will continue to accelerate the development of concept cars based on the "Blue Drive" strategy.

## (2) $\rightarrow$



56 2010 iflow (Namyang)





New and innovative technology presents a new standard for superior vehicles Just as the future requires stepping beyond yesterday's bounds, now Hyundai is being reborn
with technology that eliminates the old barriers around the automobile. Hyundai stands at the with technology that eltiminates the old bariers around the automobie. Hyundai stands at the

## Power train: A strong heart and a sensitive transmission

From compacts to passenger and commercial vehicles, the power train center is the heart of every car. With independently made engines, transmissions and eco-friendly exhaust systems are developed by Hyundai, and are recognized as the strongest in their class.

## Inimitable performance

Inimitable performance
The history of Hyundai's automotive engines began in 1991 with the Alpha engine, marking the bith of independent Korean automotive technology. In 2004, Hyundai's Zeta engine became Korean auto industry and raising Hyyundai's brand recognition. In 2009, the R passenger diesel engine was developed, which was met Euro-5 regulations and classified as a low-emission engine for the Seoul metropolitan region. The Tau engine has received the "Ward's Top 10 Best Engines" award, known as the Academy Awards for engines, for three straight years from 2008 to 2010. In 2010, with the development of the Theta GDi engine, which improved fue again raised the bar.

Development of eco-friendly transmissions
Hyundai is doing its utmost to develop high-performance eco-friendly transmissions that implement diverse customer needs to lead the global transmission market. In particular with the successful development of the six-speed 2 WD automatic transmission in 2009 and
the hybrid CVT (continuously variable transmission) for LPi use, we have achieved a level of the hybrid CVT coontinuously variable transmission) for LPi use, we have achieved a level of
cutting-edge technology that places us in a leading position on the international market. In addition, in 2011 we were the first automotive firm to debut an eight-speed RWD automatic transmission, thus boasting the world's top level of technical ability.

## Eco-friendly emissions system

The power train center is accelerating the development of power trains for hybrid vehicles. is also working on improved motor efficiency and low-friction technology, along with reduced-
weight methods to improve fuel efficiency and minimize air pollution due to automotive gas weight methods to improve fuel efficiency and minimize air pollution due to automotive gas
emissions. In addition, a highly-fficient emissions gas cleaning system is being developed that reduces harmful gases emitted from the low-pollution engine, which not only responds to increasing restrictions on emissions but also leads the way in the production of eco-friendly vehicles.



037





The mark of global marketing that captures the world
It speaks from the heart. Hyundai's marketing does more that just sells cars; it creates an honest connection with customers and recognizes the needs in their lives.

A global sales network
Hyundai introduces a diverse product lineup with world-class competitiveness to customers in over 180 countries through 32 overseas production and sales subsidiaries, and more than 6,000 dealers. In addition, by constructing a foundation for local production in the center of each region, Hyundai actively targets the local market. Hyundai responds to the needs of each markets, by effectively operating production lines in the large and emerging markets such as India, China, Turkey, Czech Republic, and Russia. Hyundai is continuing to expand its globa
-
Brand recognition augmented with a passion for sports
Hyundai is strengthening its brand competitiveness by participating in diverse sports contests that bring the world's people together. Hyundai began to forge connections with UEFA (the European soccer league) and FIFA (the international soccer league) in 1999, and became an official sponsor of the 2006 Germany World Cup, Euro 2008 and the 2010 South Africa World Cup. Going forvard, Hyundai will continue its soccer promotions with road shows and street parades at the 2011 Women's World Cup in Germany Euro 2012, and the 2014 Brazil World Cup.

We will also work as sponsors of sporting events that gain global attention, including golf and cricket. In golf, the 2011 "Hyundai China Ladies' Open," launching the Korean Ladies Professional Golf Association tour in China, and the U.S. Professional Golf Association's season-opening "Hyundai Tournament of Champions" has helped spread Hyundai's brand recognition.

In adation, Hyundai has begun to sponsor the Cricket World Cup, one of the world's largest sports contests. In terms of popularity, the Cricket World Cup ranks fourth in the world, behind soccer's World Cup, the Olympics and the Rugby World Cup.
Sponsoring the Cricket World Cup will raise our recognition and image in countries such as India, Austraia, England and South Africa where the sport is popular. In adddition, by sponsoring to increase the brand value.


nnovative marketing for a closer approach
When choosing a car, you must see it with your own eyes and touch it. To give more customers a chance to directly experience a Hyundai car, we are holding road shows around the world.
A road show - which provides unique sites and events based on local characteristics, customer inclination, and local culture - is an opportunity to introduce a new car and brand image in a powerful yet friendly fashion. In addition, by giving key reporters and bloggers the opportunity to try out and evaluate a new car in terms of technology, performance and its other characteristics, we can quickly transmit accurate information to customers and prove he quality of the new model.

Motor shows, victory with a different kind of potential
One of the methods of increasing brand value is to assure the customer of tomorrow's possibilities. Hyundai presents an image of the car of the future by showing its concept cars at the world's leading motor shows, including the North American International Auto Show, the Geneva Motor Show, the Frankfurt Motor Show, the Paris Motor Show and China's Beiiing/Shanghai Motor Shows. At the 2011 North American International Auto Show, one of the four great world motor shows, we both presented our new slogan "New Thinking. New style concept car Curb (HCD-XII) and the small crossover vehicle (CUV) Veloster.


Hyundai Motor Company is creating your dream
Hyundai technical research centers, design centers and testing facilities never rest in their continuous quest to

Technical Research Centers, the base camp for global leadership

+ Technical research center in Namyang, Korea
Hyundai's technical research center in Hwaseong City, Gyeonggi Province, is a world-class integrated research center with a planning building, design building, power train building, wind tunnel facility, collision testing facility and integrated proving ground. Over 10,000 researchers are working constantly to develop vehicles with world-class performance,
quality and environmental friendliness.
+ Mabuk environmental technology center, Korea
The Mabuk environmental technology center in Yongin City, Gyeonggi Province, is advancing in the research of technologies that can lead the eco-friendly automobile industry, such as the development of next-generation environmentally friendly vehicles, including hydrogen fuel-cell cars. Mabuk also works on automotive recycling technologies and eco-friendly
clean production.


## Korea central research institute

The Korea central research institute in Uiwang City, Gyeonggi Province, is working on fundamental research on cutting-edge materials, new technologies and research in the fields of environment and energy, intelligent safety and human engineering, for the purpose of developing new frontiers for growth in the future.
U.S. technical center

With headquarters in Ann Arbor, Mich., a technical center and a proving ground in California the U.S. technology center is a cutting-edge institute that oversees automotive research and development suited to American driving expectations,

## Europe technical center

Near Frankfurt, Germany, designed as a high-tech multifunctional building with an area of 33,058 square meters, the Europe technical center includes engineering centers for the development of high-quality automobiles as well as the development of engines suited to European environmental regulations.

## Japan technical center

ocated in Chiba, the ran echnical center develops cuting-edge electronic and hybrid technologies.

India technical center
Located in Hyderabad, India's IT city, the India technical center is actively supporting the design and documentation of automobiles as well as the development of products suited $1[2] 3$
$\qquad$ Manang exisinenentar



The design center, creator of global trends
Namyang Design Center
With a video evaluation area, interior evaluation area, CAVE system, supercomputers and otrer cuting-edge design facirites, at this center overio 40, top designers are creating giobal
trends through styling of vehicle interior and exterio, digital design using computers, and new color development.

## U.S. Design Center

_ocated in Irvine, Calif., the U.S. design center is a sprawling facility where top designers gather to swiftly analyze and create design appealing to customers around the world.

+ Europe Design Center
Connected to the Europe technical center in Frankfurt, Germany, this center plays a central role in the development of designs suited to the needs and lifestyles of European customers, as well as the development of high-quality vehicles,

The proving ground: strict testing with advanced equipment

+ Proving ground in Ulsan and Namyang, Korea
The integrated drive-testing facility in Ulsan, the first in Korea, has 19 routes and high speed circuits over an area of 660,000 square meters. The Namyang integrated drive facility, with 34 routes including Belgian-type and low-friction roads, is spread over a 1.7 million squaremeter site. It features a
more than 70 kilometers.

Proving ground in California, USA
The California proving ground is 10 times the size of the Namyang facility, sprawling over 17.5 million square meters with more than 250 kilometers of track, costing $\$ 60$ million. The largest high-speed circuit has an elliptical three-lane track 10.4 kilometers long, and can be ven at speeds of up to $250 \mathrm{~km} / \mathrm{h}$.

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Global production network, marked by precious sweat and struggle In order to produce cars suited to the lifestyle and preferences of each customer, we have estabilised a production system that stretches beyond national border.
worldwide, Hyundai cars can be found that are specialized for local needs.

Korea factories, the world's largest, best environment

+ Ulsan Factory, the largest single factory in the world
Ulsan is Hyundai's main factory, made up of five independent factory facilities on a 5 million square-meter site, where over 34,000 employees produce an average of 5,400 vehicles
per day In addition it has a dedicated pier where three 50,000 -ton ships can dock at once, per day. In addition, it has a dedicated pier where three $50,000-$-ton ships can dock at once, environmental protection facilities.

Asan Factory, where automotive quality is in the air
Asan is a fully self-sufficient factory that produces 300,000 large passenger cars annually fo strategic export. With a bright and refreshing factory environment centered on people an heir environment, this factory proves that the quality of the work environment translates to the quality of the vehicle.

Jeonju Factory, world's largest production center for commercial vehicles据 factory for commercial vehicles, making trucks larger than 2.5 tons and medium-to-large uses for 25 passengers or more.

Fantastic factories in each region of the world
+The U.S. factory, pride of Alabama
In its first year in 2005, the Alabama factory reached 10th place among 37 North American factories for quality. Since 2009, it has been continuously selected as the North American automotive factory with the greatest productivity, and in 2010 it achieved an annual production record of 300,000 units

The China factories, keeping pace with the world's biggest market
The China factories have a total annual production capacity 6600,000 , with the establishment of a second factory capable of producing 300,000 units per year. To keep pace with the apialy expanding Chinese market, a third factory is under construction and will be finished by 2012, bringing total China capacity to 1 million cars per year

Korea factories


Overseas factories


-The India factories, the world's best base camp for the production and sale of small cars The India factories are integrated facilities that can independently handle functions ranging
from R\&D to testing, manufacturing and sales. A second factory was built in 2008, raising annual capacity to 600,000 cars per year, and India has become the production base for the i10, the first model exclusively made for overseas markets. The in is exported to 120 countries. In $2010,600,480$ vehicles were made in India and 603,819 were sold.
+The Turkey factory, preparation for targeting the European market
The Turkey factory, expanded in March 2007 from an annual production of 60,000 units to 100,000 , is in a strategic location connected to Europe, Africa and the Midale East; by
localized manufacture of the Accent and i20, this plant contributes greatly to expansion of exports.
+The Czech factory, a beachhead for expanding European market shar
The Czech plant, located in central Europe, exceeded 300,000 total units produced in November 2010, only two years after production began in November 2008. In addition, Hyundai was the first automotive manufacturer to be awarded the "Start Plus" quality
award by the Czech Quality Award Association, further solidifying the plant as a beachhead for expansion of European market share

The Russia factory, stepping-stone to European market expansion
The Russia factory, which began mass production in 2011, has an annual capacity of 150,000 cars. This factory is staffed by skilled employees trained in Korea and the Czech Republic, and focuses on strengthening designs to meet Russian local needs. In particular, we customized
the Solaris (Accent) for Russian marke with stronger flexibility and dynamism in view of the Russian driving culture, climate and roads. The Solaris has been selected as the Best Small Car by Klaxon, one of Russia's top three automotive magazines.
+The Brazil factory, gateway to the Latin American market
The Brazil factory will serve as a gateway for the Latin American market by establishing a production base in the region's largest market. Ater the groundbreaking ceremony in suited to the Brazilian market in 2012, greatly expanding Hyundai's market share.
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## Hyundai creates a green future for planet Earth

Life is good with a car, but it is meaningless without a heathy planet. Hyundai will continue to devote unreserved investment and research to development vehicles our planet needs.

Environmental management based on Blue Drive
Hyundai, beginning with the FGV-I in 1995, continued green growth with the proclamation of global environmental management in 2003 and the establishment of the environmental technology center in 2005. We have been striving constantly to reduce the environmental impact of our automobiles. These efforts led us to development eco-friendly cars, which make the Blue Drive strategy, launched in 2009, more visible. Blue Drive has the objective of
producing value in harmony with society and the global environment, combined with the basic producing value in harmony with society and the globa environment, combined with the basic
automotive value of mobility based on the Hyundai management concept of contributing to a fruitful human life through automobiles. Going forward, Hyundai will continue to do its utmost to create a future where people, society and Earth coexist in harmony, through environmental management based on Blue Drive.
Hybrid cars that respect the Earth
Hyundai Motor Company started distributing hybrid vehicles with the test driving of 50 Click hybrid cars in 2004 and with the domestic production of key parts in 2005 In 2008 Hyunda had provided approximately 1,400 Verna hybrids to public and educational institutions.

In 2008, using homegrown technologies, the LPi hybrid car was successfully developed which for the first time in the world, combined LPG fuel with an electric motor. Commercialized beginning in 2009, the Avante LPi hybrid combining practicality with eco-friendly performance, In 2011, the Sonata gasoline hybrid, with superior fuel economy and performance, was
released to the American and Korean markets, expanding the market to mid-sized cars. From 2012 on, we will accelerate $R \& D$ on the commercialization of plug-in hybrids that can be charged with household electricity.

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Pollution-free hydrogen fuel cell vehicles
Water is the only emission of a hydrogen fuel-cell vehicle, which gets its energy by reacting hydrogen with oxygen from the air. Hydrogen can reduce dependence on fossil fuels by enabling the production of energy from diverse sources including solar heat, wind power and
nuclear power. Withtwice the efficiency of internal combustion engines, hydrogen powerlants nuclear power. Witht twice the efficiency of internal combustion engines, hydrogen powerplants
can effectively use natural energy. Hyundai has beaten the traditional foe of hydrogen vehicles cold weather - by developing technology that enables ignition and operation at $-20^{\circ} \mathrm{C}$. Other innovations have created the ability for cost-effective mass production and significant reductions in fuel cell stack size and weight.
To address safety concerns, Hyundai is employing collision tests and simulated fires on hydrogen vehicles. As a leading global automotive company, Hyundai is passionate about this passion, Hyundai developed a third-generation Tucson hydrogen fuel cell vehicle that can travel up to 650 kilometers on one charge in 2010. The Tucson fuel cell vehicle has a top speed of $160 \mathrm{~km} / \mathrm{h}$ and could start at - $-25^{\circ} \mathrm{C}$. As of 2011,48 hydrogen fuel-cell vehicles will be driven in the Seoul metropolitan and Usan regions for road-testing; small-scale production and practical application is planned to begin in 2012

## Blue-On Electric Car

Hyundai debuted the Blue-On electric car, which was the first Korean car capable of highspeed operation, in September 2010. The Blue-On electric car can be driven approximately 140 kiometers on a single charge and has superior performance, with a maximum speed of $130 \mathrm{~km} / \mathrm{h}$ and zero-to- $100 \mathrm{~km} / \mathrm{h}$ acceleration of 13.1 seconds. In addition, the key parts are hodes The high Korea, providing a foundation for technological development of electic are provided.

Hyundai is providing 30 Blue-On vehicles to public agencies and local governments for initial testing from August 2010 to August 2012, and beginning in January 2011, will provide 250 more units to government offices and corporations for diverse uses including commuting and shor--range city driving, thus estabishing a firm basis for the com er of electric vehicles.

Roadmap for development of hydrogen fuel cell vehicles


2006 Independent development of fuel cell bus
2003 Independent development of fuel cell hybrid
2000 Participation in California fuel-cell partnership (Santa Fe fuel cell velicle

Our shared world is being perfected
Hyundai social contribution considers people and the environment together. To protect th world, detailed and ongoing management is needed. We will strive to awaken people
to the importance of "we" before one person and of "all" before "we" and to act f for the sake of a green world in which diverse ecosystems coexist.

## The Hyundai Green Zone project: Green Hop

Hyundai is carrying out the Hyundai Green Zone project to protect the environment, a globally important issue. Conscious of our responsibility as a global corporation, we set "Recovery of Nature" as our central theme and are developing this as our central environmental preservation project.

## Hyundai Green Zone Korea

Testore the natural environment of Hyundai's Ulsan factory, damaged by urbanization and industrialization, we have started the Taehwa River restoration project. The first stage of the project, Swallowtail, was reborn as an experience space for children, and Swallowtal Environmental Learning Centers have been set up in Ulsan, Asan and Jeonju where Korean
production factories are located. They are now being established in Busan and Hwaseong City. Hyundai educates children about the importance of the environment by performing environmental education at eight learning centers nationwide.

## Hyundai Green Zone China

Hyyundai Green Zone project seeks to restore the Chakanor region of China's Inner Mongolia province - known as a source of dust storms - to a grassland by planting grasses suited denuded Chakanor steppe are gradually turning the dry desert green through the work of employees of Hyundai's Chinese subsidiary and the Happy Move youth service group. Within two years the gradually vanishing steppe will be restored by forming 5,000 square meters of grassland, making a substantial contribution to the protection of the global ecosystem.
Preserving biodiversity and responding to climate change
Hyundai is making every effort to respond to climate change and preserve biodiversity. The Ulsan factory is continuously sponsoring groups that specialize in protecting endangered plants, and is achieving visible results in the protection of life forms by presevvin the environmental destruction and global warming.
In addition, by holding climate schools for children, we are supporting education in climate change and the environment. The Jeonju factory has held a moving climate-change classroom camp with a climate school. These are all part of Hyundai's continuing efforts to preserve the environment.


## Green Move

Green Move is the program that covers Hyundais environmentrelelted social projects, and is one of
Hyunndai's for maio soccial contibuten Under the phrase "restoring nature", we hevave the objective of contributing to society by vercoming and restoring situations where life has been human action or cannot continu preserving the core value of Ifí's continuity.

(8) HYUחDAI

Social contribution symbol and slogan As the slogan that expresses Hyyndai's entire social philsosphy, "world" represents the repepesesnts the desesief for contituous change and development and "together" represents "Moving the Wardershogether" is society "Moving the World Together" is thus a the word through love and cooperation with ur neighbors. We have tanslateed this slogan

## Expanding the "Safe Move" traffic safety project,

## automotive business

Under the management concent of "Lifetime partner in automobiles and heyond" as a global a citzen Hyundai seeks to establish a sustrinable and happy human society through its ongoing and systematic social contributions. In particular, as a global corporation, not just Korea's largest automaker, Hyundai is focused on promoting the "Safe Move project" to spread a cuture of traficic safety and implement its social responsibility as a global corporation. In addition, the "Three-Leafed Clover" project which grants the wishes of children orphaned by traffic accidents is held every year in Korea and 13 other countries, sharing dreams and hopes with these orphans. Last year in lran, the "Three-Leafed Clover" drew attention as our Middle Eastern countries in 2010. In addition, in Russia we donated a bus for traffic safety education, and children's traffic safety education programs are carried out on a constant basis. Within Korea, the donation of the children's "Angel's Wings" for getting in and out of vehicles, and the "Kid's Auto Park" and "Korean Children's Safety Quiz Competition" programs are continuously underway.

Global campaigns uniting all employees worldwide
Hyundai Motor Company is striving to improve social welfare and eliminate global poverty through diverse global campaigns. The global blood drives in which the U.S, Indian and Turkish corporations participate in help to stabilize international blood supplies; within Korea, the largest blood collection for a single workplace was achieved. The "Global White Band Campaign" held on International Eradication of Poverty Day (October 17) is expanding in participation each year. In 2010 , we led the way in awareness-raising for poverty eradication through events including
band wearing, donation collection, and voluntary marathons, at 30 locations in 21 countries. In addition, the Hyundai Blue Santas, which began as a year-end social contribution campaign has also been expanded overseas and is held simultaneously at 24 locations, thus working to move the world together by connecting employees worldwide as one.

Exercising social responsibility by establishing and supporting social enterprises Social enterpises are a new form of corporation that includes both a "corporate objective" the way in sponsoring these enterrorises, emphasizing the new value and iobs for disadvantaged groups that are created by social corporations. As one aspect of this, Hyundai has established the "Easy Move, Ltd." social enterprise together with Gyeonggi Province, the first enterprise to specialize in prosthetics for the disabled in order to promote mobility among the transportationally disadvantaged. We will continue to promote these "global social enterprises," both in Korea and abroad, creating at least 16 bilion won in sales and at least 200 new jobs by 2012. In addition, "Relaxed Life Ltd." is a social enterprise in Busan that provides therapy, housekeeping support, and heath counseling: the "H\&S Duriban" social enterrorise in Hwaseong City, which manufactures and sells puffed rice, is gradually expanding in scope. Hyundai plans to continue leading in the creation of jobs for the disadvantaged and raising of social consciousness through concentrated support for social enterprises in areas near our bocal plants.


## חEW $\quad \rightarrow$ GROWTH IS...

## Hyundai Motor Company is committed to securing key capabilities for future growth into the next ten years and bevond.



HMC has Board of Directors and two subcommittees including Audit Committee and External Director Candidate Recommendation Committee under the Board of Direcotrs. Additionally, an independent Ethics Committee was established in 2007.

## Board of Directors

The Board of Directors (BOD) makes decisions on matters defined by laws or our Articles of Incorporation, issues delegated by the general shareholders meeting, and key matters related to the basic guidelines for company operations and work execution. The BOD retains the authority to supervise the duties of directors and management. The
extraordinary meetings if necessary.


 index.htmll) or Financial Supervisory Service (FSS) Data Analysis, Retrieval and Transfer System (http://dart.fss.co.kr).

| Meetings | Date | Agenda | Resolution |
| :---: | :---: | :---: | :---: |
| ${ }^{15 t}$ Regular | Jan. 282010 | - Approval of 42 $2^{\text {nd }}$ financial statement and 11 others | Original draft passed |
| Extraordinary | Feb. 102010 | - Approval of agenda for the $42^{\text {nd }}$ Annual General Meeting of Shareholders' | Original draft passed |
| Extraordinary | Mar. 122010 | - Approval of CEO Appointment and 5 others | Original draft passed |
| Extraordinary | Mar. 302010 | - Approval of change in transaction with company featuring same major shareholder | Original draft passed |
| Extraordinary | Apr. 122010 | - Approval of providing debt payment guarantee for overseas subsidiaries | Original draft passed |
| $2^{\text {nd }}$ Regular | Apr. 222010 | - Approval of transaction with company featuring same major shareholder and one other | Original draft passed |
| Extraordinary | Jun. 252010 | - Approval of change in transaction with company featuring same major shareholder | Original draft passed |
| Extraordinary | Jul. 202010 | - Approval of Issuing corporate bonds | Original draft passed |
| $3^{\text {rd }}$ Regular | Jul. 292010 | - Approval of transaction with company featuring same major shareholder and 5 others | Original draft passed |
| Extraordinary | Sep. 202010 | - Approval of providing debt payment guarantee for overseas subsidiaries (HCA) | Original draft passed |
| $4^{\text {th }}$ Regular | Oct. 282010 | - Approval of transaction with company featuring same major shareholder and 2 others | Original draft passed |
| Extraordinary | Nov. 122010 | Approval of participating in the bid for Hyundai Engineering \& Construction | Original draft passed |

* Please refer to our website (Korean http://pr.hyundai.com/, English http://worldwide.hyundai.com/worldwide_index.html) or Financial Supervisory Service (FSS) Data Analysis, Retrieval and Transfer System (http://dart.fss.co.kr) for more detail


## Committees under the BOD

The Audit Committee consists of four external directors. It is responsible for auditing the finances and operations of HMC. The Committee has the authority to request business reports and review the company's financial status. Members approve matters related to the general shareholders' meeting, directors, BOD, and audit. Internal measures are in place to enable members' access to management information necessary to conduct their auditing duties.
The External Director Candidate Recommendation Committee is comprised of two internal and two external directors. Al HMC external directors are appointed through the recommendations of the committee. The Shareholders' Meeting in 2010 approved a directors' compensation ceiling of KRW 15 billion. Total director was KRW 2,027 million and KRW 81 million for an external director

| Meetings | Date | Agenda | Resolution |
| :---: | :---: | :---: | :---: |
| ${ }^{\text {st }}$ Regular | Jan 282010 | - Approval of the $42^{\text {rd }}$ financial statements and 3 others | Original draft passed |
| Extraordinary | Feb 102010 | - Approval of agenda for the $42^{\text {nd }}$ annual general meeting of shareholders' | Original draft passed |
| $2^{\text {nd }} \text { Regular }$ | Apr 222010 |  |  |
| $3^{\text {rd }} \text { Regular }$ | Jul 292010 |  | $-$ |
| $4^{\text {th }}$ Regular | Oct 282010 | - Approval of adopting International Financial Reporting Standards(IFRS) | Original draft passed |

Committee outside the Board of Directors
As of April 30, 2011, The Ethics Committee is comprised of five external directors (II-Hyung Kang, Se-Bin Oh, Young-Chul Yim, Sung-II Nam, You-Jae, Yi), one executive (Won-Hee Lee) and two independent advisorst(Oh-Hyung Kwon, Joon-Sung Park). The function of the Ethics Committee includes the assessment of and the establishment/ revision of the company's ethical practice standards, in addition to their implementation; ;i) monitoring of compliance status on internal
transaction regulations as defined by the Fair Trade Act and commercial laws iil observance of the compliance program iii) review of key policies on ethics transaction regulations as defined by the Fair Trade Act and commercial laws ii) observance of the compliance program iii) review of key policies on ethics
management and social contribution activities iv) amendment and implementation of Ethics Charter and other ethics standards.

|  |  |  | Aecivies of Ethis Sommitee n 2011 |
| :---: | :---: | :---: | :---: |
| Meetings | Date | Agenda | Resolution |
| ${ }^{\text {st }}$ Regular | Jan 282010 | - Review of original draft of various social service plans for year of 2010 <br> - Review of transaction with company featuring same major shareholder <br> - Review of financial transactions with affiliated financial firm in accordance to agreed terms <br> - Review of equity investment in subsidiary | Original dratt passed |
| $2^{\text {nd }}$ Regular | Apr 222010 | - Review of transaction with company featuring same major shareholder <br> - Review of financial transactions with affiliated financial firm in accordance to agreed terms <br> - Appointment of Chairman of Ethics Committee | Original draft passed |
| $33^{\text {drd }}$ Regular | Jul 292010 | - Review of transaction with company featuring same major shareholder <br> - Review of financial transactions with affiliated financial firm in accordance to agreed terms | Original draft passed |
| $4^{\text {th }}$ Regular | Oct 282010 | - Review of transaction with company featuring same major shareholder <br> - Review of financial transactions with affiliated financial firm in accordance to agreed terms | Original draft passed |

## $\rightarrow$ FInAnCIAL STATEMEnTS

## © | Independent Auditors' Report

63 | Consolidated Statements of Financial Position
66 | Consolidated Statements of Income for the years ended 68 | Consolidated Statements of Changes in Shareholders' Equity 70 | Consolidated Statements of Cash Flows for the years ended 74 | Notes to Consolidated Financial Statements for the years endec

## InDEPERDENT AUDITORS' REPORT

English Translation of a Report Originally Issued in Korean

## Deloitte. <br> Deloitte Anin LLC Hanwh a Securities $B$ Bldg. <br> Hanwha Securitios Bldg. 23-5Voidocorng. Youngdeungo-gu Seow $150-717$ Korea 

## To the Shareholders and Board of Directors of

Hyundai Motor Company
We have audited the accompanying consolidated statements of financial position of Hyundai Motor Company (the "Company") and its subsidiaries as of December 31,2010 and 2009 , and the related consolidated statements of income, changes in shareholders' equity and cash flows for the years then ended,
all expressed in Korean Won. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion al expressed in Korean Won. These financial statements are the responsibility of the Company's management. Our responsibitity is to express an opinion statements reflect total assets of $\# 63,509,790$ million (US $\$ 55,764,150$ thousand) and $\# 48,617,024$ million (US $\$ 42,687,702$ thousand) as of December 31, 2010 and 2009 , respectively, and total revenues of $W 666,134,961$ million (US $\$ 58,069,155$ thousand) and $\# 552,837,394$ million (US $\$ 46,393,357$ thousand) in 2010 and 2009, respectively. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for those entities, is based solely on the reports of other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the Republic of Korea. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting standards used and
significant estimates made by basis for our opinion
In our opinion, based on our audits and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of Hyundai Motor Company and its subsidiaries as of December 31, 2010 and 2009 , and the results of their operations, changes in its shareholders' equity and their cash flows for the years then ended, in conformity with accounting principles generally accepted in the Republic of Korea (See Note 2).

Our audits also comprehended the translation of Korean Won amounts into U.S. Dollar amounts and, in our opinion, such translation has been made in conformity with the basis in Note 2 . Such U.S. Dollar amounts are presented solely for the convenience of readers outside of Korea
Accounting principles and auditing standards and their application in practice vary among countries. The accompanying financial statements are not intended to present the financial position, results of operations, changes in shareholders' equity and cash flows in accordance with accounting principles and practices generally accepted in countries other than the Republic of Korea. In addition, the procedures and practices utilized in the Republic of Korea to audit such financial
statements may differ from those generally accepted and applied in other countries. Accordingly, this report and the accompanying financial statements are for use by those knowledgeable about Korean accounting procedures and auditing standards and their application in practice,

## Delaite Mojim uc <br> March 30, 2011

## Notice to Readers

This report is effective as of March 30,2011 , the auditors' report date. Certain subsequent events orcricumstances $m$ an have occurrea between the auditios $t$ tpont Tent is read. Suche as or March 30,201, the auditors teport date. Certan subseadent evens so circumstances may have occurred between ne auditors teportaze

## COMSOLIDATED STATEMEחTS OF FIMAחCIAL POSITIOח

December 31, 2010 and 2009

| Fruna M Noirc Company | [immilios of traw |  | in ntousans fouss |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | * |  | (Note 2) |
| Assets | 2010 | 2009 | 2010 | 2009 |
| CURRENT ASSETS: |  |  |  |  |
| Cash and cash equivalents Nooses 3and 10) | \# 9,390,751 | \# 8,659,561 | 8,245,457 | 7,603,443 |
| Shor-term financial instruments (Noer 3) | 8,561,671 | 5,581,783 | 7,517,491 | 4,901,030 |
| Short-term investment securities Notes) | 2,880 | 252,602 | 2,529 | 221,795 |
| Trade notes and accounts receivable, net allowance for doubtful accounts and present value discount account of $\$ 199,636$ million in 2010 and $W 195,463$ million in 2009 (Note 16) <br> 7,556,045 <br> 6,530,319 <br> 6,634,511 <br> 5,733,883 |  |  |  |  |
| Trade notes and accounts receivable-other | 1,223,772 | 779,469 | 1,074,521 | 684,405 |
| Derivative assets Note 29 | 75,168 | 89,899 | 66,001 | 78,935 |
| Deferred tax assets Moe 99 | 767,595 | 1,082,180 | 673,979 | 950,198 |
| Inventories Motes, 4,10 and 241 | 11,525,262 | 11,695,151 | 10,119,644 | 10,268,813 |
| Advances and other current assets | 2,264,813 | 2,115,413 | 1,988,597 | 1,857,416 |
| Total current assets | 41,367,957 | 36,786,377 | 36,322,730 | 32,299,918 |
| NON-CURRENT ASSETS: |  |  |  |  |
| Long-term financial instruments Mote3) | 1,157,028 | 76,238 | 1,015,917 | 66,940 |
| Long-term investment securities Motess and 10 | 1,402,489 | 756,238 | 1,231,442 | 664,007 |
| Investment securities accounted for using the equity method (note 7 ) | 4,920,084 | 3,895,695 | 4,320,032 | 3,420,577 |
| Property, plant and equipment, net of accumulated depreciation of $\# 19,639,211$ million in 2010 and W $17,515,442$ million in 2009 (Notes $8,9,10,16$ and 24) | 28,878,308 | 28,821,237 | 25,356,316 | 25,306,205 |
| Intangibles Noe 11) | 3,948,185 | 3,708,187 | 3,466,665 | 3,255,937 |
| Derivative assets Note 29 | 436,515 | 1,170,707 | 383,278 | 1,027,928 |
| Deferred tax assets Moe 19 | 443,574 | 420,641 | 389,476 | 369,340 |
| Other assets (noter ${ }^{12}$ | 910,933 | 973,939 | 799,835 | 855,158 |
| Total non-current assets | 42,097,116 | 39,822,882 | 36,962,961 | 34,966,092 |
| OTHER FINANCIAL BUSINESS ASSETS (Notes 13 and 16$)$ | 34,612,745 | 25,715,675 | 30,391,382 | 22,579,397 |
| Total assets | * 118,077,818 | W 102,324,934 | \$ 103,677,073 | \$89,845,407 |

## COחSOLIDATED STATEMERTS OF FIחACCIAL POSITIOח

December 31, 2010 and 2009

| mmanamasactamer |  | \# |  | S Nooz |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | LIABIITIES AND SHAREHOLDERS' EQuITY | 2010 | 2009 | 2010 | 2009 |
|  | CURRENT LIABLITIES: |  |  |  |  |
|  | Trade notes and accounts payable | * 10,41,775 | \# 8, 8, 14,944 | \$ 9,411,957 | \$ 7,30,855 |
|  | Shortterm borowing wase 19 | 12,13,856 | 12,949,025 | 10,654,014 | 11,36,765 |
|  | Trade notes and accounts payable-other | 5,862,824 | 4,998,611 | 5,47,795 | 4,388,981 |
|  | Accrued expenses | 2,840,491 | 2,748,647 | 2,494,065 | 2.413,423 |
|  | Income tax payable ene 919 | 1,283,177 | 500,294 | 1,126,681 | 439,278 |
|  | Current maturities of long-term debt and debentures (Note 15 | ,733 | 9,789,043 | 7,62,911 | 8,595,173 |
|  | Accrued waranties moverr | 1,726,918 | 1,379,039 | 1,516,303 | 1,210,852 |
|  | Defivative liailities Moese 29 | 77,628 | 99,347 | 68,161 | 87,231 |
|  | Deferred tax liabilities muen ${ }^{\text {a }}$ | 11,036 | 884 | 9,690 | 776 |
|  | Withholdings and other current liabilities | 2,574,815 | 2,474,941 | 2,260,791 | 2,173,098 |
|  | Total current Liabilities | 45,60, ,25 | 43,24,775 | 40,042,368 | 37,99, 432 |
|  | Non-current liablities: |  |  |  |  |
| 064 | Long-term debt and debentures, net of current maturities and discount on debentures issued | 27,729,562 | 23,250,429 | 24,47,671 | 20,414,812 |
|  | Deposit for letere of guaratees and others | 1,131,027 | 1,042,50\% | 993,087 | ${ }^{915,362}$ |
|  | Accrued severance benefits, net of National Pension payments for employees of \#11,841 million in 2010 and $\# 21,658$ mililion in 2009,and individua severance insurance deposits of $\# 2,344,348$ million in 2010 and $\$ 2,206,932$ million in 2009 Moter 1 | 650,235 | 950,274 | 570,932 | 834,379 |
|  | Long-term accounts payale-other | 158,875 | 22.498 | 139,49 | 19,754 |
|  | Long-term unearned income | 79,339 | 231,890 | 69,663 | 203,609 |
|  | Long-term accrued waranties sus 17 | 4,191,524 | 3,393,089 | 3,680,327 | 2,979,269 |
|  | Provision for other liailities | 27,916 | 259,666 | 240,509 | 227,97 |
|  | Derivative libilities Mase | 114,459 | 21,8,89 | 100,500 | 190,420 |
|  | Deferred tax liabilities muen 9 | 1,125,947 | 537,149 | 988,627 | 471,638 |
|  | Other Iong-term liabilities | 4,622 | 4,465 | 4,057 | 3,920 |
|  | Total non-current liabilities | 35,459,506 | 29,90,835 | 31,134,872 | 26,261,160 |
|  | OTHER FINANCIAL BUSIIESS LIABILTTES Woos 3 3 | 278,458 | 199,664 | 244,498 | 75,313 |
|  | Total liabilities | 81,342,217 | 7,363,274 | 71,421,738 | 64,415, |


| Hyundi Moice Comany | In milioso ofkr |  | thousans of |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | * |  | ( Notere) |
| LIABILITIES AND SHAREHOLDERS' EQUITY | 2010 | 2009 | 2010 | 2009 |
| SHAREHOLDERS' EQUITY: |  |  |  |  |
| Capital stock Notet 20 | \# 1,488,993 | \# 1,488,993 | \$ 1,307,396 | \$ 1,307,396 |
| Capital surplus | 5,961,210 | 5,793,489 | 5,234,182 | 5,086,916 |
| Capital adjustments (Note 21) | (918,214) | (743,909) | (806,229) | (653, 182) |
| Accumulated other comprehensive income (Notes 18 and 22 | 991,206 | 505,970 | 870,319 | 444,262 |
| Retained earnings | 19,742,427 | 14,617,652 | 17,334,645 | 12,834,886 |
| Minority interests | 9,469,979 | 7,299,465 | 8,315,022 | 6,409,224 |
| Total shareholders' equity | 36,735,601 | 28,961,660 | 32,255,335 | 25,429,502 |
| Total liabilities and shareholders' equity | \# 118,077,818 | \# 102,324,934 | \$ 103,677,073 | \$89,845,407 |

## consolidated statements of income for the years ended

December 31, 2010 and 2009

| Hynua Moorc Company |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | * |  | S(Note 2) |
|  | 2010 | 2009 | 2010 | 2009 |
| Sales Motes 25,28 end 301 | * 112,589,679 | + 91,463,064 | \$ 98,858,266 | \$ 80,308,248 |
| Cost of sales Nodeses, 26 and 301 | 86,059,961 | 71,055,076 | 75,564,107 | 62,389,214 |
| Gross profit | 26,529,718 | 20,407,988 | 23,294,159 | 17,919,034 |
| Selling and administrative expenses (Note 27) | 17,411,976 | 14,787,747 | 15,288,415 | 12,984,236 |
| Operating income Noteso | 9,117,742 | 5,620,241 | 8,005,744 | 4,934,798 |
| Other income (expenses), net: |  |  |  |  |
| Interest expense, net | (351,138) | $(871,531)$ | (308,313) | $(765,239)$ |
| Gain(loss) on foreign exchange transactions, net | 155,841 | $(230,336)$ | 136,835 | $(202,244)$ |
| Gain on foreign exchange translation, net | 174,231 | 498,596 | 152,982 | 437,787 |
| Loss on disposal of trade notes and accounts receivable | $(36,968)$ | $(126,119)$ | $(32,459)$ | $(110,738)$ |
| Gain on disposal of short-term investment securities, net | 20,633 | 16,997 | 18,117 | 14,924 |
| Gain on disposal of long-term investment securities, net | 105,736 | 59,159 | 92,840 | 51,944 |
| Gain on valuation of investment securities accounted for using the equity method, net (Note 7) | 1,095,173 | 914,103 | 961,606 | 802,619 |
| Gain on disposal of investment securities accounted for using the equity method, net (Note7) | 7,267 | 118,751 | 6,381 | 104,268 |
| Impairment loss on long-term investment securities | (18,720) | $(12,230)$ | $(16,437)$ | (10,738) |
| Impairment loss on investment securities accounted for using the equity method (Note 7 ) | $(2,283)$ | - | $(2,005)$ |  |
| Loss on disposal of property, plant and equipment, net | (127,223) | $(40,943)$ | $(111,707)$ | $(35,950)$ |
| Impairment loss on property, plant and equipment | (27,835) | $(61,376)$ | $(24,440)$ | (53,891) |
| Impairment loss on intangibles Nove 11) | (117,038) | (150,284) | (102,764) | $(131,955)$ |
| Rental and royaly income | 57,626 | 211,617 | 50,598 | 185,808 |
| Loss on valuation of derivatives, net Mote 29) | $(84,117)$ | (475,251) | (73,858) | (417,289) |
| Gain on derivatives transaction, net | 38,085 | 73,354 | 33,440 | 64,408 |
| Other, net | 445,106 | 13,024 | 390,820 | 11,435 |
|  | 1,334,376 | $(62,469)$ | 1,171,636 | $(54,851)$ |


| Hyundi Moorc Compary | mineme |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | \$(Note2) |  |  |  |
|  |  | 2010 |  | 2009 |  | 2010 |  | 2009 |
| Income before income tax | - | 10,452,118 | - | 5,557,772 | \$ | 9,17,380 | \$ | 4,879,947 |
| Income tax expense noter 91 |  | 2,469,194 |  | 1,517,276 |  | 2,168,052 |  | 1,332,229 |
| Net gain on disposal of consolidated subsidiaries |  | - |  | 2,940 |  | - |  | 2,581 |
| Net income | W | 7,982,924 | W | 4,043,436 | \$ | 7,009,328 | \$ | 3,550,299 |
| Attributable to: |  |  |  |  |  |  |  |  |
| Equity holders of the parent | W | 5,441,279 | W | 2,973,473 | \$ | 4,777,662 | \$ | 2,610,829 |
| Minority interests |  | 2,541,645 |  | 1,069,963 |  | 2,231,666 |  | 939,470 |
|  | W | 7,982,924 | W | 4,043,436 | \$ | 7,009,328 | \$ | 3,550,299 |
| Basic earnings per common share (Note 2) | W | 20,052 | W | 10,947 | \$ | 17.61 | \$ | 9.61 |
| Diluted earnings per common share (Note 2) | W | 20,052 | W | 10,947 | \$ | 17.61 | \$ | 9.61 |

## consolidated statements of changes in shareholders' equity

|  | * |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital stock | Capital surplus |  | Capital djustments |  | umulated other prehensive income | Retained earnings | Minority interests | Total amount |  |
| Balance at January 1, 2009 | * 1,488,993 | \# 5,839,874 | H | + (719,225) | \# | 618,309 | * $411,841,859$ | \# 6,282,097 | \#25,351,897 | \$22,259,985 |
| Payment of cash dividendsmooe 23) |  |  |  |  |  |  | (235,715) | $(41,181)$ | $(276,896)$ | (243,126) |
| Purchase of treasury stock |  |  |  | $(25,424)$ |  |  |  |  | $(25,424)$ | (22,323) |
| Disposal of treasury Stock |  | 881 |  | 1,200 |  |  |  |  | 2,081 | 1,827 |
| Disposal of subsidiaries' stock |  | 36,278 |  |  |  |  |  | 119 | 36,397 | 31,958 |
| Increase in subsidiaries' capital-stock |  | $(86,113)$ |  |  |  |  |  | 373,633 | 287,520 | 252,454 |
| Effect of changes in consolidation scope | (18) |  |  |  |  |  |  | (497,844) | (497,862) | (437,143) |
| Net income |  |  |  |  |  |  | 2,973,473 | 1,069,963 | 4,043,436 | 3,550,299 |
| Gain on valuation of available-for-sale securities, net |  |  |  |  |  | 6,150 |  |  | 6,150 | 5,400 |
| Gain on valuation of investment equity securities, net |  |  |  |  |  | 43,251 |  |  | 43,251 | 37,976 |
| Gain on valuation of derivatives, net |  |  |  |  |  | 211,675 |  |  | 211,675 | 185,859 |
| Loss on overseas operation translation |  |  |  |  |  | $(373,415)$ |  |  | $(373,415)$ | (327,873) |
| Others |  | 2,587 |  | (450) |  |  | 38,035 | 112,678 | 152,850 | 134,209 |
| Balance at December 31, 2009 | \# 1,488,993 | W 5,793,489 | W | $(743,909)$ | \# | 505,970 | * 14,617,652 | \# 7,299,465 | W 28,961,660 | \$ 25,429,502 |


|  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  |  |  |  |  |  |  |  |
|  | Capital stock | Capital surplus |  | Capital ustments | Accumulated other comprehensive income |  | Retained earnings |  | Minority interests | Total amount |  |
| Balance at January 1, 2010 | \# 1,488,993 | * 5,793,489 | \# | $(743,909)$ | + | 505,970 | * 14,617,652 | W | 7,299,465 | W28,961,660 | \$25,429,502 |
| Payment of cash dividends Notere3 |  |  |  |  |  |  | $(317,199)$ |  | $(341,940)$ | (659,139) | (578,751) |
| Purchase of treasury stock |  |  |  | (452,515) |  |  |  |  |  | $(452,515)$ | (397,326) |
| Disposal of treasury Stock |  | 171,109 |  | 278,210 |  |  |  |  |  | 449,319 | 394,520 |
| Increase in subsidiaries capital-stock |  | 1,981 |  |  |  |  |  |  | 102,589 | 104,570 | 91,817 |
| Effect of changes in consolidation scope |  | $(5,847)$ |  |  |  |  |  |  | $(4,897)$ | (10,744) | $(9,434)$ |
| Net income |  |  |  |  |  |  | 5,441,279 |  | 2,541,645 | 7,982,924 | 7,009,328 |
| Gain on valuation of available-for-sale securities, net |  |  |  |  |  | 520,086 |  |  |  | 520,086 | 456,656 |
| Loss on valuation of investment equity securities, net |  |  |  |  |  | $(65,524)$ |  |  |  | (65,524) | (57,533) |
| Gain on valuation of derivatives, net |  |  |  |  |  | 72,843 |  |  |  | 72,843 | 63,959 |
| Loss on overseas operation translation |  |  |  |  |  | $(42,169)$ |  |  |  | (42,169) | $(37,026)$ |
| Others |  | 478 |  |  |  |  | 695 |  | (126,883) | (125,710) | (110,377) |
| Balance at December 31, 2010 | W 1,488,993 | W 5,961,210 | \# | $(918,214)$ | W | 991,206 | W 19,742,427 | W | 9,469,979 | W 36,735,601 | \$ 32,255,335 |

## COMSOLIDATED STATEMEחTS OF CASH FLOWS FOR THE YEARS EnDED

December 31, 2010 and 2009

|  | * |  |  | $\frac{\text { Int toto }}{}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | 2010 |  | 2009 | 2010 | 2009 |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |  |
| Net income | * 7,982,924 | * | 4,043,436 | \$ 7,009,328 | 3,550,299 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |
| Depreciation | 2,986,730 |  | 2,668,623 | 2,622,469 | 2,343,158 |
| Bad debt expenses | 331,711 |  | 337,220 | 291,256 | 296,093 |
| Provision for severance benefits | 756,413 |  | 713,547 | 664,161 | 626,523 |
| Provision for accrued warranties | 1,658,970 |  | 889,827 | 1,456,642 | 781,304 |
| Amortization of intangibles | 896,180 |  | 913,935 | 786,882 | 802,472 |
| Amortization of discount on debentures | 1,537 |  | 1,481 | 1,350 | 1,300 |
| Gain on foreign exchange translation, net | (167,499) |  | (483,474) | (147,071) | $(424,510)$ |
| Loss on disposal of trade notes and accounts receivable | 36,968 |  | 126,119 | 32,459 | 110,738 |
| Gain on disposal of short-erm investment securities, net | $(20,633)$ |  | $(16,997)$ | $(18,117)$ | $(14,924)$ |
| Gain on disposal of long-term investment securities, net | (105,736) |  | $(59,159)$ | (92,840) | $(51,944)$ |
| Gain on valuation of investment securities accounted for using the equity method, net | $(1,095,173)$ |  | (914,103) | $(961,606)$ | (802,619) |
| Gain on disposal of investment securities accounted for using the equity method, net | $(7,267)$ |  | (118,751) | $(6,381)$ | $(104,268)$ |
| Dividends of investment securities accounted for using the equity method | 310,994 |  | 125,132 | 273,065 | 109,871 |
| Impairment loss on long-term investment securities | 18,720 |  | 12,230 | 16,437 | 10,738 |
| Impairment loss on investment securities accounted for using the equity method | 2,283 |  | - | 2,005 |  |
| Loss on disposal of property, plant and equipment, net | 127,223 |  | 40,943 | 111,707 | 35,950 |
| Impairment loss on property, plant and equipment | 27.835 |  | 61,376 | 24,440 | 53,891 |
| Impairment loss on intangibles | 117,038 |  | 150,284 | 102,764 | 131,955 |
| Loss on valuation of derivatives, net | 84,117 |  | 475,251 | 73,858 | 417,289 |
| Other | $(70,038)$ |  | 143,543 | $(61,496)$ | 126,037 |


| Hunnala Noior Company | [immuloso of RAM] |  | in thousends of fus) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | * |  | \$ (Note 2) |  |
|  | 2010 | 2009 | 2010 | 2009 |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Changes in operating assets and liabilities: |  |  |  |  |
| Increase in trade notes and accounts receivable | \# (1,321,966) | \# (239,555) | \$ (1,160,739) | \$ $(210,339)$ |
| Decrease (increase) in trade notes and accounts receivable-other | $(361,761)$ | 174,990 | (317,641) | 153,648 |
| Increase in advances and other current assets | (190,238) | (147,432) | (167,037) | (129,451) |
| Decrease in inventories | 158,973 | 5,149,189 | 139,585 | 4,521,195 |
| Decrease in deferred tax assets | 571,214 | 373,989 | 501,549 | 328,377 |
| Increase in trade notes and accounts payable | 2,144,228 | 156,201 | 1,882,718 | 137,151 |
| Increase in accounts payable-other | 1,159,312 | 301,479 | 1,017,923 | 264,711 |
| Increase in accrued expenses | 104,732 | 570,984 | 91,959 | 501,347 |
| Increase (decrease) in income tax payable | 782,883 | $(252,477)$ | 687,403 | (221,685) |
| Increase (decrease) in withholding and other current liabilities | $(185,490)$ | 309,970 | (162,868) | 272,166 |
| Payment of severance benefits | $(636,966)$ | $(602,326)$ | (559,282) | $(528,866)$ |
| Increase in individual severance insurance deposits | (137,416) | $(286,644)$ | (120,657) | $(251,685)$ |
| Decrease in long-term unearned income | (152,551) | $(20,134)$ | (133,946) | $(17,688)$ |
| Decrease in accrued warranties | $(512,656)$ | $(1,002,217)$ | (450,133) | (879,987) |
| Increase in deferred tax liabiilities | 929,861 | 114,696 | 816,455 | 100,708 |
| Other | 596,520 | 247,601 | 523,770 | 217,403 |
|  | 16,821,976 | 13,958,777 | 14,770,371 | 12,256,368 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Cash inflows from investing activities: |  |  |  |  |
| Proceeds from withdrawal of short-term financial instruments | 8,158,554 | 3,781,008 | 7,163,539 | 3,319,877 |
| Proceeds from disposal of shor-term investment securities | 323,878 | 1,310,313 | 284,378 | 1,150,508 |
| Reduction in other current assets | 16,669 | 100,017 | 14,636 | 87,819 |
| Proceeds from disposal of long-term investment securities | 6,209 | 406,056 | 5,452 | 356,533 |
| Proceeds from disposal of investment securities accounted for using the equity method | 7,349 | 118,677 | 6,453 | 104,203 |
| Proceeds from disposal of property, plant and equipment | 332,847 | 481,954 | 292,253 | 423,175 |
| Increase in other financial business liabilities | 78,794 | - | 69,184 |  |
| Reduction in other assets | 98,811 | 633,334 | 86,759 | 556,093 |
|  | 9,023,111 | 6,831,359 | 7,922,654 | 5,998,208 |

## consolidated statements of cash flows for the Years ended

December 31, 2010 and 2009

| Munda Noorcoompary |  | [imminosotraw\| |  | in nousands fouss |
| :---: | :---: | :---: | :---: | :---: |
|  | * |  | \$ (Note2) |  |
|  | 2010 | 2009 | 2010 | 2009 |
| Cash outlows from investing activities: |  |  |  |  |
| Purchase of short-term financial instruments | \# (10,248,442) | \# (5,993,720) | \$ $(8,998,544)$ | \$ (5,262,727) |
| Acquisition of short-erm investment securities | (53,523) | $(369,248)$ | $(46,995)$ | $(324,215)$ |
| Additions to other current assets | $(8,053)$ | $(39,597)$ | $(7,071)$ | $(34,768)$ |
| Acquisition of long-term investment securities | $(39,071)$ | (26,080) | $(34,306)$ | $(22,899)$ |
| Acquisition of investment securities accounted for using the equity method | $(84,596)$ | $(128,138)$ | $(74,279)$ | $(112,510)$ |
| Acquisition of property, plant and equipment | $(4,037,553)$ | $(3,762,566)$ | $(3,545,134)$ | $(3,303,684)$ |
| Expenditures for development costs | (1,194,163) | $(1,360,814)$ | $(1,048,523)$ | $(1,194,849)$ |
| Increase in other financial business assets | (8,897,070) | $(1,517,296)$ | $(7,811,985)$ | $(1,332,247)$ |
| Decrease in other financial business liabilities |  | $(564,154)$ |  | $(495,350)$ |
| Additions to other assets | (2,124,432) | $(234,958)$ | $(1,865,337)$ | $(206,303)$ |
|  | (26,686,903) | (13,996,571) | $(23,432,174)$ | $(12,289,552)$ |
|  | (17,663,792) | (7,165,212) | (15,509,520) | $(6,291,344)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Cash inflows from financing activities: |  |  |  |  |
| Proceeds from short-term borrowings | 9,605,833 | 9,796,080 | 8,434,308 | 8,601,352 |
| Proceeds from issuance of debentures | 12,344,295 | 9,032,989 | 10,838,787 | 7,931,328 |
| Proceeds from long-term borrowings | 2,837,206 | 3,701,417 | 2,491,181 | 3,249,993 |
| Proceeds from deposit for letter of guarantees and others | 271,796 | 200,402 | 238,647 | 175,961 |
| Paid in capital increase of subsidiaries | 17,485 | 89,109 | 15,353 | 78,241 |
| Proceeds from disposal of treasury stock | - | 2,363 | - | 2,075 |
| Others | - | 47,860 | - | 42,023 |
|  | 25,076,615 | 22,870,220 | 22,018,276 | 20,080,973 |


| venda Moorc Compary | [immilios of traw |  | In thousads of USs |  |
| :---: | :---: | :---: | :---: | :---: |
|  | * |  | \$(Note 2) |  |
|  | 2010 | 2009 | 2010 | 2009 |
| Cash outflows from financing activities: |  |  |  |  |
| Repayment of short-term borrowings | $(10,421,002)$ | (18,343,165) | (9,150,059) | $(16,106,037)$ |
| Repayment of current maturities of long-term debt | $(9,786,281)$ | (6,368,386) | (8,592,748) | $(5,591,699)$ |
| Repayment of debentures | $(685,887)$ | (569,742) | $(602,236)$ | (500,256) |
| Repayment of long-term debt | (1,303,606) | $(1,296,188)$ | $(1,144,618)$ | (1,138,105) |
| Repayment of deposit for letter of guarantess and others | (183,275) | $(241,055)$ | (160,923) | (211,656) |
| Payment of cash dividends | (659, 139) | (276,896) | (578,751) | (243,126) |
| Purchase of treasury stock | $(452,515)$ | $(25,424)$ | (397,326) | $(22,323)$ |
|  | $(23,491,705)$ | (27,120,856) | (20,626,661) | (23,813,202) |
|  | 1,584,910 | $(4,250,636)$ | 1,391,615 | $(3,732,229)$ |
| Effect of foreign exchange translation on cash and cash equivalents | (37,712) | (172,824) | $(33,112)$ | (151,747) |
| Effect of change in consolidated subsidiaries | 25,808 | 71,238 | 22,660 | 62,550 |
| Net increase in cash and cash equivalents | 731,190 | 2,441,343 | 642,014 | 2,143,598 |
| Cash and cash equivalents, beginning of year | 8,659,561 | 6,218,218 | 7,603,443 | 5,459,845 |
| Cash and cash equivalents, end of year | \# 9,390,751 | \# 8,659,561 | \$ 8,245,457 | \$ 7,603,443 |

See accompanying notes to consolidated financial statements.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

## 1. GENERAL INFORMATION:

## The Company

Hyundai Motor Company (the "Company") was incorporated in 1967 under the laws of the Republic of Korea, to manufacture and distribute motor vehicles and parts.

The shares of the Company have been listed on the Korea Exchange since 1974 and the Global Depositary Receipts issued by the Company have been listed on the London Stock Exchange and Luxemburg Stock Exchange.

As of December 31, 2010, the major shareholders of the Company are Hyundai MOBIS (20.78\%) and Chung, Mong Koo $15.17 \%$.
Consolidated Subsidiaries
The consolidated financial statements include the accounts of the Company and its consolidated domestic and foreign subsidiaries over which the Company has substantial control and whose individual beginning balance of total assets or paid-in capital at the date of its establishment is more than \#10,000 million


| Subsidiaries |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nature of business business | $\begin{gathered} \hline \text { Korean Won } \\ \text { in millions } \\ (* 1) \end{gathered}$ | $\begin{aligned} & \text { U.S. Dollars } \\ & \text { in thousands } \\ & \text { (Note 2) } \end{aligned}$ | Shares (2) | Percentage ownership (*2) | $\begin{aligned} & \text { Indirect } \\ & \text { ownership (*2) } \end{aligned}$ |
| DOMESTIC SUBSIDIARIES: |  |  |  |  |  |  |
| Kia Motors Corporation | Manufacturing | W 8,656,386 | \$7,600,655 | 134,285,491 | 33.75\% |  |
| Hyundai Capital Services, Inc. | Financing | 2,203,504 | 1,934,774 | 56,083,743 | 56.47\% |  |
| Hyundai Card Co., Ltd. | Credit card | 1,652,089 | 1,450,601 | 77,883,951 | 48.54\% | KMC 11.48\% <br> \& Hyundai Commercial $5.54 \%$ |
| Hyundai HYSCO Co., Ltd. | Manufacturing | 1,345,372 | 1,181,291 | 32,108,868 | 40.04\% | KMC 13.91\% |
| Hyundai Rotem Company | " | 1,042,688 | 915,522 | 36,852,432 | 57.64\% |  |
| Hyundai WIA Corporation | " | 790,191 | 693,819 | 17,120,611 | 78.79\% | KMC 39.33\% |
| Hyundai Powertech Co., Ltd. | " | 613,810 | 538,950 | 68,975,782 | 75.16\% | KMC 37.58\% |
| Hyundai Dymos Inc. | " | 342,719 | 300,921 | 29,335,805 | 97.76\% | KMC 45.37\% <br> \& Hyundai WIA 5.12\% |
| KEFICO Corporation | " | 312,053 | 273,995 | 1,670,000 | 50.00\% |  |
| Hyundai Commercial Inc. | Financing | 174,779 | 153,463 | 10,000,000 | 50.00\% |  |
| Autoever Systems Corporation | Information technology | 133,146 | 116,908 | 998,000 | 49.90\% | KMC 20\% |
| Green Air Co., Ltd. | Manufacturing | 82,733 | 72,643 | 8,446,365 | 51.00\% | Hyundai Rotem 51\% |
| HMC win win fund | Investment association | 54,394 | 47,760 | 6,600,000 | 61.11\% | KMC 11.11\% Hyundai WIA 7.41\% Hyundai Powertech $3.7 \%$, Hyundai Dymos 2.78\% KEFICO 2.78\% |


| Subsidiaries | Nature of business business |  |  |  |  | Shares (2) | Percentage ownership ( ${ }^{(2)}$ | Indirectownership (*2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | rean Won millions (*1) |  | Dollars housands (Note 2) |  |  |  |
| Partecs Company, Ltd. | Manufacturing | W | 51,946 | \$ | 45,611 | 6,960,000 | 87.00\% | KMC 31\% |
| M \& Soft Co., Ltd. | Software consultancy and supply |  | 51,574 |  | 45,284 | 1,319,577 | 31.84\% |  |
| Hyundai METAA Co., Ltd. | Manufacturing |  | 47,004 |  | 41,271 | 2,983,880 | 99.47\% | Hyundai WIA 50.94 \& Hyundai Dymos 48.53\% |
| Hyundai Mseat Co., Ltd. | " |  | 34,756 |  | 30,517 | 998,140 | 99.81\% | Hyundai Dymos 99.81\% |
| Heevichi Hotel \& Resort Co., Ltd. | Hotel operation |  | $(4,135)$ |  | $(3,631)$ | 1,767,000 | 57.00\% | KMC 40\% \& Hyundai WIA 17\% |
| Haevichi Country Club Co., Ltd. | Golf Course operation |  | $(42,821)$ |  | $(37,599)$ | 1,350,000 | 45.00\% | KMC 15\% |
| FOREIGN SUBSIDIARIES: |  |  |  |  |  |  |  |  |
| Hyundai Motor America (HMA) | Sales |  | 2,165,666 |  | 1,901,542 | - | 100.00\% |  |
| Hyundai Capital America (HCA) | Financing |  | 1,139,364 |  | 1,000,407 | 1,406,519 | 100.00\% | HMA 93.4\% \& KMA 6.6\% |
| Hyundai Motor Manufacturing Alabama, LLC (HMMA) | Manufacturing |  | 1,076,519 |  | 945,227 |  | 100.00\% | HMA 100\% |
| Hyundai Auto Canada Corp. (HAC) | Sales |  | 292,295 |  | 256,647 | - | 100.00\% | HMA 100\% |
| Hyundai Auto Canada Captive Insurance Incorporation (HACCI) | Insurance |  | 6,668 |  | 5,855 | 100 | 100.00\% | HAC 100\% |
| Innocean Worldwide Americas, LLC (IWA) | Marketing |  | 15,609 |  | 13,705 | - | 60.00\% | HMA 30\% \& KMA 30\% |
| Hyundai Information Service North America (HISNA) | Information technology |  | 8,504 |  | 7,467 | - | 60.00\% | HMA 30\% \& KMA 30\% |
| Stampted Metal America Research Technology Inc. (SMARTI) | Managing subsidiaries |  | 9,534 |  | 8,371 | 18,542,284 | 72.45\% | HMA $72.45 \%$ |
| Stampted Metal America Research Technology LLC | Manufacturing |  | 9,534 |  | 8,371 | - | 100.00\% | SMARTI 100\% |
| Hyundai Motor India Limited (HMI) | " |  | 992,038 |  | 871,049 | 8,125,411 | 100.00\% |  |
| Hyundai Motor India Engineering Private Ltd. (HMIE) | R\&D |  | 36,457 |  | 32,011 | - | 100.00\% | HMI 100\% |
| Hyundai Motor Manufacturing Czech,s.r.o. (HMMC) | Manufacturing |  | 688,896 |  | 604,878 |  | 100.00\% |  |
| Hyundai Motor Manufacturing Rus LLC (HMMR) | " |  | 385,358 |  | 338,360 | - | 100.00\% | KMC 30\% |
| Beijing Mobis Transmission Co., Lta. (BMT) | " |  | 217,358 |  | 190,849 | - | 68.04\% | KMC 24.08\% \& HMGC 19.88\% |

notes to consolidated financial statements for the years ended
December 31, 2010 and 2009

| Subsidiaries | Nature of business business |  |  | Shares (2) | Percentage ownership ( ${ }^{(22)}$ | Indirectownership ("2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Korean Won } \\ & \text { in millions } \\ & (* 1) \end{aligned}$ | U.S. Dollars in thousands (Note 2) |  |  |  |
| Hyundai Motor Group (China) Ltd. (HMGC) | Investment | \# 205,561 | \$ 180,491 | - | 80.00\% | KMC 30\% |
| Hyundai Motor Company Australia Pty Limited (HMCA) | Sales | 155,413 | 136,459 | - | 100.00\% |  |
| Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. (HAOSVT) | Manufacturing | 137,389 | 120,633 | 381,550,302 | 85.03\% |  |
| Hyundai Translead, Inc. (HT) | Sales | 91,597 | 80,426 | 1,160,000 | 100.00\% |  |
| Hyundai de Mexico, S.A. de C.V. (HYMEX) | Manufacturing | 91,597 | 80,426 | 9,999 | 99.99\% | HT 99.99\% |
| Hyundai Motor Espana, S.L.U. (HMES) | " | .73,633 | 64,653 | - | 100.00\% |  |
| Hyundai Motor Europe Technical Center GmbH (HMETC) | R\&D | 67,638 | 59,389 | 5,897,268,721 | 100.00\% |  |
| China Millennium Corporations (CMEs) | Real estate development | 54,411 | 47,775 | - | 89.90\% | KMC 30.3\% |
| Beiijing Hines Millennium Real Estate Development | " | 54,411 | 47,775 | - | 99.00\% | CMEs 99.00\% |
| Hyundai Motor Poland Sp.zo. ${ }^{\text {(HMP) }}$ | Sales | 45,362 | 39,830 | 172,862 | 100.00\% |  |
| Hyundai America Technical Center, Inc. (HATCI) | R\&D | 42,422 | 37,248 | 1,000 | 100.00\% |  |
| Hyundai Motor Europe GmbH (HME) | Sales | 39,669 | 34,831 | - | 100.00\% |  |
| Hyundai Motor UK Ltd. (HMUK) | " | 32,527 | 28,560 | 25,600,000 | 100.00\% |  |
| Hyundai Auto Czech s.r.o. (HMCZ) | " | 27,716 | 24,336 | - | 100.00\% |  |
| Hyundai Motor Company Italy S.r.I. (HMCII) | -" | 26,089 | 22,907 | - | 100.00\% |  |
| Beiijing Jingxian Motor Safeguard Service Co., Ltd. (BJMSS) | " | 12,296 | 10,796 | - | 100.00\% |  |
| Hyundai Motor Norway AS (HMN) | " | 9,532 | 8,369 | - | 100.00\% |  |
| Hyundai Motor Japan Co. (HMJ) | " | $(8,490)$ | (7,455) | 224,800 | 100.00\% |  |
| Hyundai Motor Commonwealth of Independent States Besloten Vennootschap (HMCIS B.V) | Managing subsidiaries | $(60,083)$ | $(52,755)$ | - | 100.00\% | HMMR 1.4\% |
| Hyundai Motor Commonwealth of Independent States (HMCIS) | Sales | $(60,083)$ | $(52,755)$ | - | 100.00\% | HMCIS B.V 100\% |
| Dong Feng Yueda Kia Motor Co., Ltd. (DYK) | Manufacturing | 934,734 | 820,734 | - | 50.00\% | KMC 50\% |
| Kia Motors Manufacturing Georgia, Inc. (KMMG) | " | 532,422 | 467,488 | - | 80.00\% | $\begin{aligned} & \text { KMC 50\% \& \& } \\ & \text { HMA 30\% } \end{aligned}$ |
| Kia Motors Europe GmbH (KME) | Sales | 809,260 | 710,563 | - | 100.00\% | KMC 100\% |


| Subsidiaries | Nature of business business | Shaefoldess euitras of Doeecmber 31,200 |  | Shares (22) | Percentage ownership (*2) | $\begin{gathered} \text { Indirect } \\ \text { ownership }\left({ }^{(2)}\right) \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { Korean Won } \\ & \text { in millions } \end{aligned}$ in millions <br> (*1) | U.S. Dollars in thousands (Note 2) |  |  |  |
| Kia Motors Russian (KMR) | Sales | * 57,799 | 50,750 |  | 100.00\% | KME 100\% |
| Kia Motors Sweden AB (KMSW) | " | 20,263 | 17,792 | 4,400,000 | 100.00\% | KME 100\% |
| Kia Motors Sales Slovensko s.r.o. (KMSS) | " | 18,253 | 16,027 | - | 100.00\% | KME 100\% |
| Kia Motors Czech s.r.o. (KMCZ) | " | 13,926 | 12,228 | 106,870,000 | 100.00\% | KME 100\% |
| Kia Motors Nederland BV (KMNL) |  | 6,863 | 6,026 | - | 100.00\% | KME 100\% |
| Kia Motors Austria GmbH (KMAS) | " | (22,739) | $(19,966)$ | 2,107,512 | 100.00\% | KME 100\% |
| Kia Motors Hungary Ktt (KMH) | " | 903 | 793 | 30,000,000 | 100.00\% | KMAS 100\% |
| Kia Motors UK Ltd. (KMUK) | " | $(30,448)$ | $(26,735)$ | 17,000,000 | 100.00\% | KME 100\% |
| Kia Motors Belgium (KMB) | " | $(45,911)$ | $(40,312)$ | 1,000,000 | 100.00\% | KME 100\% |
| Kia Automobiles France (KMF) | " | (91,412) | $(80,263)$ | 5,000,000 | 100.00\% | KME 100\% |
| Kia Motors Iberia (KMIB) | " | (177,047) | (155,454) | 31,600,000 | 100.00\% | KME 100\% |
| Kia Motors Slovakia s.r.o. (KMS) | Manufacturing | 776,905 | 682,154 | - | 100.00\% | KMC 100\% |
| Kia Motors America Inc. (KMA) | Sales | 250,829 | 220,238 | 1,000,000 | 100.00\% | KMC 100\% |
| Kia Motors Deutschland GmbH (KMD) | " | 104,108 | 91,411 | - | 100.00\% | KMC 100\% |
| Kia Motors Polska Sp.z.o.o. (KMP) | " | $(10,944)$ | (9,609) | 15,637 | 99.60\% | KMD 99.6\% |
| Kia Japan Co., Ltd. (KJC) | " | 31,984 | 28,083 | 267,800 | 100.00\% | KMC 100\% |
| Kia Motors Australia Pty Ltd (KMAU) | " | 4,588 | 4,028 | - | 100.00\% | KMC 100\% |
| Kia Motors New Zealand Ltd. (KMNZ) | " | $(2,116)$ | $(1,858)$ | - | 100.00\% | KMAU 100\% |
| Kia Canada, Inc. (KCl) | " | $(49,991)$ | (43,894) | 6,298 | 100.00\% | KMC 82.5\% \& KMA 17.5\% |
| Beijing Hyundai Hysco Steel Process Co., Ltd. | Manufacturing | 72,084 | 63,293 | - | 100.00\% | Hyundai Hysco 100\% |
| Hysco Steel India, Ltd. (HSI) | " | 31,604 | 27,750 | 270,271 | 100.00\% | Hyundai Hysco 100\% |
| Jiangsu Hyundai Hysco Steel Co.,Ltd. (JHYSCO) | " | 30,289 | 26,595 | - | 90.00\% | Hyundai Hysco 90\% |
| Hysco Slovakia, s.r.o. (HS) | " | 24,292 | 21,329 | - | 100.00\% | Hyundai Hysco 100\% |
| Hysco America Co. Inc. (HACI) | " | 19,921 | 17,491 | 1,000 | 100.00\% | Hyundai Hysco 100\% |

חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS Ended
December 31, 2010 and 2009

| Hyundai Motor Company <br> Subsidiaries |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Nature of business <br> business <br> Manufacturing | $\begin{aligned} & \hline \begin{array}{c} \text { Korean Won } \\ \text { in millions } \\ \left({ }^{*} 1\right) \end{array} \end{aligned}$ |  | U.S. Dollars in thousands (Note 2) |  | Shares (2)$250,000$ | $\begin{gathered} \begin{array}{c} \text { Percentage } \\ \text { ownership ( } 2 \text { ) } \end{array} \\ 100.00 \% \end{gathered}$ | Indirect <br> ownership (*2) <br> Hyundai Hysco <br> $100 \%$ |
| Hyundai Hysco USA, Inc. (HPA) |  | * | 17,572 | \$ | 15,429 |  |  |  |
| Hyundai Hysco Czech s.r.o. | " |  | 16,297 |  | 14,309 | - | 100.00\% | Hyundai Hysco 100\% |
| Hyundai Hysco Rus LLC. | " |  | 12,343 |  | 10,838 | - | 100.00\% | Hyundai Hysco 100\% |
| Rotem USA Corporation | " |  | 9,129 |  | 8,016 | 700,000 | 100.00\% | Hyundai Rotem 100\% |
| Eurotem DEMIRYOLU ARACLARI SAN. VETIC A.S. | " |  | 2,120 |  | 1,861 | - | 50.50\% | Hyundai Rotem 50.50\% |
| Hyundai WIA Automotive Engine (Shandong) Company (WAE) | " |  | 300,975 |  | 264,268 | - | 70.00\% | KMC 18\% \& Hyundai WIA 30\% |
| Hyundai WIA Automotive Parts (WAP) | " |  | 131,952 |  | 115,859 | - | 100.00\% | Hyundai WIA 100\% |
| Hyundai WIA Motor Dies (Shandong) Company | " |  | 19,637 |  | 17,242 | - | 100.00\% | Hyundai WIA 40\% \& WAP 60\% |
| Hyundai-Kia Machine Europe GmbH (HKME) | " |  | 12,152 |  | 10,670 | - | 100.00\% | Hyundai WIA 100\% |
| Hyundai-Wia Machine America Corp. (HWMA) | " |  | 1,451 |  | 1,274 | 1,000 | 100.00\% | Hyundai WIA 100\% |
| Hyundai Powertech Manufacturing America Inc. (PTA) | " |  | 77,588 |  | 68,125 | - | 80.00\% | KMA 10\%, HPT 40\% \& HMA 30\% |
| Hyundai Powertech (Shandong) Co., Ltd (PTS) | " |  | 36,680 |  | 32,207 | - | 100.00\% | HPT 35\%, KMC 25\% \& HMGC 10\% |
| Dymos Lear Automotive India Private Limited. (DLAI) | " |  | 27,364 |  | 24,027 | 5,674,032 | 65.00\% | Hyundai Dymos 65\% |
| Dymos Czech Republic s.r.o | " |  | 6,272 |  | 5,507 | - | 100.00\% | Hyundai Dymos 100\% |
| KEFICO Automotive Systems (Beijing) Co., Ltd. | " |  | 13,520 |  | 11,871 | - | 100.00\% | KEFICO 100\% |

(*) Local currency in foreign subsidiaries is translated into Korean Won using the Base Rate announced by Seoul Money Brokerage Services, Ltd. at December 31, 2010.
(*2) Shares and ownership are calculated by combining the shares and ownership, which the Company and its subsidiaries hold as of December 31, 2010. Indirect ownership represents subsidiaries' holding ownership.

In 2010, the Company added three overseas companies: Hyundai Powertech (Shandong) Co., Ltd, Kia Motors Nederland BV and KEFCO Automotive Systers (Beiing) Co., Ltd. to its consolidated subsidiaries due to acquisition of ownership enabling the Company and its subsidiaries to exercise substantial control or the increase in individual assets at the end of the preceding year exceeding the required level of \#10,000 million (US $\$ 8,780$ thousand) for consolidation with substantial control. In adddition, Dymos India Automotive Private Limited. is excluded from consolidated subsidiaries as it merged with Dymos Lear Automotive India Private Limited. Autoever Systems Europe GmbH and Automobile Industrial Ace Corporation are also excluded from consolidated subsidiaries since thousand) and the parent-subsidiary relationship between the Company and Automobile Industrial Ace Corporation is expected to be discontinued in the following year.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

## Basis of Consolidated Financial Statement Presentation

The Company maintains its official accounting records in Korean Won and prepares statutory consolidated financial statements in the Korean language (Hangul) in conformity with the accounting principles generally accepted in the Republic of Korea. Certain accounting principies applied by the Company that conform With financia accounting standards and accounting principles in the Repubic of Korea may not conform with generally accepted accounting principles in other accompanying financial statements have been condensed, restructured and translated into English from the Korean language financial statements. Certain information included in the Korean language financial statements, but not required for a fair presentation of the Company and its subsidiarries' financial position, results of operations, changes in shareholders' equity or cash flows, is not presented in the accompanying financial statements.
The accompanying financial statements are stated in Korean Won, the currency of the country in which the Company is incorporated and operates. The translation of Korean Won amounts into U.S. Dollar amounts is included solely for the convenience of readers outside of the Republic of Korea and has been made at the rate of $\# 1,138.9$ to US $\$ 1.00$ at December 31, 2010, the Base Rate announced by Seoul Money Brokerage Service, Ltd. Such translations should not be construed as representations that the Korean Won amounts could be converted into U.S. Dollars at that or any other rate.
The Company prepared its consolidated financial statements as of December 31, 2010 in accordance with accounting principles generally accepted in the Republic of Korea. The significant accounting policies followed by the Company in the preparation of its consolidated financial statements as of December 31, 2010 are identical to those as of December 31, 2009

The significant accounting policies followed by the Company in the preparation of its consolidated financial statements are summarized below.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

## Principles of Consolidation

The accompanying financial statements include the accounts of the Company and its subsidiaries. Under financial accounting standards for consolidated financial statements in the Republic of Korea, a company is regarded as a subsidiary of another company if more than $50 \%$ of its issued share capital is held controlled by the other company. Investments of $20 \%$ to $50 \%$ in affiliated companies or investments in affiliated companies over which the Company exerts a significant influence are accounted for using the equity method. Under the equity method, the original investment is recorded at cost and adjusted by the Company's share on the undistributed earnings or losses of these companies.

The fiscal year of the consolidated subsidiaries is the same as that of the Company. Differences in accounting policy between the Company and consolidated subsidiaries are adiusted in the consolidation.

Investments and equity accounts of subsidiaries were eliminated at the dates the Company obtained control of the subsidiaries. The difference between the cost of acquisition and the book value of the subsidiary is amortized using the straight-line method within twenty years from the year the acquisition occurred or reversed over the remaining weighted average useful life of the identifiable acquired depreciable assets for negative goodwill using the straight-line method.

When the Company acquires adational interests in a subsidiary ater obtaining control over the subsidiary, the difference between incremental price paid by the Company and the amount of incremental interest in the shareholders' equity of the subsidiary is reflected in the consolidated capital surplus. In case a subsidiary still belongs to a consolidated economic entity after the Company disposes a portion of the stocks of subsidiaries to non-subsidiary parties, gain or loss on disposal of the subsidiary's stock is accounted for as consolidated capital surplus or capital adiustments.

Intragroup balances and transactions, including income, expenses and dividends are eliminated in full. Profits or losses resulting from intragroup transactions that are recognised in assets are eliminated in full. Unrealized gains and losses arising from sales by a controlling company to its subsidiary (downstream sales) are eliminated entirely and charged (credited) to controlling interest, and unrealized gains and losses arising from sales by a subsidiary to its controlling company or from transactions among subsidiaries (upstream sales) are eliminated entirely and allocated to controlling interest and minority interest.
Minority interest is the part of net operation results and net assets of a subsidiary other than controlling interest. When net loss attributable to minority shareholders exceeds the minority interest the excess and any futher losses attributable to the minority interest is allocated to the minority interest and shareholders exceeds the minority interest, the excess and any further losses attributable to the minority interest is allocated to the minority interest and
presented as negative in equity. Where, under an arrangement, the allocation of interest to the parent and the minority resulting from the losses is not based on their ownership interest, losses attributable to minority interest are determined according to such arrangement.

When the Company acquires new subsidiaries during the year, the results of operations are reflected in the statement of income on an annual basis. However, total net income (loss) of the consolidated subsidiaries until the acquisition date is deducted from net income after income tax and accounted for as net income (loss) of newly consolidated subsidiaries before acquisition. In addition, when the Company disposes shares of subsidiaries during the year and the present the income (loss) of the subsidiaries until the disposal date item-by-item but to present the total net income (loss) of the subsidiaries as a line item in the consolidated statement of income.

When translating the financial statements of the affiliates operating overseas, the Company applies the foreign exchange rate at the end date of the investor's reporting period to the associate's assets and liabilities, the foreign exchange rate at the date on which the investor acquired its equity interest in the associate to the investor's share of the associate's equity interest, the foreign exchange rate at each transaction date to the remaining equity interest in the associate
after excluding any increase in retained earnings after the investor's acauisition of its equity interest in the associate, and the foreign exchange rate at the average rate for the pertinent period to the items in the associate's statement of income. In addition, when translating the statements of cash flows of the affiliates operating overseas, the Company applies the foreign exchange rate at the beginning date of the investor's reporting period to the beginning balance of cash and cash equivalents, the foreign exchange rate at the end date of the investor's reporting period to the ending balance of cash and cash equivalents and the foreign exchange rate at the average rate for the pertinent period to the items which explain the changes of cash and cash equivalents for the period. Differences deriv statements of cash flows.

## Revenue Recognition

Sales of goods is recognized at the time of shipment only if it meets the conditions that significant risks and rewards of ownership of the goods have been transferred to the customer, and neither continuing managerial involvement nor effective control over the goods sold is retained. Revenue arising from rendering of services is generally recognized by the percentage-of-completion method at the date of the end of the reporting period. In addition, revenue arising from interest, dividends or royalties is recognized when it is probable that future economic benefits will flow into the Company and those benefits can be measured reliably
recognized as time passes using the level yield method, and fees and commissions in return for services rendered are recognized as services are provided.

## Allowance for Doubtful Accounts

The Company provides an allowance for doubtful accounts based on management's estimate of the collectibility of receivables.

## Inventories

inventories are stated at the lower of cost or net reaizable value, cost being determined by the moving average method, except for materials in transit for which cost is determined using the specific identification method. Valuation loss incurred when the market value of an inventory falls below its carrying amount is added to the cost of goods sold.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

## Investments in Securities Other Than Those Accounted for Using the Equity Method

Classification of Securities
At acquisition, the Company classifies securities into one of the three categories; trading, held-to-maturity or available-for-sale. Trading securities are those that were acquired principally to generate profits from short-term fluctuations in prices. Held-to-maturity securities are those with fixed or determinable payments and fixed maturity that the Company has the positive intent and ability to hold to maturity. Available-fo-sale securities are those not classified as either held-
to-maturity or trading securities. Trading securities are classified as short-term investment securities, whereas available-forsale and held-to-maturity securities are classified as long-term investment securities, except for those whose maturity dates or whose likelihood of being disposed of are within one year from the date of the end of the reporting period, which are classified as short-term investment securities.

## Valuation of Securities

Investments in securities are initially measured at cost, which consists of the market price of the consideration given to acquire them and incidental expenses. If the market price of the consideration given is not available, the market prices of the securities purchased are used as the basis for measurement. If neither the market price of the consideration given nor those of the acquired securities are available, the acquistion cost is measured at the best estimates of its fair value. After initial recognition, held-to-maturity securities are valued at amortized cost. The difference between their acquistion costs and face values is amortized over the remaining term of the securities by applying the effective interest method and added to or subtracted from the acquisition costs and interest income of the remaining period. Trading securities are valued at fair value, with unrealized gains or losses included in current operations. Available-forsecurrities are sold or if the securities are determined to be impaired and the lump-sum accumulated amount of accumulated other comprehensive income (loss) is reflected in current operations. However, available-for-sales securities that are not traded in an active market and whose fair value cannot be reliably measured are valued at cost.
If the estimated recoverable amount of securities is less than the acquisition cost of equity securities or amortized cost of debt securities and any objective evidence for such impairment loss exists, impairment loss is recognized in current operations in the period when it arises.

The lower of the fair value of treasury stock included in treasury stock fund and the fair value of investments in treasury stock funds is accounted for as treasury stock in capital adjustment.

## Investment Securities Accounted for Using the Equity Method

Investment securities held for investment in companies in which the Company is able to exercise significant influence over the operating and financial policies of the investees are accounted for using the equity method. The Company's share in the net income or net loss of investees is reflected in current operations. surplus or to accumulated other comprehensive income (loss)._

The difference between the cost of the investment and the investor's share of the net fair value of the investee's identifiable assets and liabilities at the date of acquisition is amortized over 20 years for goodwill or reversed over the remaining weighted average useful life of the identifiable acquired depreciable assets for negative goodwill, which does not exceed the fair value of non-monetary assets acquired, using the straight-line method. Negative goodwill that exceeds the fair value of non-monetary assets acquired is credited to operations in the year of purchase.

The Company's portion of profits and losses resulting from intercompany transactions that are recognized in assets, such as inventories and fixed assets, are eliminated and charged to equity securities accounted for using the equity method.

If an investor's share of losses of an investee equals or exceeds its interest in the investee, the investor discontinues recognizing its share of further losses. If the investee subsequently reports profits, the investor resumes recognizing its share of those profits only atter its share of the profits equals the share of losses not recognized. Also, if the recoverable amount of investments in investee becomes less than its carrying amount, the Company recognizes impairment loss.

## Property, Plant and Equipment and Related Depreciation

Property, plant and equipment are stated at cost, except for assets revalued upward in accordance with the Asset Revaluation Law of Korea. Routine maintenance and repairs are expensed as incurred. Expenditures that result in the increase of future economic benefits such as the enhancement of the value rextension of the useful lives of the facilities involved are treated as additions to property plant and equipmen.

Depreciation is computed using the straight-line method based on the estimated useful lives of the assets as follows

| Buildings and structures | Useful lives (years) |
| :---: | :---: |
| Machinery and equipment | $2-60$ |
| Vehicles | $2-21$ |
| Dies, molds and tools | $3-15$ |
| Other equirment | $2-14$ |

The Company charges all financing cost to current operations in accordance with SKAS No. 7 - "Capitalization of Financing Costs." In addition, the Company assesses any possible recognition of impairment loss when there is an indication that expected future economic benefits of a tangible asset is considerably less than its carrying amount, as a result of technological obsolescence, rapid declines in market value or other causes of impairment. When it is determined that an asset may have been impaired and that its estimated total future cash flows from continued use or disposal is less than its carrying amount, the carrying impaired asset exceeds its carrying amount in subsequent reporting period the amount equal to the excess is treated as the reversal of the impairment loss: however, it cannot exceed the carrying amount that would have been determined had no impairment loss been recognized.

## Intangibles

Intangible assets are stated at cost, net of accumulated amortization. Subsequent expenditures on intangible assets after their purchases or completions, which will probably enable the assets to generate future economic benefits and can be measured and attributed to the assets reliably, are treated as additions to intangible assets.

Amortization is computed using the straight-line method based on the estimated useful lives of the assets as follows.

| Goodwill (negative goodwill) | Useful lives (years) |
| :---: | :---: | :---: |
| Industrial property rights | $5-20$ |
| Development costs | $2-40$ |
| Other | $3-10$ |

If the recoverable amount of an intangible asset becomes less than its carrying amount as a result of obsolescence, sharp decline in market value or other causes of impaiment, the carrying amount of an intangible asset is adjusted to its recoverable amount and the reduced amount is recognized as imparment
 is recorded as reversal of impairment loss; however, it cannot exceed the carrying amount that would have been determined had no impairment loss been

חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS Ended
December 31, 2010 and 2009

## Valuation of Receivables and Payables at Present Value

Receivabies and payables arising from long-term instalment transactions are stated at present value, if the difference between nominal value and present value is material. The present value discount is amortized using the effective interest rate method, and the amortization is included in interest expense or interest income. Interest rates of $5.4 \sim 8.8$ percent are used in valuing the receivables and payables at present value as of December 31,2010 and 2009 , respectively

## Accounting for Lease Contracts

Whether a lease is a finance lease or an operating lease depends on the substance of the transaction rather than the form of the contract. The situations that individually or in combination normally lead to a lease being classified as a finance lease are: (1) the lease transfers ownership of the asset to the lessee by the end of the lease term; (2) the lessee has the option to purchase the asset at a price that is expected to be sufficiently 1 ower than the fair value at the date the option becomes exercisable for it to be reasonably certain, at the inception of the lease, that the option will be exercised; (3) the lease term is for the major part to at least substantially all of the fair value of the leased asset; and (5) the leased assets are of such a specialized nature that only the lessee can use them without major modifications; otherwise, it is classified as an operating lease.

At the commencement of the lease term, finance leases are recognized as assets and liabilities in their statements of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments, each determined at the inception of the lease. The discount rate to be used in calculating the present value of the minimum lease payments is the interest rate implictit in the lease, if this is practicable to determine; if not, liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic cate of interest on the remaining balance of the liability.

## Accrued Severance Benefits

Employees and directors of the Company and its domestic subsidiaries with more than one year of service are entitled to receive a lump-sum payment upon termination of their service with each company, based on their length of service and rate of pay at the time of termination. The accrued severance benefits that would be payable assuming all eligible employees were to resign amount to $\forall 3,012,424$ million (US $\$ 2,645,029$ thousand) and $\# 3,178,864$ million (US $\$ 2,791,170$ thousand) as of December 31, 2010 and 2009, respectively.

In accordance with the Nation
accrued severance benefits.
Actual payments of severance benefits by the Company and its domestic subsidiaries amounted to $\# 545,097$ million (US $\$ 478,617$ thousand) and $\# 602,326$ Actual payments of severance benefits by the Company and its domestic subsidiaries amour
milion (US\$5528,866 thousand) for the year ended December 31,2010 and 2009 respectively.

Also, overseas subsidiaries' accrued severance benefits are in accordance with each subsidiary' policies and their counties' regulations.

## Accrued Warranties and Product Liabilitie

The Company generally provides a warranty to the ultimate consumer for each product sold and accrues warranty expense at the time of sale based on actual claims history. Also, the Company accrues potential expenses, which may occur due to product liability suit, voluntary recall campaign and other obligations as of the date of the end of the reporting period. In addition, certain subsidiaries recognize other provision for the loss from the unused agreed credit limits, construction contracts, pre-contract sale or service contract.
obligatio

## Share-based Payment

Equity-settled share-based payments to employees are measured at fair value of the equity instrument or the goods and services received and the fair value is expensed on a straight-line basis over the vesting period. For cash-settled share-based payments, a liability equal to the portion of the goods or services


## Derivative Instrument

All derivative instruments are accounted for at fair value with the valuation gain or loss recorded as an asset or liability. If the derivative instrument is not part of a transaction qualifying as a hedge, the adjustment to fair value is reflected in current operations. The accounting for derivative transactions that are part of a qualified hedge based both on the purpose of the transaction and on meeting the specified criteria for hedge accounting differs depending on whether the transaction is a fair value hedge or a cash flow hedge. Fair value hedge accounting is applied to a derivative instrument designated as hedging the exposure to
changes in the fair value of an asset or a liability or a firm commitment (hedged item) that is attributable to a particular risk. The gain or loss both on the hedging derivative instruments and on the hedged item attributable to the hedged risk is reflected in current operations. Cash flow hedge accounting is applied to a derivative instrument designated as hedging the exposure to variability in expected future cash flows of an asset or a liability or a forecast transaction that is attributable to a particular risk. The effective portion of gain or loss on a derivative instrument designated as a cash flow hedge is recorded as accumulated other comprehensive income losss) and the ineffective portion is recorded in current operations. The effective portion of gain or loss recorded as accumulated other comprehensive income (loss) is reclassified to current earnings in the same period during which the hedged forecasted transaction affects earnings. If the hedged transaction results in the acquisition of an asset the incurrence of a iability the gin is added to or deducted from the asset or the liability.

## Accounting for Foreign Currency Transactions and Translation

The Company and its domestic subsidiaries maintain their accounts in Korean Won. Transactions in foreign currencies are recorded in Korean won based on the prevailing rates of exchange on the transaction dates. Monetary accounts with balances denominated in foreign currencies are recorded and reported in the accompanying financial statements at the exchange rates prevaliing at the end dates of the reporting periods. The balances have been translated using the Base Rate announced by Seoul Money Brokerage Services, Ltd., which is and translation gains or losses are reflected in current operations.

## Income Tax Expense

Income tax expense is determined by adding or deducting the total income tax and surtaxes to be paid for the current period and the changes in deferred income tax assets or liabilities. In addition, current tax and deferred tax is charged or credited directly to equity if the tax relates to items that are credited or charged directly to equity in the same or different period

Deferred tax is recognized on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profits. Deferred tax liabilities are generally recognized for all taxable temporary differences with some exceptions and utilized. The carrvine recognized to the extent that it is probable that taxable profit will be available against which the deduction the th is no longer probable utilized. The carrying amount of deferred tax assets is reviewed at each end date of the reportion
that sufficient taxable profits will be available to allow all or part of the assets to be recovered.

Deferred tax assets and liabilities are classified as current or non-current based on the classification of the related assets or liabilities for financial reporting and according to the expected reversal date of the specific temporary difference if they are not related to an asset or liability for financial reporting, including deferred tax assets related to carry forwards.
income tax levied by the same tax iurisdictions.

## Reclassification of the Subsidiaries' Financial Statements

The Company reclassified some accounts in the subsidiaries' financial statements according to the Company's financial statements. This reclassification does not affect the amount of net income or net assets in the subsidiaries' financial statements. The assets and liabilities of the subsidiries in fin cial industry are classified into specific current or non-current assets and liabilities; however, if it is not possible, it is classified into other financial assets and liabilities.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

Earnings per Common Share
Basic earnings per common share are computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted earnings per common share are computed by dividing diluted net income, which is adjusted by adding back the after-tax amount of expenses related to diluted securities, by weighted average number of common shares and diluted securities outstanding during the period.

Basic earnings per common share for the year ended December 31, 2010 and 2009 are computed as follows:

| Hyundi Moor Company | In milios exeept tee share amouns of kem |  |  |  | In thousands excerp pees hare amouns of USS |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | \$(Note 2) |  |  |  |
|  |  | 2010 |  | 2009 |  | 2010 |  | 2009 |
| Net income attributable to equity holders of the parent | * | 5,441,279 | W | 2,973,473 | \$ | 4,777,662 | \$ | 2,610,829 |
| Expected dividends on preferred stock |  | $(1,251,316)$ |  | $(682,777)$ |  | $(1,098,706)$ |  | $(599,506)$ |
| Net income available to common share |  | 4,189,963 |  | 2,290,696 |  | 3,678,956 |  | 2,011,323 |
| Weighted average number of common shares outstanding (*) |  | 208,959,792 |  | 209,252,481 |  | 208,959,792 |  | 209,252,481 |
| Basic earnings per common share | \# | 2,052 | W | 10,947 | \$ | 17.61 | \$ | 9.61 |

${ }^{(*)}$ Weighted average number of common shares outstanding includes transactions pertaining to change of treasury stock.
The Company does not compute diluted earnings per common share for the years ended December 31,2010 and 2009 because there is no item related to dilution.

## 3. RESTRICTED FINANCIAL INSTRUMENTS :

Deposits with withdrawal restrictions as of December 31, 2010 and 2009 consist of the following

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## 4. INVENTORIES:

Inventories as of December 31, 2010 and 2009 consist of the following

| Hyundi Moorc Company | If miluos ofkew |  |  |  | Int |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | \$(Note 2) |  |  |  |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Finished goods and merchandise | * | 6,429,178 | W | 6,913,946 | \$ | 5,645,077 | \$ | 6,070,723 |
| Semi finished goods and work in process |  | 1,435,004 |  | 1,269,412 |  | 1,259,991 |  | 1,114,595 |
| Raw materials and supplies |  | 2,357,218 |  | 1,866,346 |  | 2,069,732 |  | 1,638,727 |
| Materials in transit |  | 588,538 |  | 639,987 |  | 516,760 |  | 561,934 |
| Other |  | 715,324 |  | 1,005,460 |  | 628,084 |  | 882,834 |
|  | W | 11,525,262 | W | 11,695,151 | \$ | 10,119,644 |  | 10,268,813 |

## 5. SHORT-TERM INVESTMENT SECURITIES:

Short-term investment securities as of December 31, 2010 and 2009 consist of the following Hynudia Moor Conpany

| Hyundi Moorc Comany | ${ }^{\text {In miluos ot } k \text { m }}$ |  |  | In thousands of USS |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | * |  |  | (Note2) |
|  | 20 | 10 | 2009 | 2010 | 2009 |
| Description | Acquisition cost | Book value | Book value | Book value | Book value |
| Avaiable-for-sale securities: |  |  |  |  |  |
| Government bonds | \# 6 | W | \# | 5 | \$ |
| Corporate bonds | 2,000 | 2,000 | 4,800 | 1,756 | 4,215 |
| Beneficiary cerriticates | - | - | 163,526 | - | 143,582 |
| Equity securities | 183 | 130 | 82,577 | 114 | 72,506 |
| Held-to-maturity securities: Government bonds | 744 | 744 | 1,699 | 654 | 1,492 |
|  | \# 2,933 | \# 2,880 | \# 252,002 | \$ 2,529 | \$ 221,795 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

## 6. LONG-TERM INVESTMENT SECURITIES

(1) Long-term investment securities as of December 31, 2010 and 2009 consist of the following:

|  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

(2) Equity securities included in long-term investment securities as of December 31, 2010 and 2009 consis of the following: Hyundi Moor Conpany In in milions ofkem 088

| Hyundia Morco Comany |  |  | Innmilios of ReM\| |  |  |  |  |  | In thousands ot US8 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | W |  |  |  |  |  | \$ (Noter) |  |  |  |
|  |  |  | $\begin{gathered} \text { December } 31 \\ 2010 \end{gathered}$ |  |  |  | $\begin{gathered} \text { December } 31 \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2010 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2009 \end{gathered}$ |  |
| Name of company | Ownership percentage |  | $\begin{aligned} & \text { Acquisition } \\ & \text { cost } \end{aligned}$ |  | Book value |  | Book value |  | Book value |  | Book value |  |
| Hyundai Heavy Industries Co., Ltd. | \% | 2.88 | W | 56,924 | W | 970,170 | \# | 379,965 | \$ | 851,848 | \$ | 333,625 |
| Hyundai Oil Refinery Co., Ltd. |  | 4.35 |  | 53,734 |  | 120,211 |  | 116,013 |  | 105,550 |  | 101,864 |
| Hyundai Merchant Marine Co., Ltd. |  | 0.45 |  | 9,161 |  | 26,715 |  | 18,503 |  | 23,457 |  | 16,246 |
| Hyundai Green Food Co., Ltd. (Formerly, Hyundai H\&S Co., Ltd.) |  | 2.56 |  | 15,005 |  | 25,962 |  | 18,785 |  | 22,796 |  | 16,494 |
| Doosan Capital Co., Ltd. |  | 10.49 |  | 10,500 |  | 24,009 |  | 26,000 |  | 21,081 |  | 22,829 |
| Hyundai Development Company |  | 0.60 |  | 9,025 |  | 15,300 |  | 16,988 |  | 13,434 |  | 14,916 |
| JNK Heaters Co., Ltd. |  | 16.67 |  | 10,127 |  | 11,518 |  | - |  | 10,113 |  | - |
| KT Corporation |  | 0.09 |  | 8,655 |  | 11,104 |  | 9,388 |  | 9,750 |  | 8,243 |
| Ubivelox Co., Ltd. |  | 5.69 |  | 1,710 |  | 5,444 |  | 1,710 |  | 4,780 |  | 1,501 |
| NICE Information Service Co., Ltd. |  | 2.25 |  | 3,312 |  | 4,221 |  | - |  | 3,706 |  | - |
| Hyundai Finance Corporation |  | 9.29 |  | 9,888 |  | 9,887 |  | 8,726 |  | 8,681 |  | 7,662 |


| Hynadi Moorc Company |  |  | In milion ofkem |  |  |  |  |  | Int tousans of ivss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | W |  |  |  |  |  | \$ (Note 2) |  |  |  |
|  |  |  | $\begin{gathered} \text { December } 31 \\ 2010 \end{gathered}$ |  |  |  | $\begin{gathered} \text { December } 31 \\ 2009 \end{gathered}$ <br> Book value |  | $\begin{aligned} & \text { December } 31 \\ & 2010 \end{aligned}$ |  | $\begin{gathered} \text { December } 31 \\ 2009 \end{gathered}$ |  |
| Name of company |  | Ownership percentage | Acquisition cost |  | Book value |  |  |  | Book value |  | Book value |  |
| West End Restructuring Association | \% | 17.24 | \# | 4,655 | \# | 6,140 | W | 5,000 | \$ | 5,391 | \$ | 4,390 |
| Han All Co., Ltd. |  | 7.87 |  | 5,507 |  | 5,507 |  | - |  | 4,835 |  |  |
| Hyundai Venture Investment Corp. |  | 14.97 |  | 4,490 |  | 4,490 |  | 4,490 |  | 3,942 |  | 3,942 |
| Industry Otomotif Komersial |  | 15.00 |  | 4,439 |  | 4,439 |  | 4,439 |  | 3,898 |  | 3,898 |
| Ssangyong Motor Co., Ltd. |  | 1.29 |  | 8,359 |  | 3,915 |  | - |  | 3,438 |  | - |
| NICE Holdings Co., Ltd. |  | 1.42 |  | 3,491 |  | 3,097 |  | - |  | 2,719 |  | - |
| ENOVA System |  | 0.59 |  | 2,204 |  | 271 |  | 403 |  | 238 |  | 354 |
| Korea Environment Technology Co., Ltd. |  | 0.20 |  | 50 |  | 194 |  | 114 |  | 170 |  | 100 |
| Seoul Metro Line Nine Corporation(*2) |  | 25.00 |  | 41,779 |  | 41,779 |  | 41,779 |  | 36,684 |  | 36,684 |
| Mexico Boleo (KBC) |  | 16.67 |  | 26,162 |  | 26,162 |  | 21,478 |  | 22,971 |  | 18,859 |
| Hyundai Asan Corporation |  | 2.85 |  | 22,500 |  | 4,239 |  | 4,239 |  | 3,722 |  | 3,722 |
| Kihyup Finance |  | 12.75 |  | 3,700 |  | 3,700 |  | 3,700 |  | 3,249 |  | 3,249 |
| Hyundai RB Co., Ltd. |  | 7.00 |  | 2,085 |  | 2,085 |  | 550 |  | 1,831 |  | 483 |
| Machinery Financial Cooperative |  | 4.28 |  | 2,040 |  | 2,040 |  | 2,040 |  | 1,791 |  | 1,791 |
| NESSCAP Inc. |  | 7.30 |  | 1,997 |  | 1,997 |  | 1,997 |  | 1,753 |  | 1,753 |
| Muan Environment Co., Ltd. (*2) |  | 29.90 |  | 1,848 |  | 1,848 |  | 1,848 |  | 1,623 |  | 1,623 |
| Hyundai Research Institute |  | 14.90 |  | 1,359 |  | 1,271 |  | 1,271 |  | 1,116 |  | 1,116 |
| Korea Defense Industry Association |  | 2.66 |  | 1,250 |  | 1,250 |  | 1,250 |  | 1,098 |  | 1,098 |
| Heesung PM Tech Corporation |  | 19.90 |  | 1,194 |  | 1,194 |  | 1,194 |  | 1,048 |  | 1,048 |
| Dongbu NTS Co., Ltd. |  | 19.90 |  | 1,134 |  | 1,134 |  | 1,134 |  | 996 |  | 996 |
| KC, Kazahk B.V. |  | 10.00 |  | 1,020 |  | 1,020 |  | - |  | 896 |  | - |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

| Hyundi Morer Comany |  | IIm milios ot fral |  |  |  | In thousans fo iUss] |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | * |  |  |  | \$(Note2) |  |  |  |
|  |  | $\begin{gathered} \text { December } 31 \\ 2010 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2009 \end{gathered}$ |  | $\begin{aligned} & \text { December } 31 \\ & 2010 \end{aligned}$ |  | $\begin{gathered} \text { December } 31 \\ 2009 \end{gathered}$ |  |
| Name of company | Ownership percentage | Acquisition cost | Book value | Book value |  | Book value |  | Book value |  |
| Jeonbuk Hyundai Motors FC Coo., Ltd. (*1) | \% 100.00 | \# 1,000 | \# 1,000 | W | 1,000 | \$ | 878 | \$ | 878 |
| Micro Infinity Co., Ltd. | 9.02 | 607 | 607 |  | 607 |  | 533 |  | 533 |
| Hyundai WIA Trade Corporation (*1) | 100.00 | 590 | 590 |  | 590 |  | 518 |  | 518 |
| NGV Tech Co., Ltd. (*) | 78.05 | 821 | 821 |  | 821 |  | 721 |  | 721 |
| Hyundai Carnes Co., Ltd. (*) | 100.00 | 500 | 500 |  | 250 |  | 439 |  | 220 |
| Clean Air Technology Co., Ltd. | 16.13 | 500 | 500 |  | 500 |  | 439 |  | 439 |
| International Convention Center Jeju Co., Ltd. | 0.30 | 500 | 500 |  | 500 |  | 439 |  | 439 |
| Green village Co., Ltd. | 5.43 | 4,800 | 284 |  | 284 |  | 249 |  | 249 |
| Korea Smart Card Co., Ltd. | 2.92 | 2,505 | 22 |  | - |  | 19 |  |  |
| ROTIS Inc. | 0.19 | 1,000 | 8 |  | 8 |  | 7 |  | 7 |
| Kyungnam Credit Information Service Co., Ltd. | 13.66 | 2,500 | - |  | 2,500 |  | - |  | 2,95 |
| The Sign Co., Ltd. | 11.28 | 1,200 | - |  | 1,200 |  | - |  | 1,054 |
| GM Daewoo Auto and Technology Co., Ltd. | 0.02 | 2,187 | - |  | - |  | - |  | - |
| Korea Information Service, Inc. | - | - | - |  | 3,951 |  | - |  | 3,469 |
| Equity investments |  | 15,782 | 15,782 |  | 15,762 |  | 13,857 |  | 13,840 |
| Beneficiary certificates |  | 171 | 171 |  | 1,229 |  | 150 |  | 1,079 |
| Other |  | 14,174 | 7,368 |  | 7,067 |  | 6,470 |  | 6,204 |
|  |  |  | * 1,370,466 | W | 729,273 | \$ | 1,203,324 | \$ | 640,331 |

${ }^{\left({ }^{*} 1\right) \text { In conformity with Financial Accounting Standards in the Republic of Korea, the equity securities of these affiliates are not accounted for using the equity }}$ method since the Company believes the changes in the investment value due to the changes in the net assets of the investee, whose individual beginning balance of total assets or paid-in capital at the date of its establishment is less than $\# 10,000$ million (US $\$ 8,780$ thousand), are not material.
$\left.{ }^{(*}{ }^{2}\right)$ This investment security is excluded from using the equity method despite its ownership percentage exceeding twenty percentages, since there is no significant influence on the investe.
(3) Debt securities, classified into available-for-sale securities, included in long-term investment securities as of December 31,2010 and 2009 consist of the following:

(4) Held-to-maturity of long-term investment securities as of December 31,2010 and 2009 consist of the following:

| Hyndel Moor Company | In milios ofkem) |  |  |  | ousans of Uss) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | \$(Notere) |  |  |  |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Government bonds | W | 9,297 | W | 9,808 | \$ | 8,163 | \$ | 8,612 |
| Corporate bonds |  | 10,952 |  | 10,000 |  | 9,617 |  | 8,780 |
|  | W | 20,249 | W | 19,808 | \$ | 17,780 | \$ | 17,392 |

(5) Maturities of debt securities as of December 31, 2010 and 2009 consist of the following:

| Hyundid Moar Company | ${ }_{\text {If }}$ miluos of KPM |  |  |  | In thousens fo fuss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | \$ (Note 2) |  |  |  |
| Maturity | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| 1 year $\sim 5$ years | W | 28,102 | W | 20,898 | \$ | 24,675 | \$ | 18,349 |
| 6 years 10 years |  | 3,921 |  | 6,067 |  | 3,443 |  | 5,327 |
|  | W | 32,023 | W | 26,965 | \$ | 28,118 | \$ | 23,676 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

## 7. INVESTMENT SECURITIES ACCOUNTED FOR USING THE EQUITY METHOD:

(1) Investment securities accounted for using the equity method as of $[$ ecember 31,2010 consist of the following:

| Hyunda Moiec Company | Inmilios ofkaw |  |  | In thousans of tuss |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  | \$(Note2) |  |
| Affiliated company | Acquisition cost | Net equity value | Book value | Book value | Ownership percentage (*2) |
| Hyundai Steel Company | W 245,153 | \# 1,587,977 | W 1,370,753 | 1,203,576 | 21.29 |
| HMC Investment Securities Co., Ltd. | 215,284 | 182,278 | 222,947 | 195,756 | 29.95 |
| Hyundai MOBIS | 215,012 | 1,312,189 | 1,331,547 | 1,169,152 | 16.88 |
| Korea Aerospace Industries, Ltd | 159,800 | 125,926 | 125,782 | 110,442 | 22.23 |
| Glovis Co., Ltd. (*4) | 99,259 | 30,292 | 103,721 | 91,071 | 2.70 |
| Eukor Car Carriers Inc. | 48,912 | 136,787 | 125,476 | 110,173 | 20.00 |
| HK Mutual Savings Bank | 45,719 | 30,601 | 42,142 | 37,002 | 20.00 |
| Korea Economy Daily | 34,141 | 33,508 | 35,485 | 31,157 | 24.90 |
| Automobile Industrial Ace Corporation (*3) | 26,107 | 26,997 | 14,000 | 12,293 | 100.00 |
| Kia Tigers Co., Ltd. (*1) | 20,300 | (48) |  |  | 100.00 |
| Donghui Auto Co., Ltd. | 10,530 | 11,175 | 11,175 | 9,812 | 35.10 |
| Hyundai Amco Co., Ltd. (*4) | 10,067 | 84,053 | 84,053 | 73,802 | 19.99 |
| TRW Steering Co., Ltd. | 8,952 | 6,668 | 6,668 | 5,855 | 29.00 |
| WIA-MAGNA Power Train Co., Ltd. | 7,500 | 5,384 | 5,454 | 4,789 | 50.00 |
| Korea Credit Bureau Co., Ltd. (*4) | 4,800 | 3,185 | 4,454 | 3,911 | 9.00 |
| Hyundai Wisco Co., Ltd. | 1,736 | 31,453 | 30,196 | 26,513 | 38.63 |
| 1 ljin Bearing Co., Ltd. | 826 | 20,635 | 20,635 | 18,118 | 20.00 |
| Daesung Automotive Co., Ltd. | 400 | 14,855 | 14,855 | 13,043 | 20.00 |
| MAINTRANCE (*1) | 400 | 2,132 | 2,132 | 1,872 | 80.00 |
| Hil Network Inc. | 76 | 1,055 | 1,055 | 926 | 20.00 |
| Beiijing-Hyundai Motor Company | 417,163 | 1,233,430 | 1,224,189 | 1,074,887 | 50.00 |
| Hyundai Motor Brasil Montadora de Automoveis LTDA (*1) | 30,003 | 30,003 | 30,003 | 26,344 | 100.00 |
| KEFICO Vietnam Company Limited (*1) | 26,358 | 21,297 | 19,177 | 16,838 | 100.00 |
| Sewon America, Inc. | 15,090 | 11,096 | 11,096 | 9,743 | 40.00 |
| Hyundai Motor Deutschland GmbH | 11,528 | 34,755 | 34,404 | 30,208 | 35.29 |
| Hyundai Motor Hungary (*2) | 5,415 |  |  |  | 100.00 |
| Autoever Systems America, Inc. (*1) | 4,642 | 4,962 | 4,962 | 4,357 | 100.00 |
| Hyundai-Wia India PVT LTD (*1) | 4,506 | 4,537 | 4,537 | 3,984 | 100.00 |
| Dymos Powertrain System Co., Ltd. **1) | 3,172 | 3,248 | 3,248 | 2,852 | 100.00 |
|  |  |  |  |  | (continued) |


| Hynda Moor Company <br> Affiliated company |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  |  |  | \$(Note 2) |  |  |
|  | Acquisition cost |  | Net equity value |  | Book value |  | Book value |  | $\begin{aligned} & \text { Ownership } \\ & \text { percentage (*2) } \end{aligned}$ |
| Beijing Lear Dymos Automotive Systems Co., Ltd. | - | 2,662 | * | 12,000 | \# | 12,000 | \$ | 10,536 | 40.00 |
| Dymos Fabricacao DE AUTO PECAS BRASIL LTDA (*1) |  | 2,099 |  | 2,006 |  | 2,006 |  | 1,761 | 100.00 |
| Yan Ji Kia Motors A/S (*1) |  | 1,792 |  | 1,792 |  | 1,792 |  | 1,573 | 100.00 |
| Hyundai Capital Germany GmbH (*) |  | 1,669 |  | 1,512 |  | 1,669 |  | 1,465 | 50.01 |
| Hyundai Capital Europe GmbH (*) |  | 1,668 |  | 1,005 |  | 1,668 |  | 1,465 | 100.00 |
| Autoever Systems Europe GmbH (*1) |  | 1,534 |  | 4,942 |  | 4,942 |  | 4,339 | 100.00 |
| Hyundai Motor Japan R\&D Center Inc. (*) 1 ) |  | 1,510 |  | 3,266 |  | 3,266 |  | 2,868 | 100.00 |
| Autoever Systems China Co., Ltd. (*1) |  | 538 |  | 1,428 |  | 1,428 |  | 1,254 | 90.00 |
| Autoever Systems India Pvt. Ltd. (*) |  | 520 |  | 1,612 |  | 1,612 |  | 1,415 | 100.00 |
| South Link9 |  | 200 |  | 1,291 |  | 1,291 |  | 1,135 | 20.00 |
| Rotem Equipments (Beiijing) Co., Ltd. (*1) |  | 190 |  | 120 |  | 120 |  | 106 | 100.00 |
| EUKOR Shipowning Singapore Pte Ltd. |  | 8 |  | 5,047 |  | 4,139 |  | 3,635 | 20.00 |
| EUKOR Car Carriers Singapore Pte Ltd. (*4) |  | 5 |  | 5 |  | 5 |  | 4 | 8.00 |
|  | H | 1687,246 | W | 026,456 | \# | 920,084 |  | 320,032 |  |

(*1) These companies are excluded in the consolidation since individual beginning balance of total assets is less than $\# 10,000$ million (US $\$ 8,780$ thousand). (*2) As the Company is under the liquidation procedures, it is excluded from consolidated subsidiaries.
${ }_{(* 3)}(*)$ As the parent-subsidiary relationship is expected to be discontinued in the following year, it was excluded from consolidated subsidiaries. accounted for using the equity method.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

Investment securities accounted for using the equity method as of December 31, 2009 consist of the following:


| Hyundid Moer Company | In milions of Rem |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Affiliated company | W |  |  |  |  |  | \$(Note2) |  |  |
|  | Acquisition cost |  | Net equity |  | Book value |  | Book value |  | Ownership percentage $\left({ }^{(2)}\right.$ |
| South Link9 | W | 200 | W | 1,181 | W | 1,181 | \$ | 1,037 | 20.00 |
| Rotem Equipments (Beijing) Co., Ltd. (*1) |  | 190 |  | 203 |  | 203 |  | 178 | 100.00 |
| Hyundai Motor Brasil Montadora de Automoveis LTDA (*) |  | 137 |  | 137 |  | 137 |  | 120 | 100.00 |
| EUKOR Shipowning Singapore Pte Ltd. |  | 8 |  | 3,475 |  | 2,541 |  | 2,232 | 20.00 |
| EUKOR Car Carriers Singapore Pte Ltd. (*3) |  | 5 |  | 5 |  | 5 |  | 4 | 8.00 |
| Hyundai Rotem Automotive (*1) |  | 3 |  | 124 |  | 124 |  | 109 | 100.00 |
|  | * | 1,486,197 | W | 4,077,714 | W | 85,695 | \$ | 20,577 |  |

(*1) These companies are excluded in the consolidation since individual beginning balance of total assets is less than $\forall \forall 10,000$ million (US $\$ 8,780$ thousand). (*2) As the Company is under the liquidation procedures, it is excluded from consolidated subsidiaries.
${ }^{(* 3)}$ As the Company is considered to be able to exercise significant influence, although the total ownership percentage is less than $20 \%$, the investment is accounted for using the equity method

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009
(2) The changes in investment securities accounted for using the equity method for the year ended December 31,2010 are as follows.


(*) Other changes consist of the decrease by W310,994 million (US $\$ 273,065$ thousand) due to declaration of dividends, impairment loss on investment securities accounted for using the equity method by $\# 2,283$ million (US $\$ 2,005$ thousand), increase of retained earnings by $\# 32,882$ million (US $\$ 28,854$ thousand), increase of accumulated other comprehensive income by 419,777 million (US $\$ 17,365$ thousand), increase by $\# 77,163$ million (US $\$ 67,752$ thousand) due to the payment in substitutes and increase of $\# 28,177$ million (US $\$ 24,741$ thousand) due to changes of consolidated subsidiaries.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

The changes in investment securities accounted for using the equity method for the year ended December 31,2010 are as follows: Hyndad Moor Company


| Hyundi Moorc Compary |  |  |  |  |  | In milios ofkew] |  | Int tousms of fuss |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  |  |  |  |  | (Noter) |
| Affiliated company | $\begin{aligned} & \text { Beginning } \\ & \text { of year } \end{aligned}$ |  | cquisition disposal) | Gain (loss) on valuation | $\begin{aligned} & \text { Other } \\ & \text { changes } \end{aligned}$ | End of year |  | End of year |  |
| Hyundai Motor Brasil Montadora de Automoveis LTDA | W | W | 137 | W | W | W | 137 | \$ | 120 |
| EUKOR Shipowning Singapore Pte Ltd. | - |  | 8 | 9,895 | (7,362) |  | 2,541 |  | 2,232 |
| EUKOR Car Carriers Singapore Pte Ltd. | 5 |  | - | - | - |  | 5 |  | 4 |
| Hyundai Rotem Automotive | 86 |  | - | 44 | (6) |  | 124 |  | 109 |
| Hyundai WIA Motor Dies (Shandong) Company | 14,681 |  | - | - | $(14,681)$ |  | - |  |  |
| Hyundai Hysco Czech S.R.O | 14,329 |  | - | - | $(14,329)$ |  | - |  |  |
| HECT | 5,277 |  | - | - | $(5,277)$ |  | - |  | - |
| Dymos India Automotive Private Limited | 4,873 |  | - | - | $(4,873)$ |  | - |  |  |
| HAIL | 4,308 |  | - | - | $(4,308)$ |  | - |  | - |
| Seoul Sung Bo Chiup LLC | 4,237 |  | - | - | $(4,237)$ |  | - |  | - |
| Morningstar Korea Co., Ltd. | 2,673 |  | - | - | $(2,673)$ |  | - |  | - |
| HAE | 1,005 |  | - | - | $(1,005)$ |  | - |  | - |
| HAIE | 925 |  | - | - | (925) |  | - |  | - |
| HAA | 450 |  | - | - | (450) |  | - |  | - |
|  | * 2,702,336 | W | 128,139 | \# 914,103 | \# 151,117 |  | 5,695 | \$ | ,20,577 |

(*) Other changes consist of the decrease by W125,132 million (US $\$ 109,871$ thousand) aue to declaration of dividends, increase of capital surplus by W516 million (US $\$ 453$ thousand), increase of retained earnings by $\psi 7,720$ million (US $\$ 6,778$ thousand), increase of accumulated other comprehensivie income by W
111,924 million (US $\$ 104,420$ thousand), decrease by $W 2,015$ million (US $\$ 1,769$ thousand) due to decrease in ownership percentage caused by uneven capital

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009
(3) Condensed financial information of the afiliates as of and for the year ended December 31, 2010 is as follows.

| Mentainour Company | \# |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | \$ (Note 2) |  |  |  |
| Affiliated company | Assets | Liabilities | Sales | Net income (loss) | Assets | Liabilities | Sales | Net income (loss) |
| Hyundai Steel Company | \# 18,195,567 | \#10,455,809 | \#10,198,165 | \# 1,014,142 | \$ 15,976,440 | \$ 9,180,621 | \$ 8,954,399 | 890,457 |
| HMC Investment Securities Co., Ltd. | 2,611,692 | 2,003,263 | 306,434 | 23,781 | 2,293,171 | 1,758,945 | 269,061 | 20,881 |
| Hyundai MOBIS | 13,863,837 | 3,688,515 | 13,695,717 | 2,423,295 | 12,173,006 | 3,238,665 | 12,025,390 | 2,127,750 |
| Korea Aerospace Industries, Ltd | 1,473,137 | 906,600 | 1,263,400 | 78,900 | 1,293,474 | 796,031 | 1,109,316 | 69,277 |
| Glovis Co., Ltd. | 1,978,711 | 855,887 | 5,851,229 | 268,443 | 1,737,388 | 751,503 | 5,137,614 | 235,704 |
| Eukor Car Carriers Inc. | 2,398,328 | 1,714,392 | 2,190,196 | 176,118 | 2,105,828 | 1,505,305 | 1,923,080 | 154,639 |
| HK Mutual Savings Bank | 2,439,109 | 2,286,106 | 332,117 | 34,683 | 2,141,636 | 2,007,293 | 291,612 | 30,453 |
| Korea Economy Daily | 199,300 | 64,000 | 123,100 | 7,900 | 174,993 | 56,195 | 108,087 | 6,937 |
| Automobile Industrial Ace Corporation | 97,326 | 72,211 | 127,956 | 3,802 | 85,456 | 63,404 | 112,351 | 3,338 |
| Kia Tigers Co., Ltd. | 4,219 | 4,267 | 21,958 | (45) | 3,704 | 3,747 | 19,280 | (40) |
| Donghui Auto Co., Ltd. | 129,972 | 98,134 | 131,891 | 905 | 114,121 | 86,166 | 115,806 | 795 |
| Hyundai Amco Co., Ltd. | 922,697 | 502,213 | 1,241,476 | 62,914 | 810,165 | 440,963 | 1,090,066 | 55,241 |
| TRW Steering Co., Ltd. | 69,556 | 46,563 | 151,123 | 471 | 61,073 | 40,884 | 132,692 | 414 |
| WIA-MAGNA Power Train Co., Ltd. | 22,331 | 9,033 |  | (1,701) | 19,608 | 7,931 |  | $(1,494)$ |
| Korea Credit Bureau Co., Ltd. | 45,301 | 9,914 | 33,190 | 4,338 | 39,776 | 8,705 | 29,142 | 3,809 |
| Hyundai Wisco Co., Ltd. | 280,801 | 199,373 | 382,901 | 9,975 | 246,555 | 175,058 | 336,202 | 8,758 |
| Iljin Bearing Co., Ltd. | 144,176 | 40,999 | 225,721 | 12,952 | 126,592 | 35,999 | 198,192 | 11,372 |
| Daesung Automotive Co., Ltd. | 91,990 | 17,717 | 64,720 | 9,866 | 80,771 | 15,556 | 56,827 | 8,663 |
| MAINTRANCE | 1,805 | 843 | 4,269 | 358 | 1,585 | 740 | 3,748 | 314 |
| Hi Network Inc. | 8,734 | 3,458 | 20,706 | 4,733 | 7,669 | 3,036 | 18,181 | 4,156 |
| Beijing-Hyundai Motor Company (BHMC) | 5,642,555 | 3,175,694 | 10,745,178 | 935,296 | 4,954,390 | 2,788,387 | 9,434,698 | 821,228 |
| Hyundai Motor Brasil Montadora de Automoveis LTDA | 30,003 | - |  |  | 26,344 | - |  |  |
| KEFICO Vietnam Company Limited | 43,420 | 22,123 | 3,759 | (4,160) | 38,125 | 19,425 | 3,301 | $(3,653)$ |
| Sewon America, Inc. | 169,138 | 139,403 | 24,592 | $(5,349)$ | 148,510 | 122,401 | 21,593 | $(4,697)$ |
| Hyundai Motor Deutschland GmbH (HMDG) | 414,381 | 315,908 | 1,246,041 | 19,736 | 363,843 | 277,380 | 1,094,074 | 17,329 |
| Hyundai Motor Hungary (HMH) | 3,866 | 1,670 | - | - | 3,395 | 1,466 |  |  |
| Autoever Systems America, Inc. | 4,993 | 31 | - | 460 | 4,384 | 27 |  | 404 |
| Dymos Powertrain System Co., Ltd | 13,100 | 9,850 | 11,533 | 80 | 11,502 | 8,649 | 10,126 | 70 |
| Beijing Lear Dymos Automotive Systems Co., Ltd. | 102,005 | 72,006 | 220,344 | 17,339 | 89,564 | 63,224 | 193,471 | 15,224 |
|  |  |  |  |  |  |  |  | (continued) |


| Hyundi Moorcompany | InmiliosorkRM |  |  |  |  | In thousmsos fuss |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  |  | \$ (Note 2) |  |  |
| Affiliated company | Assets | Liabilities | Sales | Net income (loss) | Assets | Liabilities | Sales | Net income (loss) |
| Dymos Fabricacao DE AUTO PECAS BRASIL LTDA | \# 2,026 | H 20 | W | W (121) | \$ 1,779 | \$ 18 | \$ - | \$ (106) |
| Hyundai Capital Germany GmbH | 3,145 | 117 | 540 | 43 | 2,761 | 103 | 474 | 38 |
| Hyundai Capital Europe GmbH | 1,041 | 36 | 340 | (680) | 914 | 32 | 299 | (597) |
| Autoever Systems Europe GmbH | 13,634 | 8,691 | 29,790 | 1,569 | 11,971 | 7,631 | 26,157 | 1,378 |
| Hyundai Motor Japan R\&D Center Inc. | 5,682 | 2,416 | 9,483 | 51 | 4,989 | 2,121 | 8,326 | 45 |
| Autoever Systems China Co., Ltd. | 5,603 | 4,016 | 12,962 | 417 | 4,920 | 3,526 | 11,381 | 366 |
| Autoever Systems India Pvt. Ltd. | 3,486 | 1,875 | 9,332 | 324 | 3,061 | 1,646 | 8,194 | 284 |
| South Link9 | 18,000 | 12,094 | 36,755 | 2,367 | 15,805 | 10,619 | 32,272 | 2,078 |
| Rotem Equipments (Beijing) Co., Ltd. | 366 | 163 |  | (121) | 321 | 143 | - | (106) |
| EUKOR Shipowning Singapore Pte Ltd. | 107,283 | 82,048 | 25,413 | 8,487 | 94,199 | 72,041 | 22,314 | 7,452 |
| Hyundai Rotem Automotive | 650 | 526 | 1,710 | 44 | 571 | 462 | 1,501 | 39 |

(4) Significant unrealized profits (losses) that occurred in transactions with investees for the year ended December 31, 2010 and 2009 are $\# 15,147$ million ( $\$ 13,300$ thousand) and $\forall 15,679$ million ( $\$ 13,767$ thousand), respectively.
(5) Unamortized (or unreversed) balances of goodwill and negative goodwill as of December 31,2010 arett151,704 million (US $\$ 133,202$ thousand) and \#230,994 million (US $\$ 202,822$ thousand), respectively. In addition, unamortized (or unreversed) balances of goodwill and negative goodwill as of December

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009
(6)The market price of listed equity securities as of December 31,2010 is as follows:

Hyndaid Morec Company


## 8. LEASED ASSETS:

The Company and its subsidiaries have entered into lease agreements for certain machinery. The following summarizes the gross amount of machinery and related accumulated depreciation recorded under the finance leases as of December 31, 2010:

| India Moor Company |  |  | mans |  |
| :---: | :---: | :---: | :---: | :---: |
|  | W |  | \$(Note 2) |  |
| Acquisition costs | W | 16,658 | \$ | 14,627 |
| Less : accumulated depreciation |  | 14,842 |  | 13,032 |
|  | * | 1,816 | \$ | 1,595 |

The following is the schedule of future minimum lease payments required under the finance and operating leases as of December 31, 2010 .
Hunnad Moor Conpary In milions t tKew

| Hyundid Moico Comeny | sotkam |  |  |  | usands f f Uss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | \$(Note 2) |  |  |  |
|  | Finance leases |  | Operating leases |  | Finance leases |  | Operating leases |  |
| 1 year | \# | 1,843 | W | 53,007 | \$ | 1,618 | \$ | 46,542 |
| 1 year $\sim 5$ years |  | - |  | 214,795 |  | - |  | 188,599 |
|  |  | 1,843 |  | 267,802 |  | 1,618 |  | 235,141 |
| Less : interest portion |  | 27 |  | - |  | 23 |  | - |
|  | W | 1,816 | \# | 267,802 | \$ | 1,595 | \$ | 235,141 |

9.PROPERTY, PLANT AND EOUIPMENT

Property, plant and equipments as of December 31, 2010 and 2009 consist of the following:

| Property, plant and equipments as of December 31, 2010 and 2009 consist of the following: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | \$(Note 2) |  |  |  |
| Description | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Buildings and structures | * | 12,048,999 | * | 11,455,123 | \$ | 10,579,506 | \$ | 10,058,059 |
| Machinery and equipment |  | 19,982,339 |  | 19,266,613 |  | 17,545,297 |  | 16,916,861 |
| Vehicles |  | 403,174 |  | 371,353 |  | 354,003 |  | 326,063 |
| Tools, dies and molds |  | 7,326,570 |  | 6,661,360 |  | 6,433,023 |  | 5,848,942 |
| Other equipment |  | 2,080,713 |  | 2,049,919 |  | 1,826,950 |  | 1,799,911 |
|  |  | 41,841,795 |  | 39,804,368 |  | 36,738,779 |  | 34,949,836 |
| Less: accumulated depreciation |  | 19,639,211 |  | 17,515,442 |  | 17,244,017 |  | 15,379,263 |
|  |  | 22,202,584 |  | 22,288,926 |  | 19,494,762 |  | 19,570,573 |
| Land |  | 4,758,420 |  | 4,781,602 |  | 4,178,084 |  | 4,198,439 |
| Construction in progress |  | 1,917,304 |  | 1,750,709 |  | 1,683,470 |  | 1,537,193 |
|  | \# | 28,878,308 | \# | 28,821,237 | \$ | 25,356,316 | \$ | 25,306,205 |

The changes in property, plant and equipment for the year ended December 31, 2010 are as follows:

| Hyundia Moorcompay |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  |  |  |  | \$(Note2) |
| Description | Beginning of year | Acquisition | Transfer | Disposal | Depreciation | Other (*) | End of year | End of year |
| Land | * 4,781,602 | + 29,953 | W 41,019 | W (49,695) | W | W ( 44,459 | * 4,758,420 | \$ 4,178,084 |
| Buildings and structures | 8,937,398 | 382,834 | 211,291 | $(15,707)$ | (437,654) | $(145,937)$ | 8,932,225 | 7,842,853 |
| Machinery and equipment | 10,348,267 | 547,719 | 1,215,904 | (149,624) | $(1,507,820)$ | $(266,506)$ | 10,187,940 | 8,945,421 |
| Vehicles | 238,344 | 30,048 | 60,431 | $(31,779)$ | $(56,147)$ | 9,763 | 250,660 | 220,090 |
| Tools, dies and molds | 2,022,030 | 248,925 | 568,496 | $(39,619)$ | (777,111) | 36,332 | 2,089,053 | 1,834,273 |
| Other equipment | 742,887 | 126,368 | 157,823 | (8,772) | (237,998) | (37,602) | 742,706 | 652,125 |
| Construction in progress | 1,750,709 | 2,671,706 | $(2,254,964)$ | (164,943) | - | (85,204) | 1,917,304 | 1,683,470 |
|  | * 28,821,237 | W 4,037,553 | W | \# (460,139) | W( $2,986,730)$ | \# (533,613) | \#28,878,308 | \$25,356,316 |

${ }^{*}$ *) Other includes foreign currency adjustment, changes in the scope of consolidation, impairment loss and transfer to other assets.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

The changes in property, plant and equipment for the year ended December 31, 2009 are as follows:

| Hunda Moare Company |  |  |  |  |  |  | linmilioso | thousans of Uss |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  |  |  |  | \$ (Note 2) <br> End of year |
|  | Beginning of year | Acquisition | Transfer | Disposal | Depreciation | Other (*) | End of year |  |
| Land | \#4,794,955 | \# 33,454 | \# 56,855 | \# (25,021) | W | W ( 78,641 ) | \# 4,781,602 | \$ 4,198,439 |
| Buildings and structures | 8,412,149 | 246,546 | 920,392 | $(29,430)$ | (372,661) | $(239,598)$ | 8,937,398 | 7,847,395 |
| Machinery and equipment | 10,340,782 | 321,148 | 1,619,484 | $(100,625)$ | $(1,888,551)$ | (343,971) | 10,348,267 | 9,086,195 |
| Vehicles | 145,974 | 41,327 | 135,195 | $(38,067)$ | $(51,337)$ | 5,252 | 238,344 | 209,276 |
| Tools, dies and molds | 1,718,352 | 125,707 | 678,245 | $(13,825)$ | (477,682) | (8,767) | 2,022,030 | 1,775,424 |
| Other equipment | 804,147 | 141,957 | 205,795 | (57,934) | (278,392) | (72,886) | 742,887 | 652,283 |
| Construction in progress | 2,701,902 | 2,852,427 | $(3,615,966)$ | (275,401) |  | 87,747 | 1,750,709 | 1,537,93 |
|  | *28,918,261 | * 3,762,566 | W | W (540,303) | W( $2,668,623$ | W (650,664) | +28,821,237 | \$25,306,205 |

(*) Other includes foreign currency adjustment, changes in the scope of consolidation, impairment loss and transfer to other assets
As of December 31, 2010 and 2009, the value of the land, which the Company and its subsidiaries own domestically, totals $\# 5,980,506$ million (US $\$ 5,251,125$ thousand) and $\Psi \$ 5,749,735$ million (US $\$ 5,048,499$ thousand), respectively, in terms of land prices officially announced by the Korean government.

## 10. INSURANCE:

As of December 31,2010 , certain property, plant and equipment, inventories, cash and cash equivalents and securities are insured for $\# 23,589,270$ million (US $\$ 20,712,328$ thousand). In addition, the Company carries products and completed operations liability insurance with a maximum coverage of $\mathbf{2 8 3}, 754$ million (US $\$ 249,147$ thousand) and general insurance for vehicles and workers' compensation and casualty insurance for employees.

## 11.INTANGIBLES:

Intangibles as of December 31, 2010 and 2009 consist of the following

| Hyundid Moorc Company |  | In milions ofRMM ITr thousads of USS |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | * |  |  | \$ (Note 2) |
|  | 2010 | 2009 | 2010 | 2009 |



The changes in intangibles for the year ended December 31, 2010 are as follows:

(*) Other includes foreign currency adjustments and changes in the scope of consolidation
The changes in intangibles for the year ended December 31, 2009 are as follows:

| Hym |  |  |  |  |  |  |  |  |  |  | Ifmilios of tral |  | In housands of USSI |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  |  |  |  |  |  |  |  |  |  | \$(Note 2) |
| Description | Goodwill |  | Negative goodwill |  | Industrial property rights |  | Developmentcosts |  | Other |  | Total |  | Total |  |
| Beginning of the year | \# | 514,518 | W | $(68,167)$ | \# | 21,454 | W | 2,799,538 | W | 181,514 | \# | 3,448,857 | \$ | 3,028,235 |
| Addition: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Expenditures |  | - |  | - |  | 6,670 |  | 1,360,814 |  | 61,794 |  | 1,429,278 |  | 1,254,964 |
| Deduction: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Amortization |  | $(44,773)$ |  | 6,091 |  | $(4,869)$ |  | (808,682) |  | (55,611) |  | (907,844) |  | (797,124) |
| Impairment loss |  | (467) |  | - |  | - |  | (149,817) |  | - |  | $(150,284)$ |  | $(131,955)$ |
| Government subsidy |  | - |  | - |  | - |  | $(4,653)$ |  | - |  | $(4,653)$ |  | $(4,086)$ |
| Other (*) |  | $(65,112)$ |  | - |  | $(3,219)$ |  | $(25,269)$ |  | (13,567) |  | (107,167) |  | $(94,097)$ |
| End of the year | \# | 404,166 | W | $(62,076)$ | W | 20,036 | W | 3,171,931 | W | 174,130 | W | 3,708,187 | \$ | 3,255,937 |

(*) Other includes foreign currency adjustments and changes in the scope of consolidation.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

Research and development expenditures for the year ended December 31, 2010 and 2009 are as follows.

| Hyundi Moorc Company | In milios of fkM |  |  |  | of Sss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# |  |  |  | \$ (Note 2) |  |  |  |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Development cost | W | 1,194,163 | W | 1,360,814 | \$ | 1,048,523 | \$ | 1,194,849 |
| Ordinary development (manufacturing cost) |  | 269,717 |  | 215,273 |  | 236,822 |  | 189,019 |
| Research costs (SG\&A) |  | 952,324 |  | 663,384 |  | 836,179 |  | 582,478 |
|  | \# | 2,416,204 | W | 2,239,471 | \$ | 2,121,524 | \$ | 1,966,346 |

## 12. OTHER ASSETS:

Other assets as of December 31, 2010 and 2009 consist of the following
Hynad Morer Conpany

|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Long-term notes and accounts receivable, net of allowance for doubtful accounts of W479 million in 2010 and $W 617$ million in 2009, and unamortized present value discount of $W 8,671$ million in 2010 and $W 11,259$ million in 2009 | \# | 57,099 | \# | 62,172 | \$ | 50,135 | \$ | 54,590 |
| Long-term notes and accounts receivable - other, net of allowance for doubtful accounts of <br> W319 million in 2010 and W936 million in 2009 <br> 94,065 <br> 170,735 <br> 82,593 <br> 149,912 |  |  |  |  |  |  |  |  |
| Long-term loans |  | 17,928 |  | 11,547 |  | 15,742 |  | 10,139 |
| Long-term deposits |  | 532,312 |  | 545,253 |  | 467,391 |  | 478,754 |
| Other |  | 209,529 |  | 184,232 |  | 183,974 |  | 161,763 |
|  | * | 910,933 | W | 973,939 | \$ | 799,835 | \$ | 855,158 |

## 13. OTHER FINANCIAL BUSINESS ASSETS AND LIABILITIES:

Other financial business assets as of December 31, 2010 and 2009 consist of the following

| Hyundid Moor Conpary | In milios of ikM |  |  |  |  |  |  | In thousans of USs |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | \$(Note 2) |  |  |  |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Finance receivables | * | 19,894,575 | W | 15,716,002 | \$ | 17,468,237 | \$ | 13,799,282 |
| Lease receivables |  | 4,332,728 |  | 2,605,930 |  | 3,804,309 |  | 2,288,111 |
| Card receivables |  | 8,273,990 |  | 6,074,074 |  | 7,264,896 |  | 5,333,281 |
| Other |  | 2,111,452 |  | 1,319,669 |  | 1,853,940 |  | 1,158,723 |
|  | \# | 34,612,745 | W | 25,715,675 | \$ | 30,391,382 | \$ | 22,579,397 |

Total amounts of other financial business liabilities as of December 31, 2010 and 2009 consist of other operating accounts payables.
Hyundai Capital Services Inc., Hyundai Card Co., Ltd., Hyundai Commercial Inc., HMC win win fund, Hyundai Capital America (HCA) and Hyundai Auto Canada Captive Insurance Incorporation (HACCI), are the Company's subsidiaries in financial and insurance services industry for the years ended December 31, 2010 and 2009.

## 14. SHORT-TERM BORROWINGS

Short-term borrowings as of December 31, 2010 and 2009 consist of the following: Hynuda Moore Company

| Hynndi Moorc Company |  | In milios of R RM |  |  |  | In thousands of USs |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Annual } \\ \text { interest rate } \end{gathered}$ | * |  |  |  | \$ (Note 2) |  |  |  |
| Descripion | 2010 (\%) | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| General loans | $0.72 \sim 7.30$ | W | 3,388,365 | H | 4,128,803 | \$ | 2,975,121 | \$ | 3,625,255 |
| Discount of trade bills | $2.72 \sim 5.57$ |  | 4,618,258 |  | 2,706,585 |  | 4,055,016 |  | 2,376,490 |
| Banker's Usance | $1.10 \sim 5.74$ |  | 620,720 |  | 663,066 |  | 545,017 |  | 582,199 |
| Overdratts | 1.52 ~ 3.50 |  | 196,165 |  | 213,555 |  | 172,241 |  | 187,510 |
| Trade financing | 1.90 ~ 6.13 |  | 3,310,348 |  | 5,237,016 |  | 2,906,619 |  | 4,598,311 |
|  |  | \# | 12,133,856 | \# | 12,949,025 | \$ | 10,654,014 | \$ | 11,369,765 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009
15. LONG-TERM DEBT AND DEBENTURES:

Long-term debt and debentures as of December 31, 2010 and 2009 consist of the following

| Hyundi Moarc Conmany |  |  |  |  | nnmiloso orkem | Int tousanas of tuss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Annual } \\ \text { interest rate } \end{gathered}$ | \# |  |  |  | \$(Note2) |  |  |  |
| Description | 2010 (\%) |  | 2010 |  | 2009 |  | 2010 |  | 2009 |
| Debentures |  | W | 26,127,189 | W | 21,832,116 | \$ | 22,940,723 | \$ | 19,169,476 |
| Won currency loans: |  |  |  |  |  |  |  |  |  |
| General loans | $2.25 \sim 7.74$ |  | 1,618,653 |  | 1,757,944 |  | 1,421,242 |  | 1,543,546 |
| Facility loans | $0.92 \sim 5.31$ |  | 498,821 |  | 1,111,763 |  | 437,985 |  | 976,173 |
| Finance lease | 4.87 |  | 6,833 |  | 94,291 |  | 6,000 |  | 82,791 |
| Commercial paper | $2.91 \sim 7.74$ |  | 311,000 |  | 20,000 |  | 273,071 |  | 17,561 |
| Other | $1.00 \sim 5.70$ |  | 37,706 |  | 122,625 |  | 33,107 |  | 107,669 |
|  |  |  | 2,473,013 |  | 3,106,623 |  | 2,171,405 |  | 2,727,740 |
| Foreign currency loans: |  |  |  |  |  |  |  |  |  |
| General loans | $1.14 \sim 7.73$ |  | 5,387,527 |  | 6,426,389 |  | 4,730,465 |  | 5,642,628 |
| Facility loans | $0.77 \sim 5.50$ |  | 2,360,784 |  | 1,574,447 |  | 2,072,863 |  | 1,382,428 |
| Finance lease | 5.36 |  | 18,076 |  | 80,734 |  | 15,871 |  | 70,888 |
| Other | 1.21 ~ 2.92 |  | 44,706 |  | 19,163 |  | 39,255 |  | 16,825 |
|  |  |  | 7,811,093 |  | 8,100,733 |  | 6,858,454 |  | 7,112,769 |
|  |  |  | 36,411,295 |  | 33,039,472 |  | 31,970,582 |  | 29,009,985 |
| Less: current maturities |  |  | 8,681,733 |  | 9,789,043 |  | 7,622,911 |  | 8,595,173 |
|  |  |  | 27,729,562 | W | 23,250,429 | \$ | 24,347,671 | \$ | 20,414,812 |

Debentures as of December 31, 2010 and 2009 consist of the following:

| Hynud Moor Compar |  |  | [In millos ofkem] |  |  | ntrousass of fuss |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Annual } \\ \text { interest rate } \end{gathered}$ | W |  |  | \$(Note2) |  |  |
| Description | Maturity | 2010 (\%) | 2010 |  | 2009 | 2010 |  | 2009 |
| Domestic debentures: |  |  |  |  |  |  |  |  |
| Guaranteed debentures | Mar. 5,20111 Apr. 5,2015 | 4.78 ~ 9.66 | \# 956,600 | \# | 790,280 | \$ 839,933 | \$ | 693,898 |
| Non-guaranteed debentures | Jan.7, 2011 ~ Mar.18, 2018 | $2.90 \sim 8.95$ | 23,271,783 |  | 19,972,493 | 20,433,561 |  | 17,536,652 |
| Bonds with warrants | Mar.19, 2012 | 1.00 | 264,720 |  | 458,723 | 232,435 |  | 402,777 |
| Other | May.18, 2012 | 3.50 | 41,912 |  | 37,885 | 36,801 |  | 33,265 |
| Overseas debentures | $\begin{aligned} & \text { May.7, } 2013 \text { ~ } \\ & \text { Apr.6, 2016 } \end{aligned}$ | $3.75 \sim 5.68$ | 1,598,884 |  | 589,784 | 1,403,884 |  | 517,854 |
|  |  |  | 26,133,899 |  | 21,849,165 | 22,946,614 |  | 19,184,446 |
| Less: discount on debentures, call premium and other adjustments to debentures |  |  | 6,710 |  | 17,049 | 5,891 |  | 14,970 |
|  |  |  | * 26,127,189 | W | 21,832,116 | \$ 22,940,723 | \$ | 19,169,476 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

Details of bonds with warrants as of December 31, 2010 and 2009 are as follows:

| Description | 2010 | 2009 |  |
| :---: | :---: | :---: | :---: |
| Issuing Company Type of bond | Kia Motors Corporation Non-guaranteed bond with stock warrant (separable) | Kia Motors Corporation Non-guaranteed bond with stock warrant (separable) | Hyundai Card Co., Ltd. Non-guaranteed subordinated bond with stock warrant (separable) |
| Face value | W400,000 million | W400,000 million | W200,000 million |
|  | (\$351,216 thousand) | (\$351,216 thousand) | (\$175,608 thousand) |
| Coupon rate | 1.00\% | 1.00\% | 7.99\% |
| Date of issue | March 19, 2009 | March 19, 2009 | October 31, 2005 |
| Maturity | March 19, 2012 | March 19, 2012 | October 31, 2010 |
| Exercise price | W6,880 per share | W6,880 per share | W8,831 per share |
| Exercise period | April 19, 2009 <br> ~ February 19, 2012 | April 19, 2009 ~ February 19, 2012 | Two weeks from the date <br> of issue <br> ~ April 30, 2009 |

In 2010, 9,483,375 shares of Kia Motors Corporation were issued as a result of the exercise of warrants. The accumulated number of shares exercised and the remaining shares to be exercised are $50,623,968$ shares and $7,510,498$ shares, respectively, as of December 31 , 2010. In addition, the amount of $\# 120,377$ million (US\$ 105,696 thousand) of the bond with warrants issued by Kia Motors Corporation was redeemed as of December 31, 2010

The maturity of long-term debt and debentures as of December 31, 2010 is as follows: Hyndad Moor Company

In milions orkewl In thousands of USS

|  |  |  |  |  |  | inmmonsorkaw |  | [in thousands of US\$ <br> $\$$ (Note 2) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description | * |  |  |  |  |  |  |  |
|  | Debentures | $\begin{gathered} \text { Local } \\ \text { currency } \\ \text { loans } \end{gathered}$ |  | Foreign currency loans |  |  |  | Total |  | Total |  |
| 2012 | \# 8,373,371 | W | 807,371 | W | 1,573,943 | W | 10,754,685 | \$ | 9,443,046 |
| 2013 | 3,000,589 |  | 415,282 |  | 1,095,818 |  | 4,511,689 |  | 3,961,444 |
| 2014 | 3,148,528 |  | 79,634 |  | 450,585 |  | 3,678,747 |  | 3,230,088 |
| Thereatter | 4,660,104 |  | 40,937 |  | 4,082,163 |  | 8,783,204 |  | 7,712,006 |
|  | 19,182,592 |  | 1,343,224 |  | 7,202,509 |  | 27,728,325 |  | 24,346,584 |
| Discount on debentures | 1,237 |  | - |  | - |  | 1,237 |  | 1,087 |
|  | \# 19,183,829 | \# | 1,343,224 | * | 7,202,509 | W | 27,729,562 | \$ | 24,347,671 |

## 16. PLEDGED ASSETS, CHECKS AND NOTES:

As of December 31, 2010, the following assets, checks and notes are pledged as collatera
(1)The Company's and its subsidiaries' property plant and equioment are pledged as collateral for various loans with a limit of $44,514,423$ million (US $\$ 3,963,845$ thousand).
(2)The Company's and its subsidiaries' certain bank deposits and investment securities, including 213,466 shares of Kia Motors Corporation, and some government bonds are pledged as coliateral to financial institutions and others.
(3)Certain overseas subsidiaries' receivables and other financial business assets are pledged as collateral for their borrowings.
(4)2 blank checks and 28 blank promissory notes are pledged as collateral for short-term borrowings, long-term debt and other payables.

## 17. ACCRUED WARRANTIES:

The changes in accrued warranties in current and long-term liabilities for the year ended December 31, 2010 and 2009 are as follows: Indad Moor Company

| mad Moor Company | Ifmilios of fkw |  |  |  | In thousmds f fuss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description | * |  |  |  | \$(Note2) |  |  |  |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Beginning of year | * | 4,772,128 | W | 4,884,518 | \$ | 4,190,120 | \$ | 4,288,803 |
| Accrual |  | 1,658,970 |  | 889,827 |  | 1,456,642 |  | 781,304 |
| Use |  | (512,656) |  | (1,002,217) |  | (450,132) |  | (879,986) |
| End of year | * | 5,918,442 | W | 4,772,128 | \$ | 5,196,630 | \$ | 4,190,121 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009
18. STATEMENTS OF COMPREHENSIVE INCOME:

Statements of comprehensive income as of December 31, 2010 and 2009 consist of the following:

| Hyund Moot Company | IIn milios of fram |  |  |  | In thosans of fuss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | \$(Note 2) |  |  |  |
| Description | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Net income | W | 7,982,924 | W | 4,043,436 | \$ | 7,009,328 | \$ | 3,550,299 |
| Other comprehensive income (loss): Gain on valuation of available-for-sale securities, net of deferred tax effect W144,671 million and $W 1,713$ million in 2010 and 2009, respectively. |  | 512,926 |  | 6,074 |  | 450,370 |  | 5,333 |
| Gain (loss) on valuation of investment securities accounted for using the equity method, net of deferred tax effect W18,481 million and $W 21,976$ million in 2010 and 2009, respectively. |  | $(65,524)$ |  | 90,975 |  | (57,533) |  | 79,880 |
| Gain on valuation of derivatives, net of deferred tax effect $\mathrm{W} 23,812$ million and W81,554 million in 2010 and 2009, respectively. |  | 83,789 |  | 281,861 |  | 73,570 |  | 247,485 |
| Loss on overseas operation translation, net of deferred tax effect $W 8,832$ million and $\# 136,782$ million in 2010 and 2009, respectively. |  | $(31,309)$ |  | (466,046) |  | $(27,490)$ |  | (409,207) |
| Comprehensive income | W | 8,482,806 | * | 3,956,300 | \$ | 7,448,245 | \$ | 3,473,790 |
| Equity holders of the parent | * | 5,926,515 | W | 2,861,134 | \$ | 5,203,719 | \$ | 2,512,191 |
| Minority interests |  | 2,556,291 |  | 1,095,166 |  | 2,244,526 |  | 961,599 |
|  | W | 8,482,806 | W | 3,956,300 | \$ | 7,448,245 | \$ | 3,473,790 |

## 19. INCOMETAX EXPENSE AND DEFERRED INCOME TAX ASSETS (LIABILITIES):

Income tax expense for the year ended December 31, 2010 and 2009 consists of the following.

| Hyund Noorc Company | In milios of kem |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | \$ (Note 2) |  |  |  |
| Description | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Income tax currently payable | \# | 1,761,734 | W | 1,053,257 | \$ | 1,546,873 | \$ | 924,802 |
| Changes in deferred taxes due to: |  |  |  |  |  |  |  |  |
| Temporary differences |  | 791,248 |  | 433,351 |  | 694,748 |  | 380,500 |
| Carry forward of unused tax credits |  | 99,354 |  | 326 |  | 8,237 |  | 286 |
| Change in consolidated subsidiaries |  | - |  | 13,537 |  |  |  | 11,886 |
| Deferred tax charged or credited to equity |  | $(142,783)$ |  | 27,735 |  | (125,369) |  | 24,352 |
| Income tax charged or credited to equity |  | $(40,359)$ |  | (10,930) |  | (35,437) |  | (9,597) |
| Income tax expense | W | 2,469,194 | * | 1,517,276 | \$ | 2,168,052 | \$ | 1,332,229 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

The components of accumulated temporary differences and deferred tax assets (liabilities) as of December 31, 2010 are as follows: Hynuad Moor Company

| Hyundi Moore Compary | Inmilios ofkem |  |  |  | fuss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | \$(Note2) |  |  |  |
|  |  | 2010 |  | 2009 |  | 2010 |  | 009 |
| Description |  | Accumulated temporary differences |  | Deferred tax assets (liabilities) |  | Accumulated temporary differences |  | erred <br> assets ilities) |
| Accrued warranties | \# | 5,140,100 | W | 1,227,499 | \$ | 4,513,215 | \$ | 1,077,793 |
| Long-term investment securities |  | $(761,769)$ |  | (245,841) |  | (668,864) |  | $(215,858)$ |
| Allowance for doubtful accounts |  | 383,942 |  | 79,741 |  | 337,117 |  | 70,016 |
| Investments in subsidiaries and associates |  | $(7,055,697)$ |  | (1,397,004) |  | (6,195,186) |  | $(1,226,626)$ |
| Reserve for research and manpower development |  | $(526,200)$ |  | (118,008) |  | (462,025) |  | $(103,616)$ |
| Derivative assets |  | $(275,668)$ |  | $(61,237)$ |  | (242,048) |  | $(53,769)$ |
| Development cost |  | 31,768 |  | 7,230 |  | 27,894 |  | 6,348 |
| Depreciation |  | (1,649,017) |  | (490,681) |  | $(1,447,903)$ |  | $(430,838)$ |
| Accrued income |  | 145,141 |  | 62,338 |  | 127,440 |  | 54,735 |
| Advanced depreciation provisions |  | (505,570) |  | - |  | (443,911) |  | - |
| Loss on foreign exchange translation |  | 237,636 |  | 49,604 |  | 208,654 |  | 43,554 |
| Provision for other liabilities |  | 463,587 |  | 104,615 |  | 407,048 |  | 91,856 |
| Other |  | 1,839,127 |  | 554,785 |  | 1,614,827 |  | 487,126 |
| Accumulated temporary differences |  | $(2,532,620)$ |  | (226,959) |  | (2,223,742) |  | (199,279) |
| Carry over tax deduction |  | 301,145 |  | 301,145 |  | 264,417 |  | 264,417 |
|  | W | $(2,231,475)$ | W | 74,186 | \$ | $(1,959,325)$ | \$ | 65,138 |

The components of accumulated temporary differences and deferred tax assets (liabilities) as of December 31, 2009 are as follows: Hynuad Moor Company

| Hyundia Moir Company | Ifmmilios of ikal |  |  |  |  | nntousands of fse |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | \$(Note2) |  |  |  |
|  |  | 2010 |  | 2009 |  | 2010 |  |  |
| Description |  | Accumulated temporary differences |  | Deferred tax assets (liabilities) |  | Accumulated temporary differences |  | $\begin{aligned} & \text { sered } \\ & \text { ssets } \\ & \text { lities) } \end{aligned}$ |
| Accrued warranties | * | 4,379,835 | \# | 1,070,008 | \$ | 3,845,671 | \$ | 939,510 |
| Long-term investment securities |  | $(88,199)$ |  | $(97,287)$ |  | (77,442) |  | (85,422) |
| Allowance for doubtful accounts |  | 557,193 |  | 126,548 |  | 489,238 |  | 111,114 |
| Investments in subsidiaries and associates |  | (3,559,783) |  | $(905,055)$ |  | (3,125,633) |  | (794,675) |
| Reserve for research and manpower development | \# | (319,511) | W | $(74,989)$ | \$ | $(280,544)$ | \$ | (65,843) |
| Derivative assets |  | (838,981) |  | (207,813) |  | (736,659) |  | $(182,468)$ |
| Development cost |  | 29,969 |  | 7,201 |  | 26,314 |  | 6,323 |
| Depreciation |  | $(1,422,179)$ |  | $(481,589)$ |  | (1,248,730) |  | $(422,855)$ |
| Accrued income |  | 53,031 |  | 12,838 |  | 46,563 |  | 11,272 |
| Advanced depreciation provisions |  | (509,377) |  | $(2,291)$ |  | (447,253) |  | (2,012) |
| Loss on foreign exchange translation |  | 1,109,559 |  | 265,203 |  | 974,237 |  | 232,859 |
| Provision for other liabilities |  | 414,510 |  | 94,000 |  | 363,956 |  | 82,536 |
| Other |  | 1,954,569 |  | 757,515 |  | 1,716,191 |  | 665,130 |
| Accumulated temporary differences |  | 1,760,636 |  | 564,289 |  | 1,545,909 |  | 495,469 |
| Carry over tax deduction |  | 402,934 |  | 400,499 |  | 353,792 |  | 351,654 |
|  | W | 2,163,570 | W | 964,788 | \$ | 1,899,701 | \$ | 847,123 |

The temporary differences of 3330,217 million (US $\$ 289,944$ thousand) and $甘+174,514$ million (US $\$ 153,230$ thousand) as of December 31,2010 and 2009 , respectively, are not recognized since it is not probable that the temporary difference will be reversed in the foreseeable future.
The Company recognizes deferred tax assets based on its assessment that the sum of average taxable income and
 be extinguished every year. The tax rate used by the Company and its subsidiaries in calculating deferred tax assets or liabilities arising from temporary differences is $24.2 \%$ ( $22 \%$ is applied to deferred tax assets or liabilities which are realized after 2012) including resident tax.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

## 20. CAPITAL STOCK:

Capital stock as of December 31, 2010 and 2009 consists of the following,

| Hyundi Moicr Comeny |  |  |  |  | In milios ofkew |  | Int |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Authorized | Issued | Par value |  |  | W |  | \$(Note 2) |
| Common stock | 450,000,000 shares | 220,276,479 shares | \# | 5,000 | W | 1,157,982 | \$ | 1,016,755 |
| Preferred stock | 150,000,000 shares | 65,202,146 shares |  | 5,000 |  | 331,011 |  | 290,641 |
|  |  |  |  |  | W | 1,488,993 | \$ | 1,307,396 |

The Company completed stock retirement of $1,320,000$ common shares of treasury stock on May 4,2004 , which had been acquired for the purpose of such retirement based on the decision of the Board of Directors on March 12, 2004. Also, the Company acquired treasury stock after the cancellation of the Trust Cash Fund on March 2, 2001, and in accordance with the decision of the Board of Directors, on March 5, 2001, the Company retired $10,000,000$ common retained earnings. Due to these stock retirements, the totl fee value of outstanding stock differs from the capital stock amount.

The preferred shares are non-cumulative, participating and non-voting. Of the total preferred stock issued of $65,202,146$ shares as of December 31,2010 , a total of $27,588,281$ preferred shares (First and Third preferred shares) are eligible to receive cash dividends, if declared, equal to that declared for common shares plus an additional 1 percent minimum increase while the dividend rate for the remaining $37,613,865$ preferred shares (Second preferred shares) is 2 percent higher than that declared for common shares.

## 21. CAPITAL ADJUSTMENTS:

Capital adjustments as of December 31, 2010 and 2009 consist of the following:

| Description | ${ }_{\text {In milions orkem }}$ |  |  |  | [in tousans of USS] |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | \$ (Note 2) |  |  |  |
|  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Treasury stock | * | 918,214 | W | 743,909 | \$ | 806,229 | \$ | 653,182 |

For the stabilization of stock price, the Company has treasury stock consisting of $11,005,030$ common shares and $2,950,960$ preferred shares with a carrying Value of $\# 918,214$ million (US $\$ 806,229$ thousand) as of December 31,2010 and $11,213,999$ common shares and $2,950,960$ preferred shares with a carrying value of \#7743,909 million (US $\$ 653,182$ thousand) as of December 31, 2009 ,

## 22. ACCUMULATED OTHER COMPREHENSIVE INCOME:

Accumulated other comprehensive income as of December 31,2010 and 2009 consists of the following:


## 23. DIVIDENDS:

The computation of the proposed dividends for the year ended December 31,2010 is as follows:

| Hyundid Noto Compeny |  |  | In milios orkw |  | In thousands of USs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of shares | Dividend rate |  |  |  | \$ (Note 2) |
| Common shares, net of treasury shares | 209,271,449 | 30\% | W | 313,907 | \$ | 275,623 |
| Preferred shares, net of treasury shares: |  |  |  |  |  |  |
| First and Third preferred shares | 25,637,321 | 31\% |  | 39,738 |  | 34,892 |
| Second preferred shares | 36,613,865 | 32\% |  | 58,582 |  | 51,437 |
|  |  |  | W | 412,227 | \$ | 361,952 |

The computation of the proposed dividends for the year ended December 31, 2009 is as follows:

| Hyunai Moor Compary |  |  | [inmilions of Rem |  | In thousands fouss] |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of shares | Dividend rate |  |  |  | (Notere) |
| Common shares, net of treasury shares | 209,275,129 | 23\% | * | 240,666 | \$ | 211,314 |
| Preferred shares, net of treasury shares: |  |  |  |  |  |  |
| First and Third preferred shares | 25,637,321 | 24\% |  | 30,766 |  | 27,014 |
| Second preferred shares | 36,613,865 | 25\% |  | 45,767 |  | 40,185 |
|  |  |  | W | 317,199 | \$ | 278,513 |

The payout ratios (dividends declared/net income) are $7.6 \%$ and $10.7 \%$ for the years ended December 31,2010 and 2009 , respectively.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

## 24. ELIMINATION OF UNREALIZED PROFITS AND LOSSES

Unrealized profits and losses related to sales of inventories and property, plant and equipment for the year ended December 31,2010 are as follows:

| Hyudia Moorc Company | IIn milios of fRM |  |  |  |  |  |  | In thousans of USS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | * |  |  |  | \$ (Note 2) |  |
|  | Inventories |  | Property, plant and equipment | Others | Inventories |  | Property, plant and equipment | Others |
| Upstream sales | W | 5,683 | W | W | \$ | 4,990 | \$ - | \$ |
| Downstream sales |  | 361,753 | 222,766 | (125,700) |  | 317,634 | 195,598 | $(110,370)$ |
| Sales between consolidated subsidiaries |  | 504,153 | 17,242 | $(25,030)$ |  | 442,667 | 15,139 | $(21,977)$ |

Unrealized profits and losses related to sales of inventories and property, plant and equipment for the year ended December 31,2009 are as follows:


|  |  |  |  |  |  |  |  |  |  | \$(Note2) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Inventories |  | Property, plant and equipment |  | Others |  | Inventories |  | Property, plant and equipment |  | Others |  |
| Upstream sales | W | 4,149 | W |  | * | - | \$ | 3,643 | \$ |  | \$ |  |
| Downstream sales |  | 485,331 |  | 227,996 |  | $(146,878)$ |  | 426,140 |  | 200,190 |  | (128,965) |
| Sales between consolidated subsidiaries |  | 429,186 |  | 8,091 |  | $(45,584)$ |  | 376,843 |  | 7,104 |  | $(40,025)$ |

## 25.INTER-COMPANYTRANSACTIONS

Significant transactions for the year ended December 31, 2010 and 2009 between the Company and its consolidated subsidiaries are as follows

| Hynudi Moor Company |  |  |  |  |  |  | sotki |  |  |  |  |  |  |  | Dusans of uss |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | * |  |  |  |  |  |  |  | \$(Note |  |  |  |
|  |  | 10 |  |  |  |  |  |  |  | 20 |  |  | 200 |  |  |
|  | Company's income |  | mpany's xpenses |  | ompany's income |  | mpany's penses |  | ompany's income |  | mpany's xpenses |  | mpany's income |  | mpany's expenses |
| Hyundai Capital Service Inc. | \# 841,400 | W | 27,549 | W | 845,385 | W | 44,971 | \$ | 738,783 | \$ | 24,189 | \$ | 742,282 | \$ | 39,486 |
| Kia Motors Corporation | 506,376 |  | 339,277 |  | 316,083 |  | 285,785 |  | 444,618 |  | 297,899 |  | 277,534 |  | 250,931 |
| Hyundai WIA Corporation | 416,840 |  | 431,843 |  | 207,005 |  | 292,168 |  | 366,002 |  | 379,176 |  | 181,759 |  | 256,535 |
| Hyundai Powertech Co., Ltd. | 14,491 |  | 344,178 |  | 12,759 |  | 437,019 |  | 12,724 |  | 302,202 |  | 11,203 |  | 383,720 |
| Hyundai HYSCO Co., Ltd. | 5,194 |  | 259,517 |  | 14,323 |  | 236,784 |  | 4,561 |  | 227,866 |  | 12,576 |  | 207,906 |
| Hyundai Rotem Company | 2,971 |  | 6,447 |  | 2,796 |  | 1,989 |  | 2,609 |  | 5,661 |  | 2,455 |  | 1,746 |
| M \& Soft Co., Ltd. | 1,932 |  | 2,411 |  | 1,182 |  | 933 |  | 1,696 |  | 2,117 |  | 1,038 |  | 819 |
| Hyundai METIA Co., Ltd. | 1,657 |  | 59,068 |  | 974 |  | 47,094 |  | 1,455 |  | 51,864 |  | 855 |  | 41,350 |
| Hyundai Dymos Inc. | 696 |  | 520,948 |  | 751 |  | 470,683 |  | 611 |  | 457,413 |  | 659 |  | 413,279 |
| Hyundai Card Co., Ltd. | 577 |  | 87,025 |  | 1,356 |  | 110,105 |  | 507 |  | 76,411 |  | 1,191 |  | 96,677 |
| Autoever Systems Corporation | 530 |  | 205,247 |  | 532 |  | 183,187 |  | 465 |  | 180,215 |  | 467 |  | 160,846 |
| KEFICO Corporation | 427 |  | 361,025 |  | 440 |  | 300,141 |  | 375 |  | 316,994 |  | 386 |  | 263,536 |
| Haevichi Hotel \& Resort Co.,Ltd. | 207 |  | 10,129 |  | 9,020 |  | 10,276 |  | 182 |  | 8,894 |  | 7,920 |  | 9,023 |
| Partecs Company, Ltd. | 91 |  | 24,817 |  | 67 |  | 16,680 |  | 80 |  | 21,790 |  | 59 |  | 14,646 |
| Haevichi Country Club., Ltd | 48 |  | 1,316 |  | 126 |  | 1,077 |  | 42 |  | 1,156 |  | 111 |  | 46 |
| Hyundai Commercial Inc. | 4 |  | 3,584 |  |  |  | 2,973 |  | 4 |  | 3,147 |  |  |  | 2,610 |
| Hyundai Autonet Co., Ltd. | - |  | - |  | 138 |  | 41,795 |  | - |  | - |  | 121 |  | 36,698 |
| Hyundai Motor America | 3,718,059 |  | 402 |  | 3,339,499 |  | 159,169 |  | 3,264,605 |  | 353 |  | 2,932,214 |  | 139,757 |
| Hyundai Motor Company Australia Pty Limited | 1,267,860 |  | - |  | 966,846 |  | 69 |  | 1,113,232 |  |  |  | 848,930 |  | 61 |
| Hyundai Auto Canada Corporation | 1,105,962 |  | - |  | 1,206,896 |  | - |  | 971,079 |  | - |  | 1,059,703 |  | - |
| Hyundai Motor Group (China) Ltd. | 766,965 |  | 6,186 |  | 606,651 |  | 4,392 |  | 673,426 |  | 5,432 |  | 532,664 |  | 3,856 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

| Hynud Noor Company | Inmmilios of fka\| |  |  |  |  |  |  |  |  |  |  | In thousand |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  |  |  | \$(Note2) |  |  |  |  |  |  |
|  | 2010 |  |  | 2009 |  |  | 2010 |  |  |  | 2009 |  |  |
|  | Company's income | $\begin{gathered} \text { Company's } \\ \text { expenses } \end{gathered}$ |  | Company's income | Company's expenses |  | Company's income |  | Company's expenses |  | Company's income | Company's expenses |  |
| Hyundai Motor India Limited | * 754,275 | W | 1,024 | W 688,252 | W | 973 | \$ | 662,284 | \$ | 899 \$ | \$ 604,313 | \$ | 854 |
| Hyundai Motor Commonwealth of Independent States | 625,803 |  |  | 212,943 |  | 12,114 |  | 549,480 |  | - | 186,973 |  | 10,637 |
| Hyundai Motor Europe GmbH | 446,417 |  |  | 269,432 |  |  |  | 391,972 |  | - | 236,572 |  |  |
| Hyundai Assan Otomotive Sanayi Ve Ticaret A.S. | 340,561 |  | - | 282,026 |  | 47,907 |  | 299,026 |  | - | 247,630 |  | 42,064 |
| Hyundai Motor Manufacturing Alabama, LLC | 112,586 |  | 225 | 149,482 |  | 940 |  | 98,855 |  | 198 | 131,251 |  | 825 |
| Hyundai Motor Manufacturing Rus LLC | 74,368 |  | - | 35 |  |  |  | 65,298 |  | - | 31 |  |  |
| Hyundai Motor Manufacturing Czech, s.r.o. | 48,468 |  | 895 | 73,883 |  |  |  | 42,557 |  | 786 | 64,872 |  |  |
| Hyundai Auto Czech s.r.o. | 27,074 |  | 6,996 | 19,930 |  |  |  | 23,772 |  | 6,143 | 17,499 |  |  |
| Hyundai Motor Japan Co. | 17,789 |  | 959 | 14,664 |  |  |  | 15,619 |  | 842 | 12,876 |  |  |
| Hyundai Motor Norway AS | 9,676 |  | 2,150 | 8,352 |  | 21 |  | 8,496 |  | 1,888 | 7,333 |  | 18 |
| Hyundai Motor Poland Sp. Zo.O | 4,905 |  | 2,630 | 18,963 |  | 6,208 |  | 4,307 |  | 2,309 | 16,627 |  | 5,451 |
| Hyundai Capital America | 1,626 |  | - | 1,389 |  | - |  | 1,428 |  | - | 1,220 |  | - |
| Hyundai Motor UK Ltd. | 994 |  | 22,610 | 61 |  | - |  | 873 |  | 19,852 | 54 |  | - |
| Hyundai Motor Company Italy S.r.I. | 445 |  | 33,640 |  |  | 11,808 |  | 391 |  | 29,537 |  |  | 10,368 |
| Hyundai Motor Espana, S.L.U | 423 |  | 35,799 | - |  | - |  | 371 |  | 31,433 | - |  | - |
| Hyundai Motor Europe Technical Center | 222 |  | 49,470 | 134 |  | 57,348 |  | 195 |  | 43,437 | 118 |  | 50,354 |
| Hyundai America Technical Center Inc. | 44 |  | 76,570 | 79 |  | 143,305 |  | 39 |  | 67,232 | 69 |  | 125,828 |

As of December 31, 2010 and 2009, significant balances related to the transactions between the Company and its consolidated subsidiaries are as follows: Hynndi Moor Company

| Hyundai Capital Service Inc. | 2010 |  |  | 2009 |  |  |  | 2010 |  |  |  | 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Company's receivable | Company's payable |  | Company's receivable |  | Company's payable |  | Company's receivable |  | Company's payable |  | Company's receivable |  | Company's payable |  |
|  |  | - | 5,305 | \# | 23,068 | W | 5,554 | \$ | 8,766 | \$ | 4,658 | \$ | 20,255 | \$ | 4,877 |
| Kia Motors Corporation | 311,669 |  | 123,695 |  | 211,066 |  | 182,580 |  | 273,658 |  | 108,609 |  | 185,324 |  | 160,313 |
| Hyundai WIA Corporation | 150,843 |  | 146,397 |  | 79,675 |  | 78,304 |  | 132,446 |  | 128,542 |  | 69,958 |  | 68,754 |
| Hyundai Powertech Co., Ltd. | 5,559 |  | 95,070 |  | 4,851 |  | 153,512 |  | 4,881 |  | 83,475 |  | 4,259 |  | 134,790 |
| Hyundai HYSCO Co., Ltd. | 4,409 |  | 52,754 |  | 4,025 |  | 77,052 |  | 3,871 |  | 46,320 |  | 3,534 |  | 67,655 |
| Hyundai Rotem Company | 1 |  | 22,935 |  | 410 |  | 37,563 |  | 1 |  | 20,138 |  | 360 |  | 32,982 |
| M \& Soft Co., Ltd. | 615 |  | 4,044 |  | 256 |  | 467 |  | 540 |  | 3,551 |  | 225 |  | 410 |
| Hyundai METIA Co., Ltd. | 81 |  | 12,844 |  | 155 |  | 16,275 |  | 71 |  | 11,278 |  | 136 |  | 14,290 |
| Hyundai Dymos Inc. | 6,037 |  | 144,088 |  | 4,322 |  | 179,528 |  | 5,301 |  | 126,515 |  | 3,795 |  | 157,633 |
| Hyundai Card Co., Ltd. | 45,672 |  | 52,396 |  | 31,630 |  | 36,144 |  | 40,102 |  | 46,006 |  | 27,772 |  | 31,736 |
| Autoever Systems Corp. | 11 |  | 78,495 |  | 15 |  | 72,577 |  | 10 |  | 68,922 |  | 13 |  | 63,726 |
| KEFICO Corporation | 1,642 |  | 68,244 |  | 776 |  | 74,875 |  | 1,442 |  | 59,921 |  | 681 |  | 65,743 |
| Heevichi Hotel \& Resort Co.,Ltd. | 38,999 |  | 601 |  | 38,989 |  | 1,122 |  | 34,243 |  | 528 |  | 34,234 |  | 985 |
| Partecs Company, Ltd. | - |  | 9,022 |  | 10 |  | 7,801 |  | - |  | 7,922 |  | 9 |  | 6,850 |
| Haevichi Country Club Co., Ltd. | - |  | 926 |  | - |  | 740 |  | - |  | 813 |  | - |  | 650 |
| Hyundai Commercial Inc. | 180 |  | 282 |  | 3,186 |  | 307 |  | 158 |  | 248 |  | 2,797 |  | 270 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

| Hyuna Moior company | W |  |  |  |  |  |  |  |  |  |  |  |  |  | sands of fus) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | \$(Note 2) |  |  |  |  |  |  |  |
|  | 2010 |  |  | 2009 |  |  |  | 2010 |  |  |  | 2009 |  |  |  |
|  | Company's receivable | Company's payable |  | Company's receivable |  | Company's payable |  | Company's receivable |  | Company's payable |  | Company's receivable |  | Company's payable |  |
| Hyundai Motor America | \# 639,499 | \# | 17,016 | W | 931,272 | \# | 12,444 | \$ | 561,506 | \$ | 14,941 | \$ | 817,694 | \$ | 10,926 |
| Hyundai Motor Company Australia Pty Limited | 335,228 |  | 397 |  | 285,799 |  | 386 |  | 294,344 |  | 349 |  | 250,943 |  | 339 |
| Hyundai Auto Canada Corroration | 193,883 |  | 2,557 |  | 243,130 |  | 3,935 |  | 170,237 |  | 2,245 |  | 213,478 |  | 3,455 |
| Hyundai Motor Group (China) Ltd. | 34,930 |  | 912 |  | 29,666 |  | - |  | 30,670 |  | 801 |  | 26,048 |  | - |
| Hyundai Motor India Limited | 103,357 |  | 34 |  | 214,973 |  | 38 |  | 90,752 |  | 30 |  | 188,755 |  | 33 |
| Hyundai Motor Commonwealth of Independent States | 375,576 |  |  |  | 526,957 |  |  |  | 329,771 |  |  |  | 462,689 |  | - |
| Hyundai Motor Europe GmbH | 98,962 |  |  |  | 50,776 |  |  |  | 86,893 |  |  |  | 44,583 |  |  |
| Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 145,910 |  | 663 |  | 177,966 |  | 10,508 |  | 128,115 |  | 582 |  | 156,261 |  | 9,226 |
| Hyundai Motor Manufacturing Alabama, LLC | 28,165 |  | 91 |  | 15,125 |  | 129 |  | 24,730 |  | 80 |  | 13,280 |  | 113 |
| Hyundai Motor Manufacturing Rus LLC | 36,385 |  | - |  | 51 |  | - |  | 31,947 |  | - |  | 45 |  | - |
| Hyundai Motor Manufacturing Czech, s.r.o. | 19,736 |  | 264 |  | 21,768 |  | 17 |  | 17,329 |  | 232 |  | 19,113 |  | 15 |
| Hyundai Auto Czech s..ro. | 12,861 |  | 1,949 |  | 8,867 |  | 2,312 |  | 11,292 |  | 1,711 |  | 7,786 |  | 2,030 |
| Hyundai Motor Japan Co. | 1,449 |  | 840 |  | 10,212 |  | 110 |  | 1,272 |  | 738 |  | 8,967 |  | 97 |
| Hyundai Motor Norway AS | 3,782 |  | 788 |  | 8,901 |  | 1,158 |  | 3,321 |  | 692 |  | 7,815 |  | 1,017 |
| Hyundai Motor Poland Sp. Zo.O | 1,622 |  | 1,351 |  | 46,127 |  | 3,334 |  | 1,424 |  | 1,186 |  | 40,501 |  | 2,927 |
| Hyundai Motor UK Ltd. | 696 |  | 3,680 |  | - |  | 310 |  | 611 |  | 3,231 |  | - |  | 272 |
| Hyundai Motor Company Italy S.r.1. | 40 |  | 24,558 |  | - |  | - |  | 35 |  | 21,563 |  | - |  | - |
| Hyundai Motor Espana, S.L.U. | 25 |  | 23,827 |  | - |  | - |  | 22 |  | 20,921 |  | - |  | - |
| Hyundai Motor Europe Technical Center GmbH | 32 |  | 4,974 |  | 46 |  | 6,968 |  | 28 |  | 4,367 |  | 40 |  | 6,118 |
| Hyundai America Technical Center Inc. | 44 |  | 10,370 |  | 7 |  | 13,170 |  | 39 |  | 9,105 |  | 6 |  | 11,564 |

Significant transactions for the year ended December 31, 2010 and 2009 between the consolidated subsidiaries are as follows

| Hynued Moor Company |  | Inn milion of Kew\| |  | Int tousans of fuss |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | * |  | \$(Note 2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income |
| Kia Motors Corporation | Kia Motors America, Inc. | \# 3,691,479 | W 3,472,093 | \$ 3,241,267 | \$ 3,048,637 |
|  | Kia Motors Europe GmbH | 1,087,983 | 1,810,217 | 955,293 | 1,589,443 |
|  | Kia Canada Inc. | 680,165 | 696,038 | 597,212 | 611,149 |
|  | Kia Motors Slovakia s.r.o. | 607,427 | 465,470 | 533,345 | 408,701 |
|  | Hyundai Motor Group (China) Ltd. | 423,859 | 238,532 | 372,165 | 209,441 |
|  | Kia Motors Australia Pty Ltd. | 397,577 | 255,929 | 349,089 | 224,716 |
|  | Kia Motors RUS | 379,558 | 514,241 | 333,267 | 451,524 |
|  | Dong Feng Yueda Kia Motor Co.,Ltd. | 344,906 | 233,775 | 302,841 | 205,264 |
|  | Hyundai Capital Services Inc. | 301,615 | 135,752 | 264,830 | 119,196 |
|  | Kia Motors Manufacturing Georgia,Inc | 43,153 | 34,932 | 37890 | 30,672 |
|  | Kia Motors New Zealand Limited | 34,277 | - | 30,097 | - |
|  | Hyundai Motor Manufacturing Czech, s.r.o. | 6,187 | 15,804 | 5,432 | 13,877 |
|  | Autoever Systems Corp. | 6,067 | 8,311 | 5,327 | 7,297 |
|  | Hyundai WIA Corroration | 5,779 | 373,715 | 5,074 | 328,137 |
|  | Hyundai Auto Canada | 3,088 | 769 | 2,711 | 675 |
|  | Hyundai Powertech Co., Ltd. | 1,962 | 11,167 | 1,723 | 9,805 |
|  | Hyundai Motor India Limited | 771 | 8,326 | 677 | 7,311 |
|  | Hyundai Card Co., Ltd. | 293 | 349 | 257 | 306 |
|  | Haevichi Hotel \& Resort Co., Ltd | 199 | 379 | 175 | 333 |
|  | Hyundai Hysco Co., Ltd. | 173 | 14,453 | 152 | 12,690 |
|  | Hyundai Dymos Inc. | 111 | 32,215 | 97 | 28,286 |
|  | KEFICO Corporation | 30 | 3,038 | 26 | 2,667 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

Significant transactions for the year ended December 31, 2010 and 2009 between the consolidated subsidiaries are as follows


| Hyundia Moicr Comany |  | In milions of Rem |  | Int tousands of USs |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | W |  | \$ (Notere ${ }^{\text {a }}$ |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income |
| Hyundai Card Co., Ltd. | M \& Soft Co., Ltd. | \# 1,727 | \# 1,486 | 1,516 | 1,305 |
|  | Hyundai Dymos Inc. | - | 1,005 | - | 882 |
| KEFICO Corporation | Kia Motors Corporation | 155,514 | 116,018 | 136,548 | 101,868 |
|  | Hyundai Powertech Co., Ltd. | 40,771 | 38,275 | 35,799 | 33,607 |
|  | Hyundai WIA Corroration | 14,649 | 7,262 | 12,862 | 6,376 |
| Hyundai Dymos Inc. | Kia Motors Corporation | 179,095 | 176,382 | 157,253 | 154,870 |
|  | Hyundai Mseat Co., Ltd. | 45,849 | 30,542 | 40,257 | 26,817 |
|  | Hyundai Rotem Company | 34,619 | 59,639 | 30,397 | 52,365 |
|  | Dymos Czech Republic s.r.o | 28,120 | 10,507 | 24,690 | 9,226 |
|  | Hyundai WIA Corporation | 19,435 | 12,638 | 17,065 | 11,097 |
|  | Hanil Lear India Private Limited | 9,596 | 6,300 | 8,426 | 5,532 |
|  | Hyundai Motor India Limited | 2,314 | 52,836 | 2,032 | 46,392 |
| Hyundai WIA Corporation | Kia Motors Corporation | 2,369,666 | 1,610,007 | 2,080,662 | 1,413,651 |
|  | Hyundai Wia Automotive Engine (Shandong) Company | 244,501 | 193,531 | 214,682 | 169,928 |
|  | Hyundai Wia Automotive Parts | 58,120 | 63,300 | 51,032 | 55,580 |
|  | Hyundai-Wia Machine America Corp. | 36,975 | 35,112 | 32,466 | 30,830 |
|  | Hyundai Powertech Co., Ltd. | 23,485 | 11,578 | 20,621 | 10,166 |
|  | Hyundai Dymos Inc. | 14,845 | 3,681 | 13,035 | 3,232 |
|  | Hyundai Rotem Company | 8,857 | 8,096 | 7.777 | 7,109 |
|  | Hyundai-Kia Machine Europe GmbH | 8,041 | 26,616 | 7,060 | 23,370 |
|  | Hyundai Hysco Co., Ltd | 2,850 | 1,770 | 2,502 | 1,554 |
|  | Hyundai Motor India Limited | 898 | 2,276 | 788 | 1,998 |
|  | Hyundai Wia Motor Dies (Shandong) Company | - | 33,354 | - | 29,286 |
|  | Hyundai Motor Manufacturing Alabama, LLC | - | 2,069 | - | 1,817 |

notes to consolidated financial statements for the years ended
December 31, 2010 and 2009


| Hyundia Moier Comany |  |  |  | In trousans of Uss) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | W |  | \$(Note 2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income |
| Hyundai Metia Co., Ltd. | Hyundai WIA Corporation | \# 35,822 | \# 47,940 | 31,453 | 42,093 |
|  | Kia Motors Corporation | 25,015 | 17,835 | 21,964 | 15,660 |
|  | Hyundai Dymos Inc. | 2,671 | 2,244 | 2,345 | 1,970 |
| Hyundai Mseat Co., Ltd. | Hyundai Dymos Inc. | 346,980 | 297,548 | 304,662 | 261,259 |
| Haevichi Hotel \& Resort Co., Ltd. | Kia Motors Corporation | 2,045 | 5,114 | 1,796 | 4,490 |
|  | Hyundai Hysco Co., Ltd | 450 | 253 | 395 | 222 |
|  | Hyundai Card Co., Ltd. | 254 | 453 | 223 | 398 |
| M \& Soft Co., Ltd. | Autoever Systems Corp. | 658 | 87 | 578 | 76 |
|  | Kia Motors Corporation | 158 | - | 139 | - |
| Hyundai America Technical Center Inc. | Kia Motors Corporation | 51,121 | 48,778 | 44,886 | 42,829 |
| Hyundai Motor America | Hyundai America Technical Center Inc. | 23,499 | 44,380 | 20,633 | 38,967 |
|  | Kia Motors Corporation | 8,859 | - | 7,779 | - |
|  | Hyundai Capital America | 5,464 | 4,484 | 4,798 | 3,937 |
|  | Hyundai Information Service North America | 204 | 1,107 | 179 | 972 |
|  | Kia Motors America Inc. | 16 | 308 | 14 | 270 |
|  | Hyundai Motor Manufacturing Alabama, LLC | - | 32,160 | - | 28,238 |
|  | Innocean Worldwide Americas, LLC | - | 3,274 | - | 2,875 |
| Hyundai Motor Manufacturing Alabama, LLC | Hyundai Motor America | 4,744,431 | 3,245,529 | 4,165,801 | 2,849,705 |
|  | Hyundai Auto Canada Corp. | 851,743 | 745,948 | 747,865 | 654,972 |
|  | Kia Motors Manufacturing Georgia, Inc. | 386,074 | - | 338,988 | - |
| Innocean Worldwide Americas, LLC | Hyundai Motor America | 105,684 | 27,311 | 92,795 | 23,980 |
|  | Kia Motors America Inc. | 13,962 | - | 12,259 | - |

notes to consolidated financial statements for the years ended
December 31, 2010 and 2009


| Hyundi Moorc Comany |  | In milions of RaM |  | Int tousands of USs |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | * |  | \$ (Noter 2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income |
| Hyundai Motor Europe GmbH | Hyundai Motor UK Ltd. | \# 395,916 | \# 36,068 | 347,630 | 31,669 |
|  | Hyundai Motor Commonwealth of Independent States | 338,322 |  | 297,060 |  |
|  | Hyundai Motor Espana, S.L.U. | 327,488 | - | 287,548 | - |
|  | Hyundai Motor Company Italy S.r.I | 289,909 | 22,173 | 254,552 | 19,469 |
|  | Hyundai Motor Poland Sp.Zo.O | 137,392 | 53 | 120,636 | 47 |
|  | Hyundai Motor Norway AS | 90,542 | 98 | 79,500 | 86 |
|  | Hyundai Motor Czech s.r.o. | 87,931 | 466 | 77,207 | 409 |
|  | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 31,933 |  | 28,038 |  |
|  | Hyundai Motor Manufacturing Czech, s.r.o | 10,543 | 16,900 | 9,257 | 14,839 |
|  | Hyundai Motor India Limited | 5,761 | 15,965 | 5,058 | 14,018 |
|  | Hyundai Motor Europe Technical Center GmbH | 6 | 347 | 5 | 305 |
| Hyundai Capital America | Kia Motors America Inc. | 894 | 4,221 | 785 | 3,706 |
|  | Hyundai Motor America | - | 2,282 | - | 2,004 |
| Hyundai Translead, Inc | Hyundai Motor America | 14,698 | 12,891 | 12,905 | 11,319 |
|  | Kia Motors America Inc. | 2,878 | 10,003 | 2,527 | 8,783 |
|  | Hyundai Auto Canada Corp. | 2,300 | 1,914 | 2,019 | 1,681 |
|  | Kia Canada, Inc. | 65 | 529 | 57 | 464 |
| Hyundai Motor India Limited | Hyundai Motor UK Ltd. | 260,972 | 371,645 | 229,144 | 326,319 |
|  | Hyundai Motor Company Italy S.r.I | 162,824 | 309,975 | 142,966 | 272,171 |
|  | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 71,147 | 69,900 | 62,470 | 61,375 |
|  | Hyundai Motor Espana, S.L.U. | 42,340 | 10,285 | 37,176 | 9,031 |
|  | Hyundai Motor Poland Sp.Zo.O | 33,285 | 32,807 | 29,226 | 28,806 |
|  | Hyundai Motor Norway AS | 11,570 | 18,321 | 10,159 | 16,087 |
|  | Hyundai Motor Czech s.r.o. | 11,229 | 59,989 | 9,860 | 52,673 |
|  | Hyundai WIA Corporation | 2,129 | 42,220 | 1,869 | 37,071 |

notes to consolidated financial statements for the years ended
December 31, 2010 and 2009


As of December 31, 2010 and 2009, significant balances related to the transactions between the consolidated subsidiaries are as follows. Hynnda Moor Company

notes to consolidated financial statements for the years ended
December 31, 2010 and 2009

|  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | H |  |  |  | $\$_{\text {Masee }}$ |  |
|  |  |  |  | 2010 |  | 2009 |  | 2010 |  | 209 |
|  | Subsidiaries | Counterpart subsidiaies |  | ssidiar's |  | $\begin{aligned} & \text { sidiary's } \\ & \text { eivable } \end{aligned}$ |  | ssidiar's |  | itiary's |
|  | Autoever Systems Corp. | Kia Motors Corporation | \# | 24,348 | W | 11,841 | s | 21,379 | \$ | 10,397 |
|  |  | Hyundi Card Co., Lto. |  | 6,965 |  | 9,883 |  | 6.116 |  | 8,678 |
|  |  | Hyundi Capital Services Inc. |  | 470 |  | 89 |  | 413 |  | 78 |
|  |  | Hyundi WIA Corporation |  | 2.581 |  | 2.486 |  | 2,266 |  | 2,183 |
|  |  | Hyundai Hysco Co., Ltd |  | 5,552 |  | 2,298 |  | 4,875 |  | 2.018 |
|  |  | Hyundai Information Service North America, LLC |  | 512 |  | 1.621 |  | 450 |  | 1,423 |
|  |  | Hyundi R Rotem Company |  | 2,060 |  | 4,566 |  | 1.809 |  | 4,009 |
|  |  | Hyundi Motor India Limited |  | 4,765 |  | 449 |  | 4,184 |  | 394 |
|  |  | Hyunda Powertech Co., Lto. |  | 2.415 |  | 1,113 |  | 2,120 |  | 977 |
|  |  | Hyundai Motor Manufacturing Czech, s.r.o. |  | 238 |  | 1.299 |  | 209 |  | 1,141 |
|  |  | Hyundi Dymos inc. |  | 1.030 |  | 819 |  | 904 |  | 719 |
| 132 |  | KEFICO Corporation |  | 709 |  | 265 |  | 623 |  | 233 |
|  |  | Hyundai Powertech Manufacturing America Inc |  | 2 |  | 764 |  | 2 |  | 671 |
|  |  | Hyundai Commercial lo. |  | 25 |  | 15 |  | 22 |  | 13 |
|  |  | Hyundai Motor Manufacturing Alabama, LLC |  | 170 |  | 125 |  | 149 |  | 110 |
|  |  | Kia Motors Manufacturing Georgia, Inc. |  |  |  | 1,169 |  |  |  | 1.026 |


| Hyundi Moicr Coneary |  | In milions of RaM |  | thousans of Uss |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | * |  | \$(Notere) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable |
| Hyundai Capital Services Inc. | Hyundai Card Co., Ltd. | \# 1,681 | 1,794 | 1,476 | 1,575 |
|  | Kia Motors Corporation |  | 4,013 |  | 3,524 |
|  | Hyundai Commercial Inc. | 10 | 151 | 9 | 133 |
| Hyundai Card Co., Ltd. | Kia Motors Corporation | 19,643 | 31,073 | 17,247 | 27,283 |
|  | Hyundai Capital Services Inc. | 106,061 | 91,544 | 93,126 | 80,379 |
|  | Autoever Systems Corp. | 11,459 | 9,811 | 10,061 | 8,614 |
|  | M \& Soft Co., Ltd. | 89 | 193 | 78 | 169 |
|  | Hyundai Dymos Inc. | 434 | 385 | 381 | 338 |
| KEFICO Corporation | Kia Motors Corporation | 28,365 | 30,872 | 24,906 | 27,107 |
|  | Hyundai Powertech Co., Ltd. | 8,598 | 9,618 | 7,549 | 8,445 |
|  | Hyundai WIA Corporation | 3,014 | 820 | 2,646 | 720 |
| Hyundai Dymos Inc. | Kia Motors Corporation | 35,882 | 37,376 | 31,506 | 32,818 |
|  | Hyundai Mseat Co., Ltd. | - | 335 | - | 294 |
|  | Hyundai Rotem Company | 15,515 | 8,703 | 13,623 | 7,642 |
|  | Dymos Czech Republic s.r.o | 4,806 | 4,601 | 4,220 | 4,040 |
|  | Hyundai WIA Corporation | 1,882 | 2,235 | 1,652 | 1,962 |
|  | Hanil Lear India Private Limited | 1,738 | 2,156 | 1,526 | 1,893 |
|  | Hyundai Motor India Limited | 1,041 | 8,319 | 914 | 7,304 |
| Hyundai WIA Corporation | Kia Motors Corporation | 635,482 | 605,548 | 557,979 | 531,695 |
|  | Hyundai Wia Automotive Engine (Shandong) Company | 20,054 | 7,795 | 17,608 | 6,844 |
|  | Hyundai Wia Automotive Parts | 8,998 | 6,101 | 7,901 | 5,357 |
|  | Hyundai-Wia Machine America Corp. | 3,163 | 5,097 | 2,777 | 4,475 |
|  | Hyundai Powertech Co., Ltd. | 8,493 | 11,737 | 7,457 | 10,306 |
|  | Hyundai Dymos Inc. | 8,759 | 500 | 7,691 | 439 |
|  | Hyundai Rotem Company | 185 | 178 | 162 | 156 |
|  | Hyunda-Kia Machine Europe GmbH | 2,544 | 2,268 | 2,234 | 1,991 |
|  | Hyundai Hysco Co., Ltd | 1,564 | - | 1,373 |  |
|  | Hyundai Motor India Limited | 236 | 102 | 207 | 90 |
|  |  |  |  |  | (continued) |

notes to consolidated financial statements for the years ended
December 31, 2010 and 2009

| Hyundid Moor Company |  | Ifmmilios of |  | Intrious |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | W |  | \$(Note 2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable |
|  | Hyundai Wia Motor Dies (Shandong) Company | \# 15 | \# 12 | \$ 13 | 11 |
|  | Hyundai Motor Manufacturing Alabama, LLC |  | 31 |  | 27 |
| Hyundai Powertech Co., Ltd. | Hyundai Powertech Manufacturing America | 127,848 | 1 | 112,256 | 1 |
|  | Kia Motors Corporation | 80,846 | 72,295 | 70,986 | 63,478 |
|  | Hyundai WIA Corporation | 71,638 | 44,893 | 62,901 | 39,418 |
|  | Partecs Company, Ltd. | 98 | 73 | 86 | 64 |
| Hyundai Rotem Company | Green Air Co., Ltd. | 1,733 | 4,450 | 1,522 | 3,907 |
|  | Kia Motors Corporation | 535 | 1,340 | 470 | 1,177 |
|  | Hyundai Motor India Limited | 386 | 30 | 339 | 26 |
|  | Dong Feng Yueda Kia Motor Co., Ltd. | 3,207 | 475 | 2,816 | 417 |
|  | Hyundai Hysco Co., Ltd | 10 | 76,732 | 9 | 67,374 |
|  | Hyundai Motor Manufacturing Czech, s.r.o. | 375 | 593 | 329 | 521 |
| Hyundai Hysco Co., Ltd. | Beiijng Hyundai Hysco Steel Process Co., Ltd. | 51,320 | 646 | 45,061 | 567 |
|  | Hysco Steel India, Ltd. | 5,728 | 8,827 | 5,029 | 7,750 |
|  | Hyundai Hysco USA Inc. | 7,824 | 3,854 | 6,870 | 3,384 |
|  | Hysco America Co. Inc. | 12,067 | 3,797 | 10,595 | 3,334 |
|  | Jiangsu Hyundai Hysco Steel Co., Ltd. | 13,170 | 949 | 11,564 | 833 |
|  | Kia Motors Corporation | 15,223 | 22,918 | 13,366 | 20,123 |
|  | Hysco Slovakia, s.r.o. | 2,531 | 1,224 | 2,222 | 1,075 |
|  | Hyundai Rotem Company | 112 | 1,333 | 98 | 1,170 |
|  | Hyundai WIA Corporation | 704 | 1,347 | 618 | 1,183 |
|  | Hyundai Motor India Limited | - | 483 | - | 424 |


| Hyundid Moorc Compary |  | In milios of KRWI |  | In thousans of USs |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | * |  | \$(Note 2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable |
| Hyundai Metia Co., Ltd. | Hyundai WIA Corporation | \# 9,154 | 27,167 | 8,038 | 23,854 |
|  | Kia Motors Corporation | 6,203 | 6,855 | 5,446 | 6,019 |
|  | Hyundai Dymos Inc. | 1,026 | 1,042 | 901 | 915 |
| Hyundai Mseat Co., Ltd. | Hyundai Dymos Inc. | 75,710 | 102,480 | 66,476 | 89,982 |
| Haevichi Hotel \& Resort Co., Ltd. | Kia Motors Corporation | 4,292 | 554 | 3,769 | 486 |
|  | Hyundai Hysco Co., Ltd | 45 | 44 | 40 | 39 |
|  | Hyundai Card Co., Ltd. | 141 | 660 | 124 | 580 |
| $\mathrm{M} \&$ Soft Co., Ltd. | Autoever Systems Corp. | 86 |  | 76 |  |
|  | Kia Motors Corporation | 73 |  | 64 |  |
| Hyundai America Technical Center Inc. | Kia Motors Corporation | 5,421 | 6,595 | 4,760 | 5,791 |
| Hyundai Motor America | Hyundai America Technical Center Inc. | 1,492 | 2,212 | 1,310 | 1,942 |
|  | Kia Motors Corporation | 1,069 | 1,160 | 939 | 1,019 |
|  | Hyundai Capital America | 881,266 | 119,010 | 773,787 | 104,496 |
|  | Hyundai Information Service North America | - | 135 | - | 119 |
|  | Kia Motors America Inc. | 14 | - | 12 |  |
|  | Hyundai Motor Manufacturing Alabama, LLC | 113,456 | 8,841 | 99,619 | 7,763 |
|  | Innocean Worldwide Americas, LLC | - | 25 | - | 22 |
| Hyundai Motor Manufacturing Alabama, LLC | Hyundai Motor America | 376,980 | 298,521 | 331,004 | 262,113 |
|  | Hyundai Auto Canada Corp. | 52,959 | 63,760 | 46,500 | 55,984 |
|  | Kia Motors Manufacturing Georgia,Inc. | 74,004 | 16,405 | 64,978 | 14,404 |
| Innocean Worldwide Americas, LLC | Hyundai Motor America | 45,558 | 33,834 | 40,002 | 29,708 |
|  | Kia Motors America Inc. | 46,089 | - | 40,468 |  |
| Hyundai Motor Europe Technical Center GmbH | Kia Motors Corporation | 2,100 | - | 1,844 |  |
| Hyundai-Kia Machine America Corp. | Hyundai WIA Corporation | 4,907 |  | 4,309 |  |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009


| Hyund Moorc Company |  | In milios of Rew |  |  |  | In trousms of fuss) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | * |  |  |  | \$(Note2) |  |  |  |
|  |  | 2010 |  | 2009 |  | 2010 |  | 2009 |  |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable |  | Subsidiary's receivable |  | Subsidiary's receivable |  | Subsidiary's receivable |  |
| Hyundai Motor Europe GmbH | Hyundai Motor UK Ltd. | \# | 165,080 | \# | 59,071 | \$ | 144,947 | \$ | 51,867 |
|  | Hyundai Motor Commonwealth of Independent States |  | 123,543 |  |  |  | 108,476 |  | - |
|  | Hyundai Motor Espana, S.L.U. |  | 92,320 |  |  |  | 81,061 |  | - |
|  | Hyundai Motor Company Italy S.r.I. |  | 161,485 |  | 4,896 |  | 141,790 |  | 4,299 |
|  | Hyundai Motor Poland Sp.Zo.O |  | 63,140 |  | - |  | 55,439 |  | - |
|  | Hyundai Motor Norway AS |  | 31,017 |  |  |  | 27,234 |  | - |
|  | Hyundai Motor Czech s.r.o. |  | 31,740 |  | 268 |  | 27,869 |  | 235 |
|  | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. |  | - |  | - |  | - |  |  |
|  | Hyundai Motor Manufacturing Czech, s.r.o. |  | 663 |  | 876 |  | 582 |  | 769 |
|  | Hyundai Motor India Limited |  | 662 |  | 804 |  | 581 |  | 706 |
|  | Hyundai Motor Europe Technical Center GmbH |  | - |  |  |  | - |  |  |
| Hyundai Capital America | Kia Motors America Inc. |  | 28,573 |  | 73,883 |  | 25,088 |  | 64,872 |
|  | Hyundai Motor America |  | 220,637 |  | 35,529 |  | 193,728 |  | 31,196 |
| Hyundai Translead, Inc | Hyundai Motor America |  | 2,519 |  | 1,603 |  | 2,212 |  | 1,407 |
|  | Kia Motors America Inc. |  | 1,792 |  | 1,600 |  | 1,573 |  | 1,405 |
|  | Hyundai Auto Canada Corp. |  | 205 |  | 243 |  | 180 |  | 213 |
|  | Kia Canada, Inc. |  | 52 |  | 42 |  | 46 |  | 37 |
| Hyundai Motor India Limited | Hyundai Motor UK Ltd. |  | 111,487 |  | 222,962 |  | 97,890 |  | 195,770 |
|  | Hyundai Motor Company Italy S.r.I |  | 34,241 |  | 113,881 |  | 30,065 |  | 99,992 |
|  | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. |  | 1,205 |  | 358 |  | 1,058 |  | 314 |
|  | Hyundai Motor Espana, S.L.U. |  | 823 |  | 10,474 |  | 723 |  | 9,197 |
|  | Hyundai Motor Poland Sp.Zo.O |  | 8,349 |  | 12,760 |  | 7,331 |  | 11,204 |
|  | Hyundai Motor Norway AS |  | 1,765 |  | 11,210 |  | 1,550 |  | 9,843 |
|  | Hyundai Motor Czech s.r.o. |  | 200 |  | 8,666 |  | 176 |  | 7,609 |
|  | Hyundai WIA Corporation |  | 48 |  | 460 |  | 42 |  | 404 |
|  | Hyundai Motor Manufacturing Czech, s.r.o. |  | - |  | 32 |  | - |  | 28 |

notes to consolidated financial statements for the years ended
December 31, 2010 and 2009

| Hunuad Moar Company |  | Ilons |  | In thousands of USS] |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | W |  | \$(Note 2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable |
| Hyundai Motor India Limited | Hyundai Motor Manufacturing Rus LLC | \# | \# 333 | \$ - | 292 |
| Kia Motors Europe GmbH | Kia Motors UK Ltd. | 202,530 | 262,562 | 177,829 | 230,540 |
|  | Kia Motors Deutschland GmbH | 78,495 | 309,881 | 68,922 | 272,088 |
|  | Kia Automobiles France | 201,403 | 333,743 | 176,840 | 293,040 |
|  | Kia Motors Corporation | 247,314 | 96,784 | 217,152 | 84,980 |
|  | Kia Motors Polska Sp.z.oo. | 122,086 | 196,164 | 107,196 | 172,240 |
|  | Kia Motors Sweden AB | 52,951 | 120,793 | 46,493 | 106,061 |
|  | Kia Motors Iberia | 270,792 | 361,980 | 237,766 | 317,833 |
|  | Kia Motors Belgium | 147,924 | 226,254 | 129,883 | 198,660 |
|  | Kia Motors Czech s.r.o. | 34,522 | 57,214 | 30,312 | 50,236 |
|  | Kia Motors Sales Slovensko s.r.o. | 7,424 | 19,845 | 6.519 | 17,425 |
|  | Kia Motors Hungary Ktt | 9,742 | 30,537 | 8,554 | 26,813 |
|  | Kia Motors Australia Pty Ltd. |  | 108,205 | - | 95,008 |
| Kia Canada, Inc. | Kia Motors Corporation | 1,847 | 2,188 | 1,622 | 1,921 |
| Kia Motors Slovakia s.r.o. | Hyundai Motor Europe GmbH | 278,462 | 536 | 244,501 | 471 |
|  | Kia Motors Europe GmbH | 622,954 | 1,014,118 | 546,979 | 890,436 |
|  | Hyundai Motor Manufacturing Czech, s.r.o. | 25,254 | 25,299 | 22,174 | 22,214 |
| Kia Motors Manufacturing Georgia, Inc. | Kia Motors America Inc. | 290,207 |  | 254,813 |  |
|  | Hyundai Motor America | 175,941 |  | 154,483 |  |
|  | KIA Canada, Inc. | 46,941 |  | 41,216 |  |
|  | Hyundai Auto Canada Corp. | 61,808 |  | 54,270 |  |
|  | KIA Motors Europe GmbH | 38,797 | 110.410 | 34,065 | 96,9 |

## 26. RELATED PARTYTRANSACTIONS:

(1) Significant transactions with related parties other than the consolidated subsidiaries for the year ended December 31,2010 are as follows:

| Hyund M Noor Coma |  | In milion ofkem |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \# |  | \$(Note2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Companies | Related party | Sales/ revenues | Purchases/ expenses | Sales/ revenues | Purchases/ expenses |
| Hyundai Motor Company | Beiijing Hyundai Motor Company | \# 689,597 | \# 8,561 | \$ 605,494 | 7,517 |
|  | Hyundai MOBIS Co., Ltd. | 570,406 | 3,838,996 | 500,839 | 3,370,793 |
|  | Glovis Co., Ltd. | 288,439 | 550,125 | 253,261 | 483,032 |
|  | Hyundai AMCO Co., Ltd. | 6,561 | 214,015 | 5,761 | 187,914 |
|  | Hyundai Steel Company | 7,034 | 68,901 | 6,176 | 60,498 |
|  | Eukor Car Carriers Inc. | 293 | 523,574 | 257 | 459,719 |
|  | Jeonbuk Hyundai Motors FC Co., Ltd. | 291 | 17,385 | 256 | 15,265 |
|  | BNG Steel Co., Ltd. | 211 | 94,250 | 185 | 82,755 |
|  | IHL Corp. | 164 | 36,074 | 144 | 31,674 |
|  | Samwoo Co., Ltd. | 127 | 355,904 | 112 | 312,498 |
|  | Innocean Worldwide, Inc. | 118 | 86,391 | 104 | 75,855 |
|  | Jongro Hakpyeong Co., Ltd. | 30 | - | 26 |  |
|  | NGVTech Co., Ltd. | 20 | 13,848 | 18 | 12,159 |
|  | Hyundai Carnes Co., Ltd. | 20 | 5,288 | 18 | 4,643 |
|  | Hyundai Wisco Co., Ltd. | 18 | 126,371 | 16 | 110,959 |
|  | Ilin Bearing Co., Ltd. | 5 | 12,468 | 4 | 10,947 |
| Hyundai Motor Company | Automobile Industrial Ace Co., Ltd. | 4 | 7,832 | 4 | 6,877 |

nOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED
December 31, 2010 and 2009


Significant transactions with related parties other than the consolidated subsidiaries for the year ended December 31, 2010 are as follows:

| Hyundid Noor Company |  | Inn milios ofkew |  | Intinosans ofuss |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | W |  | \$(Note2) |  |
|  |  | 2010 | 2009 | 2010 | 2009 |
| Companies | Related party | Sales/ revenues | Purchases/ expenses | Sales/ revenues | Purchases/ expenses |
| Hyundai Motor Company | Beijing-Hyundai Motor Company | * 511,660 | \# 5,968 | 449,258 | \$ 5,240 |
|  | Hyundai MOBIS Co., Ltd. | 473,848 | 3,467,698 | 416,058 | 3,044,778 |
|  | Glovis Co., Ltd. | 27,617 | 316,670 | 24,249 | 278,049 |
|  | Hyundai AMCO Co., Ltd. | 3,575 | 156,362 | 3,139 | 137,292 |
|  | Hyundai Steel Company | 4,847 | 1,296 | 4,256 | 1,138 |
|  | Eukor Car Carriers Inc. | 635 | 596,120 | 558 | 523,417 |
|  | BNG Steel Co., Ltd. | 195 | 59,393 | 171 | 52,149 |
|  | IHL Corp. | 286 | 71,540 | 251 | 62,815 |
|  | Samwoo Co., Ltd. | - | 241,652 | - | 212,180 |
|  | Innocean Worldwide, Inc. | 12 | 35,618 | 11 | 31,274 |
|  | NGV Tech Co., Ltd. | 1 | 12,153 | 1 | 10,671 |
|  | Hyundai Carnes Co., Ltd. | 3 | 7,487 | 3 | 6,574 |
|  | Hyundai Wisco Co., Ltd. | 7 | 77,157 | 6 | 67,747 |
|  | Ilin Bearing Co., Ltd. | 28 | 16,154 | 25 | 14,184 |
|  | Automobile Industrial Ace Co., Ltd. | 562 | 2,683 | 493 | 2,356 |
| Kia Motors Corporation | Hyundai MOBIS Co., Ltd. | 55,751 | 1,676,181 | 48,952 | 1,471,754 |
|  | Glovis Co., Ltd. | 14,606 | 605,633 | 12,825 | 531,770 |
|  | Automobile Industrial Ace Co., Ltd. | 6,435 | 65,640 | 5,650 | 57,635 |
|  | Eukor Car Carriers Inc. | 521 | 452,645 | 457 | 397,441 |
|  | Hyundai AMCO Co., Ltd. | 277 | 30,712 | 243 | 26,966 |
|  | Hyundai Steel Company | 160 |  | 140 | - |
|  | Donghui Auto Co.. Ltd. | 926 | 129,535 | 813 | 113,737 |
|  | Hyundai Wisco Co., Ltd. | 27 | 32,812 | 24 | 28,810 |
|  | Innocean Worldwide, Inc. | - | 27,132 | - | 23,823 |
|  | TRW Steering Co., Ltd. |  | 2,455 | - | 2,156 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009
(2) As of December 31, 2010, significant balances related to the transactions other than the consolidated subsidiaries are as follows Hynad Moor Company

|  | $\qquad$ <br> Beiiing-Hyundai Motor Company | , |  |  |  |  |  | Smor |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Companies <br> Hyundai Motor Company |  | Receivables |  | Payables |  | Receivables |  | Payables |  |
|  |  | W | 81,804 | W | 2,314 | \$ | 71,827 | \$ | 2,032 |
|  | Hyundai MOBIS Co., Ltd. |  | 129,953 |  | 833,164 |  | 114,104 |  | 731,551 |
|  | Glovis Co., Ltd. |  | 10,543 |  | 80,732 |  | 9,257 |  | 70,886 |
|  | Hyundai AMCO Co., Ltd. |  | 141 |  | 77,495 |  | 124 |  | 68,044 |
|  | Hyundai Steel Company |  | 917 |  | 56,129 |  | 805 |  | 49,284 |
|  | Eukor Car Carriers Inc. |  | 2 |  | 41,543 |  | 2 |  | 36,476 |
|  | BNG Steel Co., Ltd. |  |  |  | 17,219 |  | - |  | 15,119 |
|  | IHL Corp. |  | 7 |  |  |  | 6 |  |  |
|  | Samwoo Co., Ltd. |  | 1,796 |  | 89,420 |  | 1,577 |  | 78,514 |
|  | Innocean Worldwide Inc. |  | 1,941 |  | 68,476 |  | 1,704 |  | 60,125 |
|  | NGV Tech Co., Ltd. |  | 4,289 |  | 6,750 |  | 3,766 |  | 5,927 |
|  | Hyundai Wisco Co., Ltd. |  | 497 |  | 31,697 |  | 436 |  | 27,831 |
|  | Automobile Industrial Ace |  | 174 |  | 3,768 |  | 153 |  | 3,308 |
| Kia Motors Corporation | Hyundai MOBIS Co., Ltd. |  | 35,480 |  | 577,384 |  | 31,153 |  | 506,966 |
|  | Glovis Co., Ltd. |  | 281 |  | 132,383 |  | 247 |  | 116,238 |
|  | Automobile Industrial Ace |  | 1,030 |  | 11,731 |  | 904 |  | 10,300 |
|  | Eukor Car Carriers Inc. |  | - |  | 23,748 |  | - |  | 20,852 |
|  | Hyundai AMCO Co., Ltd. |  | 5 |  | 33,261 |  | 4 |  | 29,204 |
|  | Hyundai Steel Company |  | 35 |  | 1,869 |  | 31 |  | 1,641 |
|  | Hyundai Wisco Co., Ltd. |  | - |  | 7,275 |  | - |  | 6,388 |
|  | Innocean Worldwide Inc. |  | - |  | 76,594 |  | - |  | 67,253 |
|  | TRW Steering Co., Ltd. |  | - |  | 545 |  | - |  | 479 |

As of December 31, 2009, significant balances related to the transactions other than the consolidated subsidiaries are as follows Hynudid Motoc Conpany

| dai Noorc Comany |  |  | In inmiliono orkm |  | In trousmons fiUss) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | W |  | \$(Note 2) |
| Companies | Related party | Related party | Payables | Receivables | Payables |
| Hyundai Motor Company | Beijing-Hyundai Motor Company | \# 89,385 | + 307 | 78,484 | 270 |
|  | Hyundai MOBIS Co., Ltd. | 193,958 | 1,072,707 | 170,303 | 941,880 |
|  | Glovis Co., Ltd. | 17,205 | 69,622 | 15,107 | 61,131 |
|  | Hyundai AMCO Co., Ltd. | 277 | 51,863 | 243 | 45,538 |
|  | Hyundai Steel Company | 1,606 | 21,883 | 1,410 | 19,214 |
|  | Eukor Car Carriers Inc. | 7 | 49,834 | 6 | 43,756 |
|  | BNG Steel Co., Ltd. | 1 | 17,470 | 1 | 15,339 |
|  | IHL Corp. | 20 | 15,892 | 18 | 13,954 |
|  | Samwoo Co., Ltd. | 1,368 | 67,895 | 1,201 | 59,615 |
|  | Innocean Worldwide Inc. | 1,565 | 39,788 | 1,374 | 34,935 |
|  | NGVTech Co., Ltd. | 5,368 | 6,739 | 4,713 | 5,917 |
|  | Hyundai Wisco Co., Ltd. | 429 | 26,042 | 377 | 22,866 |
|  | Automobile Industrial Ace | 56 | 2,006 | 49 | 1,761 |
| Kia Motors Corporation | Hyundai MOBIS Co., Ltd. | 24,457 | 478,058 | 21,474 | 419,754 |
|  | Glovis Co., Ltd. | 1,314 | 72,981 | 1,154 | 64,080 |
|  | Automobile Industrial Ace | 1,888 | 21,362 | 1,658 | 18,757 |
|  | Eukor Car Carriers Inc. | - | 22,503 | - | 19,759 |
|  | Hyundai AMCO Co., Ltd. | - | 13,816 | - | 12,131 |
|  | Hyundai Steel Company | 48 | - | 42 |  |
|  | Hyundai Wisco Co., Ltd. | - | 6,540 | - | 5,742 |
|  | Innocean Worldwide Inc. | 392 | 48,251 | 344 | 42,366 |
|  | TRW Steering Co., Ltd. |  | 662 |  | 581 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

## 27. SELLING AND ADMINISTRATIVE EXPENSES:

Selling and administrative expenses for the year ended December 31, 2010 and 2009 are as follows:

| Hyundid Moicr Comany | In milions ofkav |  |  | In mousens of tuss |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  | \$(Notere) |  |  |
|  | 2010 |  | 2009 |  | 2010 | 2009 |
| Salary-related costs | \# 3,653,217 | \# | 3,282,206 | \$ | 3,207,671 | \$2,881,909 |
| Export costs | 1,733,841 |  | 1,261,844 |  | 1,522,382 | 1,107,950 |
| Sales promotion and advertisements | 4,690,035 |  | 3,781,283 |  | 4,118,039 | 3,320,119 |
| Sales commissions | 680,182 |  | 932,110 |  | 597,227 | 818,430 |
| Sales warranties | 2,036,673 |  | 1,239,006 |  | 1,788,281 | 1,087,897 |
| Taxes and dues | 119,351 |  | 274,774 |  | 104,795 | 241,263 |
| Communications | 57,759 |  | 57,896 |  | 50,715 | 50,835 |
| Utilities | 86,925 |  | 90,821 |  | 76,324 | 79,744 |
| Freight and warehousing | 853,732 |  | 754,111 |  | 749,611 | \$662,140 |
| Rent | 142,925 |  | 145,437 |  | 125,494 | 127,700 |
| Travel | 230,941 |  | 175,967 |  | 202,775 | 154,506 |
| Service charges | 660,282 |  | 732,154 |  | 579,754 | 642,861 |
| Maintenance | 102,152 |  | 98,479 |  | 89,694 | 86,469 |
| Supplies | 57,350 |  | 33,418 |  | 50,356 | 29,342 |
| Research | 952,324 |  | 663,384 |  | 836,179 | 582,478 |
| Depreciation | 469,767 |  | 516,004 |  | 412,474 | 453,072 |
| Amortization | 88,488 |  | 110,703 |  | 77,696 | 97,202 |
| Provision for other liabilities | 40,984 |  | 55,510 |  | 35,986 | 48,740 |
| Bad debt | 326,870 |  | 320,434 |  | 287,005 | 281,354 |
| Other | 428,178 |  | 262,206 |  | 375,957 | 230,225 |
|  | * 17,411,976 | \# | 14,787,74 | \$ | 15,288,415 | \$12,984,236 |

## 28. COMMITMENTS AND CONTINGENCIES:

(1) The Company and its consolidated subsidiaries are contingently liable for guarantees of indebtedness of related parties including subsidiaries as of December 31,2010 , details are as follows.


## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

${ }^{(*)}$ The guraratee amounts in foreign currency are translated into Korean Won using the Base Rate announced by Seoul Money Brokerage Services, Ltd. at December 31, 2010.
(2) As of December 31, 2010, the outstanding balance of accounts receivable discounted with recourse amounts to W435,423 million (US $\$ 382,319$ thousand), including discounted overseas accounts receivable translated using the foreign exchange rate at December 31, 2010.
(3) The Company and its subsidiaries offered financial institutions 2 blank checks and 28 blank promissory notes that were issued by the Company as collateral for payment guarantees of borrowings.
(4) The Company and Kia Motors Corporation, a domestic subsidiary, uses a customer financing system related to a long-term instalment sales system and has provided guarantees of $\# 101,262$ million (US $\$ 88,912$ thousand) to the banks concerned as of December 31, 2010. These guarantees customer insurance contracts and the Company's insurance policies.
(5) The Company signed lease financial agreements with Hyundai Commercial Inc. and Hyundai Capital Services, Inc. to promote sales of buses. According to the agreements, the Company has ajoint responsibitity to the guarantee imit of the lease user's liabity stips ance me agreement. As of December 31, within certain period in cise the lease users are bakrupt or lon overdue:
(6) Ongoing lawsuits

1) As of December 31 , 2010, the Company is involved in 49 domestic lawsuits as a defendant, with total claim amount of $\# 107,611$ million (US $\$ 94,487$ thousand) and the foreign lawsuits the Company expects that the resolution of pending domestic and foreign lawsuits against the Company will not have any material effect on its financial statements. The Company accrues estimated product liabilities expenses and carries the products and completed operations liabiilty insurance in order to cover potential loss, which may occur due to the lawsuits related to its operation such as product liabilities.
2) 42 significant lawsuits that some of domestic subsidiaries including Kia Motors Corporation are facing are in progress and the potential payment for damages according to the result of the lawsuits is up to \$117,550 million (US\$ 103,214 thousand). Although the outcomes of these lawsuits are not currently predictable, management believes that the resolution of these matters will likely not have material adverse effect on the operation or financial position of the company.
3) There exist other ongoing lawsuits related to subsidiaries that are not presented above; however, the Company expects there would not be significant effects on its consolidated financial statements.
(7) As of December 31, 2010, the Company's consolidated subsidiaries have been provided for payment guarantee by other companies as follows:

| Hynndi Motor Company |  | W lin milorso ofRew |  | \$ moditapurands of ousi |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Subsidiaries | Company providing guarantee of indebtedness | Amounts of guarantee |  | Translation into U.S. Dollars |  |
| Hyundai Dymos Inc. | Seoul Guarantee Insurance Company | KRW | 9,248 | \$ | 8,120 |
| KEFICO Corporation | Korea Exchange Bank and others | KRW | 5,761 |  | 5,058 |
|  | Seoul Guarantee Insurance Company | KRW | 14 |  | 12 |
| Hyundai Rotem Company | Machinery Financial Cooperative | KRW | 712,783 |  | 625,852 |
|  | Korea Defense Industry Association | KRW | 358,631 |  | 314,892 |
|  | Seoul Guarantee Insurance Company | KRW | 649,085 |  | 569,923 |
|  | Woori Bank | USD | 19,069 |  | 19 |
|  | The Export-Import Bank of Korea | USD | 396,219 |  | 396 |
|  |  | EUR | 446,437 |  | 593 |
|  |  | CAD | 8,033 |  | 8 |
|  |  | HKD | 45,138 |  | 6 |
|  |  | GBP | 489 |  | 1 |

nOtes to consolidated financial statements for the years ended
December 31, 2010 and 2009

| Hyundai Motor Company <br> Consolidated Subsidiaries |  | In thousenas fouss] |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Company providing guarantee of indebtedness | Amounts of guarantee |  | Translation into( (Noter) |
| Hyundai Rotem Company | The Export-Import Bank of Korea | SGD | 6,409 | 5 |
|  |  | TWD | 31,870 | 1 |
|  |  | CNY | 69,820 | 11 |
|  |  | OMR | 9,997 | 25 |
|  |  | EGP | 15,000 | 3 |
|  |  | TND | 2,000 | 1 |
|  |  | BRL | 6,000 | 4 |
|  |  | KRW | 1,155 | 1,014 |
|  | Korea Exchange Bank | KRW | 3,463 | 3,041 |
|  |  | INR | 6,287 | 1 |
|  |  | USD | 399 | 1 |
|  |  | EUR | 4,064 | 5 |
|  |  | SGD | 2,662 | 2 |
|  |  | VND | 9,633,725 | 1 |
|  | BNP Paribas | USD | 7,620 | 8 |
|  | ANZ Bank | NZD | 40,893 | 32 |
| Hyundai Card Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 5,166 | 4,536 |
| Hyundai WIA Corporation | The Export-Import Bank of Korea | USD | 1,990,000 | 1,990 |
|  |  | JPY | 135,000,000 | 1,656 |
|  | Shinhan Bank | EUR | 10,000,000 | 13,290 |
|  |  | USD | 428,500 | 429 |
|  | Kookmin Bank | EUR | 3,728,400 | 4,955 |
|  |  | USD | 4,246,540 | 4,247 |
|  |  | JPY | 253,444,000 | 3,109 |
|  | Woori Bank | USD | 4,424,831 | 4,425 |
|  | Machinery Financial Cooperative | KRW | 75,756,640 | 66,517,376 |
|  | Korea Defense Industry Association | KRW | 131,304,430 | 115,290,570 |
|  | Seoul Guarantee Insurance Company | KRW | 38,755,169 | 34,028,597 |
| Autoever Systems Corporation | Seoul Guarantee Insurance Company | KRW | 1,241 | 1,090 |
|  | Korea Software Financial Cooperative | KRW | 28,015 | 24,598 |
| M \& Soft Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 503 | 442 |
| Hyundai Capital Services, Inc. | Seoul Guarantee Insurance Company | KRW | 204,560 | 179,612 |

Hynnda Moorc Company

| Consolidated Subsidiaries | Company providing guarantee of indebtedness | Amounts of guarantee |  | Translation into \$ (Note 2) |
| :---: | :---: | :---: | :---: | :---: |
| Haevichi Country Club Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 151 | 133 |
| Hyundai METIA Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 2,661 | 2,336 |
|  | Kyungnam Bank | JPY | 700,000,000 | 8,587 |

(8) The Company made an agreement with its European sales subsidiaries and agents for them to be responsible for projected costs for dismantling and recycling vehicles sold in corresponding countries to comply with European Parliament directive regarding End-of-Life vehicles (ELV),
(9) In 2006, the Company sold 10,658,367 shares of Hyundai Rotem Company to MSPE Metro Investment AB and entered into a shareholders' agreement. MSPE Metro Investment AB is entited to put option to sell those shares back to the Company in certain events (as defined) in accordance with the agreemen.
(10) Hyundai Capital Services, Inc., a domestic subsidiary of the Company, made a credit facility agreement on a US 1,000 million renewable one-year revolving credit facility up to 3 years to be provided by General Electric Capital Corporation (the "GECC") to Hyundai Capital Services, Inc. on January 13, for the remaining. Also, the maturity of individual draw-down is within 1 year from the time of withdrawal and in case of termination, the maturity for previous withdrawals can be extended to 1 year from the time of termination. In addition, Hyundai Capital Services, Inc., GECC and the Company made a support agreement on credit facility agreement on the same date of the credit facility agreement. According to the support agreement, when Hyundai Capita Services, Inc. cannot redeem in a year after the withdrawal, GECC has the right of debt-to-equity swap for the relevant draw-down and has the put option that GECC can sell converted stocks to the Company within the ownership of the Company. In this case, the amount which the Company pays to GECC is the amount of GECC on the same condition of put option when the GECC does not exercise the put option. According to the support agreement, Hyundai Capital Services, Inc. will pay 15bp commission to the Company based on the amount on which the credit facility agreement was established multiplied by the ownership percentage of the company.

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009
(11) Hyundai Capital Services, Inc. made a Revolving Credit Facility Agreement with the following financial institutions for credit line

| Financial institution <br> Mizuho Corporate Bank, Seoul Branch | Credit line |  | Commission- committed : 91 lday $C D+1.5 \%$- uncommitted $: 30$ bp | Contract term |
| :---: | :---: | :---: | :---: | :---: |
|  | KRW | 65,000 million |  |  |
| JP Morgan Seoul Branch | KRW | 34,000 million | - committed : 91day CD+1.5\% <br> - uncommitted : 30bp | Sep 29, 2010~ Sep 28, 2011 |
| Citibank, Seoul | KRW | 50,000 million | - committed : 91day CD+1.5\% <br> - uncommitted : 30bp | Sep 29, 2010~ Sep 28, 2011 |
| Standard Chartered, Seoul Branch | KRW | 50,000 million | - committed : 91day CD+1.8\% <br> - uncommitted : 30bp | Dec 28, 2010~ Dec 28, 2011 |

(12) According to the agreement, in order for the credibility of the asset-backed securities, several required provisions are made as a trigger clauses to be used for early redemption calls, thereby limiting the risk that investors will have resulting from a change in quality of the assets in the future. In the event the asset-backed securitization of the Hyundai Card Co., Ltd. violates the applicable trigger clause, Hyundai Card Co., Ltd. is obliged to make early redemption for asset-backed securities.
(13) Hyundai WIA Corporation, a of domestic subsidiary of the Company, made general instalment financing contracts with Doosan Capital Co., Ltd., Hyundai Commercial Inc. and Hyundai Capital Services, Inc. in order to promote the sales of its machine tools. According to the contracts, if a user of the instalment financing service is in default, Hyundai WIA Corporation has to accept responsibility for the default receivable. The amounts of principal that has not matured are\#1,858 million (US $\$ 1,631$ thousand), \#76, 109 million (US $\$ 66,827$ thousand) and $\# 14,175$ million (US $\$ 12,446$ thousand) for Doosan Capital Co., Ltd., Hyundai Commercial Inc. and Hyundai Capital Service Inc., respectively. The ceiling amounts are \#150,000 million (US $\$ 131,706$ thousand), \#100,000 million respectively, as of December 31, 2010.

## 29. DERIVATIVE INSTRUMENTS:

(1) The Company enters into derivative contracts including forwards, options and swaps to hedge the exposure to foreign exchange rate fluctuations. As of December 31, 2010 and 2009, the Company deferred the net income of W6, 169 million (US $\$ 5,417$ thousand) and the net loss of $W 101,135$ million (US $\$ 88,801$ thousand), respectively, on valuation of the effective portion of derivative instruments for cash flow hedging purposes from forecasted exports as accumulated net gain on valuation recorded as accumulated other comprehensive income as of December 31,2010 , is expected to be realized and charged to current operations within one year from December 31, 2010.

For the years ended December 31, 2010 and 2009, the Company recognized net loss of $\$ 28,109$ million (US $\$ 24,681$ thousand) and $\$ 42,050$ million (US $\$ 36,922$ thousand), respectively, related to the ineffective portion of the cash flow hedge derivative instruments and other derivative instruments in current operations.

The Company recorded total gain on valuation of outstanding derivatives of $W 44,368$ million (US $\$ 38,957$ thousand) and $\# 35,836$ million (U $\$ \$ 31,465$ thousand) in current derivative assets as of December 31, 2010 and 2009, respectively. Also, the Company recorded total loss on valuation of outstanding derivatives and 2009, respectively.
(2) The transactions of derivatives belonging to subsidiaries as of December 31,2010 consist of the following

| any | In milioss of RAM |  | In thousands of USsi |  | Inn miloso ofkem |  | In trousans of ivss |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gain (loss) |  |  |  | Other comprehensive gain (loss) |  |  |  |
| Derivatives |  |  |  | $\begin{aligned} & \text { ninto } \\ & \text { Note } 2) ~ \end{aligned}$ |  |  |  | $\begin{aligned} & \text { ion into } \\ & 5 \text { ( Note } \end{aligned}$ |
| Currency option | W | 22,115 | \$ | 19,418 | W | (1,777) | \$ | $(1,560)$ |
| Currency forward |  | (222) |  | (195) |  | 822 |  | 722 |
| Forward exchange |  | 931 |  | 817 |  | - |  | - |
| Currency swap |  | (85,052) |  | (74,679) |  | $(41,061)$ |  | $(36,053)$ |
| Interest rate swap |  | 6,220 |  | 5,462 |  | (863) |  | (758) |
| Others | - |  | - |  |  | $(8,543)$ |  | $(7,502)$ |
| Total | W | $(56,008)$ | \$ | $(49,177)$ | W | $(51,422)$ | \$ | $(45,151)$ |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

## 30.SEGMENT INFORMATION:

(1) Consolidated financial statements by industr

The consolidated statements of financial position as of December 31, 2010 and 2009 , consolidated statements of income for the years then ended, by The consolidated statements of financial position as of December 31,2010 and 2009, consolid

| Hynndi Moore Conpary | Innmiloso ofkam |  |  |  | In thousands of Uss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | Translation into \$ (Note 2) |  |  |  |
|  | $\begin{aligned} & \text { Non-financial } \\ & \text { industry } \end{aligned}$ |  | Financial industry |  | $\begin{gathered} \text { Non-financial } \\ \text { industry } \end{gathered}$ |  | Financial industry |  |
| ASSETS |  |  |  |  |  |  |  |  |
| Current assets: | * | 38,346,867 | H | 3,021,090 | \$ | 33,670,091 | \$ | 2,652,639 |
| Non-current assets: |  | 40,897,948 |  | 1,199,168 |  | 35,910,043 |  | 1,052,918 |
| Investments, net of unamortized present value discount |  | 7,406,958 |  | 90,571 |  | 6,503,607 |  | 79,525 |
| Property, plant and equipment, net of accumulated depreciation |  | 28,462,304 |  | 416,004 |  | 24,991,048 |  | 365,268 |
| Intangibles, net of amortization |  | 3,872,821 |  | 75,364 |  | 3,400,493 |  | 66,173 |
| Other non-current assets |  | 1,155,865 |  | 617,229 |  | 1,014,895 |  | 541,952 |
| Other financial business assets |  | - |  | 34,612,745 |  |  |  | 30,391,382 |
| Total assets | W | 79,244,815 | H | 38,833,003 | \$ | 69,580,134 | \$ | 34,096,939 |
| LIABILITIES |  |  |  |  |  |  |  |  |
| Current liabilities | * | 33,088,314 | H | 12,515,939 | \$ | 29,052,871 | \$ | 10,989,498 |
| Borrowings |  | 9,878,611 |  | 10,936,978 |  | 8,673,818 |  | 9,603,107 |
| Other current liabilities |  | 23,209,703 |  | 1,578,961 |  | 20,379,053 |  | 1,386,391 |
| Non-current liabilities |  | 14,445,745 |  | 21,013,761 |  | 12,683,945 |  | 18,450,927 |
| Borrowings |  | 8,436,757 |  | 19,292,805 |  | 7,407,812 |  | 16,939,859 |
| Other non-current liabilities |  | 6,008,988 |  | 1,720,956 |  | 5,276,133 |  | 1,511,069 |
| Other financial business liabilities |  | - |  | 278,458 |  | - |  | 244,497 |
| Total liabilities | W | 47,534,059 | H | 33,808,158 | \$ | 41,736,816 | \$ | 29,684,922 |


| Hyundia Moic Comany | In miluos of tram |  |  |  | In thousms of fiss) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | * |  |  |  | Translation into \$ (Note 2) |  |  |  |
|  | Non-financial industry |  | Financial industry |  | Non-financial industry |  | Financial industry |  |
| ASSETS |  |  |  |  |  |  |  |  |
| Current assets: | * | 33,769,845 | W | 3,016,532 | \$ | 29,651,282 | \$ | 2,648,636 |
| Non-current assets: |  | 37887,197 |  | 1,935,685 |  | 33,266,483 |  | 1,699,609 |
| Investments, net of unamortized present value discount |  | 4,557,037 |  | 182,681 |  | 4,001,262 |  | 160,401 |
| Property, plant and equipment, net of |  |  |  |  |  |  |  |  |
| accumulated depreciation |  | 28,425,050 |  | 396,187 |  | 24,958,337 |  | 347,868 |
| Intangibles, net of amortization |  | 3,667,316 |  | 40,871 |  | 3,220,051 |  | 35,886 |
| Other non-current assets |  | 1,237,794 |  | 1,315,946 |  | 1,086,833 |  | 1,155,454 |
| Other financial business assets |  | - |  | 25,715,675 |  |  |  | 22,579,397 |
| Total assets | * | 71,657,042 | W | 30,667,892 | \$ | 62,917,765 | \$ | 26,927,642 |
| LIABILITIES |  |  |  |  |  |  |  |  |
| Current liabilities | \# | 32,314,135 | \# | 10,940,640 | \$ | 28,373,110 | \$ | 9,606,322 |
| Borrowings |  | 13,158,032 |  | 9,580,036 |  | 11,553,281 |  | 8,411,657 |
| Other current liabilities |  | 19,156,103 |  | 1,360,604 |  | 16,819,829 |  | 1,194,665 |
| Non-current liabilities |  | 15,168,170 |  | 14,740,665 |  | 13,318,263 |  | 12,942,897 |
| Borrowings |  | 9,822,869 |  | 13,427,560 |  | 8,624,874 |  | 11,789,938 |
| Other non-current liabilities |  | 5,345,301 |  | 1,313,105 |  | 4,693,389 |  | 1,152,959 |
| Other financial business liabilities |  | - |  | 199,664 |  | - |  | 175,313 |
| Total liabilities | * | 47,482,305 | W | 25,880,969 | \$ | 41,691,373 | \$ | 22,724,532 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED

December 31, 2010 and 2009

Consolidated Statements of Income for the year ended December 31, 2010

| Hyundi Moore Compary | Milons otkM |  |  |  | In thousens fo fuss |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  | Translation into \$ (Note 2) |  |  |  |
|  | Non-financial industry |  | Financial industry |  | Non-financial industry |  | Financial industry |  |
| Sales | * | 106,791,359 | W | 5,798,320 | \$ | 93,767,108 | \$ | 5,091,158 |
| Cost of sales |  | 82,887,331 |  | 3,172,630 |  | 72,778,410 |  | 2,785,697 |
| Selling and administrative expenses |  | 15,879,130 |  | 1,532,846 |  | 13,942,515 |  | 1,345,900 |
| Operating income |  | 8,024,898 |  | 1,092,844 |  | 7,046,183 |  | 959,561 |
| Other income, net |  | 1,218,312 |  | 116,064 |  | 1,069,727 |  | 101,909 |
| Income before income tax |  | 9,243,210 |  | 1,208,908 |  | 8,115,910 |  | 1,061,470 |
| Income tax expense |  | 2,214,192 |  | 255,002 |  | 1,944,150 |  | 223,902 |
| Net income | W | 7,029,018 | W | 953,906 | \$ | 6,171,760 | \$ | 837,568 |

Consolidated Statements of Income for the year ended December 31, 2009

| Sales | * |  |  |  | Translation into \$ (Note2) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non-financial industry |  | Financial industry |  | $\begin{aligned} & \text { Non-financial } \\ & \text { industry } \end{aligned}$ |  | Financial industry |  |
|  | * | 86,421,828 | W | 5,041,236 | \$ | 75,881,840 | \$ | 4,426,408 |
| Cost of sales |  | 68,187,590 |  | 2,867,486 |  | 59,871,446 |  | 2,517,768 |
| Selling and administrative expenses |  | 13,459,439 |  | 1,328,308 |  | 11,817,928 |  | 1,166,308 |
| Operating income |  | 4,774,799 |  | 845,442 |  | 4,192,466 |  | 742,332 |
| Other income (expenses), net |  | $(91,191)$ |  | 28,722 |  | $(80,070)$ |  | 25,219 |
| Income before income tax |  | 4,683,608 |  | 874,164 |  | 4,112,396 |  | 767,551 |
| Income tax expense |  | 1,300,065 |  | 217,211 |  | 1,141,509 |  | 190,720 |
| Changes in consolidation scope |  | $(2,487)$ |  | 5,427 |  | $(2,184)$ |  | 4,765 |
| Net income | W | 3,381,056 | W | 662,380 | \$ | 2,968,703 | \$ | 581,596 |

(2) Regional Results of Operations and Total Assets

Results of operations and total assets, by region where the Company and its subsidiaries for the year ended and as of December 31, 2010 are located, are as follows:

| Hyundid Noor Company |  |  |  |  |  |  | Inmilions of RaM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | W |  |  |  |  |  |  |
|  | Domestic | North America | Asia | Europe |  | Consolidation adjustments | Consolidation amounts |
| Total sales Inter-company sales | $\begin{array}{r} \hline-85,364,941 \\ (29,818,151) \end{array}$ | $\begin{array}{r} \hline \text { W5,378,735 } \\ (10,888,188) \end{array}$ | $\begin{aligned} & 18,340,484 \\ & (1,663,975) \end{aligned}$ | \# | $\begin{array}{r} 26,875,151 \\ (10,999,318) \end{array}$ | $\begin{array}{r} \hline(53,369,632) \\ 53,369,632 \end{array}$ | - 112,589,679 |
| Net sales | 55,546,790 | 24,490,547 | 16,676,509 |  | 15,875,833 |  | 112,589,679 |
| Operating income | 6,769,687 | 919,820 | 936,185 |  | 147,251 | 344,799 | 9,117,742 |
| Total assets | 102,748,022 | 23,779,771 | 9,386,624 |  | 13,625,312 | (31,461,911) | 118,077,818 |

Results of operations and total assets, by region where the Company and its subsidiaries for the year ended and as of December 31, 2009 are located, are as follows:

|  | * |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Domestic | North America | Asia |  | Europe | Consolidation adjustments | Consolidation amounts |
| Total sales Inter-company sales | $\begin{array}{\|} \\| \underset{(25,646,181)}{69,233,672} \end{array}$ | $\begin{aligned} & \hline 24,976,955 \\ & (4,528,234) \end{aligned}$ | $\begin{aligned} & 15,389,963 \\ & (1,439,188) \end{aligned}$ | W | $\begin{array}{r} 17,897,319 \\ (4,421,242) \end{array}$ | $\begin{array}{r} \hline(36,034,845) \\ 36,034,845 \end{array}$ | \# 91,463,064 |
| Net sales | 43,587,491 | 20,448,721 | 13,950,775 |  | 13,476,077 |  | 91,463,064 |
| Operating income | 4,923,882 | 216,618 | 531,745 |  | (886,613) | 834,609 | 5,620,241 |
| Total assets | 88,219,897 | 19,311,188 | 8,230,392 |  | 13,072,414 | $(26,508,957)$ | 102,324,934 |

## חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EnDED

December 31, 2010 and 2009

## 31. DISPOSAL OF RECEIVABLES IN FINANCIAL SUBSIDIARIES:

Hyundai Capital Service Inc. sold receivables to the SPCs for the purpose of raising its operating capital in accordance with the Act on Asset Backed Securities. The amounts of disposal for the years ended December 31,2010 and 2009 are $\mathrm{H} 1,126,818$ million (US $\$ 989,392$ thousand) and $\forall 1,281,232$ million (US $\$ 1,124,973$ thousand), respectively. The amounts of money receivable trust purchased at the disposal of receivables to the SPCs are W454,789 million
(US $\$ 399,323$ thousand) and $\# 152,928$ milion (US $\$ 134,277$ thousand) in 2010 and 2009 , respectively. Also, Hyundai Commercial Inc. sold its receivables of 4460,135 million (US\$404, 017 thoss in 2010. The 271 the sich in 2009.

## 32. EVENTS AFTERTHE REPORTING PERIOD

(1) Accauistion of Hyundai Engineering \& Construction Co. Ltd

On March 8, 2011, Hyundai Motor Company Group consortium including the Company signed a share purchase agreement with the creditors of Hyundai Engineering \& Construction Co., Ltd
(2) Listing the shares of Hyundai WIA Corporation

The shares of Hyundai Wia Corporation, a domestic subsidiary of the Company, has been listed on the Korea Exchange as of February 21, 2011.

## 33. ADOPTION OFTHE KOREAN INTERNATIONAL FINANCIAL REPORTING STANDARDS:

(1) Implementation plan for adopting the Korean International Financial Reporting Standards ("K-IFRS")

The Company and its subsidiaries will adopt the Korean International Financial Reporting Standards ("K-FRS") for preparing its financial statements from January 1 , 2011. The Company and its subsidiaries formed a task force team and have been analyzing the impacts of the adoption of K-FRRS. In addition, the company and its subsidiaries hold intern.
of it to management on a regular basis.
(2) Significant differences between the accounting policies chosen by the Company and its subsidiaries under the K-IFRS and previous Korean GAAP identified (2) Significant differences between the accounting policies chosen by the Company and its subsidiaries under the $K$-IFRS
as of December 31,2010 , which may change upon further analysis and adoption of K -FRS, are summarized as follows.

| Description |  | Accounting Policies Under previous Korean GAAP | Accounting Policies Under the K-IFRS |
| :---: | :---: | :---: | :---: |
| First-time Adoption ofthe K-IFRS | Business Combination | Not Applicable | Past business combinations that occurred before January 1,2010 (the "date of transition") to K-IFRS will not be retrospectively restated under the K-IFRS 1103, Business combinations. |
|  | Cumulative translation differences |  | All cumulative translation gains and losses arising from foreign subsidiaries and associates as of the date of transition to the K-IFRS are reset to zero. |
|  | Borrowing Costs |  | Capitalize borrowing costs relating to qualifying assets for which the commencement date for capitalization is after the date of transition. |
|  | Fair value or revaluation as deemed cost |  | Measure land at fair value at the date of transition to the K-IFRS and deemed cost as fair value. |

חOTES TO COחSOLIDATED FIחAחCIAL STATEMEחTS FOR THE YEARS EחDED
December 31, 2010 and 2009

| Description | Accounting Policies Under previous Korean GAAP | Accounting Policies Under the $K . l-l i R S$ |
| :---: | :---: | :---: |
| Investment property | Classification of property held to earn rentals as tangible asset. | Classification of property held to earn rentals or for capital appreciation or both as investment property. |
| Borowing Costs | Recognizing all of borrowing costs as an expense. | Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset form part of the cost of that asset. |
| Derecognition of financial instruments | Derecognition of when the control is transferred considering all the rights and obligations for the financial instruments | Derecognition of the financial instruments based on the continuing involvement over the assets and whether ownership. |
| Employee benefits | Measurement of the accrued severance benefits with he assumption that all employees and directors with more than one year of service were to resign as of the end of reporting period. Recognizing other long-term employee benefits as an expense when the obligation of the payment is determined. | Measurement of the defined benefit obligation and other long-term employee benefits by using actuarial assumptions. |
| Deferered income tax | Recognition of deferred tax assets or liabilities for investments in subsidiaries, jointly controlled entitie and associates without separating the temporary difference by the origin of its occurrence <br> Presentation of deferred tax assets and liabilities in current or non-current assets or liabilities in accordance with the classification of the related assets or liabilities. | Recognition of deferred tax assets or liabilities for investments in subsidiaries, jointly controlled entities temporary difference reverses by the origin of its occurrence. <br> Presentation of deferred tax assets and liabilities in noncurrent assets and liabilities. |

(3) Changes in scope of consolidation

| Changes | Description | Name of entity |
| :---: | :---: | :---: |
| Increase | Under Korean GAAP, these companies are excluded in the consolidation since individual beginning balance of total assets is less than 10,000 million, but they are included in the scope of consolidation under K-IFRS. | NGV Tech Co., Ltd., Jeonbuk Hyundai Motors FC Co., Ltd., Hyundai Carnes Co., Ltd., Rotem Equipments (Beijing) Co., Ltd., Maintrance, Hyundai Motor Japan R\&D Center Inc., Hyundai Capital Europe GmbH, Hyundai Motor Brasil Montadora de Automoveis |
|  | Under Korean GAAP, company is excluded in the consolidation due to the plan to go into liquidation, but it is included in the scope of consolidation under K-IFRS. | Hyundai Motor Hungary |
|  | Under Korean GAAP, these companies are excluded in the consolidation since it is deemed not to have control over the company due to the passively designated scope of operation by the related law or the article of association. However, they are included in the scope of consolidation under K-IFRS. | Autopia Thirty-Third Asset Securitization Specialty Company, etc. |
| Decrease | These companies are excluded in the consolidation under K-IFRS since the voting power rights is less than $50 \%$ and as the Company does not have control of these companies. | Kia Motors Corporation(*), Hyundai HYSCO Co., Ltd. <br>  Autoever Systems Corp., Hyundai Commercial Inc., M \& Soft Co., Ltd., Haevichi Country Club Co., Ltd., HMC Win Win Fund, Innocean Worldwide Americas, Beijing Mobis Transmission Co., Ltd, Hyundai Motor Group China. Ltd, Hyundai-Wia Automotive Engine (Shandong) Company |

## WORLD WIDE חETWORK

## - Local production companies

 - Production/sales companies- Sales companies
- Local assembly plants
- Research centers
- Local headquarters
- Other
*As of December 2010
Centenilal


