

A WAY TO MODER



🛞 НҮПОӨН

NEW THINKING. NEW POSSIBILITIES.

People's expectation toward individual mobility requires more than just a convenient means of transportation. The old understanding of cars has become outdated. A car represents individuals' lifestyles, and it became an integral part of their lives. At the same time, the automobile industry has experienced seismic change. Hyundai Motor Company has grown rapidly to become one of the largest automakers, backed by world class production capability and superior quality. We have now reached a point where we need a qualitative approach to bring bigger ideas and relevant solutions to our customers. This is an opportunity to move forward and we have developed a new brand slogan that encapsulates our willingness to take a big leap. Led by our new slogan and the new thinking underlying it, we will become a company that keeps challenging itself to unlock new possibilities for people and the planet.

Hyundai Motor Company www.hyundai.com

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HYUNDAI MOTOR COMPANY CORPORATE BROCHURE 2011

CONTENTS

004 INTRO

- 012 Consolidated performance
- 014 CEO Message
- 018 Management concept
- 020 Hyundai Motor Group
- 022 New Thinking. New Possibilities.

022 **NEW PROGRESS IS...**

- 024 Management performance
- 026 Awards
- 028 Quality/service management
- 030 History

032 **NEW CREATIVE IS...**

034 Hyundai concept car 036 Innovative technology 038 Hyundai design philosophy

042 NEW GLOBALIZATION IS...

- 044 Global network & marketing 046 Global R&D network
- 048 Global production system

050 NEW RELATIONSHIP IS...

052 Environmental management **054** Contributions to society

056 NEW GROWTH IS...

- 058 Corporate goverance and board of directors
- 061 Financial statements
- 160 Worldwide network
- 162 Product lineup

THE NEW BEGINNING OF "MODERN PREMIUM"

One small new idea breaks the old paradigm. One little technology gives birth to a newer, fresher feeling. The "modern premium" of Hyundai Motor Company begins now, using a new vision and new technologies to create the most contemporary and idealistic values.

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AZERA



NEW THINKING. NEW POSSIBILITIES.

New ideas create new values

Hyundai's innovation will bring the new values and experiences desired by the customers of today to yet more customers, through its new thinking about customers and cars.

NEW THINKING.

NEW POSSIBILITIES.

TECHNOLOGY WITHIN ART

Hyundai Motor Company, which keeps a close eye on the needs of our modern world, has embarked on a new direction with "Modern Premium." This new concept of "premium" that Hyundai is pursuing stands for highly finished quality and flawless technical perfection, providing everything necessary and leaving out everything else.

ART



AN AESTHETIC OF SMOOTHNESS AND FLOW; "FLUIDIC SCULPTURE"

We are thinking about design with a new vision of the world

An aesthetic of natural liveliness, smoothness and flow; a living sculptural art born from artistic style. The "fluidic sculpture" is a design aesthetic unique to Hyundai. It is intensely innovative and seeks smooth interaction with the customers and the world around us.

BEAUTIFUL



USEFUL

CONSOLIDATED PERFORMANCE

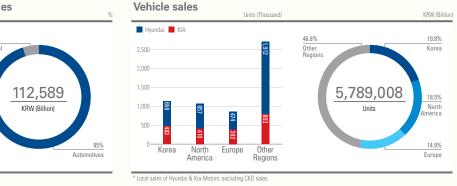
Korea Ratings

S&P

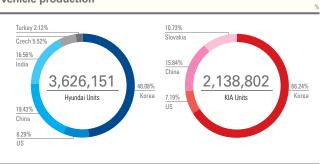
Moody's

SEGMENT INFORMATION

| | | | | [in millions of KRW] | [in thousands of US\$] | Revenues |
|----------------------|------------|-------------|-------------|----------------------|------------------------|----------------------------|
| | | ¥ | + | | \$ | |
| | 2007 | 2008 | 2009 | 2010 | 2010 | 5% Financial Service |
| FOR THE YEAR: | | | | | | June 1 |
| Net Revenue | 69,601,516 | 79,736,351 | 91,463,064 | 112,589,679 | 98,858,266 | 112,589 |
| Operating Income | 2,848,022 | 3,072,043 | 5,620,241 | 9,117,742 | 8,005,744 | KRW (Billion) |
| Net Income | 1,956,087 | 1,092,552 | 4,043,436 | 7,982,924 | 7,009,328 | |
| ROE | 8.25% | 4.31% | 13.96% | 21.73% | 21.73% | Autor |
| AT YEAR END: | | | | | | |
| Total Asset | 83,847,526 | 103,205,783 | 102,324,934 | 118,077,818 | 103,677,073 | |
| Shareholder's Equity | 23,713,636 | 25,351,897 | 28,961,660 | 36,735,601 | 32,255,335 | Average Sales Price |
| | | | | | | +2 2% |
| | 2006 | 2007 | 2008 | 2009 | 2010 | 0/ כ.כי |
| CREDIT RATING: | | | | | | |



Vehicle production



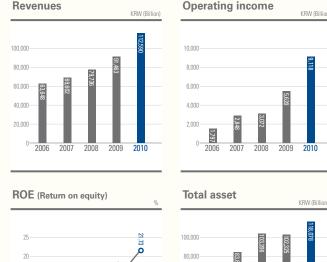
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Revenue +23.1%

Operating Income +62.2%

Net Income +97.4%

Total Asset +15.4%



AA

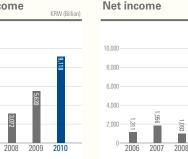
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AA

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AA

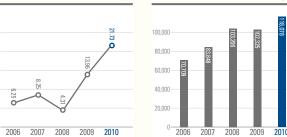
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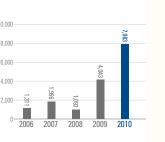
Baa3

AA

BBB-

Baa3





AA+

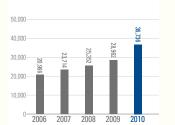
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[HMC only]

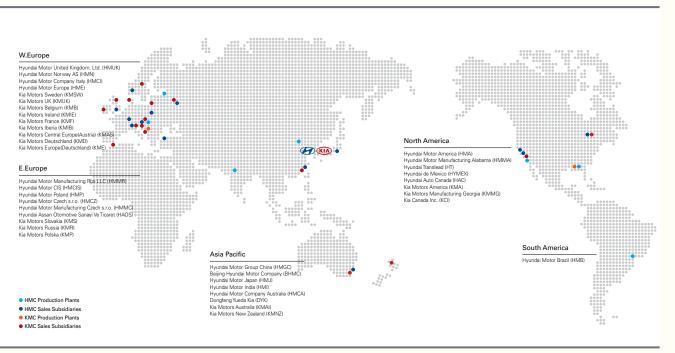
KRW (Billion)

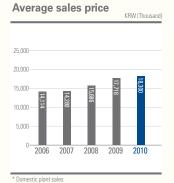
Stockholders' equity KRW (Billion)



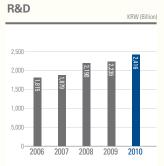
Global network

+7.9%









CEO MESSAGE

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Hyundai Motor Company, having led the history of Korea's automotive industry, has reached the rank of global corporation thanks to our customers' deep connection and love.

In 2010, Hyundai had a year of new challenges. Even in a difficult global economic environment, we recorded remarkable growth to 3.61 million vehicles sold in the global market; we took our place as a global corporation worthy of the name, 65th among the top 100 world brands with a brand value of \$5 billion. We have grown steadily even in emerging markets. In China, which has become the world's top automotive market, we recorded record sales, and in Russia a new factory has been completed, establishing a robust global production and sales structure. In America, the birthplace of the automotive industry, we broke 500,000 vehicles sold for the first time, and racked up plaudits from leading media and testing agencies. JD Power placed us first among Asian brands in customer service satisfaction and 1st in Vehicle Dependability Survey (VDS) for the third consecutive year. Hyundai Motor Group created an integrated industrial structure - spanning from steel to vehicle - with the startup of two new blast furnaces at our integrated steelworks, further increasing our synergy as a resource-cycle group. The world market is changing very quickly. Corporations that do not adapt to this change will swiftly go from being the victors of yesterday to the failures of today. Innovative change and endless challenge are the only strategy for corporate survival.

In 2011, Hyundai Motor Company is launching a campaign to ensure the energy for growth with a new slogan: New Thinking. New Possibilities. - New ideas create new values. We will respond to the fast-changing international management environment by constructing a system for organic cooperation between production factory and sales headquarters in each country worldwide. To this end, we will construct an advanced management system and spread a creative global organizational culture that prioritizes customers and talent in all departments. Additionally, while further strengthening quality management, we will ensure competitive superiority and fundamental technologies with environmental management, continuously expanding R&D and investment in eco-friendly vehicles. Hyundai Motor Company will create new value with new ideas and always stay ahead of the competition in order to win the future, and will work to provide this new value to yet more customers.

To Cr

NEW WAY IS...

We work ceaselessly for customer satisfaction, and will open new roads with new initiatives. Hyundai Motor Company will stand at the forefront of the global automotive industry.

Today, to repay the faith and trust of the customers who have made it into a global carmaker worthy of the name, Hyundai Motor Company will take another great step into the future.

M.K. Churs

Mong-Koo, Chung Chairman and CEO April, 2011



By successfully achieving the above management goals and key tasks, Hyundai Motor Company will maximize value for stakeholders, pursue a customer-first policy through quality management, and contribute to the nation's economic and social development by growing together with our partners.

Dear shareholders,

Last year, the world economy and the auto industry underwent many changes. The world economy which showed signs of recovery after the global financial crisis is yet again facing increasing uncertainties due to difficulties arising from financial crisis in Greece and other parts of Europe. The global auto market is overcoming the extreme recession from two years ago but continues to be sluggish as demand in advanced markets, such as the U.S. and Europe, still falls far short of the level prior to the crisis. Amidst this situation, in 2010, Hyundai Motor Company posted its biggest production and sales gains in its history, drawing attention from major media around the world.

In 2010, Hyundai Motor Company sold 3.6 million units in total, above 15 percent increase year-on-year. Overall, 1.7 million units were produced in domestic plants, among which 658,000 units were sold in Korea and 1.0 million were exported. Meanwhile, sales from overseas plants recorded 1.8 million units.

In particular, China and India, emerging as new volume zones for the auto market, exceeded 700,000 and 600,000 units in sales respectively, owing to the launch of strategic models and new cars. In addition, the new Sonata and Tucson (badged as Tucson ix or ix35 in some regions), launched early last year received great review from the U.S. and exceeded

500,000 units in annual sales, an epoch-making record ever since advancing into the U.S. market.

As a result, the share of overseas production exceeded that of domestic production in total sales. It was a meaningful year in that global management, the focal strategy of the company, bore fruit.

Hyundai Motor Company owes it all to the endless support from its customers and shareholders. This allowed the company to execute unprecedented performance while competitors suffered from various problems in 2010.

We believe that the business environment surrounding Hyundai Motor Company will continue to be unfavorable in 2011. Even though global auto demand will grow continuously leading by emerging markets, the won to dollar exchange rate is expected to fall in the near future and competitors who underwent difficulties will gradually recover their competitiveness. Under these uncertainties, Hyundai Motor Company will reinforce its focus on emerging markets and compact cars, the strengths of the company.

Hyundai Motor Company is committed to overcoming such a challenging business environment and aims to sell 3.9 million units globally in 2011,

an eight percent increase over 2010 sales, and further fortify its position as a global leading company. In order to achieve the goal, we will focus on the following three areas: First, we will strive to strengthen our core competence achieving sales of 3.9 million units. By improving core competence including productivity,

 First, we will strive to strengthen our core competence achieving sales of
 our partners.

 3.9 million units. By improving core competence including productivity,
 profitability, employee competence and corporate culture, and increasing

 production flexibility to effectively respond to changes in local markets,
 Thanks to your encouragement and the endless efforts of all Hyundai

 we will enhance efficiency in our sales structure.
 amidst the difficult conditions surrounding the global auto industry.

Second, we are committed to securing key capabilities for future growth into the next ten years and beyond. For this, we will further fortify quality management, our key strategy, to meet customers' trust and expectation, and develop technologies in the field of eco-friendly cars to further secure proprietary technology. We look forward to your consistent support and wish you and your family health and happiness. Thank you. Sincerely

Third, we will fulfill our social responsibility and pursue mutual benefit with our parts suppliers. We will exert ourselves to care for marginalized neighbors around us and support them in their endeavor to stand on their own feet. In addition, we will foster parts suppliers that can contribute to quality competitiveness and establish the foundation for a mutual benefit.

Sugestik Hang

Steve S. Yang President & CEO April, 2011

MANAGEMENT CONCEPT

New management concept, the foundation for hope and development

In 2011, Hyundai Motor Group established a new management concept reflecting its futureoriented values consistent with the image of today's global firm, based on the philosophy and spirit handed down from the company's founders and top management. Hyundai Motor, the group's flagship company, will lead the way toward tomorrow with humanity, eco-friendliness and technology, all in harmony with this new vision and concept.

Hyundai Motor Company: for humanity's dreams and happiness

The management philosophy is the spirit on which all of the management activity depends, and the reason for Hyundai's existence. Hyundai Motor is spreading its management philosophy of "making society's dreams a reality by creating a new future through creative thought and ceaseless striving" in order to become a great company that is respected worldwide and contributes to society.

The DNA for continuous legendary success: five core values

The core values are the DNA of systematic success within Hyundai Motor Company. These core values - customer first, challenging performance, cooperation and communication, respect for human talent and global orientation - will drive us to achieve beyond our visions by constructing an advanced culture suited to the image of a global corporation.



Customer First

By providing top quality and service, we will make the customer's CUSTOMER wishes a reality, with the customer at the center of all value.



Challenging performance

We will achieve new possibilities with creative thought and can-COLLABORATION do passion.



Cooperation and communication

Through cooperation and communication with other departments and contractors, we will create synergies and develop shared consciousness.



Respect for Talent

Recognizing that the future of Hyundai Motor Company depends PEOPLE on each member, we will devote our heart and soul to creating a corporate culture that respects human talent.



Global Orientation

Respecting the diversity of world cultures and environments, as a leading global firm we will aim for top global value in every field, so that we will be loved and respected.

New vision for the future: "Lifetime partner in automobiles and beyond"

Hyundai Motor Group has established a new vision, "Together for a better future" in order to fulfill its role and responsibility as a trusted global firm. Hyundai Motor Company has established a vision of being a "Lifetime partner in automobiles and beyond" to achieve this group vision. To become a trusted lifetime partner of our customers, we will bring a new perspective to automobiles through innovative mobility solutions based on human-centric, eco-friendly technologies and services. The car is becoming ever more significant as a life space occupying a central role in peoples' lives, no longer just a means of motion from place to place. As such, we seek to become a lifelong lifestyle companion in happiness for all our customers. At every moment, Hyundai Motor Company is, and will be working its best to establish an optimized global operating system and finding out more opportunities to provide the best experience for its customers.

AUT

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HYUNDAI MOTOR GROUP

| PARTS | |
|---------------|--|
| нушпені MOBIS | нушпоя! WIA |
| HYUNDRI DYMOS | HYUNDAI POWERTECH |
| KEFICO | HYUNDRI PAR TECS |
| нуылаяі МЕТІЛ | HYUNDRI WISCO |
| нуылон МSEAT | нушпояі / Н С |
| нушпоні ДІД | |
| | нушпоні МОВІЯ нушпоні ДУМОЯ КЕГІСО нушпоні МЕТІ А нушпоні МЯЕАТ |

| reel | LOGISTICS | CONSTRUCTION |
|------------------------|-----------------------|-------------------------|
| | HYUNDAI GLOVIS | нупры ЭШСО |
| | | |
| UNDAI BNG STEEL | HEAVY INDUSTRY | |
| | нушпон Котет | |
| | | |
| ΠΑΠCE | Advertising | IT / SOFTWARE |
| Hyundai Capital | INNOCEAN WORLDWIDE | hyundri AutoEver |
| Hyundai Card | | M&SOFT |
| Hyundai Commercial | HOTEL / RESORT | |
| | Haevichi . | нушпані Саглес |

Haevichi hotel & resort Jeju

NEW THINKING. NEW POSSIBILITIES.

The new ideas of Hyundai Motor Company seek to share our premium value with yet more people. We will create new possibilities to benefit the world and its people by endlessly developing such ideas.

To our company itself We're on our way to the top of the global automobile market, making high quality cars and offering better solutions. But as our new slogan indicates, we will become a responsible member of global society to make new possibilities for people and the planet.

To the automobile industry We are not just making high quality cars anymore, we're working to find the very solutions that our customers crave for. We will be the company that focuses on and communicates with our customers to become a brand like no other.



To our customers

Hyundai's new thinking seeks to uplift our customers' quality of life in continuous pursuit of better quality and services through new mobility experiences.

NEW

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\rightarrow progress is...

Hyundai Motor Company passionately takes on new challenges to be the world's best. The company will grow into an unrivaled brand by delivering nothing but the very best customer satisfaction and technological prowess.

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REPORT

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MANAGEMENT PERFORMANCE

We will be a close companion to all the people of the world

Not satisfied by today's performance, we think that the true repayment for our customers' love is the continuous pursuit of tomorrow's goals. This is the beginning of Hyundai Motor Company's endless race as a leading global firm creating continuous value.

Establishing a global management system through expanded overseas production

Hyundai Motor Company, as it expands on the world stage, completed its sixth overseas full-cycle production facility in St. Petersburg, Russia, in 2010. The Russian plant is capable of producing 150,000 cars per year, and will be a stepping-stone for Hyundai's expansion in the European market. In China, a third plant with an annual capacity of 400,000 units is under construction, joining two plants that can make 600,000 cars per year. A Brazil factory, which will be completed in 2012, will solidify Hyundai's position in the largest Latin American market.

Achieving maximum results even during the global economic crisis

In 2010, Hyundai Motor Company achieved a significant accomplishment, increasing global sales by 16.3 percent over 2009, selling 3.61 million vehicles in the midst of ongoing global economic tumult. In America, the Sonata and Tucson (ix35) helped push annual sales to more than 500,000 units for the first time. In China and India the release of specialized models for the local markets led to sales of 700,000 and 600,000 units, respectively. In 2011, Hyundai Motor Company has set the goal of increasing internal competitiveness and reaching 3.9 million sales. We will make this an even more successful year by maximizing brand value in developed markets and expanding sales capacity in emerging markets.

Six years of continuous inclusion in "Best 100 Global Brands"

024

Hyundai Motor Company was included in "100 Best Global Brands" of 2010 published by the brand consultancy Interbrand for the sixth straight year. After joining the 100 best global brands in 2005 at position 84, Hyundai has steadily increased its position, to 65th overall in 2010, with a brand value of \$5 billion, showing 9.3 percent growth over 2009. This is an impressive result when compared to a 2.8 percent average in the business sector. It was possible by Hyundai's diverse portfolio and remarkable success in China, U.S. and emerging markets. Hyundai will continue to push itself to provide even better service and to improve quality in order to imprint the idea that Hyundai equals to a global premium brand in our customers' minds.

| Rank | | Brand | Brand value | 2010 | 2009 ov | erall rank |
|-------|------------------|---------------|--------------|--------------|---------|------------|
| ndlik | | Didilu | (billion \$) | overall rank | | Automotive |
| 1 | Ð | Toyota | 26.2 | 11 | 8 | 1 |
| 2 | ٩ | Mercedes Benz | 25.2 | 12 | 12 | 2 |
| 3 | ٢ | BMW | 22.3 | 15 | 15 | 3 |
| 4 | | Honda | 18.5 | 20 | 18 | 4 |
| 5 | Tond | Ford | 7.2 | 50 | 49 | 5 |
| 6 | | Volkswagen | 6.9 | 53 | 55 | 6 |
| 7 | | Audi | 5.5 | 63 | 65 | 7 |
| 8 | НУПОВІ | HYUNDAI | 5.0 | 65 | 69 | 8 |
| 9 | \$ | Porsche | 4.4 | 72 | 74 | 9 |
| 10 | <mark>-32</mark> | Ferrari | 3.6 | 91 | 88 | 10 |
| | | | | | | |



GLOBAL SALES GROWTH

| 2006 | 2,663,00 |
|-------------------|----------|
| 2007 | 2,750,00 |
| 2008 | 2,780,00 |
| 2009 | 3,106,00 |
| 2010 | 3,614,00 |
| * Units: vehicles | |

12 1 Panorama of factory in St. Petersburg, Russia 2 Tau engine awarded "Top 10 engine" for third straight year

| 2 | ATISFALTION SU | JRVEY |
|----|--------------------|----------|
| 1. | Hyundai | 2.3 |
| 2 | Honda | 2.4 |
| З. | Audi | 2.6 |
| 4. | Mazda | 2.6 |
| | Toyota | 2.6 |
| 6. | Mitsubishi | 2.6 |
| 7. | Suzuki | 2.7 |
| 8. | BMW | 2.7 |
| | * A lower score is | s better |
| | | |

AUTOBILD 2010 CUSTOMER

The Santa Fe was selected as the 2011 Top Safety Pick by the U.S. Insurance Institute for Highway Safety (IIHS). The IIHS, which is a trusted authority in safety evaluation, granted a "Good" ranking, the top rating, to the Santa Fe in all safety tests for frontal, side and rear collisions and roof safety. In addition, the Tucson (badged as ix35 in some markets) obtained the top score of five stars in the new-car safety evaluation of Euro NCAP.

Because our leading level of safety has been recognized by international authorities, we expect that the trust placed in Hyundai cars, not only by the U.S. and European markets but around the world, will only increase.



3 4 Top place in Germany's Autobild 2010 customer satisfaction survey 3 Top ranking in Euro NCAP new-car safety evaluation



Tau engine awarded "Top 10 engine" again. And again

For the third straight year, U.S. auto publication Ward's Auto World picked Hyundai's Tau engine as one of the industry's 10 Best Engines. The current Tau is a direct-injection engine with a 5,000 cc capacity, greater than the previous 4,600 cc engine, and boasts world-class performance with a maximum torque of 429 HP (435 ps) and maximum torque of 376 lb-ft (52.0 kg·m). Ward's Auto reconfirmed Hyundai's core engine technology and quality in stating the reasons for selection: "With the flawless design, expanded capacity, direct-injection system and remarkable performance, it proved that Korean cars have grown to a respectable position among the world's luxury brands." Going forward, Hyundai will continue to strive in high-efficiency R&D and will concentrate on technical ability, in order to become an ecofriendly global leader.

Rise to the top in quality and customer satisfaction in Germany and America

Influential German auto magazine Autobild gave its highest quality award to Hyundai Motor Company in 2010, beating out 19 global automakers. The award was based on a number of criteria, including a durability test, an owner questionnaire and a dealer-blind test. Hyundai's guality was demonstrated in all areas, and we received especially high scores in the 100,000-kilometer driving durability test and the service and maintenance fields.

Also in 2010 the Accent was selected for first place among small cars in the Initial Quality Study (IQS) published by the U.S. market research firm J.D. Power. Among medium-sized cars, the Elantra (badged as Avante in some markets) won third place for "Best in Class." The Sonata and Genesis were each fourth in their class, and the Tucson rose to fifth. Most Hyundai was evaluated by J.D. Power scored in the Top Five.

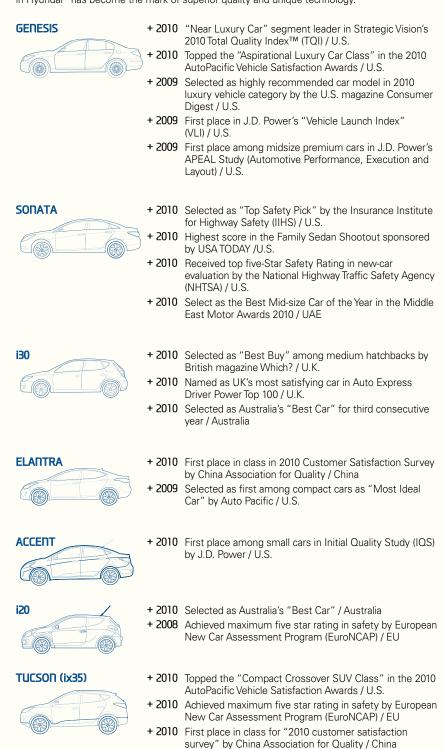
Santa Fe and Tucson (ix35) show top safety in U.S. and Europe



AWARDS

"Made in Hyundai" is shining across the world

Because we insist on the best, our value is being recognized by global thought leaders. "Made in Hyundai" has become the mark of superior quality and unique technology.







QUALITY/SERVICE MANAGEMENT

Having the best quality and service means being the most competitive A bright tomorrow can only be reached by the greatest effort today. To demand the best in quality and customer service is the greatest task that Hyundai faces.

Quality management, and the effort to keep our first promise to the customer Hyundai's philosophy is that our most important promise to the customer is top quality. To keep this promise, Hyundai works to become a most-wanted brand through expansion of its top quality image.

Service management, perfection with detailed interest and concern

Our "before-service" program, offered worldwide, goes looking for the customer before the customer comes looking for us. In addition, Hyundai operates HGSI, an improved customer satisfaction index, that is the basis for evaluating and improving the overall level of service to achieve greater customer satisfaction. In order to provide the same premium service worldwide, regardless of dealer, Hyundai provides an elite dealer certification for superior dealers and a Hyundai Training Program to provide an additional of service.

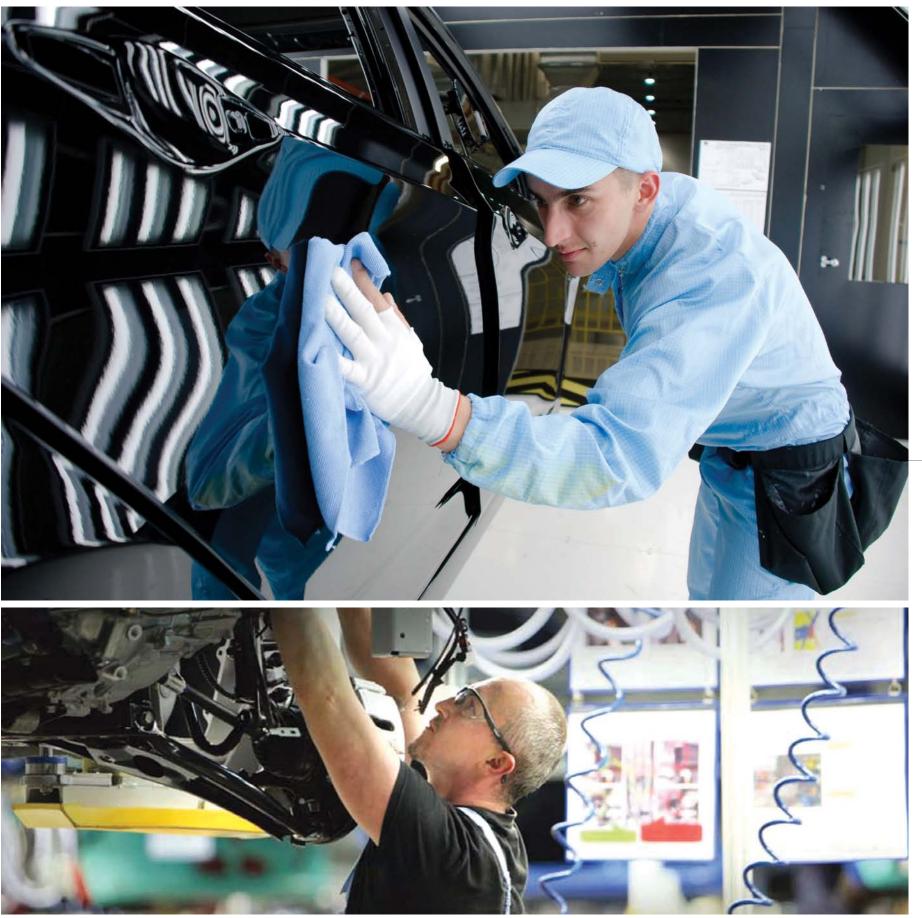








1 Before-service Germany road show 2 Before-service Poland owner care campaign 3 Before-service Serbia owner care campaign 4 Before-service Switzerland product management service training



HISTORY

We are advancing step by step with ambition and passion

Hyundai will connect the history and the future of automobiles worldwide. Hyundai will never halt its stride. Until the day when every customer is satisfied, our ambition and passion will continue.

2004 2008 2008 2008 Elantra Verna EF Sonata EF Sonata II Sonata Flantra Сопре Veracruz Accent i30cw 130

1967~1997

- + 1967 Hyundai Motor Company is incorporated
- + 1968 Cortina begins mass production
- + 1976 The Hyundai Pony, the first Korean-style car, enters the market
- + 1983 Canadian subsidiary (HMC) is incorporated
- + 1984 Excel enters the market
- + 1985 U.S. subsidiary (HMA) is incorporated
- + 1986 The large luxury car Grandeur enters the market; first export of Excel to America
- + 1987 Excel has best U.S. sales among small imports for three years running
- + 1988 Mid-sized luxury sedan Sonata enters the market
- + 1989 Excel breaks one million vehicles exported
- + 1990 Elantra and Scoop enter the market
- + 1991 Electric car developed: Galloper enters the market
- First all-Korean-developed Alpha engine released
- + 1992 HCD-I, first Korean concept car, is developed
- + 1993 Sonata II enters the market; concept car HCD-II developed + 1994 Exceed one million units sold per year; Accent enters the market
- Development of solar-powered / hydrogen-fuel-cell vehicles + 1995 Avante enters the market; concept car HCD-III developed
- + 1996 Total 10 million sales exceeded across all models
- Constructions completed on Namyang integrated technology research center
- Dynasty and Tiburon enter the market
- + 1997 Turkey factory completed; independent development of Epsilon engine

1998~2003

- + 1998 Acquisition of Kia Motors; completion of India factory Grandeur XG and EF Sonata enter the market; solar-powered + automobile #2 developed
- Independent development of world-class high-performance
- lightweight V6 Delta engine + 1999 First Korean development of automotive fuel cell batteries
- The ultra-large sedan Equus, Verna, and Trajet XG enter the market
- + 2000 First Korean development of passenger diesel engine, large commercial engine First Korean development of fuel cell vehicle
- Santa Fe and Avante XD enter the market
- Incorporated first Korean automotive group
- Official sponsor of Euro 2000 soccer tournament
- + 2001 Sports coupe Tuscani, Terracan, Lavita enter the market
- Santa Fe selected as No.1 in U.S. customer satisfaction survey HMA receives JD Power's presidential award
- Public release of fuel-cell-powered Santa Fe
- Public release of HCD-VI concept car + 2002 Chinese-produced version of Elantra released Sonata selected by J.D. Power as first in performance, driving
- and design research Completion of California design & technical center
- + 2003 Exports exceed 1 million units; 10 billion dollars Completion of European research center
- First in Korean Industry Customer Satisfaction for 10 years running, for first time

2003~2006

- + 2003 First official proclamation of "global environmental management" in automotive sector
- Avante exceeds two million produced; Sonata exceeds 2.5 million
- North American design center completed; ground broken on drive-testing center

Sports

- Developed world's first ultra-high-pressure hydrogen storage system for fuel-cell vehicles
- + 2004 New record for Korean exports of 10 million units exported Joint venture factory established in China for commercial
- vehicles Second-generation Tucson fuel-cell vehicle developed
- President Chung Mong Koo selected as Best CEO of 2004 by
- Business Week
- + 2005 Click selected as "India's Best Car" for 2005 +
- U.S. drive-testing facility, U.S. technology research center, Alabama factory completed
- New Grandeur, HED-1 public release at Geneva motor show
- Selected as official FIFA partner for 2007 2014
- Exceeded 1 million units exported to Africa and the Middle East
- President Chung Mong Koo selected as Best CEO in the
- automotive sector by Automotive
- Enter 100 Best Global Brands
- Completion of environmentally-friendly Vehicle Recycling Center
- + 2006 Hyundai Motor Group in 2006 marked 100 trillion won in sales
- Hyundai Motor Group selected as the top Chinese automotive brand
- Construction started on second Beijing Hyundai plant

2006~2008

2008

i20

2008

Azera

+ 2006 First in general brand category of JD Power's IQS index

Getz

- Hyundai Motor Group reaches sixth worldwide in total production
- Exceeded one million units in total exports to Latin America
- Independent development of S-Engine, a world-class V6 diesel Concept cars Helion, Arnejs, Genus, Talus released to public
- Selected for 100 Best Brands for second straight year
- + 2007 Verna awarded "Best Car of the Year" by the Indian car magazine Overdrive
- Grandeur achieves first place for second straight year in JD Power's customer satisfaction survey

Genesis

- Exceeded 5 million units in total U.S. sales; Brazil CKD factory
- Third-generation fuel-cell concept car i-Blue released at
- - First Korean "Global CSR website" opened
- Awarded president's medal by Korean government for environmental management
- + 2008 Begin sales of Genesis, Genesis Coupe, i30cw
- Hyundai Beijing breaks one million total sales in record short
- First public release of the environmentally-friendly concept
 - Completion of second Beijing plant, able to produce 300,000

- + 2008 Achieved top place for eighth consecutive year in national customer satisfaction survey (NCSI)
- Development of next-generation environmentally-friendly diesel "R-Engine"
- + 2009 Main sponsor of U.S. Super Bow

Show

+

Genesis

Гонр

- Concept cars HED-4 (QarmaQ), HND-3 (Veloster) released
- completed
- Frankfurt Motor Show
- Indian subsidiary begins sales of i10, next-generation compact
- i30 Selected as Australia's "Best Car of the Year"

- car i-mode at the Geneva Motor Show
- units annually



2008~2009

- Tau engine selected as top 10 engines in U.S.
- Public release of "i20 3-door" and ix-onic concept car at Geneva Motor Show
- Genesis wins North American Car of the Year
- Chinese warranty service satisfaction survey selects Hyundai as best automotive company
- Exceeded one million units exported to Africa
- Selected by JD Power in 2009 new-car quality survey as first in general brand category, Avante first in mid-sized, Genesis first in new models
- "ix-Metro" and "ix35" publicly released at Frankfurt Motor
- Reached 69th in global brand value as published by Business
- Czech factory completed, able to produce 300,000 units per
- First public release of next-generation high-performance Zeta GDi engine using solely Hyundai technology
- Tau engine selected by Ward's Auto among "10 best
- engines" for second straight year, receives president's award for "200 Korean Technology Awards"

2010~

- + 2010 Public release of i-flow hybrid concept car at Geneva Motor
- JD Power selects Hyundai as first among Asian brands in customer service satisfaction, top in durability for third straight year
- World premiere of Sonata hybrid at New York Motor Show Genesis and Tucson selected as "safest car" by U.S. IIHS,
- and top in U.S. customer satisfaction
- Sonata exceeds five million total sales
- 2010 Official sponsor of South African World Cup President Chung Mong Koo selected as top CEO in Asian
- automotive business
- First public release of the BlueOn eco-friendly electric car
- Completion of Bussian factory
- First public release of ix20 small minivan at Paris Motor Show
- Debut of Nu-Tau GDI engines, RWD eight-speed automatic
- transmission, developed solely by Hyundai
- Official automotive sponsor of the G20 summit
- Development of "Blue City" CNG hybrid bus, the first of its kind in Korea
- Tau engine selected as top 10 engines in U.S. for third straight year
- U.S. annual sales exceed 500,000 units for first time
- Development of hydrogen-fuel-cell Tucson vehicle



HYUNDAI CONCEPT CARS

Concept cars are the automobile's ambition and passion for tomorrow

Concept cars hold our dreams and hopes for the future. Hyundai's concept cars continue to surprise and satisfy while pointing the way to the cars of the future.

HED Series:

A futuristic concept car that embodies the needs of European customers

The HED series developed by Hyundai's European design center, which began with the HED-I small MPV (Multi-Purpose Vehicle) concept car at the Geneva Motor Show, has continued with the 2006 Genus (HED-II) and Arnejs (HED-III), the 2007 eco-friendly QarmaQ (HED-IV) using new materials; the 2008 i-Mode (HED-V) eco-friendly concept car, and the 2009 ix-onic (HED-VI) mass-production concept car. Hyundai has once again proven its advanced technical ability with the i-flow (HED-VII), which debuted at the 2010 Geneva Motor Show.

HCD Series:

Harmonizing the quality and feeling desired by North American customers

The Helion, which debuted at the L.A. Auto Show, received rave reviews for its quality and design as a small crossover concept car combining futuristic coupe styling with the multifunctionality of an SUV. The Genesis coupe also entered the North American psyche with its uniquely sensual design, harmonizing the HCD-VIII and HCD-IX. The U.S. design center got a big response with the debut of the Nuvis (HCD-XI) concept car, which implements Hyundai's eco-friendly "blue-drive" development strategy, at the 2009 New York Motor Show; in 2011 at Detroit, the small CUV concept car Curb (HCD-XII) turned heads at its debut.

HND Series: A preview of the dream car

The Namyang design center, the base camp for car development, has debuted concept cars including the Veloster, Accent SR, and Portico. In 2009 it triggered a great response from the automobile industry with concept cars that combined design and utility - the Blue-Will, a follow-up on Hyundai's first plug-in hybrid, and the ix-Metro, a hybrid CUV. The Blue² (HND-XI) which debuted at the 2011 Seoul Motor Show, is a fuel-cell vehicle with a sporty and luxury style that embodies the development of futuristic sedans and the solidification of Hyundai's fuel cell market. Hyundai will continue to accelerate the development of concept cars based on the "Blue Drive" strategy.









2010 i-flow (Namyang)

2009 ix-Metro (Namvano



2009 Blue-Will (Europe 2009 ix-onic (Europe)





2008 i-Mode (E



2007 Veloster (Namyang)

















2006 Genus (Europe)

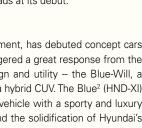


1 Blue² concept car interior 2 i-flow concept car door opening 3 Blue-Will concept car 4 Blue² concept car

123

Curb concent car exterior 1 Curb concept car interior 2 Curb concept car driver's side display 3

1 2



INNOVATIVE TECHNOLOGY

New and innovative technology presents a new standard for superior vehicles

Just as the future requires stepping beyond yesterday's bounds, now Hyundai is being reborn with technology that eliminates the old barriers around the automobile. Hyundai stands at the very center of the cutting-edge technologies that are moving the global automotive market.

Power train: A strong heart and a sensitive transmission

From compacts to passenger and commercial vehicles, the power train center is the heart of every car. With independently made engines, transmissions and eco-friendly exhaust systems are developed by Hyundai, and are recognized as the strongest in their class.

Inimitable performance

The history of Hyundai's automotive engines began in 1991 with the Alpha engine, marking the birth of independent Korean automotive technology. In 2004, Hyundai's Zeta engine became the first exported from Korea to a developed country, displaying the technical ability of the Korean auto industry and raising Hyundai's brand recognition. In 2009, the R passenger diesel engine was developed, which was met Euro-5 regulations and classified as a low-emission engine for the Seoul metropolitan region. The Tau engine has received the "Ward's Top 10 Best Engines" award, known as the Academy Awards for engines, for three straight years from 2008 to 2010. In 2010, with the development of the Theta GDi engine, which improved fuel economy and had the highest motor performance in its class, Hyundai's engine technology again raised the bar.

Development of eco-friendly transmissions

Hyundai is doing its utmost to develop high-performance eco-friendly transmissions that implement diverse customer needs to lead the global transmission market. In particular, with the successful development of the six-speed 2WD automatic transmission in 2009 and the hybrid CVT (continuously variable transmission) for LPi use, we have achieved a level of cutting-edge technology that places us in a leading position on the international market. In addition, in 2011 we were the first automotive firm to debut an eight-speed RWD automatic transmission, thus boasting the world's top level of technical ability.

Eco-friendly emissions system

036

The power train center is accelerating the development of power trains for hybrid vehicles. It is also working on improved motor efficiency and low-friction technology, along with reducedweight methods to improve fuel efficiency and minimize air pollution due to automotive gas emissions. In addition, a highly-efficient emissions gas cleaning system is being developed that reduces harmful gases emitted from the low-pollution engine, which not only responds to increasing restrictions on emissions but also leads the way in the production of eco-friendly vehicles.





TAU 4.6 V8 ENGINE

Year of first large-scale mass production: 2008 Used in model: Genesis, Centennial Capacity (L): 3.3 / 3.8 / 4.6 / 5.0 Maximum power (ps) 262 / 290 Maximum rotation speed (kg·m) 32.2 / 36.5



heta II Engine ear of first large-scale mass production: 2009 Used in model: Sonata, Santa Fe Capacity (L): 2.0 / 2.4 Maximum power (ps) 165 / 178

Maximum rotation speed (kg·m) 20.2 / 23.3



R 2.2 CRDi engine

Year of first large-scale mass production: 2009 Used in model: Santa Fe , Tucson Capacity (L): 2.0 / 2.2 Maximum power (ps) 177 / 197 Maximum rotation speed (kg·m) 40.0 / 44.5





1 2

1 Dual-CVVT 2 RWD six-speed auto transmission

1 Genesis equipped with TAU 5.0 engine 1

RWD eight-speed auto transmission 2



PROGRESS TOWARD INTEGRITY CENTENNIAL

CREATING A NEW RULE

ELANTRA





VELOSTER

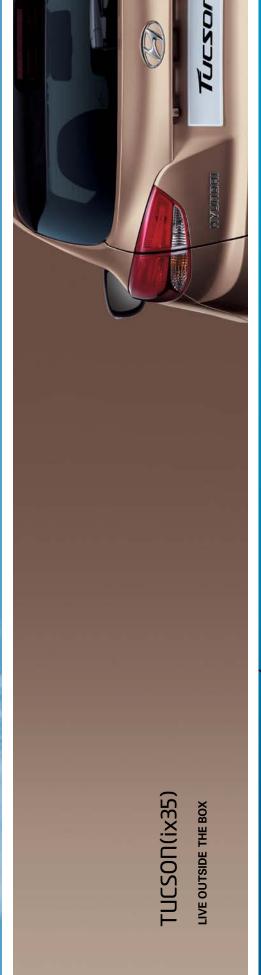
EXPECT THE UNEXPECTED

Hyundai design The Aesthetics of

Nature is the world's greatest designer

Hyundai's design philosophy is "fluidic sculpture," based on the inspiration obtained from nature itself. We seek to harmonize with nature by invoking nature's vital strength and dynamic of life in our design. The car is perfected, like a single work of artistic sculpture, by a design with smooth, rhythmic and natural flow from front to back. Gentle yet tough, the innovative design has a unique identity that immediately identifies it as a Hyundai vehicle. Hyundai seeks through design to provide the customer with artistic value in order to provide the satisfaction and

experience of beauty that goes beyond merely owning a car.





NEW POSSIBILITY FOR YOU

<u>i</u>40



A PASSION FOR PRECISION





SONATA

FROM BEAUTY FLOWS PERFORMANCE





Hyundai has developed novel ideas that transcend the boundaries of automotive We design through constant modeling research to perfect the design aesthetic of "fluidic sculpture," a car that is like a natural work of art. Unique ideas that were considered unrealistic have been realized through innovative automotive design techniques, including 3D rendering. The exterior design emphasizes a gentle yet vigorous image through harmonization of speedy motion with flexible rhythm; the smart interior design, which incorporates ergonomic engineering, embodies Hyundai's attention to detail in seeking to provide a cozy and comfortable space with refined, smooth, flowing design.



GLOBALIZATION IS ...

Hyundai respects the differences in living environment, history and culture around the world. Hyundai moves toward a kind of globalization that satisfies customer desire by providing quality and service that match the characteristics of customers in each region and for each model.

HLM

THE R



GLOBAL NETWORK AND MARKETING

The mark of global marketing that captures the world

It speaks from the heart. Hyundai's marketing does more that just sells cars; it creates an honest connection with customers and recognizes the needs in their lives.

A global sales network

044

Hyundai introduces a diverse product lineup with world-class competitiveness to customers in over 180 countries through 32 overseas production and sales subsidiaries, and more than 6,000 dealers. In addition, by constructing a foundation for local production in the center of each region, Hyundai actively targets the local market. Hyundai responds to the needs of each markets, by effectively operating production lines in the large and emerging markets such as India, China, Turkey, Czech Republic, and Russia. Hyundai is continuing to expand its global network further with a third plant in China, and the new plant in Brazil.

Brand recognition augmented with a passion for sports

Hyundai is strengthening its brand competitiveness by participating in diverse sports contests that bring the world's people together. Hyundai began to forge connections with UEFA (the European soccer league) and FIFA (the international soccer league) in 1999, and became an official sponsor of the 2006 Germany World Cup, Euro 2008 and the 2010 South Africa World Cup. Going forward, Hyundai will continue its soccer promotions with road shows and street parades at the 2011 Women's World Cup in Germany, Euro 2012, and the 2014 Brazil World Cup.

We will also work as sponsors of sporting events that gain global attention, including golf and cricket. In golf, the 2011 "Hyundai China Ladies' Open," launching the Korean Ladies' Professional Golf Association tour in China, and the U.S. Professional Golf Association's season-opening "Hyundai Tournament of Champions" has helped spread Hyundai's brand recognition.

In addition, Hyundai has begun to sponsor the Cricket World Cup, one of the world's largest sports contests. In terms of popularity, the Cricket World Cup ranks fourth in the world, behind soccer's World Cup, the Olympics and the Rugby World Cup.

Sponsoring the Cricket World Cup will raise our recognition and image in countries such as India, Australia, England and South Africa where the sport is popular. In addition, by sponsoring world-class sports stars such as Korean world champion figure skater Kim Yu-Na, we will work to increase the brand value.









Detroit Motor Show new car debut South Africa World Cup trial event



Sonata Test Drive Milan Hyundai Fan Park billboard









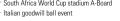




Paris Motor Show ix20 new car launch Seoul Plaza World Cup support event

South Africa World Cup stadium A-Board talian goodwill ball event



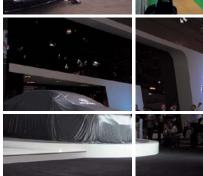




Cricket World Cup Fan Park Serbia Hyundai Fan Park display booth Geneva Motor Show showroon









World Cup Korea National Team bus World Cup 32 countries' bus ix35 Brazil Test Drive



Innovative marketing for a closer approach

When choosing a car, you must see it with your own eyes and touch it. To give more customers a chance to directly experience a Hyundai car, we are holding road shows around the world. A road show -- which provides unique sites and events based on local characteristics, customer inclination, and local culture - is an opportunity to introduce a new car and brand image in a powerful yet friendly fashion. In addition, by giving key reporters and bloggers the opportunity to try out and evaluate a new car in terms of technology, performance and its other characteristics, we can quickly transmit accurate information to customers and prove the quality of the new model.

Motor shows, victory with a different kind of potential

One of the methods of increasing brand value is to assure the customer of tomorrow's possibilities. Hyundai presents an image of the car of the future by showing its concept cars at the world's leading motor shows, including the North American International Auto Show, the Geneva Motor Show, the Frankfurt Motor Show, the Paris Motor Show and China's Beijing/Shanghai Motor Shows. At the 2011 North American International Auto Show, one of the four great world motor shows, we both presented our new slogan "New Thinking. New Possibilities,", and demonstrated Hyundai's infinite possibilities by debuting the small SUVstyle concept car Curb (HCD-XII) and the small crossover vehicle (CUV) Veloster.

045



Goodwill ball event at 2010 South Africa World Cun

Panorama of Frankfurt motor show



Sponsorship of figure skater (Kim Yu-Na)



ICC Cricket World Cup sponsorship

GLOBAL R&D NETWORK

Hyundai Motor Company is creating your dream

Hyundai technical research centers, design centers and testing facilities never rest in their continuous quest to create the style and quality that customers dream of, creating more than a mere automobile.

Technical Research Centers, the base camp for global leadership

+ Technical research center in Namyang, Korea

Hyundai's technical research center in Hwaseong City, Gyeonggi Province, is a world-class integrated research center with a planning building, design building, power train building, wind tunnel facility, collision testing facility and integrated proving ground. Over 10,000 researchers are working constantly to develop vehicles with world-class performance, guality and environmental friendliness.

+ Mabuk environmental technology center, Korea

The Mabuk environmental technology center in Yongin City, Gyeonggi Province, is advancing in the research of technologies that can lead the eco-friendly automobile industry, such as the development of next-generation environmentally friendly vehicles, including hydrogen fuel-cell cars. Mabuk also works on automotive recycling technologies and eco-friendly clean production.

+ Korea central research institute

The Korea central research institute in Uiwang City, Gyeonggi Province, is working on fundamental research on cutting-edge materials, new technologies and research in the fields of environment and energy, intelligent safety and human engineering, for the purpose of developing new frontiers for growth in the future.

+ U.S. technical center 046

With headquarters in Ann Arbor, Mich., a technical center and a proving ground in California, the U.S. technology center is a cutting-edge institute that oversees automotive research and development suited to American driving expectations.

+ Europe technical center

Near Frankfurt, Germany, designed as a high-tech multifunctional building with an area of 33,058 square meters, the Europe technical center includes engineering centers for the development of high-quality automobiles as well as the development of engines suited to European environmental regulations.

+ Japan technical center

Located in Chiba, the Japan technical center develops cutting-edge electronic and hybrid technologies.

+ India technical center

Located in Hyderabad, India's IT city, the India technical center is actively supporting the design and documentation of automobiles as well as the development of products suited to India.

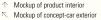
123 1 Namyang design center 2 Mabuk environmental technology center

3 Namyang proving ground













Technology center collision test Color design room

















Interior rendering California proving ground











High-temperature testing Flectronic system test US design center design room





4 5 6





+ Namyang Design Center With a video evaluation area, interior evaluation area, CAVE system, supercomputers and other cutting-edge design facilities, at this center over 400 top designers are creating global trends through styling of vehicle interior and exterior, digital design using computers, and new color development.

The design center, creator of global trends

+ U.S. Design Center

Located in Irvine, Calif., the U.S. design center is a sprawling facility where top designers gather to swiftly analyze and create design appealing to customers around the world.

+ Europe Design Center

Connected to the Europe technical center in Frankfurt, Germany, this center plays a central role in the development of designs suited to the needs and lifestyles of European customers, as well as the development of high-quality vehicles.

The proving ground: strict testing with advanced equipment

+ Proving ground in Ulsan and Namyang, Korea

The integrated drive-testing facility in Ulsan, the first in Korea, has 19 routes and high speed circuits over an area of 660,000 square meters. The Namyang integrated drive facility, with 34 routes including Belgian-type and low-friction roads, is spread over a 1.7 million squaremeter site. It features a high-speed track 4.5 kilometers long, with other test roads totaling more than 70 kilometers.

+ Proving ground in California, USA

The California proving ground is 10 times the size of the Namyang facility, sprawling over 17.5 million square meters with more than 250 kilometers of track, costing \$60 million. The largest high-speed circuit has an elliptical three-lane track 10.4 kilometers long, and can be driven at speeds of up to 250 km/h.

047

4 Europe technical center 5 U.S. technical center 6 California proving ground

GLOBAL PRODUCTION SYSTEM

Global production network, marked by precious sweat and struggle

In order to produce cars suited to the lifestyle and preferences of each customer, we have established a production system that stretches beyond national borders. At each factory worldwide, Hyundai cars can be found that are specialized for local needs.

Korea factories, the world's largest, best environment

+ Ulsan Factory, the largest single factory in the world

Ulsan is Hyundai's main factory, made up of five independent factory facilities on a 5 million square-meter site, where over 34,000 employees produce an average of 5,400 vehicles per day. In addition, it has a dedicated pier where three 50,000-ton ships can dock at once, and has been called a "factory in a forest," with 58,000 planted trees and cutting-edge environmental protection facilities.

+ Asan Factory, where automotive quality is in the air

Asan is a fully self-sufficient factory that produces 300,000 large passenger cars annually for strategic export. With a bright and refreshing factory environment centered on people and their environment, this factory proves that the quality of the work environment translates to the quality of the vehicle.

+ Jeonju Factory, world's largest production center for commercial vehicles

The Jeonju factory, with an annual production capacity of 125,000 vehicles, is a specialized factory for commercial vehicles, making trucks larger than 2.5 tons and medium-to-large buses for 25 passengers or more.

Fantastic factories in each region of the world

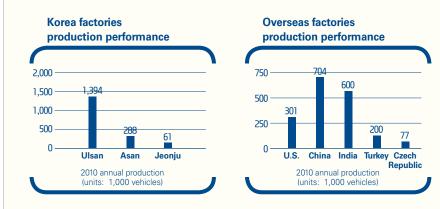
+ The U.S. factory, pride of Alabama

048

In its first year in 2005, the Alabama factory reached 10th place among 37 North American factories for quality. Since 2009, it has been continuously selected as the North American automotive factory with the greatest productivity, and in 2010 it achieved an annual production record of 300.000 units.

+ The China factories, keeping pace with the world's biggest market

The China factories have a total annual production capacity of 600,000, with the establishment of a second factory capable of producing 300,000 units per year. To keep pace with the rapidly expanding Chinese market, a third factory is under construction and will be finished by 2012, bringing total China capacity to 1 million cars per year.





- exports.

+ The India factories, the world's best base camp for the production and sale of small cars

The India factories are integrated facilities that can independently handle functions ranging from R&D to testing, manufacturing and sales. A second factory was built in 2008, raising annual capacity to 600,000 cars per year, and India has become the production base for the i10, the first model exclusively made for overseas markets. The i10 is exported to 120 countries. In 2010, 600, 480 vehicles were made in India and 603, 819 were sold

+ The Turkey factory, preparation for targeting the European market

The Turkey factory, expanded in March 2007 from an annual production of 60,000 units to 100,000, is in a strategic location connected to Europe, Africa and the Middle East; by localized manufacture of the Accent and i20, this plant contributes greatly to expansion of

+ The Czech factory, a beachhead for expanding European market share

The Czech plant, located in central Europe, exceeded 300,000 total units produced in November 2010, only two years after production began in November 2008. In addition, Hyundai was the first automotive manufacturer to be awarded the "Start Plus" guality award by the Czech Quality Award Association, further solidifying the plant as a beachhead for expansion of European market share.

+ The Russia factory, stepping-stone to European market expansion

The Russia factory, which began mass production in 2011, has an annual capacity of 150,000 cars. This factory is staffed by skilled employees trained in Korea and the Czech Republic, and focuses on strengthening designs to meet Russian local needs. In particular, we customized the Solaris (Accent) for Russian market with stronger flexibility and dynamism, in view of the Russian driving culture, climate and roads. The Solaris has been selected as the Best Small Car by Klaxon, one of Russia's top three automotive magazines.

+ The Brazil factory, gateway to the Latin American market

The Brazil factory will serve as a gateway for the Latin American market by establishing a production base in the region's largest market. After the groundbreaking ceremony in February 2011, the plant is planned to begin producing small passenger cars with a style suited to the Brazilian market in 2012, greatly expanding Hyundai's market share.

DEW RELATIONSHIP IS...

By thinking more of "we" than "me," and "tomorrow" than "today," the world becomes a great deal more beautiful. Hyundai will, together, create the hope of a tomorrow that will be brighter than yesterday.



ENVIRONMENTAL MANAGEMENT

Hyundai creates a green future for planet Earth

Life is good with a car, but it is meaningless without a healthy planet. Hyundai will continue to devote unreserved investment and research to development vehicles our planet needs.

Environmental management based on Blue Drive

Hyundai, beginning with the FGV-I in 1995, continued green growth with the proclamation of global environmental management in 2003 and the establishment of the environmental technology center in 2005. We have been striving constantly to reduce the environmental impact of our automobiles. These efforts led us to development eco-friendly cars, which make the Blue Drive strategy, launched in 2009, more visible. Blue Drive has the objective of producing value in harmony with society and the global environment, combined with the basic automotive value of mobility based on the Hyundai management concept of contributing to a fruitful human life through automobiles. Going forward, Hyundai will continue to do its utmost to create a future where people, society and Earth coexist in harmony, through environmental management based on Blue Drive.

Hybrid cars that respect the Earth

052

Hyundai Motor Company started distributing hybrid vehicles with the test driving of 50 Click hybrid cars in 2004 and with the domestic production of key parts in 2005. In 2008, Hyundai had provided approximately 1,400 Verna hybrids to public and educational institutions.

In 2008, using homegrown technologies, the LPi hybrid car was successfully developed which, for the first time in the world, combined LPG fuel with an electric motor. Commercialized beginning in 2009, the Avante LPi hybrid combining practicality with eco-friendly performance. In 2011, the Sonata gasoline hybrid, with superior fuel economy and performance, was released to the American and Korean markets, expanding the market to mid-sized cars. From 2012 on, we will accelerate R&D on the commercialization of plug-in hybrids that can be charged with household electricity.



1 2 3 1 Diesel hybrid concept car: i-flow 2 Avante LPi (LPG injection) hybrid 3 YF Sonata hybrid





Hybrid car development performance and future plans

| 1ST STAGE (1995~2004) + | 2ND STAGE (2005~2009) + | 3RD STAGE (2010~) + |
|---|--|---|
| Ensuring mass-production technology (test production) | Production system constructed (Key parts produced in Korea) | Model diversification (expansion of exports) |
| 1995 HEV First concept car developed | 2005 Verna HEV test-drive 2009 Elantra LPi HEV mass | 2010 Sonata HEV mass production |
| 2000 County HEV developed | production | 2012 Mass-production of |
| 2004 Click HEV is test-driven | 2009 Hybrid city bus distribution | plug-in hybrids |

Pollution-free hydrogen fuel cell vehicles

Water is the only emission of a hydrogen fuel-cell vehicle, which gets its energy by reacting hydrogen with oxygen from the air. Hydrogen can reduce dependence on fossil fuels by enabling the production of energy from diverse sources including solar heat, wind power and nuclear power. With twice the efficiency of internal combustion engines, hydrogen powerplants can effectively use natural energy. Hyundai has beaten the traditional foe of hydrogen vehicles - cold weather - by developing technology that enables ignition and operation at -20°C. Other innovations have created the ability for cost-effective mass production and significant reductions in fuel cell stack size and weight.

To address safety concerns, Hyundai is employing collision tests and simulated fires on hydrogen vehicles. As a leading global automotive company, Hyundai is passionate about environmental protection and confident of the necessity of eco-friendly vehicles. Driven by this passion, Hyundai developed a third-generation Tucson hydrogen fuel cell vehicle that can travel up to 650 kilometers on one charge in 2010. The Tucson fuel cell vehicle has a top speed of 160 km/h and could start at -25°C. As of 2011, 48 hydrogen fuel-cell vehicles will be driven in the Seoul metropolitan and Ulsan regions for road-testing; small-scale production and practical application is planned to begin in 2012.

Hyundai debuted the Blue-On electric car, which was the first Korean car capable of highspeed operation, in September 2010. The Blue-On electric car can be driven approximately 140 kilometers on a single charge and has superior performance, with a maximum speed of 130 km/h and zero-to-100 km/h acceleration of 13.1 seconds. In addition, the key parts are all produced within Korea, providing a foundation for technological development of electric vehicles. The high-voltage parts use a complex safety design so that both safety and reliability are provided.

1 2 3

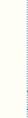
Hydrogen-fuel-cell concept car Blue² 2 Environmentally-friendly electric car Blue On 3

Hydrogen-fuel-cell Tucson 1









Blue-On Electric Car

Hyundai is providing 30 Blue-On vehicles to public agencies and local governments for initial testing from August 2010 to August 2012, and beginning in January 2011, will provide 250 more units to government offices and corporations for diverse uses including commuting and short-range city driving, thus establishing a firm basis for the commercialization of electric vehicles.

Roadmap for development of hydrogen fuel cell vehicles

| IST STAGE(PRIOR TO 2006) | 2ND STAGE(2007~2009) | 3RD STAGE(2009~2012) |
|---|---|--|
| + | + | + |
| Basic technology research | Prototype development | Initial small-scale application |
| 2006 Independent developr 2003 Independent developr 2000 Participation in Califor | 2004~2010 Domestic monitoring project / i nent of fuel cell bus | 2012 Small-scale production of fuel-cell vehicles 2011 Test distribution in northern Europe (4 countries) 2 operation (Tucson fuel cell vehicle) 2 mounting of own fuel cell system 2 fuel cell vehicle) |

CONTRIBUTION TO SOCIETY

Our shared world is being perfected

Hyundai social contribution considers people and the environment together. To protect the world, detailed and ongoing management is needed. We will strive to awaken people to the importance of "we" before one person, and of "all" before "we," and to act foremost for the sake of a green world in which diverse ecosystems coexist.

The Hyundai Green Zone project: Green Hope

Hyundai is carrying out the Hyundai Green Zone project to protect the environment, a globally important issue. Conscious of our responsibility as a global corporation, we set "Recovery of Nature" as our central theme and are developing this as our central environmental preservation project.

+ Hyundai Green Zone Korea

To restore the natural environment of Hyundai's Ulsan factory, damaged by urbanization and industrialization, we have started the Taehwa River restoration project. The first stage of the project, Swallowtail, was reborn as an experience space for children, and Swallowtail Environmental Learning Centers have been set up in Ulsan, Asan and Jeonju where Korean production factories are located. They are now being established in Busan and Hwaseong City. Hyundai educates children about the importance of the environment by performing environmental education at eight learning centers nationwide.

+ Hyundai Green Zone China

054

Hyundai Green Zone project seeks to restore the Chakanor region of China's Inner Mongolia province – known as a source of dust storms – to a grassland by planting grasses suited to the region, a difficult task, given the region's aridity. The seeds of hope planted on the denuded Chakanor steppe are gradually turning the dry desert green through the work of employees of Hyundai's Chinese subsidiary and the Happy Move youth service group. Within two years the gradually vanishing steppe will be restored by forming 5,000 square meters of grassland, making a substantial contribution to the protection of the global ecosystem.

Preserving biodiversity and responding to climate change

Hyundai is making every effort to respond to climate change and preserve biodiversity. The Ulsan factory is continuously sponsoring groups that specialize in protecting endangered plants, and is achieving visible results in the protection of life forms by preserving the resting places of migratory spoonbills and cranes, which are gradually losing habitat due to environmental destruction and global warming.

In addition, by holding climate schools for children, we are supporting education in climate change and the environment. The Jeonju factory has held a moving climate-change classroom using an eco-friendly hybrid car, and the Namyang center plans to hold a children's climate camp with a climate school. These are all part of Hyundai's continuing efforts to preserve the environment.



1 2 3 1 Jeonju Swallowtail Festival 2 Protecting endangered plants 3 Crane/spoonbill preservation

move

Green Move is the program that covers Hyundai's

environment-related social projects, and is one of

Hyundai's four major social contribution systems.

Under the phrase "restoring nature," we have the

objective of contributing to society by overcoming

destroyed by human action or cannot continue, and

and restoring situations where life has been

preserving the core value of life's continuity.

Green Move



Social contribution symbol and slogan

As the slogan that expresses Hyundai's entire social philosophy, "world" represents the hopes and dreams of the world, "moving" represents the desire for continuous change and development and "together" represents the harmonious partnership with society. "Moving the World Together" is thus a slogan that embodies the intention to change the world through love and cooperation with our neighbors. We have translated this slogan into 23 languages.

Social enterprises are a new form of corporation that includes both a "corporate objective" of seeking profit and a "social objective" that prioritizes public benefit. Hyundai is leading the way in sponsoring these enterprises, emphasizing the new value and jobs for disadvantaged groups that are created by social corporations. As one aspect of this, Hyundai has established the "Easy Move, Ltd." social enterprise together with Gyeonggi Province, the first enterprise to specialize in prosthetics for the disabled in order to promote mobility among the transportationally disadvantaged. We will continue to promote these "global social enterprises," both in Korea and abroad, creating at least 16 billion won in sales and at least 200 new jobs by 2012. In addition, "Relaxed Life Ltd." is a social enterprise in Busan that provides diverse services for the elderly and severely disabled low-income people including home therapy, housekeeping support, and health counseling; the "H&S Duriban" social enterprise in Hwaseong City, which manufactures and sells puffed rice, is gradually expanding in scope. Hyundai plans to continue leading in the creation of jobs for the disadvantaged and raising of social consciousness through concentrated support for social enterprises in areas near our local plants.



Egyptian traffic safety campaign Russian mobile traffic safety education bus 2 Global Blue Santa campaign 3

123

Expanding the "Safe Move" traffic safety project, which stays true to the characteristics of an automotive business

Under the management concept of "Lifetime partner in automobiles and beyond" as a global corporate citizen Hyundai seeks to establish a sustainable and happy human society through its ongoing and systematic social contributions. In particular, as a global corporation, not just Korea's largest automaker, Hyundai is focused on promoting the "Safe Move project" to spread a culture of traffic safety and implement its social responsibility as a global corporation. In addition, the "Three-Leafed Clover" project which grants the wishes of children orphaned by traffic accidents is held every year in Korea and 13 other countries, sharing dreams and hopes with these orphans. Last year in Iran, the "Three-Leafed Clover" drew attention as our first social contribution project, and subsequently it was successfully implemented in seven Middle Eastern countries in 2010. In addition, in Russia we donated a bus for traffic safety education, and children's traffic safety education programs are carried out on a constant basis. Within Korea, the donation of the children's "Angel's Wings" for getting in and out of vehicles, and the "Kid's Auto Park" and "Korean Children's Safety Quiz Competition" programs are continuously underway.

Global campaigns uniting all employees worldwide

Hyundai Motor Company is striving to improve social welfare and eliminate global poverty through diverse global campaigns. The global blood drives in which the U.S, Indian and Turkish corporations participate in help to stabilize international blood supplies; within Korea, the largest blood collection for a single workplace was achieved. The "Global White Band Campaign" held on International Eradication of Poverty Day (October 17) is expanding in participation each year. In 2010, we led the way in awareness-raising for poverty eradication through events including band wearing, donation collection, and voluntary marathons, at 30 locations in 21 countries. In addition, the Hyundai Blue Santas, which began as a year-end social contribution campaign, has also been expanded overseas and is held simultaneously at 24 locations, thus working to move the world together by connecting employees worldwide as one.

Exercising social responsibility by establishing and supporting social enterprises

ΠEW

ightarrow Growth Is...

Hyundai Motor Company is committed to securing key capabilities for future growth into the next ten years and beyond.

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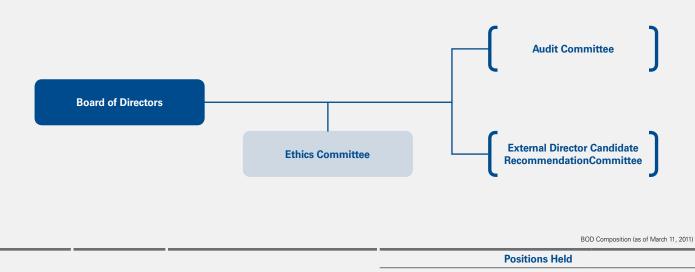


CORPORATE GOVERANCE AND BOARD OF DIRECTORS

HMC has Board of Directors and two subcommittees including Audit Committee and External Director Candidate Recommendation Committee under the Board of Directors. Additionally, an independent Ethics Committee was established in 2007.

Board of Directors

The Board of Directors (BOD) makes decisions on matters defined by laws or our Articles of Incorporation, issues delegated by the general shareholders' meeting, and key matters related to the basic guidelines for company operations and work execution. The BOD retains the authority to supervise the duties of directors and management. The BOD comprises four internal and five external directors. The BOD convenes regular board meetings and may convene extraordinary meetings if necessary.



| | Name | Title/Organization | External Director Candidate Recommendation Committee | Audit Committee | Ethics Committee |
|-----------|-----------------|--|---|-----------------|------------------|
| Internal | Mong-Koo Chung | Chairman & CEO | 0 | - | - |
| Directors | Seung- Suk Yang | President & CEO | 0 | - | - |
| | Eok-Jo Kim | President & CEO | - | - | - |
| | Eui-Sun Chung | Vice Chairman | - | - | - |
| External | II-Hyung Kang | Of Counsel, Bae, Kim&Lee LLC | - | 0 | 0 |
| Directors | Se-Bin Oh | Lawyer, Dongin Law Group | 0 | 0 | 0 |
| | Young-Chul Yim | Lawyer, Shin & Kim | - | 0 | 0 |
| | Sung-II Nam | Professor of Economics, Sogang University | 0 | 0 | 0 |
| | You-Jae Yi | Professor of Business Administration, Seoul National University | - | 0 | 0 |

* Detailed information on directors can be found at the homepage of HMC (Korean http://pr.hyundai.com, English http://worldwide.hyundai.com/worldwide_ index.html) or Financial Supervisory Service (FSS) Data Analysis, Retrieval and Transfer System (http://dart.fss.co.kr).

| | | | Key BOD Activities III 2010 |
|-------------------------|--------------|---|-----------------------------|
| Meetings | Date | Agenda | Resolution |
| 1 st Regular | Jan. 28 2010 | Approval of 42 nd financial statement and 11 others | Original draft passed |
| Extraordinary | Feb. 10 2010 | Approval of agenda for the 42 nd Annual General Meeting of Shareholders' | Original draft passed |
| Extraordinary | Mar. 12 2010 | Approval of CEO Appointment and 5 others | Original draft passed |
| Extraordinary | Mar. 30 2010 | Approval of change in transaction with company featuring same major shareholder | Original draft passed |
| Extraordinary | Apr. 12 2010 | Approval of providing debt payment guarantee for overseas subsidiaries | Original draft passed |
| 2 nd Regular | Apr. 22 2010 | Approval of transaction with company featuring same major shareholder and one other | Original draft passed |
| Extraordinary | Jun. 25 2010 | Approval of change in transaction with company featuring same major shareholder | Original draft passed |
| Extraordinary | Jul. 20 2010 | Approval of Issuing corporate bonds | Original draft passed |
| 3 rd Regular | Jul. 29 2010 | Approval of transaction with company featuring same major shareholder and 5 others | Original draft passed |
| Extraordinary | Sep. 20 2010 | Approval of providing debt payment guarantee for overseas subsidiaries (HCA) | Original draft passed |
| 4 th Regular | Oct. 28 2010 | Approval of transaction with company featuring same major shareholder and 2 others | Original draft passed |
| Extraordinary | Nov. 12 2010 | Approval of participating in the bid for Hyundai Engineering & Construction | Original draft passed |

* Please refer to our website (Korean http://pr.hyundai.com/, English http://worldwide.hyundai.com/worldwide_index.html) or Financial Supervisory Service (FSS) Data Analysis, Retrieval and Transfer System (http://dart.fss.co.kr) for more details.

Committees under the BOD

The Audit Committee consists of four external directors. It is responsible for auditing the finances and operations of HMC. The Committee has the authority to request business reports and review the company's financial status. Members approve matters related to the general shareholders' meeting, directors, BOD, and audit. Internal measures are in place to enable members' access to management information necessary to conduct their auditing duties. The External Director Candidate Recommendation Committee is comprised of two internal and two external directors. All HMC external directors are appointed through the recommendations of the committee. The Shareholders' Meeting in 2010 approved a directors' compensation ceiling of KRW 15 billion. Total compensation paid to internal and external directors was KRW 8,514 million from January 1 to December 31, 2010. The average compensation for an internal director was KRW 2,027 million and KRW 81 million for an external director.

| | | | Activities of Audit Committee in 2010 |
|-------------------------|-------------|---|---------------------------------------|
| Meetings | Date | Agenda | Resolution |
| 1 st Regular | Jan 28 2010 | Approval of the 42 nd financial statements and 3 others | Original draft passed |
| Extraordinary | Feb 10 2010 | • Approval of agenda for the 42 nd annual general meeting of shareholders' | Original draft passed |
| 2 nd Regular | Apr 22 2010 | | - |
| 3 rd Regular | Jul 29 2010 | | - |
| 4 th Regular | Oct 28 2010 | Approval of adopting International Financial Reporting Standards(IFRS) | Original draft passed |
| | | | |

http://worldwide.hyundai.com/worldwide_index.html) or Financial Supervisory Service (FSS) Data Analysis, Retrieval and Transfer System (http://dart.fss.co.kr) for more details.

Key BOD Activities in 2010

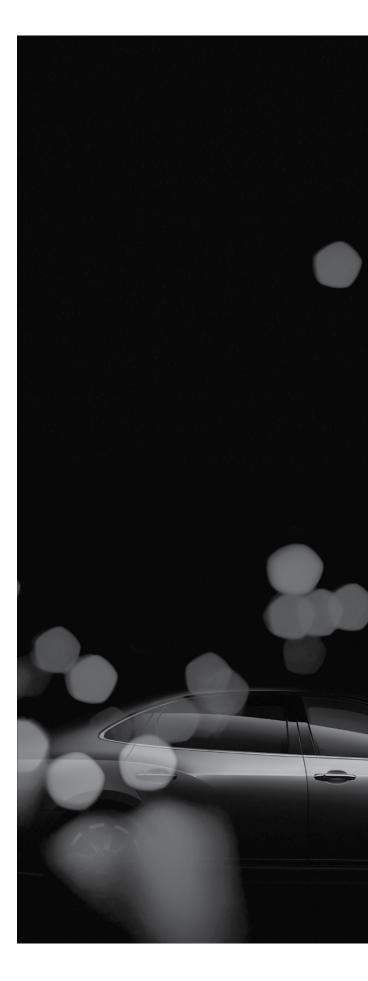
CORPORATE GOVERANCE AND BOARD OF DIRECTORS

Committee outside the Board of Directors

As of April 30, 2011, The Ethics Committee is comprised of five external directors(II-Hyung Kang, Se-Bin Oh, Young-Chul Yim, Sung-II Nam, You-Jae, Yi), one executive(Won-Hee Lee) and two independent advisors(Oh-Hyung Kwon, Joon-Sung Park). The function of the Ethics Committee includes the assessment of and the establishment / revision of the company's ethical practice standards, in addition to their implementation; i) monitoring of compliance status on internal transaction regulations as defined by the Fair Trade Act and commercial laws ii) observance of the compliance program iii) review of key policies on ethics management and social contribution activities iv) amendment and implementation of Ethics Charter and other ethics standards.

Activities of Ethics Committee in 2010

| Meetings | Date | Agenda | Resolution |
|-------------------------|-------------|---|-----------------------|
| 1 st Regular | Jan 28 2010 | Review of original draft of various social service plans for year of 2010 | Original draft passed |
| | | Review of transaction with company featuring same major shareholder | |
| | | • Review of financial transactions with affiliated financial firm in accordance to agreed terms | |
| | | Review of equity investment in subsidiary | |
| 2 nd Regular | Apr 22 2010 | Review of transaction with company featuring same major shareholder | Original draft passed |
| | | • Review of financial transactions with affiliated financial firm in accordance to agreed terms | |
| | | Appointment of Chairman of Ethics Committee | |
| 3 rd Regular | Jul 29 2010 | Review of transaction with company featuring same major shareholder | Original draft passed |
| | | • Review of financial transactions with affiliated financial firm in accordance to agreed terms | |
| 4 th Regular | Oct 28 2010 | Review of transaction with company featuring same major shareholder | Original draft passed |
| | | Review of financial transactions with affiliated financial firm in accordance to agreed terms | |



ightarrow FINANCIAL STATEMENTS

- 62 | Independent Auditors' Report
- 63 | Consolidated Statements of Financial Position
- 66 | Consolidated Statements of Income for the years ended
- 68 | Consolidated Statements of Changes in Shareholders' Equity
- 70 | Consolidated Statements of Cash Flows for the years ended
- 74 | Notes to Consolidated Financial Statements for the years ended

INDEPENDENT AUDITORS' REPORT

English Translation of a Report Originally Issued in Korean

To the Shareholders and Board of Directors of Hyundai Motor Company:

We have audited the accompanying consolidated statements of financial position of Hyundai Motor Company (the "Company") and its subsidiaries as of December 31, 2010 and 2009, and the related consolidated statements of income, changes in shareholders' equity and cash flows for the years then ended, all expressed in Korean Won. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of certain subsidiaries including Kia Motors Corporation, which statements reflect total assets of \(\000063,509,790 million (US\)\$55,764,150 thousand) and \(\0000048,617,024 million (US\)\$42,687,702 thousand) as of December 31, 2010 and 2009, respectively, and total revenues of ₩66,134,961 million (US\$58,069,155 thousand) and ₩52,837,394 million (US\$46,393,357 thousand) in 2010 and 2009, respectively. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for those entities, is based solely on the reports of other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the Republic of Korea. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting standards used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, based on our audits and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of Hyundai Motor Company and its subsidiaries as of December 31, 2010 and 2009, and the results of their operations, changes in its shareholders' equity and their cash flows for the years then ended, in conformity with accounting principles generally accepted in the Republic of Korea (See Note 2).

062

Our audits also comprehended the translation of Korean Won amounts into U.S. Dollar amounts and, in our opinion, such translation has been made in conformity with the basis in Note 2. Such U.S. Dollar amounts are presented solely for the convenience of readers outside of Korea.

Accounting principles and auditing standards and their application in practice vary among countries. The accompanying financial statements are not intended to present the financial position, results of operations, changes in shareholders' equity and cash flows in accordance with accounting principles and practices generally accepted in countries other than the Republic of Korea. In addition, the procedures and practices utilized in the Republic of Korea to audit such financial statements may differ from those generally accepted and applied in other countries. Accordingly, this report and the accompanying financial statements are for use by those knowledgeable about Korean accounting procedures and auditing standards and their application in practice.

Deloitte Anjin uc

Notice to Readers This report is effective as of March 30, 2011, the auditors' report date. Certain subsequent events or circumstances may have occurred between the auditors' report date and the time the auditors' report is read. Such events or circumstances could significantly affect the accompanying financial statements and may result in modifications to the auditors' report.

Deloitte.

Deloitte Anjin LLC Hanwha Securities Bldg 23-5 Yoido-dong, Youngdeungpo-gu, Seoul 150-717, Korea www.deloittekorea.co.ki

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

December 31, 2010 and 2009

Hyundai Motor Company

Assets

CURRENT ASSETS:

Cash and cash equivalents (Notes 3 and 10)

Short-term financial instruments (Note 3)

Short-term investment securities (Note 5)

Trade notes and accounts receivable, net allowance for doubtful accounts and present value discount account of ₩199.636 million in 2010 and ₩195.463 million in 2009 (Note 16)

Trade notes and accounts receivable-other

Derivative assets (Note 29)

Deferred tax assets (Note 19)

Inventories (Notes 4 10 and 24)

Advances and other current assets

Total current assets

NON-CURRENT ASSETS:

Long-term financial instruments (Note 3)

Long-term investment securities (Notes 6 and 10)

Investment securities accounted for using the equity method (Note 7)

Property, plant and equipment, net of accumulated depreciation of ₩19,639,211 million in 2010 and ₩17,515,442 million in 2009 (Notes 8, 9, 10, 16 and 24)

Intangibles (Note 11)

Derivative assets (Note 29)

Deferred tax assets (Note 19)

Other assets (Note 12)

Total non-current assets

OTHER FINANCIAL BUSINESS ASSETS (Notes 13 and 16)

Total assets

| | [in millions of KRW] | [in thousands of US\$] | | | |
|----------------|----------------------|------------------------|---------------|--|--|
| 1 | ₩ | | (Note 2) | | |
| 2010 | 2009 | 2010 | 2009 | | |
| | | | | | |
| ₩ 9,390,751 | ₩ 8,659,561 | \$ 8,245,457 | \$ 7,603,443 | | |
| 8,561,671 | 5,581,783 | 7,517,491 | 4,901,030 | | |
| 2,880 | 252,602 | 2,529 | 221,795 | | |
| | | | | | |
| 7,556,045 | 6,530,319 | 6,634,511 | 5,733,883 | | |
| 1,223,772 | 779,469 | 1,074,521 | 684,405 | | |
| 75,168 | 89,899 | 66,001 | 78,935 | | |
| 767,595 | 1,082,180 | 673,979 | 950,198 | | |
| 11,525,262 | 11,695,151 | 10,119,644 | 10,268,813 | | |
| 2,264,813 | 2,115,413 | 1,988,597 | 1,857,416 | | |
| 41,367,957 | 36,786,377 | 36,322,730 | 32,299,918 | | |
| | | | | | |
| 1,157,028 | 76,238 | 1,015,917 | 66,940 | | |
| 1,402,489 | 756,238 | 1,231,442 | 664,007 | | |
| 4,920,084 | 3,895,695 | 4,320,032 | 3,420,577 | | |
| | | | | | |
| 28,878,308 | 28,821,237 | 25,356,316 | 25,306,205 | | |
| 3,948,185 | 3,708,187 | 3,466,665 | 3,255,937 | | |
| 436,515 | 1,170,707 | 383,278 | 1,027,928 | | |
| 443,574 | 420,641 | 389,476 | 369,340 | | |
| 910,933 | 973,939 | 799,835 | 855,158 | | |
| 42,097,116 | 39,822,882 | 36,962,961 | 34,966,092 | | |
| 34,612,745 | 25,715,675 | 30,391,382 | 22,579,397 | | |
| ₩ 118,077,818 | ₩ 102,324,934 | \$ 103,677,073 | \$ 89,845,407 | | |
| | | | | | |

063

(continued)

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

December 31, 2010 and 2009

| Hyundai Motor Company | | [in millions of KRW] | [in thousands of US\$] | | | |
|---|--------------|----------------------|------------------------|--------------|--|--|
| | | ₩ | \$ (Note 2) | | | |
| LIABILITIES AND SHAREHOLDERS' EQUITY | 2010 | 2009 | 2010 | 2009 | | |
| CURRENT LIABILITIES: | | | | | | |
| Trade notes and accounts payable | ₩ 10,411,775 | ₩ 8,314,944 | \$ 9,141,957 | \$ 7,300,855 | | |
| Short-term borrowings (Note 14) | 12,133,856 | 12,949,025 | 10,654,014 | 11,369,765 | | |
| Trade notes and accounts payable-other | 5,862,824 | 4,998,611 | 5,147,795 | 4,388,981 | | |
| Accrued expenses | 2,840,491 | 2,748,647 | 2,494,065 | 2,413,423 | | |
| Income tax payable (Note 19) | 1,283,177 | 500,294 | 1,126,681 | 439,278 | | |
| Current maturities of long-term debt and debentures (Note 15) | 8,681,733 | 9,789,043 | 7,622,911 | 8,595,173 | | |
| Accrued warranties (Note 17) | 1,726,918 | 1,379,039 | 1,516,303 | 1,210,852 | | |
| Derivative liabilities (Note 29) | 77,628 | 99,347 | 68,161 | 87,231 | | |
| Deferred tax liabilities (Note 19) | 11,036 | 884 | 9,690 | 776 | | |
| Withholdings and other current liabilities | 2,574,815 | 2,474,941 | 2,260,791 | 2,173,098 | | |
| Fotal current Liabilities | 45,604,253 | 43,254,775 | 40,042,368 | 37,979,432 | | |
| NON-CURRENT LIABILITIES: | | - | | | | |
| Long-term debt and debentures, net of current maturities and discount on debentures issued (Note 15) | 27,729,562 | 23,250,429 | 24,347,671 | 20,414,812 | | |
| Deposit for letter of guarantees and others | 1,131,027 | 1,042,506 | 993,087 | 915,362 | | |
| Accrued severance benefits, net of National Pension payments for employees of \forall 17,841million in 2010 and \forall 21,658 million in 2009,and individual severance insurance deposits of \forall 2,344,348 million in 2010 and \forall 2,206,932million in 2009 (Note 2) | 650,235 | 950,274 | 570,932 | 834,379 | | |
| Long-term accounts payable-other | 158,875 | 22,498 | 139,499 | 19,754 | | |
| Long-term unearned income | 79,339 | 231,890 | 69,663 | 203,609 | | |
| Long-term accrued warranties (Note 17) | 4,191,524 | 3,393,089 | 3,680,327 | 2,979,269 | | |
| Provision for other liabilities | 273,916 | 259,666 | 240,509 | 227,997 | | |
| Derivative liabilities (Note 29) | 114,459 | 216,869 | 100,500 | 190,420 | | |
| Deferred tax liabilities (Note 19) | 1,125,947 | 537,149 | 988,627 | 471,638 | | |
| Other long-term liabilities | 4,622 | 4,465 | 4,057 | 3,920 | | |
| Fotal non-current liabilities | 35,459,506 | 29,908,835 | 31,134,872 | 26,261,160 | | |
| OTHER FINANCIAL BUSINESS LIABILITIES (Note 13) | 278,458 | 199,664 | 244,498 | 175,313 | | |
| Fotal liabilities | 81,342,217 | 73,363,274 | 71,421,738 | 64,415,905 | | |

Hyundai Motor Company

LIABILITIES AND SHAREHOLDERS' EQUITY

SHAREHOLDERS' EQUITY:

Capital stock (Note 20)

Capital surplus

Capital adjustments (Note 21)

Accumulated other comprehensive income (Notes 18 and 22)

Retained earnings

Minority interests

Total shareholders' equity

Total liabilities and shareholders' equity

See accompanying notes to consolidated financial statements.

(Continued)

| | [in millions of KRW] | | [in thousands of US\$] | | | |
|---------------|----------------------|--------------------|------------------------|--|--|--|
| 4 | ₩ | \$ (Note 2) | | | | |
| 2010 | 2009 | 2009 2010 200 | | | | |
| | | | | | | |
| ₩ 1,488,993 | ₩ 1,488,993 | \$ 1,307,396 | \$ 1,307,396 | | | |
| 5,961,210 | 5,793,489 | 5,234,182 | 5,086,916 | | | |
| (918,214) | (743,909) | (806,229) | (653,182) | | | |
| 991,206 | 505,970 | 870,319 | 444,262 | | | |
| 19,742,427 | 14,617,652 | 17,334,645 | 12,834,886 | | | |
| 9,469,979 | 7,299,465 | 8,315,022 | 6,409,224 | | | |
| 36,735,601 | 28,961,660 | 32,255,335 | 25,429,502 | | | |
| ₩ 118,077,818 | ₩ 102,324,934 | \$ 103,677,073 | \$ 89,845,407 | | | |

CONSOLIDATED STATEMENTS OF INCOME FOR THE YEARS ENDED

December 31, 2010 and 2009

| Hyundai Motor Company | (in millions, except | per share amounts of KRW] | [in thousands, except | per share amounts of US\$ | |
|--|----------------------|---------------------------|-----------------------|---------------------------|--|
| | | ₩ | \$ (Note 2) | | |
| | 2010 | 2009 | 2010 | 2009 | |
| Sales (Notes 25, 26 and 30) | ₩ 112,589,679 | ₩ 91,463,064 | \$ 98,858,266 | \$ 80,308,248 | |
| Cost of sales (Notes 25, 26 and 30) | 86,059,961 | 71,055,076 | 75,564,107 | 62,389,214 | |
| Gross profit | 26,529,718 | 20,407,988 | 23,294,159 | 17,919,034 | |
| Selling and administrative expenses (Note 27) | 17,411,976 | 14,787,747 | 15,288,415 | 12,984,236 | |
| Operating income (Note 30) | 9,117,742 | 5,620,241 | 8,005,744 | 4,934,798 | |
| Other income (expenses), net: | | | | | |
| Interest expense, net | (351,138) | (871,531) | (308,313) | (765,239) | |
| Gain(loss) on foreign exchange transactions, net | 155,841 | (230,336) | 136,835 | (202,244) | |
| Gain on foreign exchange translation, net | 174,231 | 498,596 | 152,982 | 437,787 | |
| Loss on disposal of trade notes and accounts receivable | (36,968) | (126,119) | (32,459) | (110,738) | |
| Gain on disposal of short-term investment securities, net | 20,633 | 16,997 | 18,117 | 14,924 | |
| Gain on disposal of long-term investment securities, net | 105,736 | 59,159 | 92,840 | 51,944 | |
| Gain on valuation of investment securities accounted for using the equity method, net (Note 7) | 1,095,173 | 914,103 | 961,606 | 802,619 | |
| Gain on disposal of investment securities accounted for using the equity method, net (Note 7) | 7,267 | 118,751 | 6,381 | 104,268 | |
| Impairment loss on long-term investment securities | (18,720) | (12,230) | (16,437) | (10,738) | |
| Impairment loss on investment securities accounted for using the equity method (Note 7) | (2,283) | | (2,005) | - | |
| Loss on disposal of property, plant and equipment, net | (127,223) | (40,943) | (111,707) | (35,950) | |
| Impairment loss on property, plant and equipment | (27,835) | (61,376) | (24,440) | (53,891) | |
| Impairment loss on intangibles (Note 11) | (117,038) | (150,284) | (102,764) | (131,955) | |
| Rental and royalty income | 57,626 | 211,617 | 50,598 | 185,808 | |
| Loss on valuation of derivatives, net (Note 29) | (84,117) | (475,251) | (73,858) | (417,289) | |
| Gain on derivatives transaction, net | 38,085 | 73,354 | 33,440 | 64,408 | |
| Other, net | 445,106 | 13,024 | 390,820 | 11,435 | |
| | 1,334,376 | (62,469) | 1,171,636 | (54,851) | |

Hyundai Motor Company

| Income before income tax | |
|---|--|
| Income tax expense (Note 19) | |
| Net gain on disposal of consolidated subsidiaries | |
| Net income | |
| Attributable to: | |
| Equity holders of the parent | |
| Minority interests | |

Basic earnings per common share (Note 2)

Diluted earnings per common share (Note 2)

See accompanying notes to consolidated financial statements.

| | [in millions, except | are amountsof KHVVJ | [II | n thousands, except | ot per share amounts of US\$] | | | | |
|---|----------------------|---------------------|-----------|---------------------|-------------------------------|-------------|-----------|--|--|
| | 4 | ₩ | | | 5 | \$ (Note 2) | | | |
| | 2010 | | 2009 | | 2010 2009 | | | | |
| ₩ | 10,452,118 | ₩ | 5,557,772 | \$ | 9,177,380 | \$ | 4,879,947 | | |
| | 2,469,194 | | 1,517,276 | | 2,168,052 | | 1,332,229 | | |
| | - | | 2,940 | | - | | 2,581 | | |
| ₩ | 7,982,924 | ₩ | 4,043,436 | \$ | 7,009,328 | \$ | 3,550,299 | | |
| | | | | | | | | | |
| ₩ | 5,441,279 | ₩ | 2,973,473 | \$ | 4,777,662 | \$ | 2,610,829 | | |
| | 2,541,645 | | 1,069,963 | | 2,231,666 | | 939,470 | | |
| ₩ | 7,982,924 | ₩ | 4,043,436 | \$ | 7,009,328 | \$ | 3,550,299 | | |
| ₩ | 20,052 | ₩ | 10,947 | \$ | 17.61 | \$ | 9.61 | | |
| ₩ | 20,052 | ₩ | 10,947 | \$ | 17.61 | \$ | 9.61 | | |
| | | | | | | | | | |

illions, except per share amountsof KRW]

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY

December 31, 2010 and 2009

| | ₩ | | | | | | | | |
|--|------------------|--------------------|------------------------|---|----------------------|-----------------------|-----------------|-----------------|--|
| | Capital stock | Capital surplus | Capital adjustments | Accumulated other comprehensive income | Retained earnings | Minority interests | Total amount | Total amount | |
| Balance at January 1, 2009 | ₩ 1,488,993 | ₩ 5,839,874 | ₩ (719,235) | ₩ 618,309 | ₩11,841,859 | ₩ 6,282,097 | ₩25,351,897 | \$ 22,259,985 | |
| Payment of cash dividends(Note 23) | | | | | (235,715) | (41,181) | (276,896) | (243,126) | |
| Purchase of treasury stock | | | (25,424) | | | | (25,424) | (22,323) | |
| Disposal of treasury Stock | | 881 | 1,200 | | | | 2,081 | 1,827 | |
| Disposal of subsidiaries' stock | | 36,278 | | | | 119 | 36,397 | 31,958 | |
| Increase in subsidiaries' capital-stock | | (86,113) | | | | 373,633 | 287,520 | 252,454 | |
| Effect of changes in consolidation scope | (18) | | | | | (497,844) | (497,862) | (437,143) | |
| Net income | | | | | 2,973,473 | 1,069,963 | 4,043,436 | 3,550,299 | |
| Gain on valuation of available- for-sale securities, net | | | | 6,150 | | | 6,150 | 5,400 | |
| Gain on valuation of investment equity securities, net | | | | 43,251 | | | 43,251 | 37,976 | |
| Gain on valuation of derivatives, net | | | | 211,675 | | | 211,675 | 185,859 | |
| Loss on overseas operation translation | | | | (373,415) | | | (373,415) | (327,873) | |
| Others | | 2,587 | (450) | | 38,035 | 112,678 | 152,850 | 134,209 | |
| Balance at December 31, 2009 | ₩ 1,488,993 | ₩ 5.793.489 | ₩ (743,909) | ₩ 505.970 | ₩ 14.617.652 | ₩ 7.299.465 | ₩ 28,961,660 | \$ 25,429,502 | |

Hyundai Motor Company

| | | | | | | ₩ | | | | \$ (Note 2) |
|---|------------------|--------------------|---|---------------------|-----|--|----------------------|--------------------|-----------------|-----------------|
| | Capital stock | Capital surplus | | Capital ustments | com | umulated other prehensive ncome | Retained earnings | Minority interests | Total amount | Total amount |
| Balance at January 1, 2010 | ₩ 1,488,993 | ₩ 5,793,489 | ₩ | (743,909) | ₩ | 505,970 | ₩ 14,617,652 | ₩ 7,299,465 | ₩28,961,660 | \$25,429,502 |
| Payment of cash dividends (Note 23) | | | | | | | (317,199) | (341,940) | (659,139) | (578,751) |
| Purchase of treasury stock | | | | (452,515) | | | | | (452,515) | (397,326) |
| Disposal of treasury Stock | | 171,109 | | 278,210 | | | | | 449,319 | 394,520 |
| Increase in subsidiaries' capital-stock | | 1,981 | | | | | | 102,589 | 104,570 | 91,817 |
| Effect of changes in consolidation scope | | (5,847) | | | | | | (4,897) | (10,744) | (9,434) |
| Net income | | | | | | | 5,441,279 | 2,541,645 | 7,982,924 | 7,009,328 |
| Gain on valuation of available- for-sale securities, net | | | | | | 520,086 | | | 520,086 | 456,656 |
| Loss on valuation of investment equity securities, net | | | | | | (65,524) | | | (65,524) | (57,533) |
| Gain on valuation of derivatives, net | | | | | | 72,843 | | | 72,843 | 63,959 |
| Loss on overseas operation translation | | | | | | (42,169) | | | (42,169) | (37,026) |
| Others | | 478 | | | | | 695 | (126,883) | (125,710) | (110,377) |
| Balance at December 31, 2010 | ₩ 1,488,993 | ₩ 5,961,210 | ₩ | (918,214) | ₩ | 991,206 | ₩ 19,742,427 | ₩ 9,469,979 | ₩ 36,735,601 | \$ 32,255,335 |

See accompanying notes to consolidated financial statements.

[in millions of KRW] [in thousands of US\$]

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED

December 31, 2010 and 2009

| yundai Motor Company | | [in millions of KRW] | (in thousands of US\$ (Note 2) | | | |
|---|-------------|----------------------|--------------------------------|--------------|--|--|
| | | ₩ | | | | |
| | 2010 | 2009 | 2010 | 2009 | | |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | | | |
| Net income | ₩ 7,982,924 | ₩ 4,043,436 | \$ 7,009,328 | \$ 3,550,299 | | |
| Adjustments to reconcile net income to net cash provided by operating activities: | | | | | | |
| Depreciation | 2,986,730 | 2,668,623 | 2,622,469 | 2,343,158 | | |
| Bad debt expenses | 331,711 | 337,220 | 291,256 | 296,093 | | |
| Provision for severance benefits | 756,413 | 713,547 | 664,161 | 626,523 | | |
| Provision for accrued warranties | 1,658,970 | 889,827 | 1,456,642 | 781,304 | | |
| Amortization of intangibles | 896,180 | 913,935 | 786,882 | 802,472 | | |
| Amortization of discount on debentures | 1,537 | 1,481 | 1,350 | 1,300 | | |
| Gain on foreign exchange translation, net | (167,499) | (483,474) | (147,071) | (424,510 | | |
| Loss on disposal of trade notes and accounts receivable | 36,968 | 126,119 | 32,459 | 110,738 | | |
| Gain on disposal of short-term investment securities, net | (20,633) | (16,997) | (18,117) | (14,924 | | |
| Gain on disposal of long-term investment securities, net | (105,736) | (59,159) | (92,840) | (51,944 | | |
| Gain on valuation of investment securities accounted for using the equity method, net | (1,095,173) | (914,103) | (961,606) | (802,619 | | |
| Gain on disposal of investment securities accounted for using the equity method, net | (7,267) | (118,751) | (6,381) | (104,268 | | |
| Dividends of investment securities accounted for using the equity method | 310,994 | 125,132 | 273,065 | 109,87 | | |
| Impairment loss on long-term investment securities | 18,720 | 12,230 | 16,437 | 10,738 | | |
| Impairment loss on investment securities accounted for using the equity method | 2,283 | - | 2,005 | | | |
| Loss on disposal of property, plant and equipment, net | 127,223 | 40,943 | 111,707 | 35,950 | | |
| Impairment loss on property, plant and equipment | 27,835 | 61,376 | 24,440 | 53,89 | | |
| Impairment loss on intangibles | 117,038 | 150,284 | 102,764 | 131,955 | | |
| Loss on valuation of derivatives, net | 84,117 | 475,251 | 73,858 | 417,289 | | |
| Other | (70,038) | 143,543 | (61,496) | 126,03 | | |

| yundai Motor Company | | (in millions of KRW) | [in thousands of US | | |
|--|---------------|----------------------|---------------------|-------------|--|
| | | ₩ | | (Note 2) | |
| | 2010 | 2009 | 2010 | 2009 | |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | | |
| Changes in operating assets and liabilities: | | | | | |
| Increase in trade notes and accounts receivable | ₩ (1,321,966) | ₩ (239,555) | \$ (1,160,739) | \$ (210,339 | |
| Decrease (increase) in trade notes and accounts receivable-other | (361,761) | 174,990 | (317,641) | 153,648 | |
| Increase in advances and other current assets | (190,238) | (147,432) | (167,037) | (129,451 | |
| Decrease in inventories | 158,973 | 5,149,189 | 139,585 | 4,521,195 | |
| Decrease in deferred tax assets | 571,214 | 373,989 | 501,549 | 328,37 | |
| Increase in trade notes and accounts payable | 2,144,228 | 156,201 | 1,882,718 | 137,15 | |
| Increase in accounts payable-other | 1,159,312 | 301,479 | 1,017,923 | 264,71 | |
| Increase in accrued expenses | 104,732 | 570,984 | 91,959 | 501,34 | |
| Increase (decrease) in income tax payable | 782,883 | (252,477) | 687,403 | (221,685 | |
| Increase (decrease) in withholding and other current liabilities | (185,490) | 309,970 | (162,868) | 272,16 | |
| Payment of severance benefits | (636,966) | (602,326) | (559,282) | (528,866 | |
| Increase in individual severance insurance deposits | (137,416) | (286,644) | (120,657) | (251,685 | |
| Decrease in long-term unearned income | (152,551) | (20,134) | (133,946) | (17,678 | |
| Decrease in accrued warranties | (512,656) | (1,002,217) | (450, 133) | (879,987 | |
| Increase in deferred tax liabilities | 929,861 | 114,696 | 816,455 | 100,70 | |
| Other | 596,520 | 247,601 | 523,770 | 217,403 | |
| | 16,821,976 | 13,958,777 | 14,770,371 | 12,256,368 | |
| ASH FLOWS FROM INVESTING ACTIVITIES: | | | | | |
| Cash inflows from investing activities: | | | | | |
| Proceeds from withdrawal of short-term financial instruments | 8,158,554 | 3,781,008 | 7,163,539 | 3,319,87 | |
| Proceeds from disposal of short-term investment securities | 323,878 | 1,310,313 | 284,378 | 1,150,508 | |
| Reduction in other current assets | 16,669 | 100,017 | 14,636 | 87,81 | |
| Proceeds from disposal of long-term investment securities | 6,209 | 406,056 | 5,452 | 356,533 | |
| Proceeds from disposal of investment securities accounted for using the equity method | 7,349 | 118,677 | 6,453 | 104,203 | |
| Proceeds from disposal of property, plant and equipment | 332,847 | 481,954 | 292,253 | 423,17 | |
| Increase in other financial business liabilities | 78,794 | - | 69,184 | | |
| Reduction in other assets | 98,811 | 633,334 | 86,759 | 556,093 | |
| | 9,023,111 | 6,831,359 | 7,922,654 | 5,998,208 | |

(Continued)

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED

December 31, 2010 and 2009

| undai Motor Company | | [in millions of KRW] | | (in thousands of US |
|--|----------------|----------------------|----------------|---------------------|
| | | ₩ | \$ (Note 2) | |
| | 2010 | 2009 | 2010 | 2009 |
| Cash outflows from investing activities: | | | | |
| Purchase of short-term financial instruments | ₩ (10,248,442) | ₩ (5,993,720) | \$ (8,998,544) | \$ (5,262,727 |
| Acquisition of short-term investment securities | (53,523) | (369,248) | (46,995) | (324,215 |
| Additions to other current assets | (8,053) | (39,597) | (7,071) | (34,768 |
| Acquisition of long-term investment securities | (39,071) | (26,080) | (34,306) | (22,899 |
| Acquisition of investment securities accounted for using the equity method | (84,596) | (128,138) | (74,279) | (112,510 |
| Acquisition of property, plant and equipment | (4,037,553) | (3,762,566) | (3,545,134) | (3,303,684 |
| Expenditures for development costs | (1,194,163) | (1,360,814) | (1,048,523) | (1,194,849 |
| Increase in other financial business assets | (8,897,070) | (1,517,296) | (7,811,985) | (1,332,247 |
| Decrease in other financial business liabilities | - | (564,154) | - | (495,350 |
| Additions to other assets | (2,124,432) | (234,958) | (1,865,337) | (206,303 |
| | (26,686,903) | (13,996,571) | (23,432,174) | (12,289,552 |
| | (17,663,792) | (7,165,212) | (15,509,520) | (6,291,344 |
| ASH FLOWS FROM FINANCING ACTIVITIES: | | | | |
| Cash inflows from financing activities: | | | | - |
| Proceeds from short-term borrowings | 9,605,833 | 9,796,080 | 8,434,308 | 8,601,35 |
| Proceeds from issuance of debentures | 12,344,295 | 9,032,989 | 10,838,787 | 7,931,32 |
| Proceeds from long-term borrowings | 2,837,206 | 3,701,417 | 2,491,181 | 3,249,99 |
| Proceeds from deposit for letter of guarantees and others | 271,796 | 200,402 | 238,647 | 175,96 |
| Paid in capital increase of subsidiaries | 17,485 | 89,109 | 15,353 | 78,24 |
| Proceeds from disposal of treasury stock | - | 2,363 | - | 2,07 |
| Others | - | 47,860 | - | 42,02 |
| | 25,076,615 | 22,870,220 | 22,018,276 | 20,080,97 |

| Hyundai Motor Cor | npany |
|-------------------|-------|
|-------------------|-------|

| Cash outflows from financing activities: |
|--|
| Repayment of short-term borrowings |
| Repayment of current maturities of long-term debt |
| Repayment of debentures |
| Repayment of long-term debt |
| Repayment of deposit for letter of guarantees and others |
| Payment of cash dividends |
| Purchase of treasury stock |
| |
| |

| Effect of foreign | i exchange | translation | on cash | and | cash | equival | ents |
|-------------------|------------|-------------|---------|-----|------|---------|------|
|-------------------|------------|-------------|---------|-----|------|---------|------|

Effect of change in consolidated subsidiaries

Net increase in cash and cash equivalents

Cash and cash equivalents, beginning of year

Cash and cash equivalents, end of year

See accompanying notes to consolidated financial statements.

| | [in millions of KRW] | in millions of KRW] [in thousands of | | | | |
|--------------|----------------------|--------------------------------------|--------------|--|--|--|
| 1 | ₩ | \$ | (Note 2) | | | |
| 2010 | 2009 | 2010 | 2009 | | | |
| | | | | | | |
| (10,421,002) | (18,343,165) | (9,150,059) | (16,106,037) | | | |
| (9,786,281) | (6,368,386) | (8,592,748) | (5,591,699) | | | |
| (685,887) | (569,742) | (602,236) | (500,256) | | | |
| (1,303,606) | (1,296,188) | (1,144,618) | (1,138,105) | | | |
| (183,275) | (241,055) | (160,923) | (211,656) | | | |
| (659,139) | (276,896) | (578,751) | (243,126) | | | |
| (452,515) | (25,424) | (397,326) | (22,323) | | | |
| (23,491,705) | (27,120,856) | (20,626,661) | (23,813,202) | | | |
| 1,584,910 | (4,250,636) | 1,391,615 | (3,732,229) | | | |
| (37,712) | (172,824) | (33,112) | (151,747) | | | |
| 25,808 | 71,238 | 22,660 | 62,550 | | | |
| 731,190 | 2,441,343 | 642,014 | 2,143,598 | | | |
| 8,659,561 | 6,218,218 | 7,603,443 | 5,459,845 | | | |
| ₩ 9,390,751 | ₩ 8,659,561 | \$ 8,245,457 | \$ 7,603,443 | | | |

December 31, 2010 and 2009

1. GENERAL INFORMATION:

The Company

Hyundai Motor Company (the "Company") was incorporated in 1967, under the laws of the Republic of Korea, to manufacture and distribute motor vehicles and parts.

The shares of the Company have been listed on the Korea Exchange since 1974 and the Global Depositary Receipts issued by the Company have been listed on the London Stock Exchange and Luxemburg Stock Exchange.

As of December 31, 2010, the major shareholders of the Company are Hyundai MOBIS (20.78%) and Chung, Mong Koo (5.17%).

Consolidated Subsidiaries

The consolidated financial statements include the accounts of the Company and its consolidated domestic and foreign subsidiaries over which the Company has substantial control and whose individual beginning balance of total assets or paid-in capital at the date of its establishment is more than ₩10,000 million (US\$8,780 thousand). The consolidated subsidiaries as of December 31, 2010 are as follows:

Hyundai Motor Company Shareholders' equity as of December 31, 2010 Korean Won U.S. Dollars Nature of business in millions in thousands Percentage Indirect Subsidiaries business (*1) (Note 2) Shares (*2) ownership (*2) ownership (*2) DOMESTIC SUBSIDIARIES: Kia Motors Corporation Manufacturing ₩ 8,656,386 \$ 7,600,655 134,285,491 33.75% Hyundai Capital Services, Inc. Financing 2,203,504 1,934,774 56,083,743 56.47% Hyundai Card Co., Ltd. Credit card 1,652,089 1,450,601 77,883,951 48.54% KMC 11.48% & Hyundai Commercial 5.54% 40.04% KMC 13.91% Hyundai HYSCO Co., Ltd. 1,345,372 1,181,291 32,108,868 Manufacturing Hyundai Rotem Company ... 1.042.688 915,522 36.852.432 5764% " 17,120,611 Hyundai WIA Corporation 790,191 693,819 78.79% KMC 39.33% Hyundai Powertech Co., Ltd. ... 613,810 538,950 68,975,782 75.16% KMC 37.58% " Hyundai Dymos Inc. 29,335,805 97.76% KMC 45.37% 342,719 300,921 & Hyundai WIA 5.12% " **KEFICO** Corporation 312,053 273,995 1,670,000 50.00% Hyundai Commercial Inc. Financing 174,779 153,463 10,000,000 50.00% 133,146 116,908 998,000 49.90% KMC 20% Autoever Systems Corporation Information technology Green Air Co., Ltd. Manufacturing 82.733 72.643 8,446,365 51.00% Hyundai Rotem 51% HMC win win fund 54,394 47,760 6,600,000 61.11% KMC 11.11% Investment association Hyundai WIA 7.41% Hyundai Powertech 3.7%, Hyundai Dymos 2.78% KEFICO 2.78% (continued)

Nature of business **Subsidiaries** business Partecs Company, Ltd. Manufacturing Software consultancy M & Soft Co., Ltd. and supply Hyundai METIA Co., Ltd. Manufacturing Hyundai Mseat Co., Ltd. ... Haevichi Hotel & Resort Co., Ltd. Hotel operation Haevichi Country Club Co., Ltd. Golf Course operation FOREIGN SUBSIDIARIES: Hyundai Motor America (HMA) Sales Hyundai Capital America (HCA) Financing Hyundai Motor Manufacturing Alabama, Manufacturing LLC (HMMA) Hyundai Auto Canada Corp. (HAC) Sales Hyundai Auto Canada Captive Insurance Insurance Incorporation (HACCI) Innocean Worldwide Americas, LLC (IWA) Marketing Hyundai Information Service North Information technology America (HISNA) Stampted Metal America Research Managing subsidiaries Technology Inc. (SMARTI) Stampted Metal America Research Manufacturing Technology LLC ,, Hyundai Motor India Limited (HMI) R&D Hyundai Motor India Engineering Private Ltd. (HMIE) Hvundai Motor Manufacturing Manufacturing Czech, s.r.o. (HMMC) ... Hyundai Motor Manufacturing Rus LLC (HMMR) ... Beijing Mobis Transmission Co., Ltd. (BMT)

Hyundai Motor Company

| Shareholders' equity as of December 31, 2010 | | | | | |
|--|------------------------------|--|-------------|------------------------------|--|
| | rean Won millions (*1) | U.S. Dollars in thousands (Note 2) | Shares (*2) | Percentage ownership (*2) | Indirect ownership (*2) |
| ₩ | 51,946 | \$ 45,611 | 6,960,000 | 87.00% | KMC 31% |
| | 51,574 | 45,284 | 1,319,577 | 31.84% | |
| | 47,004 | 41,271 | 2,983,880 | 99.47% | Hyundai WIA 50.94 & Hyundai Dymos 48.53% |
| | 34,756 | 30,517 | 998,140 | 99.81% | Hyundai Dymos 99.81% |
| | ·(4,135) | (3,631) | 1,767,000 | 57.00% | KMC 40% & Hyundai WIA 17% |
| | (42,821) | (37,599) | 1,350,000 | 45.00% | KMC 15% |
| | | | | | |
| | 2,165,666 | 1,901,542 | - | 100.00% | |
| | 1,139,364 | 1,000,407 | 1,406,519 | 100.00% | HMA 93.4% & KMA 6.6% |
| | 1,076,519 | 945,227 | - | 100.00% | HMA 100% |
| | 292,295 | 256,647 | | 100.00% | HMA 100% |
| | 6,668 | 5,855 | 100 | 100.00% | HAC 100% |
| | 15,609 | 13,705 | - | 60.00% | HMA 30% & KMA 30% |
| | 8,504 | 7,467 | - | 60.00% | HMA 30% & KMA 30% |
| | 9,534 | 8,371 | 18,542,284 | 72.45% | HMA 72.45% |
| | 9,534 | 8,371 | - | 100.00% | SMARTI 100% |
| | 992,038 | 871,049 | 8,125,411 | 100.00% | |
| | 36,457 | 32,011 | - | 100.00% | HMI 100% |
| | 688,896 | 604,878 | - | 100.00% | |
| | 385,358 | 338,360 | - | 100.00% | KMC 30% |
| | 217,358 | 190,849 | - | 68.04% | KMC 24.08% & HMGC 19.88% |
| | | | | | (continued |

075

(continued)

December 31, 2010 and 2009

| Shareholders' equity as of December 31, 2010 | | | | | | | | |
|--|--------------------------------|-----------------------------------|--------------------------|---------------|------------------------------|----------------------------|--|--|
| Subsidiaries | Nature of business business | Korean Won in millions (*1) | in millions in thousands | | Percentage ownership (*2) | Indirect ownership (*2) | | |
| Hyundai Motor Group (China) Ltd. (HMGC) | Investment | ₩ 205,561 | \$ 180,491 | - | 80.00% | KMC 30% | | |
| Hyundai Motor Company Australia Pty Limited (HMCA) | Sales | 155,413 | 136,459 | - | 100.00% | | | |
| Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. (HAOSVT) | Manufacturing | 137,389 | 120,633 | 381,550,302 | 85.03% | | | |
| Hyundai Translead, Inc. (HT) | Sales | 91,597 | 80,426 | 1,160,000 | 100.00% | | | |
| Hyundai de Mexico, S.A. de C.V. (HYMEX) | Manufacturing | 91,597 | 80,426 | 9,999 | 99.99% | HT 99.99% | | |
| Hyundai Motor Espana, S.L.U. (HMES) | и | .73,633 | 64,653 | - | 100.00% | | | |
| Hyundai Motor Europe Technical Center GmbH (HMETC) | R&D | 67,638 | 59,389 | 5,897,268,721 | 100.00% | | | |
| China Millennium Corporations (CMEs) | Real estate development | 54,411 | 47,775 | - | 89.90% | KMC 30.3% | | |
| Beijing Hines Millennium Real Estate Development | n | 54,411 | 47,775 | - | 99.00% | CMEs 99.00% | | |
| Hyundai Motor Poland Sp.zo.O (HMP) | Sales | 45,362 | 39,830 | 172,862 | 100.00% | | | |
| Hyundai America Technical Center, Inc. (HATCI) | R&D | 42,422 | 37,248 | 1,000 | 100.00% | | | |
| Hyundai Motor Europe GmbH (HME) | Sales | 39,669 | 34,831 | - | 100.00% | | | |
| Hyundai Motor UK Ltd. (HMUK) | и | 32,527 | 28,560 | 25,600,000 | 100.00% | | | |
| Hyundai Auto Czech s.r.o. (HMCZ) | ш | 27,716 | 24,336 | - | 100.00% | | | |
| Hyundai Motor Company Italy S.r.I. (HMCI) | ш | 26,089 | 22,907 | - | 100.00% | | | |
| Beijing Jingxian Motor Safeguard Service Co., Ltd. (BJMSS) | " | 12,296 | 10,796 | - | 100.00% | | | |
| Hyundai Motor Norway AS (HMN) | ш | 9,532 | 8,369 | - | 100.00% | | | |
| Hyundai Motor Japan Co. (HMJ) | ш | (8,490) | (7,455) | 224,800 | 100.00% | | | |
| Hyundai Motor Commonwealth of Independent States Besloten Vennootschap (HMCIS B.V) | Managing subsidiaries | (60,083) | (52,755) | - | 100.00% | HMMR 1.4% | | |
| Hyundai Motor Commonwealth of Independent States (HMCIS) | Sales | (60,083) | (52,755) | - | 100.00% | HMCIS B.V 100% | | |
| Dong Feng Yueda Kia Motor Co., Ltd. (DYK) | Manufacturing | 934,734 | 820,734 | - | 50.00% | KMC 50% | | |
| Kia Motors Manufacturing Georgia, Inc. (KMMG) | 11 | 532,422 | 467,488 | - | 80.00% | KMC 50% & HMA 30% | | |
| Kia Motors Europe GmbH (KME) | Sales | 809,260 | 710,563 | - | 100.00% | KMC 100% | | |

| | Shareholders' equity as of December 31, 2010 | | | | | |
|--|--|-----------------------------------|--|-------------|------------------------------|----------------------------|
| Subsidiaries | Nature of business business | Korean Won in millions (*1) | U.S. Dollars in thousands (Note 2) | Shares (*2) | Percentage ownership (*2) | Indirect ownership (*2) |
| Kia Motors Russian (KMR) | Sales | ₩ 57,799 | \$ 50,750 | - | 100.00% | KME 100% |
| Kia Motors Sweden AB (KMSW) | " | 20,263 | 17,792 | 4,400,000 | 100.00% | KME 100% |
| Kia Motors Sales Slovensko s.r.o. (KMSS) | и | 18,253 | 16,027 | - | 100.00% | KME 100% |
| Kia Motors Czech s.r.o. (KMCZ) | и | 13,926 | 12,228 | 106,870,000 | 100.00% | KME 100% |
| Kia Motors Nederland BV (KMNL) | | 6,863 | 6,026 | - | 100.00% | KME 100% |
| Kia Motors Austria GmbH (KMAS) | и | (22,739) | (19,966) | 2,107,512 | 100.00% | KME 100% |
| Kia Motors Hungary Kft (KMH) | и | 903 | 793 | 30,000,000 | 100.00% | KMAS 100% |
| Kia Motors UK Ltd. (KMUK) | и | (30,448) | (26,735) | 17,000,000 | 100.00% | KME 100% |
| Kia Motors Belgium (KMB) | и | (45,911) | (40,312) | 1,000,000 | 100.00% | KME 100% |
| Kia Automobiles France (KMF) | и | (91,412) | (80,263) | 5,000,000 | 100.00% | KME 100% |
| Kia Motors Iberia (KMIB) | и | (177,047) | (155,454) | 31,600,000 | 100.00% | KME 100% |
| Kia Motors Slovakia s.r.o. (KMS) | Manufacturing | 776,905 | 682,154 | - | 100.00% | KMC 100% |
| Kia Motors America Inc. (KMA) | Sales | 250,829 | 220,238 | 1,000,000 | 100.00% | KMC 100% |
| Kia Motors Deutschland GmbH (KMD) | и | 104,108 | 91,411 | - | 100.00% | KMC 100% |
| Kia Motors Polska Sp.z.o.o. (KMP) | " | (10,944) | (9,609) | 15,637 | 99.60% | KMD 99.6% |
| Kia Japan Co., Ltd. (KJC) | и | 31,984 | 28,083 | 267,800 | 100.00% | KMC 100% |
| Kia Motors Australia Pty Ltd (KMAU) | " | 4,588 | 4,028 | - | 100.00% | KMC 100% |
| Kia Motors New Zealand Ltd. (KMNZ) | и | (2,116) | (1,858) | - | 100.00% | KMAU 100% |
| Kia Canada, Inc. (KCI) | ш | (49,991) | (43,894) | 6,298 | 100.00% | KMC 82.5% & KMA 17.5% |
| Beijing Hyundai Hysco Steel Process Co., Ltd. | Manufacturing | 72,084 | 63,293 | - | 100.00% | Hyundai Hysco 100% |
| Hysco Steel India, Ltd. (HSI) | 11 | 31,604 | 27,750 | 270,271 | 100.00% | Hyundai Hysco 100% |
| Jiangsu Hyundai Hysco Steel Co.,Ltd. (JHYSCO) | Ш | 30,289 | 26,595 | - | 90.00% | Hyundai Hysco 90% |
| Hysco Slovakia, s.r.o. (HS) | Ш | 24,292 | 21,329 | - | 100.00% | Hyundai Hysco 100% |
| Hysco America Co. Inc. (HACI) | и | 19,921 | 17,491 | 1,000 | 100.00% | Hyundai Hysco 100% |

(continued)

Shareholders' equity as of December 31, 2010

(continued)

December 31, 2010 and 2009

| yundai Motor Company | | Shareholders' equity a | s of December 31, 2010 | | | |
|---|--------------------------------|-----------------------------------|--|-------------|------------------------------|--------------------------------|
| Subsidiaries | Nature of business business | Korean Won in millions (*1) | U.S. Dollars in thousands (Note 2) | Shares (*2) | Percentage ownership (*2) | Indirect ownership (*2) |
| Hyundai Hysco USA, Inc. (HPA) | Manufacturing | ₩ 17,572 | \$ 15,429 | 250,000 | 100.00% | Hyundai Hysco 100% |
| Hyundai Hysco Czech s.r.o. | п | 16,297 | 14,309 | - | 100.00% | Hyundai Hysco 100% |
| Hyundai Hysco Rus LLC. | и | 12,343 | 10,838 | - | 100.00% | Hyundai Hysco 100% |
| Rotem USA Corporation | и | 9,129 | 8,016 | 700,000 | 100.00% | Hyundai Rotem 100% |
| Eurotem DEMIRYOLU ARACLARI SAN. VETIC A.S. | и | 2,120 | 1,861 | - | 50.50% | Hyundai Rotem 50.50% |
| Hyundai WIA Automotive Engine (Shandong) Company (WAE) | u | 300,975 | 264,268 | - | 70.00% | KMC 18% & Hyundai WIA 30% |
| Hyundai WIA Automotive Parts (WAP) | ш | 131,952 | 115,859 | - | 100.00% | Hyundai WIA 100% |
| Hyundai WIA Motor Dies (Shandong) Company | и | 19,637 | 17,242 | - | 100.00% | Hyundai WIA 40% & WAP 60% |
| Hyundai-Kia Machine Europe GmbH (HKME) | и | 12,152 | 10,670 | - | 100.00% | Hyundai WIA 100% |
| Hyundai-Wia Machine America Corp. (HWMA) | и | 1,451 | 1,274 | 1,000 | 100.00% | Hyundai WIA 100% |
| Hyundai Powertech Manufacturing America Inc. (PTA) | и | 77,588 | 68,125 | - | 80.00% | KMA 10%, HPT 40% & HMA 30% |
| Hyundai Powertech (Shandong) Co.,Ltd (PTS) | и | 36,680 | 32,207 | - | 100.00% | HPT 35%, KMC 25% & HMGC 10% |
| Dymos Lear Automotive India Private Limited. (DLAI) | ш | 27,364 | 24,027 | 5,674,032 | 65.00% | Hyundai Dymos 65% |
| Dymos Czech Republic s.r.o | ш | 6,272 | 5,507 | - | 100.00% | Hyundai Dymos 100% |
| KEFICO Automotive Systems (Beijing) Co., Ltd. | <i>1</i> 1 | 13,520 | 11,871 | - | 100.00% | KEFICO 100% |

(*1) Local currency in foreign subsidiaries is translated into Korean Won using the Base Rate announced by Seoul Money Brokerage Services, Ltd. at December 31, 2010.

(*2) Shares and ownership are calculated by combining the shares and ownership, which the Company and its subsidiaries hold as of December 31, 2010. Indirect ownership represents subsidiaries' holding ownership.

In 2010, the Company added three overseas companies: Hyundai Powertech (Shandong) Co., Ltd, Kia Motors Nederland BV and KEFICO Automotive Systems (Beijing) Co., Ltd. to its consolidated subsidiaries due to acquisition of ownership enabling the Company and its subsidiaries to exercise substantial control or the increase in individual assets at the end of the preceding year exceeding the required level of $\frac{1}{2}$ 10,000 million (US\$8,780 thousand) for consolidation with substantial control. In addition, Dymos India Automotive Private Limited. is excluded from consolidated subsidiaries as it merged with Dymos Lear Automotive India Private Limited. Autoever Systems Europe GmbH and Automobile Industrial Ace Corporation are also excluded from consolidated subsidiaries since the individual assets of Autoever Systems Europe GmbH at the end of the preceding year decreased under the required level of $\frac{1}{2}$ 10,000 million (US\$8,780 thousand) in (US\$8,780 thousand) and the parent-subsidiary relationship between the Company and Automobile Industrial Ace Corporation is expected to be discontinued in the following year.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

Basis of Consolidated Financial Statement Presentation

The Company maintains its official accounting records in Korean Won and prepares statutory consolidated financial statements in the Korean language (Hangul) in conformity with the accounting principles generally accepted in the Republic of Korea. Certain accounting principles applied by the Company that conform with financial accounting standards and accounting principles in the Republic of Korea may not conform with generally accepted accounting principles in other countries. Accordingly, these financial statements are intended for use by those who are informed about Korean accounting principles and practices. The accompanying financial statements have been condensed, restructured and translated into English from the Korean language financial statements. Certain information included in the Korean language financial statements, but not required for a fair presentation of the Company and its subsidiaries' financial position, results of operations, changes in shareholders' equity or cash flows, is not presented in the accompanying financial statements.

The accompanying financial statements are stated in Korean Won, the currency of the country in which the Company is incorporated and operates. The translation of Korean Won amounts into U.S. Dollar amounts is included solely for the convenience of readers outside of the Republic of Korea and has been made at the rate of $\forall 1,138.9$ to US\$1.00 at December 31, 2010, the Base Rate announced by Seoul Money Brokerage Service, Ltd. Such translations should not be construed as representations that the Korean Won amounts could be converted into U.S. Dollars at that or any other rate.

The Company prepared its consolidated financial statements as of December 31, 2010 in accordance with accounting principles generally accepted in the Republic of Korea. The significant accounting policies followed by the Company in the preparation of its consolidated financial statements as of December 31, 2010 are identical to those as of December 31, 2009.

The significant accounting policies followed by the Company in the preparation of its consolidated financial statements are summarized below.

December 31, 2010 and 2009

Principles of Consolidation

The accompanying financial statements include the accounts of the Company and its subsidiaries. Under financial accounting standards for consolidated financial statements in the Republic of Korea, a company is regarded as a subsidiary of another company if more than 50% of its issued share capital is held by the other company, or more than 30% of its issued share capital is held by the other company and that company is the largest shareholder, or substantially controlled by the other company. Investments of 20% to 50% in affiliated companies or investments in affiliated companies over which the Company exerts a significant influence are accounted for using the equity method. Under the equity method, the original investment is recorded at cost and adjusted by the Company's share on the undistributed earnings or losses of these companies.

The fiscal year of the consolidated subsidiaries is the same as that of the Company. Differences in accounting policy between the Company and consolidated subsidiaries are adjusted in the consolidation.

Investments and equity accounts of subsidiaries were eliminated at the dates the Company obtained control of the subsidiaries. The difference between the cost of acquisition and the book value of the subsidiary is amortized using the straight-line method within twenty years from the year the acquisition occurred or reversed over the remaining weighted average useful life of the identifiable acquired depreciable assets for negative goodwill using the straight-line method.

When the Company acquires additional interests in a subsidiary after obtaining control over the subsidiary, the difference between incremental price paid by the Company and the amount of incremental interest in the shareholders' equity of the subsidiary is reflected in the consolidated capital surplus. In case a subsidiary still belongs to a consolidated economic entity after the Company disposes a portion of the stocks of subsidiaries to non-subsidiary parties, gain or loss on disposal of the subsidiary's stock is accounted for as consolidated capital surplus or capital adjustments.

Intragroup balances and transactions, including income, expenses and dividends are eliminated in full. Profits or losses resulting from intragroup transactions that are recognised in assets are eliminated in full. Unrealized gains and losses arising from sales by a controlling company to its subsidiary (downstream sales) are eliminated entirely and charged (credited) to controlling interest, and unrealized gains and losses arising from sales by a subsidiary to its controlling company or from transactions among subsidiaries (upstream sales) are eliminated entirely and allocated to controlling interest.

Minority interest is the part of net operation results and net assets of a subsidiary other than controlling interest. When net loss attributable to minority shareholders exceeds the minority interest, the excess and any further losses attributable to the minority interest is allocated to the minority interest and presented as negative in equity. Where, under an arrangement, the allocation of interest to the parent and the minority resulting from the losses is not based on their ownership interest, losses attributable to minority interest are determined according to such arrangement.

When the Company acquires new subsidiaries during the year, the results of operations are reflected in the statement of income on an annual basis. However, total net income (loss) of the consolidated subsidiaries until the acquisition date is deducted from net income after income tax and accounted for as net income (loss) of newly consolidated subsidiaries before acquisition. In addition, when the Company disposes shares of subsidiaries during the year and the subsidiaries do not belong to the consolidation entity, the Company applies SKAS No. 11 - "Discontinuing Operation" which requires the Company not to present the income (loss) of the subsidiaries until the disposal date item-by-item but to present the total net income (loss) of the subsidiaries as a line item in the consolidated statement of income.

When translating the financial statements of the affiliates operating overseas, the Company applies the foreign exchange rate at the end date of the investor's reporting period to the associate's assets and liabilities, the foreign exchange rate at the date on which the investor acquired its equity interest in the associate to the investor's share of the associate's equity interest, the foreign exchange rate at each transaction date to the remaining equity interest in the associate after excluding any increase in retained earnings after the investor's acquisition of its equity interest in the associate, and the foreign exchange rate at the average rate for the pertinent period to the items in the associate's statement of income. In addition, when translating the statements of cash flows of the affiliates operating overseas, the Company applies the foreign exchange rate at the beginning date of the investor's reporting period to the beginning balance of cash and cash equivalents, the foreign exchange rate at the end date of the investor's reporting period to the ending balance of cash and cash equivalents for the pertinent period to the items are presented as effect of exchange rate on cash and cash equivalents in the consolidated statements of cash flows.

Revenue Recognition

Sales of goods is recognized at the time of shipment only if it meets the conditions that significant risks and rewards of ownership of the goods have been transferred to the customer, and neither continuing managerial involvement nor effective control over the goods sold is retained. Revenue arising from rendering of services is generally recognized by the percentage-of-completion method at the date of the end of the reporting period. In addition, revenue arising from interest, dividends or royalties is recognized when it is probable that future economic benefits will flow into the Company and those benefits can be measured reliably.

In the case of subsidiaries in financial business, interest revenues earned on financial assets are recognized as time passes using the level yield method, and fees and commissions in return for services rendered are recognized as services are provided.

Allowance for Doubtful Accounts

The Company provides an allowance for doubtful accounts based on management's estimate of the collectibility of receivables.

Inventories

Inventories are stated at the lower of cost or net realizable value, cost being determined by the moving average method, except for materials in transit for which cost is determined using the specific identification method. Valuation loss incurred when the market value of an inventory falls below its carrying amount is added to the cost of goods sold.

December 31, 2010 and 2009

Investments in Securities Other Than Those Accounted for Using the Equity Method

Classification of Securities

At acquisition, the Company classifies securities into one of the three categories; trading, held-to-maturity or available-for-sale. Trading securities are those that were acquired principally to generate profits from short-term fluctuations in prices. Held-to-maturity securities are those with fixed or determinable payments and fixed maturity that the Company has the positive intent and ability to hold to maturity. Available-for-sale securities are those not classified as either held-to-maturity or trading securities. Trading securities are classified as short-term investment securities, whereas available-for-sale and held-to-maturity securities are classified as short-term investment securities, whereas available-for-sale and held-to-maturity securities are classified as long-term investment securities, except for those whose maturity dates or whose likelihood of being disposed of are within one year from the date of the end of the reporting period, which are classified as short-term investment securities.

Valuation of Securities

Investments in securities are initially measured at cost, which consists of the market price of the consideration given to acquire them and incidental expenses. If the market price of the consideration given is not available, the market prices of the securities purchased are used as the basis for measurement. If neither the market price of the consideration given nor those of the acquired securities are available, the acquisition cost is measured at the best estimates of its fair value. After initial recognition, held-to-maturity securities are valued at amortized cost. The difference between their acquisition costs and face values is amortized over the remaining term of the securities by applying the effective interest method and added to or subtracted from the acquisition costs and interest income of the remaining period. Trading securities are valued at fair value, with unrealized gains or losses included in current operations. Available-for-sales securities are sold or if the securities are determined to be impaired and the lump-sum accumulated amount of accumulated other comprehensive income (loss) is reflected in current operations. However, available-for-sales securities that are not traded in an active market and whose fair value cannot be reliably measured are valued at cost.

If the estimated recoverable amount of securities is less than the acquisition cost of equity securities or amortized cost of debt securities and any objective evidence for such impairment loss exists, impairment loss is recognized in current operations in the period when it arises.

The lower of the fair value of treasury stock included in treasury stock fund and the fair value of investments in treasury stock funds is accounted for as treasury stock in capital adjustment.

Investment Securities Accounted for Using the Equity Method

Investment securities held for investment in companies in which the Company is able to exercise significant influence over the operating and financial policies of the investees are accounted for using the equity method. The Company's share in the net income or net loss of investees is reflected in current operations. The changes in the retained earnings, capital surplus or other capital accounts of investees are accounted for as an adjustment to retained earnings, to capital surplus or to accumulated other comprehensive income (loss).

The difference between the cost of the investment and the investor's share of the net fair value of the investee's identifiable assets and liabilities at the date of acquisition is amortized over 20 years for goodwill or reversed over the remaining weighted average useful life of the identifiable acquired depreciable assets for negative goodwill, which does not exceed the fair value of non-monetary assets acquired, using the straight-line method. Negative goodwill that exceeds the fair value of non-monetary assets acquired is credited to operations in the year of purchase.

The Company's portion of profits and losses resulting from inter-company transactions that are recognized in assets, such as inventories and fixed assets, are eliminated and charged to equity securities accounted for using the equity method.

If an investor's share of losses of an investee equals or exceeds its interest in the investee, the investor discontinues recognizing its share of further losses. If the investee subsequently reports profits, the investor resumes recognizing its share of those profits only after its share of the profits equals the share of losses not recognized. Also, if the recoverable amount of investments in investee becomes less than its carrying amount, the Company recognizes impairment loss.

Property, Plant and Equipment and Related Depreciation

Property, plant and equipment are stated at cost, except for assets revalued upward in accordance with the Asset Revaluation Law of Korea. Routine maintenance and repairs are expensed as incurred. Expenditures that result in the increase of future economic benefits such as the enhancement of the value or extension of the useful lives of the facilities involved are treated as additions to property, plant and equipment.

Depreciation is computed using the straight-line method based on the estimated useful lives of the assets as follows:

| | Useful lives (years) |
|--------------------------|----------------------|
| Buildings and structures | 2 - 60 |
| Machinery and equipment | 2 - 21 |
| Vehicles | 3 - 15 |
| Dies, molds and tools | 2 - 14 |
| Other equipment | 2 - 14 |

The Company charges all financing cost to current operations in accordance with SKAS No. 7 - "Capitalization of Financing Costs." In addition, the Company assesses any possible recognition of impairment loss when there is an indication that expected future economic benefits of a tangible asset is considerably less than its carrying amount, as a result of technological obsolescence, rapid declines in market value or other causes of impairment. When it is determined that an asset may have been impaired and that its estimated total future cash flows from continued use or disposal is less than its carrying amount, the carrying amount of a tangible asset is reduced to its recoverable amount and the difference is recognized as an impairment loss. If the recoverable amount of the impaired asset exceeds its carrying amount in subsequent reporting period, the amount equal to the excess is treated as the reversal of the impairment loss; however, it cannot exceed the carrying amount that would have been determined had no impairment loss been recognized.

Intangibles

Intangible assets are stated at cost, net of accumulated amortization. Subsequent expenditures on intangible assets after their purchases or completions, which will probably enable the assets to generate future economic benefits and can be measured and attributed to the assets reliably, are treated as additions to intangible assets.

Amortization is computed using the straight-line method based on the estimated useful lives of the assets as follows:

| | Useful lives (years) |
|------------------------------|----------------------|
| Goodwill (negative goodwill) | 5 - 20 |
| Industrial property rights | 2 - 40 |
| Development costs | 3 - 10 |
| Other | 2 - 50 |

If the recoverable amount of an intangible asset becomes less than its carrying amount as a result of obsolescence, sharp decline in market value or other causes of impairment, the carrying amount of an intangible asset is adjusted to its recoverable amount and the reduced amount is recognized as impairment loss. If the recoverable amount of a previously impaired intangible asset exceeds its carrying amount in subsequent periods, an amount equal to the excess is recorded as reversal of impairment loss; however, it cannot exceed the carrying amount that would have been determined had no impairment loss been recognized in prior years.

December 31, 2010 and 2009

Valuation of Receivables and Payables at Present Value

Receivables and payables arising from long-term installment transactions are stated at present value, if the difference between nominal value and present value is material. The present value discount is amortized using the effective interest rate method, and the amortization is included in interest expense or interest income. Interest rates of 5.4~8.8 percent are used in valuing the receivables and payables at present value as of December 31, 2010 and 2009, respectively.

Accounting for Lease Contracts

Whether a lease is a finance lease or an operating lease depends on the substance of the transaction rather than the form of the contract. The situations that individually or in combination normally lead to a lease being classified as a finance lease are: (1) the lease transfers ownership of the asset to the lessee by the end of the lease term; (2) the lessee has the option to purchase the asset at a price that is expected to be sufficiently lower than the fair value at the date the option becomes exercisable for it to be reasonably certain, at the inception of the lease, that the option will be exercised; (3) the lease term is for the major part of the economic life of the asset even if title is not transferred; (4) at the inception of the lease, the present value of the minimum lease payments amounts to at least substantially all of the fair value of the leased asset; and (5) the leased assets are of such a specialized nature that only the lessee can use them without major modifications; otherwise, it is classified as an operating lease.

At the commencement of the lease term, finance leases are recognized as assets and liabilities in their statements of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments, each determined at the inception of the lease. The discount rate to be used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease, if this is practicable to determine; if not, the lessee's incremental borrowing rate is used. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Accrued Severance Benefits

Employees and directors of the Company and its domestic subsidiaries with more than one year of service are entitled to receive a lump-sum payment upon termination of their service with each company, based on their length of service and rate of pay at the time of termination. The accrued severance benefits that would be payable assuming all eligible employees were to resign amount to $\forall 3,012,424$ million (US\$2,645,029 thousand) and $\forall 3,178,864$ million (US\$2,791,170 thousand) as of December 31, 2010 and 2009, respectively.

In accordance with the National Pension Act, certain portions of accrued severance benefits are deposited with the National Pension Fund and deducted from accrued severance benefits.

Actual payments of severance benefits by the Company and its domestic subsidiaries amounted to $\pm545,097$ million (US\$478,617 thousand) and $\pm602,326$ million (US\$528,866 thousand) for the year ended December 31, 2010 and 2009, respectively.

Also, overseas subsidiaries' accrued severance benefits are in accordance with each subsidiary' policies and their counties' regulations.

Accrued Warranties and Product Liabilities

The Company generally provides a warranty to the ultimate consumer for each product sold and accrues warranty expense at the time of sale based on actual claims history. Also, the Company accrues potential expenses, which may occur due to product liability suit, voluntary recall campaign and other obligations as of the date of the end of the reporting period. In addition, certain subsidiaries recognize other provision for the loss from the unused agreed credit limits, construction contracts, pre-contract sale or service contract.

If the difference between nominal value and present value is material, the provision is valued at present value of the expenditures estimated to settle the obligation.

Share-based Payment

Equity-settled share-based payments to employees are measured at fair value of the equity instrument or the goods and services received and the fair value is expensed on a straight-line basis over the vesting period. For cash-settled share-based payments, a liability equal to the portion of the goods or services received is recognized at the current fair value determined at each end date of the reporting period.

Derivative Instrument

All derivative instruments are accounted for at fair value with the valuation gain or loss recorded as an asset or liability. If the derivative instrument is not part of a transaction qualifying as a hedge, the adjustment to fair value is reflected in current operations. The accounting for derivative transactions that are part of a qualified hedge based both on the purpose of the transaction and on meeting the specified criteria for hedge accounting differs depending on whether the transaction is a fair value hedge or a cash flow hedge. Fair value hedge accounting is applied to a derivative instrument designated as hedging the exposure to changes in the fair value of an asset or a liability or a firm commitment (hedged item) that is attributable to a particular risk. The gain or loss both on the hedging derivative instrument designated as hedging the exposure to variability in expected future cash flows of an asset or a liability or a forecast transaction that is attributable to a particular risk. The effective portion of gain or loss on a derivative instrument designated as a cash flow hedge is recorded as accumulated other comprehensive income (loss) and the ineffective portion is recorded in current operations. The effective portion of gain or loss recorded in current operations. The effective portion as accumulated other comprehensive income (loss) is reclassified to current earnings in the same period during which the hedged forecasted transaction affects earnings. If the hedged transaction results in the acquisition of an asset or the liability.

Accounting for Foreign Currency Transactions and Translation

The Company and its domestic subsidiaries maintain their accounts in Korean Won. Transactions in foreign currencies are recorded in Korean won based on the prevailing rates of exchange on the transaction dates. Monetary accounts with balances denominated in foreign currencies are recorded and reported in the accompanying financial statements at the exchange rates prevailing at the end dates of the reporting periods. The balances have been translated using the Base Rate announced by Seoul Money Brokerage Services, Ltd., which is $\forall 1, 138.9$ and $\forall 1, 167.6$ to US\$1.00 at December 31, 2010 and 2009, respectively, and translation gains or losses are reflected in current operations.

Income Tax Expense

Income tax expense is determined by adding or deducting the total income tax and surtaxes to be paid for the current period and the changes in deferred income tax assets or liabilities. In addition, current tax and deferred tax is charged or credited directly to equity if the tax relates to items that are credited or charged directly to equity in the same or different period.

Deferred tax is recognized on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profits. Deferred tax liabilities are generally recognized for all taxable temporary differences with some exceptions and deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilized. The carrying amount of deferred tax assets is reviewed at each end date of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the assets to be recovered.

Deferred tax assets and liabilities are classified as current or non-current based on the classification of the related assets or liabilities for financial reporting and according to the expected reversal date of the specific temporary difference if they are not related to an asset or liability for financial reporting, including deferred tax assets related to carry forwards. Deferred tax assets and liabilities in the same current or non-current classification are offset if these relate to income tax levied by the same tax jurisdictions.

Reclassification of the Subsidiaries' Financial Statements

The Company reclassified some accounts in the subsidiaries' financial statements according to the Company's financial statements. This reclassification does not affect the amount of net income or net assets in the subsidiaries' financial statements. The assets and liabilities of the subsidiaries in financial industry are classified into specific current or non-current assets and liabilities; however, if it is not possible, it is classified into other financial assets and liabilities.

December 31, 2010 and 2009

Earnings per Common Share

Basic earnings per common share are computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted earnings per common share are computed by dividing diluted net income, which is adjusted by adding back the after-tax amount of expenses related to diluted securities, by weighted average number of common shares and diluted securities outstanding during the period.

Basic earnings per common share for the year ended December 31, 2010 and 2009 are computed as follows:

| Hyundai Motor Company | (in millions except p | er share amounts of KRW] | W] [in thousands except per share amounts of US\$] \$ (Note 2) | | |
|--|-----------------------|--------------------------|--|--------------|--|
| | | ₩ | | | |
| | 2010 | 2009 | 2010 | 2009 | |
| Net income attributable to equity holders of the parent | ₩ 5,441,279 | ₩ 2,973,473 | \$ 4,777,662 | \$ 2,610,829 | |
| Expected dividends on preferred stock | (1,251,316) | (682,777) | (1,098,706) | (599,506) | |
| Net income available to common share | 4,189,963 | 2,290,696 | 3,678,956 | 2,011,323 | |
| Weighted average number of common shares outstanding (*) | 208,959,792 | 209,252,481 | 208,959,792 | 209,252,481 | |
| Basic earnings per common share | ₩ 20,052 | ₩ 10,947 | \$ 17.61 | \$ 9.61 | |

(*) Weighted average number of common shares outstanding includes transactions pertaining to change of treasury stock.

The Company does not compute diluted earnings per common share for the years ended December 31, 2010 and 2009 because there is no item related to dilution.

3. RESTRICTED FINANCIAL INSTRUMENTS :

Deposits with withdrawal restrictions as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | [| in millions of KRW] | [in thousands of US\$] | | | | |
|----------------------------------|---|---------|---|---------------------|------------------------|--------------------|----|---------|--|
| | | ₩ | | | | \$ (Note 2) | | | |
| | | 2010 | | 2009 | | 2010 | | 2009 | |
| Cash and cash equivalents | ₩ | 366,073 | ₩ | 373,817 | \$ | 321,427 | \$ | 328,226 | |
| Short-term financial instruments | | 205,804 | | 139,539 | | 180,704 | | 122,521 | |
| Long-term financial instruments | | 255 | | 26,520 | | 224 | | 23,286 | |
| | ₩ | 572,132 | ₩ | 539,876 | \$ | 502,355 | \$ | 474,033 | |

4. INVENTORIES:

Inventories as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | | (in millions of KRW) | | | (i | n thousands of US\$] |
|---|---|------------|---|----------------------|----|------------|--------------|----------------------|
| | ₩ | | | | _ | | \$ (N | ote 2) |
| | | 2010 | | 2009 | | 2010 | | 2009 |
| Finished goods and merchandise | ₩ | 6,429,178 | ₩ | 6,913,946 | \$ | 5,645,077 | \$ | 6,070,723 |
| Semi finished goods and work in process | | 1,435,004 | | 1,269,412 | | 1,259,991 | | 1,114,595 |
| Raw materials and supplies | | 2,357,218 | | 1,866,346 | | 2,069,732 | | 1,638,727 |
| Materials in transit | | 588,538 | | 639,987 | | 516,760 | | 561,934 |
| Other | | 715,324 | | 1,005,460 | | 628,084 | | 882,834 |
| | ₩ | 11,525,262 | ₩ | 11,695,151 | \$ | 10,119,644 | \$ | 10,268,813 |

5. SHORT-TERM INVESTMENT SECURITIES:

Short-term investment securities as of December 31, 2010 and 2009 consist of the following: Hyundai Motor Company

Description

Available-for-sale securities:

Government bonds

Corporate bonds

Beneficiary certificates

Equity securities

Held-to-maturity securities: Government bonds

086

| | | | | [in millions of KRW] | (in thousands of | | | | | |
|-----|--------------------------|---------|---|----------------------|------------------|----|------------|---------|--|--|
| | | ₩ | | | |) | | | | |
| | 20 | 10 | | 2009 | 2010 | | : | 2009 | | |
| Ace | Acquisition cost Book | | B | 3ook value | Book value | 9 | Book value | | | |
| ₩ | 6 | ₩ 6 | ₩ | - | \$ | 5 | \$ | - | | |
| | 2,000 | 2,000 | | 4,800 | 1,7 | 56 | | 4,215 | | |
| | - | | | 163,526 | | - | | 143,582 | | |
| | 183 | 130 | | 82,577 | 1 | 14 | | 72,506 | | |
| | 744 | 744 | | 1,699 | 6 | 54 | | 1,492 | | |
| ₩ | 2,933 | ₩ 2,880 | ₩ | 252,602 | \$ 2,5 | 29 | \$ | 221,795 | | |

December 31, 2010 and 2009

6. LONG-TERM INVESTMENT SECURITIES:

(1) Long-term investment securities as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | [in millions of KRW] | | | | | | [in thousands of US\$] | | | |
|---|----------------------|-----------|---|---------|--------------------|-----------|------------------------|---------|--|--|
| | | t | ₩ | | \$ (Note 2) | | | | | |
| | | 2010 | | 2009 | | 2010 | | 2009 | | |
| Available-for-sale securities: | | | | | | | | | | |
| Equity securities | ₩ | 1,370,466 | ₩ | 729,273 | \$ | 1,203,324 | \$ | 640,331 | | |
| Debt securities | | 11,774 | | 7,157 | | 10,338 | | 6,284 | | |
| | | 1,382,240 | | 736,430 | | 1,213,662 | | 646,615 | | |
| Held-to-maturity securities: Debt securities | | 20,249 | | 19,808 | | 17,780 | | 17,392 | | |
| | ₩ | 1,402,489 | ₩ | 756,238 | \$ | 1,231,442 | \$ | 664,007 | | |

(2) Equity securities included in long-term investment securities as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | | | | [| in millions of KRW] | | | [ir | n thousands of US\$] |
|---|------|----------------------|-------------|-------------|---------|------------|---------------------|-------------|---------------------|------------|----------------------|
| | | | ₩ | | | | | \$ (Note 2) | | | |
| | | | Decen 20 | nber)10 | 31 | De | December 31 2009 | | December 31 2010 | | ecember 31 2009 |
| Name of company | | Ownership percentage | | Book value | | Book value | | Book value | | Book value | |
| Hyundai Heavy Industries Co., Ltd. | % 2. | 88 | ₩ 56,924 | ₩ | 970,170 | ₩ | 379,965 | \$ | 851,848 | \$ | 333,625 |
| Hyundai Oil Refinery Co., Ltd. | 4. | 35 | 53,734 | | 120,211 | | 116,013 | | 105,550 | | 101,864 |
| Hyundai Merchant Marine Co., Ltd. | 0.4 | 45 | 9,161 | | 26,715 | | 18,503 | | 23,457 | | 16,246 |
| Hyundai Green Food Co., Ltd. (Formerly, Hyundai H&S Co., Ltd.) | 2. | 56 | 15,005 | | 25,962 | | 18,785 | | 22,796 | | 16,494 |
| Doosan Capital Co., Ltd. | 10.4 | 49 | 10,500 | | 24,009 | | 26,000 | | 21,081 | | 22,829 |
| Hyundai Development Company | 0. | 60 | 9,025 | | 15,300 | | 16,988 | | 13,434 | | 14,916 |
| JNK Heaters Co., Ltd. | 16. | 67 | 10,127 | | 11,518 | | - | | 10,113 | | - |
| KT Corporation | 0. | 09 | 8,655 | | 11,104 | | 9,388 | | 9,750 | | 8,243 |
| Ubivelox Co., Ltd. | 5. | 69 | 1,710 | | 5,444 | | 1,710 | | 4,780 | | 1,501 |
| NICE Information Service Co., Ltd. | 2. | 25 | 3,312 | | 4,221 | | - | | 3,706 | | - |
| Hyundai Finance Corporation | 9. | 29 | 9,888 | | 9,887 | | 8,726 | | 8,681 | | 7,662 |

| Hyundai Motor Company | | | | [in thousands of US\$] | | | | |
|--|-------------------------|---------------------|------------|------------------------|---------------------|---------------------|--|--|
| | | | ₩ | | \$ (Note 2) | | | |
| | | December 31 2010 | | December 31 2009 | December 31 2010 | December 31 2009 | | |
| Name of company | Ownership percentage | Acquisition cost | Book value | Book value | Book value | Book value | | |
| West End Restructuring Association | % 17.24 | ₩ 4,655 | ₩ 6,140 | ₩ 5,000 | \$ 5,391 | \$ 4,390 | | |
| Han All Co., Ltd. | 7.87 | 5,507 | 5,507 | - | 4,835 | - | | |
| Hyundai Venture Investment Corp. | 14.97 | 4,490 | 4,490 | 4,490 | 3,942 | 3,942 | | |
| Industry Otomotif Komersial | 15.00 | 4,439 | 4,439 | 4,439 | 3,898 | 3,898 | | |
| Ssangyong Motor Co., Ltd. | 1.29 | 8,359 | 3,915 | - | 3,438 | - | | |
| NICE Holdings Co., Ltd. | 1.42 | 3,491 | 3,097 | - | 2,719 | - | | |
| ENOVA System | 0.59 | 2,204 | 271 | 403 | 238 | 354 | | |
| Korea Environment Technology Co., Ltd. | 0.20 | 50 | 194 | 114 | 170 | 100 | | |
| Seoul Metro Line Nine Corporation(*2) | 25.00 | 41,779 | 41,779 | 41,779 | 36,684 | 36,684 | | |
| Mexico Boleo (KBC) | 16.67 | 26,162 | 26,162 | 21,478 | 22,971 | 18,859 | | |
| Hyundai Asan Corporation | 2.85 | 22,500 | 4,239 | 4,239 | 3,722 | 3,722 | | |
| Kihyup Finance | 12.75 | 3,700 | 3,700 | 3,700 | 3,249 | 3,249 | | |
| Hyundai RB Co., Ltd. | 7.00 | 2,085 | 2,085 | 550 | 1,831 | 483 | | |
| Machinery Financial Cooperative | 4.28 | 2,040 | 2,040 | 2,040 | 1,791 | 1,791 | | |
| NESSCAP Inc. | 7.30 | 1,997 | 1,997 | 1,997 | 1,753 | 1,753 | | |
| Muan Environment Co., Ltd.(*2) | 29.90 | 1,848 | 1,848 | 1,848 | 1,623 | 1,623 | | |
| Hyundai Research Institute | 14.90 | 1,359 | 1,271 | 1,271 | 1,116 | 1,116 | | |
| Korea Defense Industry Association | 2.66 | 1,250 | 1,250 | 1,250 | 1,098 | 1,098 | | |
| Heesung PM Tech Corporation | 19.90 | 1,194 | 1,194 | 1,194 | 1,048 | 1,048 | | |
| Dongbu NTS Co., Ltd. | 19.90 | 1,134 | 1,134 | 1,134 | 996 | 996 | | |
| KC, Kazahk B.V. | 10.00 | 1,020 | 1,020 | - | 896 | - | | |

(continued)

089

(continued)

December 31, 2010 and 2009

| Hyundai Motor Company | | | | | [in thousands of US\$] | |
|--|----------------------|---------------------|---------------|---------------------|------------------------|---------------------|
| | | ₩ | | | | |
| | | Decem 20 | nber 31 10 | December 31 2009 | December 31 2010 | December 31 2009 |
| Name of company | Ownership percentage | Acquisition cost | Book value | Book value | Book value | Book value |
| Jeonbuk Hyundai Motors FC Co., Ltd. (*1) | % 100.00 | ₩ 1,000 | ₩ 1,000 | ₩ 1,000 | \$ 878 | \$ 878 |
| Micro Infinity Co., Ltd. | 9.02 | 607 | 607 | 607 | 533 | 533 |
| Hyundai WIA Trade Corporation (*1) | 100.00 | 590 | 590 | 590 | 518 | 518 |
| NGV Tech Co., Ltd. (*1) | 78.05 | 821 | 821 | 821 | 721 | 721 |
| Hyundai Carnes Co., Ltd. (*1) | 100.00 | 500 | 500 | 250 | 439 | 220 |
| Clean Air Technology Co., Ltd. | 16.13 | 500 | 500 | 500 | 439 | 439 |
| International Convention Center Jeju Co., Ltd. | 0.30 | 500 | 500 | 500 | 439 | 439 |
| Green village Co., Ltd. | 5.43 | 4,800 | 284 | 284 | 249 | 249 |
| Korea Smart Card Co., Ltd. | 2.92 | 2,505 | 22 | - | 19 | - |
| ROTIS Inc. | 0.19 | 1,000 | 8 | 8 | 7 | 7 |
| Kyungnam Credit Information Service Co., Ltd. | 13.66 | 2,500 | - | 2,500 | - | 2,195 |
| The Sign Co., Ltd. | 11.28 | 1,200 | - | 1,200 | - | 1,054 |
| GM Daewoo Auto and Technology Co., Ltd. | 0.02 | 2,187 | - | - | - | - |
| Korea Information Service, Inc. | - | - | - | 3,951 | - | 3,469 |
| Equity investments | | 15,782 | 15,782 | 15,762 | 13,857 | 13,840 |
| Beneficiary certificates | | 171 | 171 | 1,229 | 150 | 1,079 |
| Other | | 14,174 | 7,368 | 7,067 | 6,470 | 6,204 |
| | | | ₩ 1,370,466 | ₩ 729,273 | \$ 1,203,324 | \$ 640,331 |

(*1) In conformity with Financial Accounting Standards in the Republic of Korea, the equity securities of these affiliates are not accounted for using the equity method since the Company believes the changes in the investment value due to the changes in the net assets of the investee, whose individual beginning balance of total assets or paid-in capital at the date of its establishment is less than ₩10,000 million (US\$8,780 thousand), are not material.

(*2) This investment security is excluded from using the equity method despite its ownership percentage exceeding twenty percentages, since there is no significant influence on the investee.

| (3) Debt securities, | classified | into | available-for-sale | securities, | include |
|----------------------|------------|------|--------------------|-------------|---------|
| following: | | | | | |

Hyundai Motor Company

Description

Government bonds

Corporate bonds

(4) Held-to-maturity of long-term investment securities as of December 31, 2010 and 2009 consist of the following: Hyundai Motor Company

| | Description | |
|------------------|-------------|--|
| Government bonds | | |

Corporate bonds

(5) Maturities of debt securities as of December 31, 2010 and 2009 consist of the following: Hyundai Motor Company

Maturity

1 year~5 years

6 years~10 years

ded in long-term investment securities as of December 31, 2010 and 2009 consist of the

| | | | | (in | millions of KRW] | | | (in | thousands of US\$] | | |
|---------------------|-------|----|-----------|-----|------------------|------|----------|--------------------|--------------------|--|--|
| | ₩ | | | | | | : | \$ (Note 2) | | | |
| | 2010 | | 2009 2010 | | | 2010 | 2009 | | | | |
| Acquisition cost | | Во | ok value | Boo | ok value | Во | ok value | Во | ok value | | |
| ₩ | 5,101 | ₩ | 4,662 | ₩ | 4,017 | \$ | 4,093 | \$ | 3,527 | | |
| | 6,900 | | 7,112 | | 3,140 | | 6,245 | | 2,757 | | |
| ₩ 1 | 2,001 | ₩ | 11,774 | ₩ | 7,157 | \$ | 10,338 | \$ | 6,284 | | |

| | | I | [in millions of KRW] | | (in | thousands of US\$] |
|------|--------|---|----------------------|--------------|-------|--------------------|
| _ | 1 | ₩ | | 9 | (Note | 2) |
| | 2010 | | 2009 | 2010 | | 2009 |
| ₩ | 9,297 | ₩ | 9,808 | \$ 8,163 | \$ | 8,612 |
| | 10,952 | | 10,000 | 9,617 | | 8,780 |
| ₩ | 20,249 | ₩ | 19,808 | \$ 17,780 | \$ | 17,392 |

| | | | [in millions of KRW] | | [in | thousands of US\$] |
|------|--------|---|----------------------|--------------|-------|--------------------|
| | 4 | ₩ | | 5 | (Note | 2) |
| | 2010 | | 2009 | 2010 | | 2009 |
| ₩ | 28,102 | ₩ | 20,898 | \$ 24,675 | \$ | 18,349 |
| | 3,921 | | 6,067 | 3,443 | | 5,327 |
| ₩ | 32,023 | ₩ | 26,965 | \$ 28,118 | \$ | 23,676 |

December 31, 2010 and 2009

7. INVESTMENT SECURITIES ACCOUNTED FOR USING THE EQUITY METHOD:

(1) Investment securities accounted for using the equity method as of E ecember 31, 2010 consist of the following:

| | | ₩ | | \$ (Note 2) | | | | | |
|--|---------------------|---------------------|-------------|--------------|------------------------------|--|--|--|--|
| Affiliated company | Acquisition cost | Net equity value | Book value | Book value | Ownership percentage (*2) | | | | |
| Hyundai Steel Company | ₩ 245,153 | ₩ 1,587,977 | ₩ 1,370,753 | \$ 1,203,576 | 21.29 | | | | |
| HMC Investment Securities Co., Ltd. | 215,284 | 182,278 | 222,947 | 195,756 | 29.95 | | | | |
| Hyundai MOBIS | 215,012 | 1,312,189 | 1,331,547 | 1,169,152 | 16.88 | | | | |
| Korea Aerospace Industries, Ltd | 159,800 | 125,926 | 125,782 | 110,442 | 22.23 | | | | |
| Glovis Co., Ltd. (*4) | 99,259 | 30,292 | 103,721 | 91,071 | 2.70 | | | | |
| Eukor Car Carriers Inc. | 48,912 | 136,787 | 125,476 | 110,173 | 20.00 | | | | |
| HK Mutual Savings Bank | 45,719 | 30,601 | 42,142 | 37,002 | 20.00 | | | | |
| Korea Economy Daily | 34,141 | 33,508 | 35,485 | 31,157 | 24.90 | | | | |
| Automobile Industrial Ace Corporation (*3) | 26,107 | 26,997 | 14,000 | 12,293 | 100.00 | | | | |
| Kia Tigers Co., Ltd. (*1) | 20,300 | (48) | - | - | 100.00 | | | | |
| Donghui Auto Co., Ltd. | 10,530 | 11,175 | 11,175 | 9,812 | 35.10 | | | | |
| Hyundai Amco Co., Ltd. (*4) | 10,067 | 84,053 | 84,053 | 73,802 | 19.99 | | | | |
| TRW Steering Co., Ltd. | 8,952 | 6,668 | 6,668 | 5,855 | 29.00 | | | | |
| WIA-MAGNA Power Train Co., Ltd. | 7,500 | 5,384 | 5,454 | 4,789 | 50.00 | | | | |
| Korea Credit Bureau Co., Ltd. (*4) | 4,800 | 3,185 | 4,454 | 3,911 | 9.00 | | | | |
| Hyundai Wisco Co., Ltd. | 1,736 | 31,453 | 30,196 | 26,513 | 38.63 | | | | |
| Iljin Bearing Co., Ltd. | 826 | 20,635 | 20,635 | 18,118 | 20.00 | | | | |
| Daesung Automotive Co., Ltd. | 400 | 14,855 | 14,855 | 13,043 | 20.00 | | | | |
| MAINTRANCE (*1) | 400 | 2,132 | 2,132 | 1,872 | 80.00 | | | | |
| HI Network Inc. | 76 | 1,055 | 1,055 | 926 | 20.00 | | | | |
| Beijing-Hyundai Motor Company | 417,163 | 1,233,430 | 1,224,189 | 1,074,887 | 50.00 | | | | |
| Hyundai Motor Brasil Montadora de Automoveis LTDA (*1) | 30,003 | 30,003 | 30,003 | 26,344 | 100.00 | | | | |
| KEFICO Vietnam Company Limited (*1) | 26,358 | 21,297 | 19,177 | 16,838 | 100.00 | | | | |
| Sewon America, Inc. | 15,090 | 11,096 | 11,096 | 9,743 | 40.00 | | | | |
| Hyundai Motor Deutschland GmbH | 11,528 | 34,755 | 34,404 | 30,208 | 35.29 | | | | |
| Hyundai Motor Hungary (*2) | 5,415 | - | - | - | 100.00 | | | | |
| Autoever Systems America, Inc. (*1) | 4,642 | 4,962 | 4,962 | 4,357 | 100.00 | | | | |
| Hyundai-Wia India PVT LTD (*1) | 4,506 | 4,537 | 4,537 | 3,984 | 100.00 | | | | |
| Dymos Powertrain System Co., Ltd. (*1) | 3,172 | 3,248 | 3,248 | 2,852 | 100.00 | | | | |

| | | | | (ir | n millions of KRWJ | | | [in thousands of US\$] |
|---|-----------|--|--|--|--|------------|---|------------------------------|
| | ₩ | | | | | | | \$ (Note 2) |
| | | Net equity value | | Book value | | Book value | | Ownership percentage (*2) |
| ₩ | 2,662 | ₩ | 12,000 | ₩ | 12,000 | \$ | 10,536 | 40.00 |
| | 2,099 | | 2,006 | | 2,006 | | 1,761 | 100.00 |
| | 1,792 | | 1,792 | | 1,792 | | 1,573 | 100.00 |
| | 1,669 | | 1,512 | | 1,669 | | 1,465 | 50.01 |
| | 1,668 | | 1,005 | | 1,668 | | 1,465 | 100.00 |
| | 1,534 | | 4,942 | | 4,942 | | 4,339 | 100.00 |
| | 1,510 | | 3,266 | | 3,266 | | 2,868 | 100.00 |
| | 538 | | 1,428 | | 1,428 | | 1,254 | 90.00 |
| | 520 | | 1,612 | | 1,612 | | 1,415 | 100.00 |
| | 200 | | 1,291 | | 1,291 | | 1,135 | 20.00 |
| | 190 | | 120 | | 120 | | 106 | 100.00 |
| | 8 | | 5,047 | | 4,139 | | 3,635 | 20.00 |
| | 5 | | 5 | | 5 | | 4 | 8.00 |
| ₩ | 1,687,246 | ₩ 5, | 026,456 | ₩ 4 | 4,920,084 | \$ 4 | ,320,032 | |
| | | 2,099 1,792 1,669 1,668 1,534 1,510 538 520 200 190 8 8 55 | Acquisition cost Net v ₩ 2,662 ₩ 2,099 1 1,792 1 1,669 1 1,668 1 1,534 1 1,510 1 538 1 520 100 190 190 190 5 | Acquisition cost Net equity value ₩ 2,662 ₩ 12,000 2,099 2,006 1,792 1,792 1,792 1,792 1,792 1,669 1,512 1,669 1,668 1,005 3,266 1,510 3,266 1,428 520 1,612 1,612 200 1,291 1,291 190 120 120 50 5,047 5 50 5,547 5 | Acquisition cost Net equity value Bo | | Acquisition cost Net equity value Book value Book | |

(*1) These companies are excluded in the consolidation since individual beginning balance of total assets is less than #10,000 million (US\$8,780 thousand). (*2) As the Company is under the liquidation procedures, it is excluded from consolidated subsidiaries. (*3) As the parent-subsidiary relationship is expected to be discontinued in the following year, it was excluded from consolidated subsidiaries. (*4) As the Company is considered to be able to exercise significant influence, although the total ownership percentage is less than 20%, the investment is accounted for using the equity method.

December 31, 2010 and 2009

Investment securities accounted for using the equity method as of December 31, 2009 consist of the following:

| Hyundai Motor Company | | (in millions of KR) | | | | | | [in thousands of US | |
|--|---|---------------------|---|---------------------|---|-----------|--------------|------------------------------|--|
| | | | | ₩ | | | \$ (N | ote 2) | |
| Affiliated company | | Acquisition cost | | Net equity value | | ook value | Book value | Ownership percentage (*2) | |
| Hyundai Steel Company | ₩ | 245,153 | ₩ | 1,374,898 | ₩ | 1,131,474 | \$ 993,480 | 21.39 | |
| HMC Investment Securities Co., Ltd. | | 215,284 | | 171,223 | | 215,294 | 189,037 | 29.95 | |
| Hyundai MOBIS (*3) | | 215,012 | | 1,005,725 | | 1,032,144 | 906,264 | 16.88 | |
| Korea Aerospace Industries, Ltd | | 159,800 | | 103,310 | | 103,150 | 90,570 | 22.23 | |
| Eukor Car Carriers Inc. | | 48,912 | | 117,156 | | 104,887 | 92,095 | 20.00 | |
| HK Mutual Savings Bank | | 45,719 | | 23,551 | | 35,799 | 31,433 | 20.00 | |
| Korea Economy Daily | | 34,141 | | 31,418 | | 33,818 | 29,694 | 24.90 | |
| Kia Tigers Co., Ltd. (*1) | | 20,300 | | (604) | | - | - | 100.00 | |
| Donghui Auto Co., Ltd. | | 10,530 | | 10,803 | | 10,803 | 9,485 | 35.10 | |
| Hyundai Amco Co., Ltd. (*3) | | 10,067 | | 81,536 | | 81,536 | 71,592 | 19.99 | |
| TRW Steering Co., Ltd. | | 8,952 | | 6,531 | | 6,531 | 5,734 | 29.00 | |
| WIA-MAGNA Power Train Co., Ltd. | | 7,500 | | 6,649 | | 6,649 | 5,838 | 50.00 | |
| Korea Credit Bureau Co., Ltd. (*3) | | 3,800 | | 2,154 | | 3,191 | 2,802 | 7.00 | |
| Hyundai Wisco Co., Ltd. | | 1,736 | | 27,711 | | 26,375 | 23,158 | 38.63 | |
| Iljin Bearing Co., Ltd. | | 826 | | 18,201 | | 18,201 | 15,981 | 20.00 | |
| Daesung Automotive Co., Ltd. | | 400 | | 13,194 | | 13,194 | 11,585 | 20.00 | |
| MAINTRANCE (*1) | | 400 | | 770 | | 770 | 676 | 80.00 | |
| Beijing-Hyundai Motor Company (BHMC) | | 417,163 | | 1,007,878 | | 999,693 | 877,771 | 50.00 | |
| Hyundai Motor Deutschland GmbH (HMDG) | | 11,528 | | 38,279 | | 37,900 | 33,278 | 35.29 | |
| KEFICO Vietnam Company Limited (*1) | | 6,245 | | 5,841 | | 5,841 | 5,129 | 100.00 | |
| Hyundai Motor Hungary (HMH) (*2) | | 5,415 | | - | | 2,283 | 2,005 | 100.00 | |
| Autoever Systems America, Inc. (*1) | | 4,642 | | 4,622 | | 4,622 | 4,058 | 100.00 | |
| KEFICO Automotive Systems (Beijing) Co., Ltd. (*1) | | 4,042 | | 5,967 | | 1,573 | 1,381 | 100.00 | |
| Beijing Lear Dymos Automotive Systems Co., Ltd. | | 2,662 | | 7,665 | | 7,665 | 6,730 | 40.00 | |
| Yan Ji Kia Motors A/S (*1) | | 1,792 | | 1,792 | | 1,792 | 1,573 | 100.00 | |
| Hyundai Capital Germany GmbH | | 1,065 | | 1,065 | | 1,065 | 935 | 30.01 | |
| Hyundai Motor Japan R&D Center Inc. (*1) | | 1,510 | | 2,945 | | 2,945 | 2,586 | 100.00 | |
| Autoever Systems China Co., Ltd. (*1) | | 538 | | 1,040 | | 1,040 | 913 | 90.00 | |
| Autoever Systems India Pvt. Ltd. (*1) | | 520 | | 1,269 | | 1,269 | 1,114 | 100.00 | |

| Hyundai Motor Company | |
|-----------------------|--|
|-----------------------|--|

(continued)

| Hyundai Motor Company | | |] [in thousands of US\$] | | | | | | |
|--|-----------------------------------|-----|--------------------------|-------------|-----------|------------------------------|--------------------|--|--|
| | | ₩ | | | | | \$ (Note 2) | | |
| Affiliated company | Acquisition Net equity cost value | | Book value | В | ook value | Ownership percentage (*2) | | | |
| South Link9 | ₩ 200 | ₩ | 1,181 | ₩ 1,181 | \$ | 1,037 | 20.00 | | |
| Rotem Equipments (Beijing) Co., Ltd. (*1) | 190 | | 203 | 203 | | 178 | 100.00 | | |
| Hyundai Motor Brasil Montadora de Automoveis LTDA (*1) | 137 | | 137 | 137 | | 120 | 100.00 | | |
| EUKOR Shipowning Singapore Pte Ltd. | 8 | | 3,475 | 2,541 | | 2,232 | 20.00 | | |
| EUKOR Car Carriers Singapore Pte Ltd. (*3) | 5 | | 5 | 5 | | 4 | 8.00 | | |
| Hyundai Rotem Automotive (*1) | 3 | | 124 | 124 | | 109 | 100.00 | | |
| | ₩ 1,486,197 | ₩ 4 | 4,077,714 | ₩ 3,895,695 | \$ | 3,420,577 | | | |

(*1) These companies are excluded in the consolidation since individual beginning balance of total assets is less than $\frac{1}{10,000}$ million (US\$8,780 thousand).

(*2) As the Company is under the liquidation procedures, it is excluded from consolidated subsidiaries.

(*3) As the Company is considered to be able to exercise significant influence, although the total ownership percentage is less than 20%, the investment is accounted for using the equity method.

December 31, 2010 and 2009

(2) The changes in investment securities accounted for using the equity method for the year ended December 31,2010 are as follows:

| | | ₩ | | | | | | |
|---|----------------------|---------------------------|-----------------------------|----------------------|-------------|-------------|--|--|
| Affiliated company | Beginning of year | Acquisition (disposal) | Gain (loss) on valuation | Other changes (*) | End of year | End of year | | |
| Hyundai Steel Company | ₩ 1,131,474 | ₩ - | ₩ 203,983 | ₩ 35,296 | ₩ 1,370,753 | \$ 1,203,57 | | |
| HMC Investment Securities Co., Ltd. | 215,294 | - | 3,570 | 4,083 | 222,947 | 195,756 | | |
| Hyundai MOBIS | 1,032,144 | - | 313,326 | (13,923) | 1,331,547 | 1,169,15 | | |
| Korea Aerospace Industries, Ltd | 103,150 | - | 21,431 | 1,201 | 125,782 | 110,442 | | |
| Glovis Co., Ltd. | - | 22,096 | 2,830 | 78,795 | 103,721 | 91,07 | | |
| Eukor Car Carriers Inc. | 104,887 | - | 36,084 | (15,495) | 125,476 | 110,173 | | |
| HK Mutual Savings Bank | 35,799 | - | 6,230 | 113 | 42,142 | 37,002 | | |
| Korea Economy Daily | 33,818 | - | 1,631 | 36 | 35,485 | 31,15 | | |
| Automobile Industrial Ace Corporation | - | - | 1,889 | 12,111 | 14,000 | 12,29 | | |
| Donghui Auto Co., Ltd. | 10,803 | - | 318 | 54 | 11,175 | 9,81 | | |
| Hyundai Amco Co., Ltd. | 81,536 | - | 12,576 | (10,059) | 84,053 | 73,80 | | |
| TRW Steering Co., Ltd. | 6,531 | - | 137 | - | 6,668 | 5,85 | | |
| WIA-MAGNA Power Train Co.,Ltd. | 6,649 | - | (1,195) | - | 5,454 | 4,78 | | |
| Korea Credit Bureau Co., Ltd. | 3,191 | 1,000 | 263 | - | 4,454 | 3,91 | | |
| Hyundai Wisco Co., Ltd. | 26,375 | - | 3,933 | (112) | 30,196 | 26,51 | | |
| Iljin Bearing Co., Ltd. | 18,201 | - | 2,660 | (226) | 20,635 | 18,11 | | |
| Daesung Automotive Co., Ltd. | 13,194 | - | 1,915 | (254) | 14,855 | 13,04 | | |
| MAINTRANCE | 770 | - | 1,362 | - | 2,132 | 1,87 | | |
| HI Network Inc. | - | 76 | 2,206 | (1,227) | 1,055 | 92 | | |
| Beijing-Hyundai Motor Company (BHMC) | 999,693 | - | 468,528 | (244,032) | 1,224,189 | 1,074,88 | | |
| Hyundai Motor Brasil Montadora de Automoveis LTDA | 137 | 29,866 | - | - | 30,003 | 26,34 | | |
| KEFICO Vietnam Company Limited | 5,841 | 20,113 | (6,280) | (497) | 19,177 | 16,83 | | |
| Sewon America, Inc. | - | - | - | 11,096 | 11,096 | 9,74 | | |
| Hyundai Motor Deutschland GmbH (HMDG) | 37,900 | - | 5,590 | (9,086) | 34,404 | 30,20 | | |
| Hyundai Motor Hungary (HMH) | 2,283 | - | - | (2,283) | - | | | |
| Autoever Systems America, Inc. | 4,622 | - | 460 | (120) | 4,962 | 4,35 | | |
| Hyundai-Wia India PVT LTD | - | 4,506 | 27 | 4 | 4,537 | 3,98 | | |
| KEFICO Automotive Systems (Beijing) Co., Ltd. | 1,573 | - | - | (1,573) | - | | | |
| Dymos Powertrain System Co.,Ltd | - | 3,172 | 80 | (4) | 3,248 | 2,85 | | |
| Beijing Lear Dymos Automotive Systems Co., Ltd. | 7,665 | - | 8,300 | (3,965) | 12,000 | 10,53 | | |

| Hyundai Motor Company | | | | | [in millions of KRW] | [in thousands of US\$] | |
|--|-------------|-------------|-----------------------------|----------------------|----------------------|------------------------|--|
| | | \$ (Note 2) | | | | | |
| Affiliated company | | | Gain (loss) on valuation | Other changes (*) | End of year | End of year | |
| Dymos Fabricacao DE AUTO PECAS BRASIL LTDA | ₩ - | ₩ 2,099 | ₩ (121) | ₩ 28 | ₩ 2,006 | \$ 1,761 | |
| Yan Ji Kia Motors A/S | 1,792 | - | - | - | 1,792 | 1,573 | |
| Hyundai Capital Germany GmbH | 1,065 | - | - | 604 | 1,669 | 1,465 | |
| Hyundai Capital Europe GmbH | - | 1,668 | - | - | 1,668 | 1,465 | |
| Autoever Systems Europe GmbH | - | - | - | 4,942 | 4,942 | 4,339 | |
| Hyundai Motor Japan R&D Center Inc. | 2,945 | - | 8 | 313 | 3,266 | 2,868 | |
| Autoever Systems China Co., Ltd. | 1,040 | - | 375 | 13 | 1,428 | 1,254 | |
| Autoever Systems India Pvt. Ltd. | 1,269 | - | 324 | 19 | 1,612 | 1,415 | |
| South Link9 | 1,181 | - | 991 | (881) | 1,291 | 1,135 | |
| Rotem Equipments (Beijing) Co., Ltd. | 203 | - | (84) | 1 | 120 | 106 | |
| EUKOR Shipowning Singapore Pte Ltd. | 2,541 | - | 1,871 | (273) | 4,139 | 3,635 | |
| EUKOR Car Carriers Singapore Pte Ltd. | 5 | - | - | - | 5 | 4 | |
| Hyundai Rotem Automotive | 124 | (82) | (45) | 3 | - | - | |
| | ₩ 3,895,695 | ₩ 84,514 | ₩ 1,095,173 | ₩ (155,298) | ₩ 4,920,084 | \$ 4,320,032 | |

(*) Other changes consist of the decrease by \U310,994 million (US\$273,065 thousand) due to declaration of dividends, impairment loss on investment securities accounted for using the equity method by \#2,283 million (US\$2,005 thousand), increase of retained earnings by \# 32,862 million (US\$28,854 thousand), increase of accumulated other comprehensive income by $\forall 19,777$ million (US\$17,365 thousand), increase by $\forall 77,163$ million (US\$67,752 thousand) due to the payment in substitutes and increase of ₩28,177 million (US\$24,741 thousand) due to changes of consolidated subsidiaries.

December 31, 2010 and 2009

The changes in investment securities accounted for using the equity method for the year ended December 31,2010 are as follows:

| | | ₩ | | | | | | | |
|---|----------------------|---------------------------|-----------------------------|----------------------|-------------|-------------|--|--|--|
| Affiliated company | Beginning of year | Acquisition (disposal) | Gain (loss) on valuation | Other changes (*) | End of year | End of year | | | |
| Hyundai Steel Company | ₩ 791,420 | ₩ - | ₩ 239,377 | ₩ 100,677 | ₩ 1,131,474 | \$ 993,480 | | | |
| HMC Investment Securities Co., Ltd. | - | 72,448 | 500 | 142,346 | 215,294 | 189,037 | | | |
| Hyundai MOBIS | 594,126 | - | 297,882 | 140,136 | 1,032,144 | 906,264 | | | |
| Korea Aerospace Industries, Ltd | 93,452 | - | 9,698 | - | 103,150 | 90,570 | | | |
| Eukor Car Carriers Inc. | 100,623 | - | 9,390 | (5,126) | 104,887 | 92,095 | | | |
| HK Mutual Savings Bank | 26,391 | 8,605 | (1,600) | 2,403 | 35,799 | 31,433 | | | |
| Korea Economy Daily | 32,133 | - | 2,011 | (326) | 33,818 | 29,694 | | | |
| Kia Tigers Co., Ltd. | 31 | - | (31) | - | - | | | | |
| Donghui Auto Co., Ltd. | 9,607 | - | 1,196 | - | 10,803 | 9,485 | | | |
| Hyundai Amco Co., Ltd. | 73,161 | - | 12,659 | (4,284) | 81,536 | 71,592 | | | |
| TRW Steering Co., Ltd. | 6,369 | - | 162 | - | 6,531 | 5,734 | | | |
| WIA-MAGNA Power Train Co.,Ltd. | - | 7,500 | (851) | - | 6,649 | 5,838 | | | |
| Korea Credit Bureau Co., Ltd. | 3,205 | - | (14) | - | 3,191 | 2,802 | | | |
| Hyundai Wisco Co., Ltd. | 23,360 | - | 3,114 | (99) | 26,375 | 23,158 | | | |
| Iljin Bearing Co., Ltd. | 16,843 | - | 1,583 | (225) | 18,201 | 15,981 | | | |
| Daesung Automotive Co., Ltd. | 11,323 | - | 1,680 | 191 | 13,194 | 11,585 | | | |
| MAINTRANCE | 573 | - | 197 | - | 770 | 676 | | | |
| Beijing-Hyundai Motor Company (BHMC) | 825,829 | 19,405 | 311,254 | (156,795) | 999,693 | 877,771 | | | |
| Hyundai Motor Deutschland GmbH (HMDG) | 22,715 | 4,767 | 13,035 | (2,617) | 37,900 | 33,278 | | | |
| KEFICO Vietnam Company Limited | - | 6,245 | (73) | (331) | 5,841 | 5,129 | | | |
| Hyundai Motor Hungary (HMH) | 2,283 | - | - | - | 2,283 | 2,005 | | | |
| Autoever Systems America, Inc. | - | 4,642 | 456 | (476) | 4,622 | 4,058 | | | |
| KEFICO Automotive Systems (Beijing) Co., Ltd. | 595 | 3,317 | (1,692) | (647) | 1,573 | 1,381 | | | |
| Beijing Lear Dymos Automotive Systems Co., Ltd. | 7,195 | - | 3,582 | (3,112) | 7,665 | 6,730 | | | |
| Yan Ji Kia Motors A/S | 1,792 | - | - | - | 1,792 | 1,573 | | | |
| Hyundai Capital Germany GmbH | - | 1,065 | - | - | 1,065 | 935 | | | |
| Hyundai Motor Japan R&D Center Inc. | 3,296 | - | (44) | (307) | 2,945 | 2,586 | | | |
| Autoever Systems China Co., Ltd. | 1,026 | - | 106 | (92) | 1,040 | 913 | | | |
| Autoever Systems India Pvt. Ltd. | 1,089 | - | 239 | (59) | 1,269 | 1,114 | | | |
| South Link9 | 712 | - | 469 | - | 1,181 | 1,037 | | | |
| Rotem Equipments (Beijing) Co., Ltd. | 338 | _ | (121) | (14) | 203 | 178 | | | |

| Hyundai Motor Company | | | | | [in millions of KRW] | [in thousands of US\$] | |
|---|----------------------|---------------------------|-----------------------------|----------------------|----------------------|------------------------|--|
| | | | \$ (Note 2) | | | | |
| Affiliated company | Beginning of year | Acquisition (disposal) | Gain (loss) on valuation | Other changes (*) | End of year | End of year | |
| Hyundai Motor Brasil Montadora de Automoveis LTDA | ₩ - | ₩ 137 | ₩ - | ₩ - | ₩ 137 | \$ 120 | |
| EUKOR Shipowning Singapore Pte Ltd. | - | 8 | 9,895 | (7,362) | 2,541 | 2,232 | |
| EUKOR Car Carriers Singapore Pte Ltd. | 5 | - | - | - | 5 | 4 | |
| Hyundai Rotem Automotive | 86 | - | 44 | (6) | 124 | 109 | |
| Hyundai WIA Motor Dies (Shandong) Company | 14,681 | - | - | (14,681) | - | - | |
| Hyundai Hysco Czech S.R.O | 14,329 | - | - | (14,329) | - | - | |
| HECT | 5,277 | - | - | (5,277) | - | - | |
| Dymos India Automotive Private Limited | 4,873 | - | - | (4,873) | - | - | |
| HAIL | 4,308 | - | - | (4,308) | - | - | |
| Seoul Sung Bo Chiup LLC | 4,237 | - | - | (4,237) | - | - | |
| Morningstar Korea Co., Ltd. | 2,673 | - | - | (2,673) | - | - | |
| HAE | 1,005 | - | - | (1,005) | - | - | |
| HAIE | 925 | - | - | (925) | - | - | |
| НАА | 450 | - | - | (450) | - | - | |
| | ₩ 2,702,336 | ₩ 128,139 | ₩ 914,103 | ₩ 151,117 | ₩ 3,895,695 | \$ 3,420,577 | |

(*) Other changes consist of the decrease by \forall 125,132 million (US\$109,871 thousand) due to declaration of dividends, increase of capital surplus by \forall 516 million (US\$453 thousand), increase of retained earnings by ₩ 7,720 million (US\$6,778 thousand), increase of accumulated other comprehensive income by ₩ 118,924 million (US\$104,420 thousand), decrease by \U2,015 million (US\$1,769 thousand) due to decrease in ownership percentage caused by uneven capital increase and increase of \forall 151,104 million (US\$132,675 thousand) due to changes of consolidated subsidiaries.

(continued)

December 31, 2010 and 2009

(3) Condensed financial information of the affiliates as of and for the year ended December 31, 2010 is as follows:

| Hyundai Motor Company | | | | [in millions of KRW] | | | | (in thousands of US\$ | |
|--|--------------|-------------|-------------|----------------------|---------------|--------------|--------------|-----------------------|--|
| | | | ₩ | | \$ (Note 2) | | | | |
| Affiliated company | Assets | Liabilities | Sales | Net income (loss) | Assets | Liabilities | Sales | Net income (loss) | |
| Hyundai Steel Company | ₩ 18,195,567 | ₩10,455,809 | ₩10,198,165 | ₩ 1,014,142 | \$ 15,976,440 | \$ 9,180,621 | \$ 8,954,399 | \$ 890,457 | |
| HMC Investment Securities Co., Ltd. | 2,611,692 | 2,003,263 | 306,434 | 23,781 | 2,293,171 | 1,758,945 | 269,061 | 20,881 | |
| Hyundai MOBIS | 13,863,837 | 3,688,515 | 13,695,717 | 2,423,295 | 12,173,006 | 3,238,665 | 12,025,390 | 2,127,750 | |
| Korea Aerospace Industries, Ltd | 1,473,137 | 906,600 | 1,263,400 | 78,900 | 1,293,474 | 796,031 | 1,109,316 | 69,277 | |
| Glovis Co., Ltd. | 1,978,711 | 855,887 | 5,851,229 | 268,443 | 1,737,388 | 751,503 | 5,137,614 | 235,704 | |
| Eukor Car Carriers Inc. | 2,398,328 | 1,714,392 | 2,190,196 | 176,118 | 2,105,828 | 1,505,305 | 1,923,080 | 154,639 | |
| HK Mutual Savings Bank | 2,439,109 | 2,286,106 | 332,117 | 34,683 | 2,141,636 | 2,007,293 | 291,612 | 30,453 | |
| Korea Economy Daily | 199,300 | 64,000 | 123,100 | 7,900 | 174,993 | 56,195 | 108,087 | 6,937 | |
| Automobile Industrial Ace Corporation | 97,326 | 72,211 | 127,956 | 3,802 | 85,456 | 63,404 | 112,351 | 3,338 | |
| Kia Tigers Co., Ltd. | 4,219 | 4,267 | 21,958 | (45) | 3,704 | 3,747 | 19,280 | (40) | |
| Donghui Auto Co., Ltd. | 129,972 | 98,134 | 131,891 | 905 | 114,121 | 86,166 | 115,806 | 795 | |
| Hyundai Amco Co., Ltd. | 922,697 | 502,213 | 1,241,476 | 62,914 | 810,165 | 440,963 | 1,090,066 | 55,241 | |
| TRW Steering Co., Ltd. | 69,556 | 46,563 | 151,123 | 471 | 61,073 | 40,884 | 132,692 | 414 | |
| WIA-MAGNA Power Train Co.,Ltd. | 22,331 | 9,033 | - | (1,701) | 19,608 | 7,931 | - | (1,494) | |
| Korea Credit Bureau Co., Ltd. | 45,301 | 9,914 | 33,190 | 4,338 | 39,776 | 8,705 | 29,142 | 3,809 | |
| Hyundai Wisco Co., Ltd. | 280,801 | 199,373 | 382,901 | 9,975 | 246,555 | 175,058 | 336,202 | 8,758 | |
| Iljin Bearing Co., Ltd. | 144,176 | 40,999 | 225,721 | 12,952 | 126,592 | 35,999 | 198,192 | 11,372 | |
| Daesung Automotive Co., Ltd. | 91,990 | 17,717 | 64,720 | 9,866 | 80,771 | 15,556 | 56,827 | 8,663 | |
| MAINTRANCE | 1,805 | 843 | 4,269 | 358 | 1,585 | 740 | 3,748 | 314 | |
| HI Network Inc. | 8,734 | 3,458 | 20,706 | 4,733 | 7,669 | 3,036 | 18,181 | 4,156 | |
| Beijing-Hyundai Motor Company (BHMC) | 5,642,555 | 3,175,694 | 10,745,178 | 935,296 | 4,954,390 | 2,788,387 | 9,434,698 | 821,228 | |
| Hyundai Motor Brasil Montadora de Automoveis LTDA | 30,003 | - | - | | 26,344 | - | - | | |
| KEFICO Vietnam Company Limited | 43,420 | 22,123 | 3,759 | (4,160) | 38,125 | 19,425 | 3,301 | (3,653) | |
| Sewon America, Inc. | 169,138 | 139,403 | 24,592 | (5,349) | 148,510 | 122,401 | 21,593 | (4,697) | |
| Hyundai Motor Deutschland GmbH (HMDG) | 414,381 | 315,908 | 1,246,041 | 19,736 | 363,843 | 277,380 | 1,094,074 | 17,329 | |
| Hyundai Motor Hungary (HMH) | 3,866 | 1,670 | - | - | 3,395 | 1,466 | - | - | |
| Autoever Systems America, Inc. | 4,993 | 31 | - | 460 | 4,384 | 27 | - | 404 | |
| Dymos Powertrain System Co., Ltd | 13,100 | 9,850 | 11,533 | 80 | 11,502 | 8,649 | 10,126 | 70 | |
| Beijing Lear Dymos Automotive Systems Co., Ltd. | 102,005 | 72,006 | 220,344 | 17,339 | 89,564 | 63,224 | 193,471 | 15,224 | |
| | | | | | | | | | |

| Hyundai Motor Company |
|-----------------------|
|-----------------------|

| Hyundai Motor Company | | | | | [in millions of KRW] | | | [in thousands of US\$] |
|---|---------|-------------|--------|----------------------|----------------------|-------------|--------|------------------------|
| | | | ₩ | \$ (Note 2) | | | | |
| Affiliated company | Assets | Liabilities | Sales | Net income (loss) | Assets | Liabilities | Sales | Net income (loss) |
| Dymos Fabricacao DE AUTO PECAS BRASIL LTDA | ₩ 2,026 | ₩ 20 | ₩ - | ₩ (121) | \$ 1,779 | \$ 18 | \$- | \$ (106) |
| Hyundai Capital Germany GmbH | 3,145 | 117 | 540 | 43 | 2,761 | 103 | 474 | 38 |
| Hyundai Capital Europe GmbH | 1,041 | 36 | 340 | (680) | 914 | 32 | 299 | (597) |
| Autoever Systems Europe GmbH | 13,634 | 8,691 | 29,790 | 1,569 | 11,971 | 7,631 | 26,157 | 1,378 |
| Hyundai Motor Japan R&D Center Inc. | 5,682 | 2,416 | 9,483 | 51 | 4,989 | 2,121 | 8,326 | 45 |
| Autoever Systems China Co., Ltd. | 5,603 | 4,016 | 12,962 | 417 | 4,920 | 3,526 | 11,381 | 366 |
| Autoever Systems India Pvt. Ltd. | 3,486 | 1,875 | 9,332 | 324 | 3,061 | 1,646 | 8,194 | 284 |
| South Link9 | 18,000 | 12,094 | 36,755 | 2,367 | 15,805 | 10,619 | 32,272 | 2,078 |
| Rotem Equipments (Beijing) Co., Ltd. | 366 | 163 | - | (121) | 321 | 143 | - | (106) |
| EUKOR Shipowning Singapore Pte Ltd. | 107,283 | 82,048 | 25,413 | 8,487 | 94,199 | 72,041 | 22,314 | 7,452 |
| Hyundai Rotem Automotive | 650 | 526 | 1,710 | 44 | 571 | 462 | 1,501 | 39 |
| | | | | | | | | |

(4) Significant unrealized profits (losses) that occurred in transactions with investees for the year ended December 31, 2010 and 2009 are ₩15,147 million (\$13,300 thousand) and ₩15,679 million (\$13,767 thousand), respectively.

(5) Unamortized (or unreversed) balances of goodwill and negative goodwill as of December 31, 2010 are₩151,704 million (US\$133,202 thousand) and ₩230,994 million (US\$202,822 thousand), respectively. In addition, unamortized (or unreversed) balances of goodwill and negative goodwill as of December 31, 2009 are ₩89,115 million (US\$78,247 thousand) and ₩258,513 million (US\$226,985 thousand), respectively.

(continued)

December 31, 2010 and 2009

(6)The market price of listed equity securities as of December 31, 2010 is as follows:

| Hyundai Motor Company | | | | [in millions of KRW] | | [in thousands of US\$] | |
|-------------------------------------|-------|-------------|------------------|----------------------|--------------|------------------------|--|
| | | | | \$ (Note 2) | | | |
| Affiliated company | Price | e per share | Number of shares | Market value | Market value | | |
| Hyundai Steel Company | ₩ | 124,500 | 18,159,517 | ₩ 2,260,860 | \$ | 1,985,126 | |
| HMC Investment Securities Co., Ltd. | | 21,200 | 8,784,816 | 186,238 | | 163,524 | |
| Hyundai MOBIS | | 284,500 | 16,427,074 | 4,673,503 | | 4,103,524 | |
| Glovis Co., Ltd. | | 149,000 | 1,011,698 | 150,743 | | 132,358 | |

8. LEASED ASSETS:

The Company and its subsidiaries have entered into lease agreements for certain machinery. The following summarizes the gross amount of machinery and related accumulated depreciation recorded under the finance leases as of December 31, 2010:

| Hyundai Motor Company | | [in millions of KRW] | [in thousands of US\$] | | | |
|---------------------------------|---|----------------------|------------------------|-------------|--|--|
| | | ₩ | | \$ (Note 2) | | |
| Acquisition costs | ₩ | 16,658 | \$ | 14,627 | | |
| Less : accumulated depreciation | | 14,842 | | 13,032 | | |
| | ₩ | 1,816 | \$ | 1,595 | | |

The following is the schedule of future minimum lease payments required under the finance and operating leases as of December 31, 2010:

| Hyundai Motor Company | | [IN MINIONS OF KRVV] | (in thousands of US\$) | | | | | |
|-------------------------|----------------|----------------------|------------------------|------------------|--|--|--|--|
| | | ₩ | \$ (Note 2) | | | | | |
| | Finance leases | Operating leases | Finance leases | Operating leases | | | | |
| 1 year | ₩ 1,843 | ₩ 53,007 | \$ 1,618 | \$ 46,542 | | | | |
| 1 year ~ 5 years | - | 214,795 | - | 188,599 | | | | |
| | 1,843 | 267,802 | 1,618 | 235,141 | | | | |
| Less : interest portion | 27 | - | 23 | - | | | | |
| | ₩ 1,816 | ₩ 267,802 | \$ 1,595 | \$ 235,141 | | | | |

9.PROPERTY, PLANT AND EQUIPMENT:

Property, plant and equipments as of December 31, 2010 and 2009 cor Hyundai Motor Company

| | | ¥ |
|--------------------------------|---|------------|
| Description | | 2010 |
| Buildings and structures | ₩ | 12,048,999 |
| Machinery and equipment | | 19,982,339 |
| Vehicles | | 403,174 |
| Tools, dies and molds | | 7,326,570 |
| Other equipment | | 2,080,713 |
| | | 41,841,795 |
| Less: accumulated depreciation | | 19,639,211 |
| | | 22,202,584 |
| Land | | 4,758,420 |
| Construction in progress | | 1,917,304 |
| | ₩ | 28,878,308 |

The changes in property, plant and equipment for the year ended December 31, 2010 are as follows: Hyundai Motor Company

| Hyundai Motor Company | | | | | | | [in millions of KRW] | [in thousands of US\$] | | | | |
|--------------------------|-------------------------------|-------------|-------------|-------------|--------------|-------------|----------------------|------------------------|--|--|--|--|
| | | ₩ | | | | | | | | | | |
| Description | Beginning Acquisition of year | | Transfer | Disposal | Depreciation | Other (*) | End of year | End of year | | | | |
| Land | ₩ 4,781,602 | ₩ 29,953 | ₩ 41,019 | ₩ (49,695) | ₩ - | ₩ (44,459) | ₩ 4,758,420 | \$ 4,178,084 | | | | |
| Buildings and structures | 8,937,398 | 382,834 | 211,291 | (15,707) | (437,654) | (145,937) | 8,932,225 | 7,842,853 | | | | |
| Machinery and equipment | 10,348,267 | 547,719 | 1,215,904 | (149,624) | (1,507,820) | (266,506) | 10,187,940 | 8,945,421 | | | | |
| Vehicles | 238,344 | 30,048 | 60,431 | (31,779) | (56,147) | 9,763 | 250,660 | 220,090 | | | | |
| Tools, dies and molds | 2,022,030 | 248,925 | 568,496 | (39,619) | (747,111) | 36,332 | 2,089,053 | 1,834,273 | | | | |
| Other equipment | 742,887 | 126,368 | 157,823 | (8,772) | (237,998) | (37,602) | 742,706 | 652,125 | | | | |
| Construction in progress | 1,750,709 | 2,671,706 | (2,254,964) | (164,943) | - | (85,204) | 1,917,304 | 1,683,470 | | | | |
| | ₩ 28,821,237 | ₩ 4,037,553 | ₩ - | ₩ (460,139) | ₩(2,986,730) | ₩ (533,613) | ₩28,878,308 | \$ 25,356,316 | | | | |

(*) Other includes foreign currency adjustment, changes in the scope of consolidation, impairment loss and transfer to other assets.

| nsist of the following: | nsist of the fo | llowing: |
|-------------------------|-----------------|----------|
|-------------------------|-----------------|----------|

[in millions of KRW] (in thousands of US\$) ₩ \$ (Note 2) 2009 2010 2009 11,455,123 \$ 10,058,059 10,579,506 \$ 19,266,613 17,545,297 16,916,861 371,353 354,003 326,063 6,661,360 6,433,023 5,848,942 2,049,919 1,826,950 1,799,911 39,804,368 36,738,779 34,949,836 15,379,263 17,515,442 17,244,017 22,288,926 19,494,762 19,570,573 4,178,084 4,198,439 4,781,602 1,750,709 1,683,470 1,537,193 ₩ 28,821,237 \$ 25,356,316 \$ 25,306,205

December 31, 2010 and 2009

The changes in property, plant and equipment for the year ended December 31, 2009 are as follows:

| Hyundai Motor Company | | [in millions of KRW] [in thousands of US\$] | | | | | | | | | | | |
|--------------------------|----------------------|---|-------------|-------------|--------------|-------------|----------------|----------------|--|--|--|--|--|
| | | | | t | ₩ | | | \$ (Note 2) | | | | | |
| | Beginning of year | Acquisition | Transfer | Disposal | Depreciation | Other (*) | End of year | End of year | | | | | |
| Land | ₩4,794,955 | ₩ 33,454 | ₩ 56,855 | ₩ (25,021) | ₩ - | ₩ (78,641) | ₩ 4,781,602 | \$ 4,198,439 | | | | | |
| Buildings and structures | 8,412,149 | 246,546 | 920,392 | (29,430) | (372,661) | (239,598) | 8,937,398 | 7,847,395 | | | | | |
| Machinery and equipment | 10,340,782 | 321,148 | 1,619,484 | (100,625) | (1,488,551) | (343,971) | 10,348,267 | 9,086,195 | | | | | |
| Vehicles | 145,974 | 41,327 | 135,195 | (38,067) | (51,337) | 5,252 | 238,344 | 209,276 | | | | | |
| Tools, dies and molds | 1,718,352 | 125,707 | 678,245 | (13,825) | (477,682) | (8,767) | 2,022,030 | 1,775,424 | | | | | |
| Other equipment | 804,147 | 141,957 | 205,795 | (57,934) | (278,392) | (72,686) | 742,887 | 652,283 | | | | | |
| Construction in progress | 2,701,902 | 2,852,427 | (3,615,966) | (275,401) | - | 87,747 | 1,750,709 | 1,537,193 | | | | | |
| | ₩28,918,261 | ₩ 3,762,566 | ₩ - | ₩ (540,303) | ₩(2,668,623) | ₩ (650,664) | ₩28,821,237 | \$25,306,205 | | | | | |

(*) Other includes foreign currency adjustment, changes in the scope of consolidation, impairment loss and transfer to other assets.

As of December 31, 2010 and 2009, the value of the land, which the Company and its subsidiaries own domestically, totals \\$5,980,506 million (US\$5,251,125 thousand) and \\5,749,735 million (US\$5,048,499 thousand), respectively, in terms of land prices officially announced by the Korean government.

10. INSURANCE:

As of December 31, 2010, certain property, plant and equipment, inventories, cash and cash equivalents and securities are insured for \#23,589,270 million (US\$20,712,328 thousand). In addition, the Company carries products and completed operations liability insurance with a maximum coverage of #283,754 million (US\$249,147 thousand) and general insurance for vehicles and workers' compensation and casualty insurance for employees.

11.INTANGIBLES:

Intangibles as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | | | | | [in millions of KRW] | [in thousands of US\$] |
|----------------------------|---------------------|--------------|-------------|-----------------------|-------------|------------|----------------------|------------------------|
| | | | | ¥ | ¥ | | | \$ (Note 2) |
| | | | 2010 | | | 2009 | 2010 | 2009 |
| Description | Acquisition cost | | | Government subsidy | Book value | Book value | Book value | Book value |
| Goodwill | ₩ 613,451 | ₩ (259,814) | ₩ (467) | ₩ - | ₩ 353,170 | ₩ 404,166 | ₩ 310,097 | \$ 354,874 |
| Negative goodwill | (98,671) | 41,867 | - | - | (56,804) | (62,076) | (49,876) | (54,505) |
| Industrial property rights | 121,909 | (83,324) | (121) | - | 38,464 | 20,036 | 33,773 | 17,592 |
| Development costs | 8,136,988 | (4,341,054) | (303,058) | (53,101) | 3,439,775 | 3,171,931 | 3,020,261 | 2,785,083 |
| Other | 433,168 | (256,660) | (2,928) | - | 173,580 | 174,130 | 152,410 | 152,893 |
| | ₩ 9,206,845 | ₩(4,898,985) | ₩ (306,574) | ₩ (53,101) | ₩ 3,948,185 | ₩3,708,187 | ₩ 3,466,665 | \$ 3,255,937 |

The changes in intangibles for the year ended December 31, 2010 are as follows:

| Hyundai Motor Company | | | | | | | | | | [i | in millions of KRW] | [ir | n thousands of US\$] |
|-----------------------|---|----------|---|----------------------|----------------------------------|----|--------------------|---|----------|----|---------------------|-----|----------------------|
| | | | | | ₩ | | | | | | | | \$ (Note 2) |
| Description | G | oodwill | | legative Joodwill | Industrial property rights | De | velopment costs | | Other | | Total | | Total |
| Beginning of the year | ₩ | 404,166 | ₩ | (62,076) | ₩ 20,036 | ₩ | 3,171,931 | ₩ | 174,130 | ₩ | 3,708,187 | \$ | 3,255,937 |
| Addition: | | | | | | | | | | | | | |
| Expenditures | | - | | - | 29,007 | | 1,194,163 | | 43,163 | | 1,266,333 | | 1,111,891 |
| Deduction: | | | | | | | | | | | | | |
| Amortization | | (30,385) | | 5,272 | (13,775) | | (798,872) | | (53,148) | | (890,908) | | (782,253) |
| Impairment loss | | - | | - | - | | (116,412) | | (626) | | (117,038) | | (102,764) |
| Government subsidy | | - | | - | - | | 789 | | - | | 789 | | 693 |
| Other (*) | | (20,611) | | - | 3,196 | | (11,824) | | 10,061 | | (19,178) | | (16,839) |
| End of the year | ₩ | 353,170 | ₩ | (56,804) | ₩ 38,464 | ₩ | 3,439,775 | ₩ | 173,580 | ₩ | 3,948,185 | \$ | 3,466,665 |

(*) Other includes foreign currency adjustments and changes in the scope of consolidation.

The changes in intangibles for the year ended December 31, 2009 are as follows:

| Hyundai Motor Company | | | | | | | | | | [i | n millions of KRW] | (in | thousands of US\$] | |
|-----------------------|---|----------|---|---------------------|----------------------------------|----|--------------------|---|----------|----|--------------------|-----|--------------------|--|
| | ₩ | | | | | | | | | | | | \$ (Note 2) | |
| Description | G | oodwill | | legative oodwill | Industrial property rights | De | velopment costs | (| Other | | Total | | Total | |
| Beginning of the year | ₩ | 514,518 | ₩ | (68,167) | ₩ 21,454 | ₩ | 2,799,538 | ₩ | 181,514 | ₩ | 3,448,857 | \$ | 3,028,235 | |
| Addition: | | | | | | | | | | | | | | |
| Expenditures | | - | | - | 6,670 | | 1,360,814 | | 61,794 | | 1,429,278 | | 1,254,964 | |
| Deduction: | | | | | | | | | | | | | | |
| Amortization | | (44,773) | | 6,091 | (4,869) | | (808,682) | | (55,611) | | (907,844) | | (797,124) | |
| Impairment loss | | (467) | | - | - | | (149,817) | | - | | (150,284) | | (131,955) | |
| Government subsidy | | - | | - | - | | (4,653) | | - | | (4,653) | | (4,086) | |
| Other (*) | | (65,112) | | - | (3,219) | | (25,269) | | (13,567) | | (107,167) | | (94,097) | |
| End of the year | ₩ | 404,166 | ₩ | (62,076) | ₩ 20,036 | ₩ | 3,171,931 | ₩ | 174,130 | ₩ | 3,708,187 | \$ | 3,255,937 | |

(*) Other includes foreign currency adjustments and changes in the scope of consolidation.

December 31, 2010 and 2009

Research and development expenditures for the year ended December 31, 2010 and 2009 are as follows:

| Hyundai Motor Company | | | | [in millions of KRW] | | | [in thousands of US\$] | | | |
|---|---|-----------|---|----------------------|-------------|-----------|------------------------|-----------|--|--|
| | | t | ₩ | | \$ (Note 2) | | | | | |
| | | 2010 | | 2009 | | 2010 | 2009 | | | |
| Development cost | ₩ | 1,194,163 | ₩ | 1,360,814 | \$ | 1,048,523 | \$ | 1,194,849 | | |
| Ordinary development (manufacturing cost) | | 269,717 | | 215,273 | | 236,822 | | 189,019 | | |
| Research costs (SG&A) | | 952,324 | | 663,384 | | 836,179 | | 582,478 | | |
| | ₩ | 2,416,204 | ₩ | 2,239,471 | \$ | 2,121,524 | \$ | 1,966,346 | | |

12. OTHER ASSETS:

Other assets as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | [in millions of KRW] | (in thousands of US\$ | | | | | |
|--|-----------|----------------------|-----------------------|------------|--|--|--|--|
| | ¥ | ¥ | \$ (Note 2) | | | | | |
| | 2010 | 2009 | 2010 | 2009 | | | | |
| Long-term notes and accounts receivable, net of allowance for doubtful accounts of ₩479 million in 2010 and ₩617 million in 2009, and unamortized present value discount of ₩8,671 million in 2010 and ₩11,259 million in 2009 | ₩ 57,099 | ₩ 62,172 | \$ 50,135 | \$ 54,590 | | | | |
| Long-term notes and accounts receivable - other, net of allowance for doubtful accounts of ₩319 million in 2010 and ₩936 million in 2009 | 94,065 | 170,735 | 82,593 | 149,912 | | | | |
| Long-term loans | 17,928 | 11,547 | 15,742 | 10,139 | | | | |
| Long-term deposits | 532,312 | 545,253 | 467,391 | 478,754 | | | | |
| Other | 209,529 | 184,232 | 183,974 | 161,763 | | | | |
| | ₩ 910,933 | ₩ 973,939 | \$ 799,835 | \$ 855,158 | | | | |

13. OTHER FINANCIAL BUSINESS ASSETS AND LIABILITIES:

Other financial business assets as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | | [in millions of KRW] | (in thousands of U | | | | |
|-----------------------|------|------------|---|----------------------|--------------------|----------|------------|--|--|
| | | 4 | ₩ | | | \$ (Note | 2) | | |
| | 2010 | | | 2009 | 2010 | | 2009 | | |
| Finance receivables | ₩ | 19,894,575 | ₩ | 15,716,002 | \$ 17,468,237 | \$ | 13,799,282 | | |
| Lease receivables | | 4,332,728 | | 2,605,930 | 3,804,309 | | 2,288,111 | | |
| Card receivables | | 8,273,990 | | 6,074,074 | 7,264,896 | | 5,333,281 | | |
| Other | | 2,111,452 | | 1,319,669 | 1,853,940 | | 1,158,723 | | |
| | ₩ | 34,612,745 | ₩ | 25,715,675 | \$ 30,391,382 | \$ | 22,579,397 | | |

Total amounts of other financial business liabilities as of December 31, 2010 and 2009 consist of other operating accounts payables.

Hyundai Capital Services Inc., Hyundai Card Co., Ltd., Hyundai Commercial Inc., HMC win win fund, Hyundai Capital America (HCA) and Hyundai Auto Canada Captive Insurance Incorporation (HACCI), are the Company's subsidiaries in financial and insurance services industry for the years ended December 31, 2010 and 2009.

14. SHORT-TERM BORROWINGS:

Short-term borrowings as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | [in millions of KRW] | | [in thousands of US\$] | | |
|-------------------------|-------------------------|--------------|----------------------|---------------|------------------------|--|--|
| | Annual interest rate | + | ₩ | \$ (Note 2) | | | |
| Description | 2010 (%) | 2010 | 2009 | 2010 | 2009 | | |
| General loans | 0.72 ~ 7.30 | ₩ 3,388,365 | ₩ 4,128,803 | \$ 2,975,121 | \$ 3,625,255 | | |
| Discount of trade bills | 2.72 ~ 5.57 | 4,618,258 | 2,706,585 | 4,055,016 | 2,376,490 | | |
| Banker's Usance | 1.10 ~ 5.74 | 620,720 | 663,066 | 545,017 | 582,199 | | |
| Overdrafts | 1.52 ~ 3.50 | 196,165 | 213,555 | 172,241 | 187,510 | | |
| Trade financing | 1.90 ~ 6.13 | 3,310,348 | 5,237,016 | 2,906,619 | 4,598,311 | | |
| | | ₩ 12,133,856 | ₩ 12,949,025 | \$ 10,654,014 | \$ 11,369,765 | | |

December 31, 2010 and 2009

15. LONG-TERM DEBT AND DEBENTURES:

Long-term debt and debentures as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | [in millions of KRW] | [in thousands of US\$] | | | | | |
|--------------------------|-------------------------|--------------|----------------------|------------------------|--------------------|--|--|--|--|
| | Annual interest rate | + | ¥ | | \$ (Note 2) | | | | |
| Description | 2010 (%) | 2010 | 2009 | 2010 | 2009 | | | | |
| Debentures | | ₩ 26,127,189 | ₩ 21,832,116 | \$ 22,940,723 | \$ 19,169,476 | | | | |
| Won currency loans: | | | | | | | | | |
| General loans | 2.25 ~ 7.74 | 1,618,653 | 1,757,944 | 1,421,242 | 1,543,546 | | | | |
| Facility loans | 0.92 ~ 5.31 | 498,821 | 1,111,763 | 437,985 | 976,173 | | | | |
| Finance lease | 4.87 | 6,833 | 94,291 | 6,000 | 82,791 | | | | |
| Commercial paper | 2.91 ~ 7.74 | 311,000 | 20,000 | 273,071 | 17,561 | | | | |
| Other | 1.00 ~ 5.70 | 37,706 | 122,625 | 33,107 | 107,669 | | | | |
| | | 2,473,013 | 3,106,623 | 2,171,405 | 2,727,740 | | | | |
| Foreign currency loans: | | | | | | | | | |
| General loans | 1.14 ~ 7.73 | 5,387,527 | 6,426,389 | 4,730,465 | 5,642,628 | | | | |
| Facility loans | 0.77 ~ 5.50 | 2,360,784 | 1,574,447 | 2,072,863 | 1,382,428 | | | | |
| Finance lease | 5.36 | 18,076 | 80,734 | 15,871 | 70,888 | | | | |
| Other | 1.21 ~ 2.92 | 44,706 | 19,163 | 39,255 | 16,825 | | | | |
| | | 7,811,093 | 8,100,733 | 6,858,454 | 7,112,769 | | | | |
| | | 36,411,295 | 33,039,472 | 31,970,582 | 29,009,985 | | | | |
| Less: current maturities | | 8,681,733 | 9,789,043 | 7,622,911 | 8,595,173 | | | | |
| | | ₩ 27,729,562 | ₩ 23,250,429 | \$ 24,347,671 | \$ 20,414,812 | | | | |

Debentures as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | | [in millions of KRW] | [in thousands of US\$] | | | |
|--|-------------------------------|-------------------------|--------------|----------------------|------------------------|--------------------|--|--|
| | | Annual interest rate | t | ∀ | | \$ (Note 2) | | |
| Description | Maturity | 2010 (%) | 2010 | 2009 | 2010 | 2009 | | |
| Domestic debentures: | | | | | | | | |
| Guaranteed debentures | Mar.5, 2011 ~ Apr.15, 2015 | 4.78 ~ 9.66 | ₩ 956,600 | ₩ 790,280 | \$ 839,933 | \$ 693,898 | | |
| Non-guaranteed debentures | Jan.7, 2011 ~ Mar.18, 2018 | 2.90 ~ 8.95 | 23,271,783 | 19,972,493 | 20,433,561 | 17,536,652 | | |
| Bonds with warrants | Mar. 19, 2012 | 1.00 | 264,720 | 458,723 | 232,435 | 402,777 | | |
| Other | May.18, 2012 | 3.50 | 41,912 | 37,885 | 36,801 | 33,265 | | |
| Overseas debentures | May.7, 2013 ~ Apr.6, 2016 | 3.75 ~ 5.68 | 1,598,884 | 589,784 | 1,403,884 | 517,854 | | |
| | | | 26,133,899 | 21,849,165 | 22,946,614 | 19,184,446 | | |
| Less: discount on debentures, call premium and other adjustments to debentures | | | 6,710 | 17,049 | 5,891 | 14,970 | | |
| | | | ₩ 26,127,189 | ₩ 21,832,116 | \$ 22,940,723 | \$ 19,169,476 | | |

December 31, 2010 and 2009

Details of bonds with warrants as of December 31, 2010 and 2009 are as follows:

| Description | 2010 | 200 |)9 |
|---------------------------------|---|---|---|
| Issuing Company Type of bond | Kia Motors Corporation Non-guaranteed bond with stock warrant (separable) | Kia Motors Corporation Non-guaranteed bond with stock warrant (separable) | Hyundai Card Co., Ltd. Non-guaranteed subordinated bond with stock warrant (separable) |
| Face value | ₩400,000 million | ₩400,000 million | ₩200,000 million |
| | (\$ 351,216 thousand) | (\$ 351,216 thousand) | (\$ 175,608 thousand) |
| Coupon rate | 1.00% | 1.00% | 7.99% |
| Date of issue | March 19, 2009 | March 19, 2009 | October 31, 2005 |
| Maturity | March 19, 2012 | March 19, 2012 | October 31, 2010 |
| Exercise price | ₩6,880 per share | ₩6,880 per share | ₩8,831 per share |
| Exercise period | April 19, 2009 ~ February 19, 2012 | April 19, 2009 ~ February 19, 2012 | Two weeks from the date of issue ~ April 30, 2009 |

In 2010, 9,483,375 shares of Kia Motors Corporation were issued as a result of the exercise of warrants. The accumulated number of shares exercised and the remaining shares to be exercised are 50,623,968 shares and 7,510,498 shares, respectively, as of December 31, 2010. In addition, the amount of ₩120,377 million (US\$ 105,696 thousand) of the bond with warrants issued by Kia Motors Corporation was redeemed as of December 31, 2010.

The maturity of long-term debt and debentures as of December 31, 2010 is as follows:

| Hyundai Motor Company | | | | [in millions of KRW] | [in thousands of US\$] |
|------------------------|--------------|-------------|------------------------------|----------------------|------------------------|
| | | : | ₩ | | \$ (Note 2) |
| Description | Debentures | | Foreign currency loans | Total | Total |
| 2012 | ₩ 8,373,371 | ₩ 807,371 | ₩ 1,573,943 | ₩ 10,754,685 | \$ 9,443,046 |
| 2013 | 3,000,589 | 415,282 | 1,095,818 | 4,511,689 | 3,961,444 |
| 2014 | 3,148,528 | 79,634 | 450,585 | 3,678,747 | 3,230,088 |
| Thereafter | 4,660,104 | 40,937 | 4,082,163 | 8,783,204 | 7,712,006 |
| | 19,182,592 | 1,343,224 | 7,202,509 | 27,728,325 | 24,346,584 |
| Discount on debentures | 1,237 | - | - | 1,237 | 1,087 |
| | ₩ 19,183,829 | ₩ 1,343,224 | ₩ 7,202,509 | ₩ 27,729,562 | \$ 24,347,671 |

16. PLEDGED ASSETS, CHECKS AND NOTES:

As of December 31, 2010, the following assets, checks and notes are pledged as collateral:

(1)The Company's and its subsidiaries' property, plant and equipment are pledged as collateral for various loans with a limit of $\forall 4,514,423$ million (US\$3,963,845 thousand).

(2) The Company's and its subsidiaries' certain bank deposits and investment securities, including 213,466 shares of Kia Motors Corporation, and some government bonds are pledged as collateral to financial institutions and others.

(3)Certain overseas subsidiaries' receivables and other financial business assets are pledged as collateral for their borrowings.

(4)2 blank checks and 28 blank promissory notes are pledged as collateral for short-term borrowings, long-term debt and other payables.

17. ACCRUED WARRANTIES:

The changes in accrued warranties in current and long-term liabilities for the year ended December 31, 2010 and 2009 are as follows: Hyundai Motor Company [in millions of KRW]

| | | | [in millions of KRW] | | | [in thousands of US\$] | | |
|------|-----------|---|---|---|--|---|---|--|
| | ¥ | ¥ | | \$ (Note 2) | | | | |
| 2010 | | 2009 | | | 2010 | 2009 | | |
| ₩ | 4,772,128 | ₩ | 4,884,518 | \$ | 4,190,120 | \$ | 4,288,803 | |
| | 1,658,970 | | 889,827 | | 1,456,642 | | 781,304 | |
| | (512,656) | | (1,002,217) | | (450,132) | | (879,986) | |
| ₩ | 5,918,442 | ₩ | 4,772,128 | \$ | 5,196,630 | \$ | 4,190,121 | |
| | ₩ | 2010 ₩ 4,772,128 1,658,970 (512,656) | ₩ 4,772,128 1,658,970 (512,656) | 2010 2009 ₩ 4,772,128 ₩ 4,884,518 1,658,970 889,827 (512,656) (1,002,217) | W 2010 2009 ₩ 4,772,128 ₩ 4,884,518 \$ 1,658,970 889,827 (1,002,217) (1,002,217) | 2010 2009 2010 ₩ 4,772,128 ₩ 4,884,518 \$ 4,190,120 1,658,970 889,827 1,456,642 (512,656) (1,002,217) (450,132) | W 2009 2010 ₩ 4,772,128 ₩ 4,884,518 \$ 4,190,120 \$ 1,658,970 889,827 1,456,642 \$ (512,656) (1,002,217) (450,132) \$ | |

December 31, 2010 and 2009

18. STATEMENTS OF COMPREHENSIVE INCOME:

Statements of comprehensive income as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | [in millions of KRW] | | | | | [in thousands of US\$] | | | | | |
|---|----------------------|-----------|------|-----------|-------------|------------------------|----|-----------|--|--|--|
| | | t | ∀ | | \$ (Note 2) | | | | | | |
| Description | | 2010 | 2009 | | | 2010 | | 2009 | | | |
| Net income | ₩ | 7,982,924 | ₩ | 4,043,436 | \$ | 7,009,328 | \$ | 3,550,299 | | | |
| Other comprehensive income (loss): Gain on valuation of available-for-sale securities, net of deferred tax effect ₩144,671 million and ₩1,713 million in 2010 and 2009, respectively. | | 512,926 | | 6,074 | | 450,370 | | 5,333 | | | |
| Gain (loss) on valuation of investment securities accounted for using the equity method, net of deferred tax effect ₩18,481 million and ₩21,976 million in 2010 and 2009, respectively. | | (65,524) | | 90,975 | | (57,533) | | 79,880 | | | |
| Gain on valuation of derivatives, net of deferred tax effect ₩23,812 million and ₩81,554 million in 2010 and 2009, respectively. | | 83,789 | | 281,861 | | 73,570 | | 247,485 | | | |
| Loss on overseas operation translation, net of deferred tax effect ₩8,832 million and ₩136,782 million in 2010 and 2009, respectively. | | (31,309) | | (466,046) | | (27,490) | | (409,207) | | | |
| Comprehensive income | ₩ | 8,482,806 | ₩ | 3,956,300 | \$ | 7,448,245 | \$ | 3,473,790 | | | |
| Equity holders of the parent | ₩ | 5,926,515 | ₩ | 2,861,134 | \$ | 5,203,719 | \$ | 2,512,191 | | | |
| Minority interests | | 2,556,291 | | 1,095,166 | | 2,244,526 | | 961,599 | | | |
| | ₩ | 8,482,806 | ₩ | 3,956,300 | \$ | 7,448,245 | \$ | 3,473,790 | | | |

19. INCOME TAX EXPENSE AND DEFERRED INCOME TAX ASSETS (LIABILITIES):

Income tax expense for the year ended December 31, 2010 and 2009 consists of the following: Hyundai Motor Company [in millions of

| Hyundai Motor Company | | | | [in millions of KRW] | | | | (in thousands of US\$) | |
|--|---|-----------------|---|----------------------|-------------|-----------|----|------------------------|--|
| | | Ą | ¥ | | \$ (Note 2) | | | | |
| Description | | 2010 | | 2009 | 2 | 010 | | 2009 | |
| Income tax currently payable | ₩ | 1,761,734 | ₩ | 1,053,257 | \$ | 1,546,873 | \$ | 924,802 | |
| Changes in deferred taxes due to: | | | | | | | | | |
| Temporary differences | | 791,248 | | 433,351 | | 694,748 | | 380,500 | |
| Carry forward of unused tax credits | | 99,3 <u>5</u> 4 | | 326 | | 87,237 | | 286 | |
| Change in consolidated subsidiaries | | - | | 13,537 | | - | | 11,886 | |
| Deferred tax charged or credited to equity | | (142,783) | | 27,735 | | (125,369) | | 24,352 | |
| Income tax charged or credited to equity | | (40,359) | | (10,930) | | (35,437) | | (9,597) | |
| Income tax expense | ₩ | 2,469,194 | ₩ | 1,517,276 | \$ | 2,168,052 | \$ | 1,332,229 | |

December 31, 2010 and 2009

The components of accumulated temporary differences and deferred tax assets (liabilities) as of December 31, 2010 are as follows:

| Hyundai Motor Company | | | | [in millions of KRW] | | | | (in thousands of US\$) | | | |
|---|---|---|---|---|----|---|---|------------------------|--|--|--|
| | | t | ₩ | | | \$ (Note 2) | | | | | |
| | | 2010 | | 2009 | | 2010 | 2009 | | | | |
| Description | t | Accumulated temporary differences | | Deferred tax assets (liabilities) | | Accumulated temporary differences | Deferred tax assets (liabilities) | | | | |
| Accrued warranties | ₩ | 5,140,100 | ₩ | 1,227,499 | \$ | 4,513,215 | \$ | 1,077,793 | | | |
| Long-term investment securities | | (761,769) | | (245,841) | | (668,864) | | (215,858) | | | |
| Allowance for doubtful accounts | | 383,942 | | 79,741 | | 337,117 | | 70,016 | | | |
| Investments in subsidiaries and associates | | (7,055,697) | | (1,397,004) | | (6,195,186) | | (1,226,626) | | | |
| Reserve for research and manpower development | | (526,200) | | (118,008) | | (462,025) | | (103,616) | | | |
| Derivative assets | | (275,668) | | (61,237) | | (242,048) | | (53,769) | | | |
| Development cost | | 31,768 | | 7,230 | | 27,894 | | 6,348 | | | |
| Depreciation | | (1,649,017) | | (490,681) | | (1,447,903) | | (430,838) | | | |
| Accrued income | | 145,141 | | 62,338 | | 127,440 | | 54,735 | | | |
| Advanced depreciation provisions | | (505,570) | | - | | (443,911) | | - | | | |
| Loss on foreign exchange translation | | 237,636 | | 49,604 | | 208,654 | | 43,554 | | | |
| Provision for other liabilities | | 463,587 | | 104,615 | | 407,048 | | 91,856 | | | |
| Other | | 1,839,127 | | 554,785 | | 1,614,827 | | 487,126 | | | |
| Accumulated temporary differences | | (2,532,620) | | (226,959) | | (2,223,742) | | (199,279) | | | |
| Carry over tax deduction | | 301,145 | | 301,145 | | 264,417 | | 264,417 | | | |
| | ₩ | (2,231,475) | ₩ | 74,186 | \$ | (1,959,325) | \$ | 65,138 | | | |

The components of accumulated temporary differences and deferred tax assets (liabilities) as of December 31, 2009 are as follows:

| Hyundai Motor Company | | | | [in millions of KRW] | | [in thousands of US\$] | | | | | | |
|---|---|-------------|---|----------------------|---|------------------------|---|-----------|--|--|--|--|
| | | ٨ | ∀ | | | \$ (Note 2) | | | | | | |
| | | 2010 | | 2009 | | 2010 | | 2009 | | | | |
| Description | Accumulated temporary differences | | Deferred tax assets (liabilities) | | Accumulated temporary differences | | Deferred tax assets (liabilities) | | | | | |
| Accrued warranties | ₩ | 4,379,835 | ₩ | 1,070,008 | \$ | 3,845,671 | \$ | 939,510 | | | | |
| Long-term investment securities | | (88, 199) | | (97,287) | | (77,442) | | (85,422) | | | | |
| Allowance for doubtful accounts | | 557,193 | | 126,548 | | 489,238 | | 111,114 | | | | |
| Investments in subsidiaries and associates | | (3,559,783) | | (905,055) | | (3,125,633) | | (794,675) | | | | |
| Reserve for research and manpower development | ₩ | (319,511) | ₩ | (74,989) | \$ | (280,544) | \$ | (65,843) | | | | |
| Derivative assets | | (838,981) | | (207,813) | | (736,659) | | (182,468) | | | | |
| Development cost | | 29,969 | | 7,201 | | 26,314 | | 6,323 | | | | |
| Depreciation | | (1,422,179) | | (481,589) | | (1,248,730) | | (422,855) | | | | |
| Accrued income | | 53,031 | | 12,838 | | 46,563 | | 11,272 | | | | |
| Advanced depreciation provisions | | (509,377) | | (2,291) | | (447,253) | | (2,012) | | | | |
| Loss on foreign exchange translation | | 1,109,559 | | 265,203 | | 974,237 | | 232,859 | | | | |
| Provision for other liabilities | | 414,510 | | 94,000 | | 363,956 | | 82,536 | | | | |
| Other | | 1,954,569 | | 757,515 | | 1,716,191 | | 665,130 | | | | |
| Accumulated temporary differences | | 1,760,636 | | 564,289 | | 1,545,909 | | 495,469 | | | | |
| Carry over tax deduction | | 402,934 | | 400,499 | | 353,792 | | 351,654 | | | | |
| | ₩ | 2,163,570 | ₩ | 964,788 | \$ | 1,899,701 | \$ | 847,123 | | | | |

The temporary differences of $\forall 330,217$ million (US\$289,944 thousand) and $\forall 174,514$ million (US\$153,230 thousand) as of December 31, 2010 and 2009, respectively, are not recognized since it is not probable that the temporary difference will be reversed in the foreseeable future.

The Company recognizes deferred tax assets based on its assessment that the sum of average taxable income and taxable temporary differences in the coming years will exceed the amount of deductable temporary differences to be extinguished every year. The tax rate used by the Company and its subsidiaries in calculating deferred tax assets or liabilities arising from temporary differences is 24.2% (22% is applied to deferred tax assets or liabilities which are realized after 2012) including resident tax.

December 31, 2010 and 2009

20. CAPITAL STOCK:

Capital stock as of December 31, 2010 and 2009 consists of the following:

| Hyundai Motor Company | | | | | (in millions of KRW) | [| in thousands of US\$] |
|-----------------------|-----------------------------|--------------------|-----------|---|----------------------|----|-----------------------|
| | Authorized Issued Par value | | Par value | ₩ | | | \$ (Note 2) |
| Common stock | 450,000,000 shares | 220,276,479 shares | ₩ 5,000 | ₩ | 1,157,982 | \$ | 1,016,755 |
| Preferred stock | 150,000,000 shares | 65,202,146 shares | 5,000 | | 331,011 | | 290,641 |
| | | | | ₩ | 1,488,993 | \$ | 1,307,396 |

The Company completed stock retirement of 1,320,000 common shares of treasury stock on May 4, 2004, which had been acquired for the purpose of such retirement based on the decision of the Board of Directors on March 12, 2004. Also, the Company acquired treasury stock after the cancellation of the Trust Cash Fund on March 2, 2001, and in accordance with the decision of the Board of Directors, on March 5, 2001, the Company retired 10,000,000 common shares in treasury and 1,000,000 second preferred shares in treasury, which had additional dividend rate of 2 percent to the rate of common stock, using retained earnings. Due to these stock retirements, the total face value of outstanding stock differs from the capital stock amount.

The preferred shares are non-cumulative, participating and non-voting. Of the total preferred stock issued of 65,202,146 shares as of December 31, 2010, a total of 27,588,281 preferred shares (First and Third preferred shares) are eligible to receive cash dividends, if declared, equal to that declared for common shares plus an additional 1 percent minimum increase while the dividend rate for the remaining 37,613,865 preferred shares (Second preferred shares) is 2 percent higher than that declared for common shares.

116

21. CAPITAL ADJUSTMENTS:

Capital adjustments as of December 31, 2010 and 2009 consist of the following:

| Hyundai Motor Company | | | | [in millions of KRW] | | | | [in thousands of US\$] | |
|-----------------------|------|---------|------|----------------------|------|---------|-------------|------------------------|--|
| | | A | 1 | | | | \$ (Note 2) | | |
| Description | 2010 | | 2009 | | 2010 | | 2009 | | |
| Treasury stock | ₩ | 918,214 | ₩ | 743,909 | \$ | 806,229 | \$ | 653,182 | |

For the stabilization of stock price, the Company has treasury stock consisting of 11,005,030 common shares and 2,950,960 preferred shares with a carrying value of \#918,214 million (US\\$806,229 thousand) as of December 31, 2010 and 11,213,999 common shares and 2,950,960 preferred shares with a carrying value of ₩743,909 million (US\$653,182 thousand) as of December 31, 2009.

22. ACCUMULATED OTHER COMPREHENSIVE INCOME:

Accumulated other comprehensive income as of December 31, 2010 and 2009 consists of the following: Hyundai Motor Company

| ₩ | |
|---|---|
| | |
| | |
| | |
| | |
| ₩ | |
| | ₩ |

23. DIVIDENDS:

The computation of the proposed dividends for the year ended December 31, 2010 is as follows:

| Hyundai Motor Company | | | (in millions of KRV | 1 | [in thousands of US\$] |
|---|---------------------|---------------|---------------------|----|------------------------|
| | Number of shares | Dividend rate | ₩ | | \$ (Note 2) |
| Common shares, net of treasury shares | 209,271,449 | 30% | ₩ 313,90 | \$ | 275,623 |
| Preferred shares, net of treasury shares: | | | | | |
| First and Third preferred shares | 25,637,321 | 31% | 39,738 | 3 | 34,892 |
| Second preferred shares | 36,613,865 | 32% | 58,582 | 2 | 51,437 |
| | | | ₩ 412,22 | \$ | 361,952 |

The computation of the proposed dividends for the year ended December 31, 2009 is as follows:

| Hyundai Motor Company | | | [in millions of KRW] | [in thousands of US\$] |
|---|---------------------|---------------|----------------------|----------------------------|
| | Number of shares | Dividend rate | ₩ | \$ (Note 2) |
| Common shares, net of treasury shares | 209,275,129 | 23% | ₩ 240,666 | \$ 211,314 |
| Preferred shares, net of treasury shares: | | | | |
| First and Third preferred shares | 25,637,321 | 24% | 30,766 | 27,014 |
| Second preferred shares | 36,613,865 | 25% | 45,767 | 40,185 |
| | | | ₩ 317,199 | \$ 278,513 |

The payout ratios (dividends declared/net income) are 7.6% and 10.7% for the years ended December 31, 2010 and 2009, respectively.

[in millions of KRW] (in thousands of US\$) ₩ \$ (Note 2) 2009 2010 2009 881,531 ₩ 361,445 \$ 774,020 \$ 317,363 56,620 (8,904) (7,818) 49,715 (12,398) (85,241) (10,886) (74,845) 130,977 173,146 115,003 152,029 991,206 ₩ 505,970 \$ 870,319 \$ 444,262

December 31, 2010 and 2009

24. ELIMINATION OF UNREALIZED PROFITS AND LOSSES:

Unrealized profits and losses related to sales of inventories and property, plant and equipment for the year ended December 31, 2010 are as follows:

| Hyundai Motor Company | | | | | (in r | millions of KRW] | | | | | (in thou | sands of US\$] |
|---|-------|---------|------|--------------------------|-------|------------------|-------------|---------|------|--------------------------|----------|----------------|
| | | | 4 | ₩ | | | \$ (Note 2) | | | | | |
| | Inven | tories | plan | perty, t and pment | 0 | thers | Inve | ntories | plan | perty, t and pment | Oth | ners |
| Upstream sales | ₩ | 5,683 | ₩ | - | ₩ | - | \$ | 4,990 | \$ | - | \$ | - |
| Downstream sales | : | 361,753 | | 222,766 | | (125,700) | | 317,634 | | 195,598 | (* | 110,370) |
| Sales between consolidated subsidiaries | | 504,153 | | 17,242 | | (25,030) | | 442,667 | | 15,139 | | (21,977) |

Unrealized profits and losses related to sales of inventories and property, plant and equipment for the year ended December 31, 2009 are as follows:

| Hyundai Motor Company | | | [in millions of KRW] | | | [in thousands of US\$] | |
|---|-------------|-------------------------------------|----------------------|-------------|-------------------------------------|------------------------|--|
| | | ₩ | | \$ (Note 2) | | | |
| | Inventories | Property, plant and equipment | Others | Inventories | Property, plant and equipment | Others | |
| Upstream sales | ₩ 4,149 | ₩ - | ₩ - | \$ 3,643 | \$- | \$- | |
| Downstream sales | 485,331 | 227,996 | (146,878) | 426,140 | 200,190 | (128,965) | |
| Sales between consolidated subsidiaries | 429,186 | 8,091 | (45,584) | 376,843 | 7,104 | (40,025) | |

25.INTER-COMPANY TRANSACTIONS:

Significant transactions for the year ended December 31, 2010 and 20 Hyundai Motor Company

| Hyundai Motor Company | | [in millions of KRW] | | | | | | [in thousands of US\$] | | | | |
|--|------------------|-----------------------|------------------|-----------------------|------------------|-----------------------|------------------|------------------------|--|--|--|--|
| | | 4 | ¥ | | | : | \$ (Note 2) | | | | | |
| | 20 |)10 | 20 | 09 | 20 | 010 | 2009 | | | | | |
| | Company's income | Company's expenses | | | | |
| Hyundai Capital Service Inc. | ₩ 841,400 | ₩ 27,549 | ₩ 845,385 | ₩ 44,971 | \$ 738,783 | \$ 24,189 | \$ 742,282 | \$ 39,486 | | | | |
| Kia Motors Corporation | 506,376 | 339,277 | 316,083 | 285,785 | 444,618 | 297,899 | 277,534 | 250,931 | | | | |
| Hyundai WIA Corporation | 416,840 | 431,843 | 207,005 | 292,168 | 366,002 | 379,176 | 181,759 | 256,535 | | | | |
| Hyundai Powertech Co., Ltd. | 14,491 | 344,178 | 12,759 | 437,019 | 12,724 | 302,202 | 11,203 | 383,720 | | | | |
| Hyundai HYSCO Co., Ltd. | 5,194 | 259,517 | 14,323 | 236,784 | 4,561 | 227,866 | 12,576 | 207,906 | | | | |
| Hyundai Rotem Company | 2,971 | 6,447 | 2,796 | 1,989 | 2,609 | 5,661 | 2,455 | 1,746 | | | | |
| M & Soft Co., Ltd. | 1,932 | 2,411 | 1,182 | 933 | 1,696 | 2,117 | 1,038 | 819 | | | | |
| Hyundai METIA Co., Ltd. | 1,657 | 59,068 | 974 | 47,094 | 1,455 | 51,864 | 855 | 41,350 | | | | |
| Hyundai Dymos Inc. | 696 | 520,948 | 751 | 470,683 | 611 | 457,413 | 659 | 413,279 | | | | |
| Hyundai Card Co., Ltd. | 577 | 87,025 | 1,356 | 110,105 | 507 | 76,411 | 1,191 | 96,677 | | | | |
| Autoever Systems Corporation | 530 | 205,247 | 532 | 183,187 | 465 | 180,215 | 467 | 160,846 | | | | |
| KEFICO Corporation | 427 | 361,025 | 440 | 300,141 | 375 | 316,994 | 386 | 263,536 | | | | |
| Haevichi Hotel & Resort Co.,Ltd. | 207 | 10,129 | 9,020 | 10,276 | 182 | 8,894 | 7,920 | 9,023 | | | | |
| Partecs Company, Ltd. | 91 | 24,817 | 67 | 16,680 | 80 | 21,790 | 59 | 14,646 | | | | |
| Haevichi Country Club., Ltd | 48 | 1,316 | 126 | 1,077 | 42 | 1,156 | 111 | 946 | | | | |
| Hyundai Commercial Inc. | 4 | 3,584 | - | 2,973 | 4 | 3,147 | - | 2,610 | | | | |
| Hyundai Autonet Co., Ltd. | - | - | 138 | 41,795 | - | - | 121 | 36,698 | | | | |
| Hyundai Motor America | 3,718,059 | 402 | 3,339,499 | 159,169 | 3,264,605 | 353 | 2,932,214 | 139,757 | | | | |
| Hyundai Motor Company Australia Pty Limited | 1,267,860 | _ | 966,846 | 69 | 1,113,232 | _ | 848,930 | 61 | | | | |
| Hyundai Auto Canada Corporation | 1,105,962 | - | 1,206,896 | - | 971,079 | - | 1,059,703 | - | | | | |
| Hyundai Motor Group (China) Ltd. | 766,965 | 6,186 | 606,651 | 4,392 | 673,426 | 5,432 | 532,664 | 3,856 | | | | |

Significant transactions for the year ended December 31, 2010 and 2009 between the Company and its consolidated subsidiaries are as follows:

(continued)

December 31, 2010 and 2009

| Hyundai Motor Company | | | | [in millions of KRW] | | | | [in thousands of US\$] | |
|---|------------------|-----------------------|---------------------|-----------------------|------------------|-----------------------|---------------------|------------------------|--|
| | | ¥ | ¥ | | | \$ | (Note 2) | | |
| | 20 |)10 | 20 | 09 | 20 | 010 | 2009 | | |
| | Company's income | Company's expenses | Company's income | Company's expenses | Company's income | Company's expenses | Company's income | Company's expenses | |
| Hyundai Motor India Limited | ₩ 754,275 | ₩ 1,024 | ₩ 688,252 | ₩ 973 | \$ 662,284 | \$ 899 | \$ 604,313 | \$ 854 | |
| Hyundai Motor Commonwealth of Independent States | 625,803 | - | 212,943 | 12,114 | 549,480 | - | 186,973 | 10,637 | |
| Hyundai Motor Europe GmbH | 446,417 | - | 269,432 | - | 391,972 | - | 236,572 | - | |
| Hyundai Assan Otomotive Sanayi Ve Ticaret A.S. | 340,561 | - | 282,026 | 47,907 | 299,026 | - | 247,630 | 42,064 | |
| Hyundai Motor Manufacturing Alabama, LLC | 112,586 | 225 | 149,482 | 940 | 98,855 | 198 | 131,251 | 825 | |
| Hyundai Motor Manufacturing Rus LLC | 74,368 | - | 35 | - | 65,298 | - | 31 | - | |
| Hyundai Motor Manufacturing Czech, s.r.o. | 48,468 | 895 | 73,883 | - | 42,557 | 786 | 64,872 | | |
| Hyundai Auto Czech s.r.o. | 27,074 | 6,996 | 19,930 | - | 23,772 | 6,143 | 17,499 | - | |
| Hyundai Motor Japan Co. | 17,789 | 959 | 14,664 | - | 15,619 | 842 | 12,876 | - | |
| Hyundai Motor Norway AS | 9,676 | 2,150 | 8,352 | 21 | 8,496 | 1,888 | 7,333 | 18 | |
| Hyundai Motor Poland Sp. Zo.O | 4,905 | 2,630 | 18,963 | 6,208 | 4,307 | 2,309 | 16,627 | 5,451 | |
| Hyundai Capital America | 1,626 | - | 1,389 | - | 1,428 | - | 1,220 | - | |
| Hyundai Motor UK Ltd. | 994 | 22,610 | 61 | - | 873 | 19,852 | 54 | - | |
| Hyundai Motor Company Italy S.r.l. | 445 | 33,640 | - | 11,808 | 391 | 29,537 | - | 10,368 | |
| Hyundai Motor Espana, S.L.U | 423 | 35,799 | - | - | 371 | 31,433 | - | - | |
| Hyundai Motor Europe Technical Center | 222 | 49,470 | 134 | 57,348 | 195 | 43,437 | 118 | 50,354 | |
| Hyundai America Technical Center Inc. | 44 | 76,570 | 79 | 143,305 | 39 | 67,232 | 69 | 125,828 | |

As of December 31, 2010 and 2009, significant balances related to the Hyundai Motor Company

| Hyundai Motor Company | | | | [in millions of KRW] | | | | [in thousands of US\$ | |
|----------------------------------|----------------------|-------------------|----------------------|----------------------|----------------------|-------------------|----------------------|-----------------------|--|
| | | 4 | ₩ | | \$ (Note 2) | | | | |
| | 20 |)10 | 20 | 09 | 20 | 010 2 | | 2009 | |
| | Company's receivable | Company's payable | Company's receivable | Company's payable | Company's receivable | Company's payable | Company's receivable | Company's payable | |
| Hyundai Capital Service Inc. | ₩ 9,984 | ₩ 5,305 | ₩ 23,068 | ₩ 5,554 | \$ 8,766 | \$ 4,658 | \$ 20,255 | \$ 4,877 | |
| Kia Motors Corporation | 311,669 | 123,695 | 211,066 | 182,580 | 273,658 | 108,609 | 185,324 | 160,313 | |
| Hyundai WIA Corporation | 150,843 | 146,397 | 79,675 | 78,304 | 132,446 | 128,542 | 69,958 | 68,754 | |
| Hyundai Powertech Co., Ltd. | 5,559 | 95,070 | 4,851 | 153,512 | 4,881 | 83,475 | 4,259 | 134,790 | |
| Hyundai HYSCO Co., Ltd. | 4,409 | 52,754 | 4,025 | 77,052 | 3,871 | 46,320 | 3,534 | 67,655 | |
| Hyundai Rotem Company | 1 | 22,935 | 410 | 37,563 | 1 | 20,138 | 360 | 32,982 | |
| M & Soft Co., Ltd. | 615 | 4,044 | 256 | 467 | 540 | 3,551 | 225 | 410 | |
| Hyundai METIA Co., Ltd. | 81 | 12,844 | 155 | 16,275 | 71 | 11,278 | 136 | 14,290 | |
| Hyundai Dymos Inc. | 6,037 | 144,088 | 4,322 | 179,528 | 5,301 | 126,515 | 3,795 | 157,633 | |
| Hyundai Card Co., Ltd. | 45,672 | 52,396 | 31,630 | 36,144 | 40,102 | 46,006 | 27,772 | 31,736 | |
| Autoever Systems Corp. | 11 | 78,495 | 15 | 72,577 | 10 | 68,922 | 13 | 63,726 | |
| KEFICO Corporation | 1,642 | 68,244 | 776 | 74,875 | 1,442 | 59,921 | 681 | 65,743 | |
| Haevichi Hotel & Resort Co.,Ltd. | 38,999 | 601 | 38,989 | 1,122 | 34,243 | 528 | 34,234 | 985 | |
| Partecs Company, Ltd. | - | 9,022 | 10 | 7,801 | - | 7,922 | 9 | 6,850 | |
| Haevichi Country Club Co., Ltd. | - | 926 | - | 740 | - | 813 | - | 650 | |
| Hyundai Commercial Inc. | 180 | 282 | 3,186 | 307 | 158 | 248 | 2,797 | 270 | |

| e transactions between the Company and its consolidated subsidiaries are | as follows: |
|--|-------------|
|--|-------------|

121

(continued)

December 31, 2010 and 2009

| Hyundai Motor Company | | | | [in millions of KRW] |] [in thousands of US\$] | | | | |
|--|----------------------|-------------------|----------------------|----------------------|--------------------------|-------------------|----------------------|-------------------|--|
| | | A | ¥ | | | \$ (Note 2) | | | |
| | 20 |)10 | 20 | 09 | 20 | 010 | 2009 | | |
| | Company's receivable | Company's payable | Company's receivable | Company's payable | Company's receivable | Company's payable | Company's receivable | Company's payable | |
| Hyundai Motor America | ₩ 639,499 | ₩ 17,016 | ₩ 931,272 | ₩ 12,444 | \$ 561,506 | \$ 14,941 | \$ 817,694 | \$ 10,926 | |
| Hyundai Motor Company Australia Pty Limited | 335,228 | 397 | 285,799 | 386 | 294,344 | 349 | 250,943 | 339 | |
| Hyundai Auto Canada Corporation | 193,883 | 2,557 | 243,130 | 3,935 | 170,237 | 2,245 | 213,478 | 3,455 | |
| Hyundai Motor Group (China) Ltd. | 34,930 | 912 | 29,666 | - | 30,670 | 801 | 26,048 | - | |
| Hyundai Motor India Limited | 103,357 | 34 | 214,973 | 38 | 90,752 | 30 | 188,755 | 33 | |
| Hyundai Motor Commonwealth of Independent States | 375,576 | - | 526,957 | - | 329,771 | - | 462,689 | - | |
| Hyundai Motor Europe GmbH | 98,962 | - | 50,776 | - | 86,893 | - | 44,583 | - | |
| Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 145,910 | 663 | 177,966 | 10,508 | 128,115 | 582 | 156,261 | 9,226 | |
| Hyundai Motor Manufacturing Alabama, LLC | 28,165 | 91 | 15,125 | 129 | 24,730 | 80 | 13,280 | 113 | |
| Hyundai Motor Manufacturing Rus LLC | 36,385 | - | 51 | - | 31,947 | - | 45 | - | |
| Hyundai Motor Manufacturing Czech, s.r.o. | 19,736 | 264 | 21,768 | 17 | 17,329 | 232 | 19,113 | 15 | |
| Hyundai Auto Czech s.r.o. | 12,861 | 1,949 | 8,867 | 2,312 | 11,292 | 1,711 | 7,786 | 2,030 | |
| Hyundai Motor Japan Co. | 1,449 | 840 | 10,212 | 110 | 1,272 | 738 | 8,967 | 97 | |
| Hyundai Motor Norway AS | 3,782 | 788 | 8,901 | 1,158 | 3,321 | 692 | 7,815 | 1,017 | |
| Hyundai Motor Poland Sp. Zo.O | 1,622 | 1,351 | 46,127 | 3,334 | 1,424 | 1,186 | 40,501 | 2,927 | |
| Hyundai Motor UK Ltd. | 696 | 3,680 | - | 310 | 611 | 3,231 | - | 272 | |
| Hyundai Motor Company Italy S.r.I. | 40 | 24,558 | - | - | 35 | 21,563 | - | - | |
| Hyundai Motor Espana, S.L.U. | 25 | 23,827 | - | - | 22 | 20,921 | - | - | |
| Hyundai Motor Europe Technical Center GmbH | 32 | 4,974 | 46 | 6,968 | 28 | 4,367 | 40 | 6,118 | |
| Hyundai America Technical Center Inc. | 44 | 10,370 | 7 | 13,170 | 39 | 9,105 | 6 | 11,564 | |

Significant transactions for the year ended December 31, 2010 and 2009 between the consolidated subsidiaries are as follows Нуц

| Hyundai Motor Company | | | [in millions of KRW] | | [in thousands of US\$] | |
|------------------------|--|---------------------|----------------------|---------------------|------------------------|--|
| | | 4 | ₩ | | \$ (Note 2) | |
| | | 2010 | 2009 | 2010 | 2009 | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income | |
| Kia Motors Corporation | Kia Motors America, Inc. | ₩ 3,691,479 | ₩ 3,472,093 | \$ 3,241,267 | \$ 3,048,637 | |
| | Kia Motors Europe GmbH | 1,087,983 | 1,810,217 | 955,293 | 1,589,443 | |
| | Kia Canada Inc. | 680,165 | 696,038 | 597,212 | 611,149 | |
| | Kia Motors Slovakia s.r.o. | 607,427 | 465,470 | 533,345 | 408,701 | |
| | Hyundai Motor Group (China) Ltd. | 423,859 | 238,532 | 372,165 | 209,441 | |
| | Kia Motors Australia Pty Ltd. | 397,577 | 255,929 | 349,089 | 224,716 | |
| | Kia Motors RUS | 379,558 | 514,241 | 333,267 | 451,524 | |
| | Dong Feng Yueda Kia Motor Co.,Ltd. | 344,906 | 233,775 | 302,841 | 205,264 | |
| | Hyundai Capital Services Inc. | 301,615 | 135,752 | 264,830 | 119,196 | |
| | Kia Motors Manufacturing Georgia,Inc. | 43,153 | 34,932 | 37,890 | 30,672 | |
| | Kia Motors New Zealand Limited | 34,277 | - | 30,097 | - | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 6,187 | 15,804 | 5,432 | 13,877 | |
| | Autoever Systems Corp. | 6,067 | 8,311 | 5,327 | 7,297 | |
| | Hyundai WIA Corporation | 5,779 | 373,715 | 5,074 | 328,137 | |
| | Hyundai Auto Canada | 3,088 | 769 | 2,711 | 675 | |
| | Hyundai Powertech Co., Ltd. | 1,962 | 11,167 | 1,723 | 9,805 | |
| | Hyundai Motor India Limited | 771 | 8,326 | 677 | 7,311 | |
| | Hyundai Card Co., Ltd. | 293 | 349 | 257 | 306 | |
| | Haevichi Hotel & Resort Co., Ltd. | 199 | 379 | 175 | 333 | |
| | Hyundai Hysco Co., Ltd. | 173 | 14,453 | 152 | 12,690 | |
| | Hyundai Dymos Inc. | 111 | 32,215 | 97 | 28,286 | |
| | KEFICO Corporation | 30 | 3,038 | 26 | 2,667 | |

(continued)

December 31, 2010 and 2009

Significant transactions for the year ended December 31, 2010 and 2009 between the consolidated subsidiaries are as follows

| Hyundai Motor Company | | | [in millions of KRW] | | (in thousands of US\$ | |
|------------------------------|---|---------------------|----------------------|---------------------|-----------------------|--|
| | | + | ₩ | \$ (Note 2) | | |
| | | 2010 | 2009 | 2010 | 2009 | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income | |
| Autoever Systems Corp. | Kia Motors Corporation | ₩ 68,127 | ₩ 59,312 | \$ 59,818 | \$ 52,078 | |
| | Hyundai Card Co., Ltd. | 41,499 | 58,010 | 36,438 | 50,935 | |
| | Hyundai Capital Services Inc. | 25,380 | 27,275 | 22,285 | 23,949 | |
| | Hyundai WIA Corporation | 14,298 | 8,893 | 12,554 | 7,808 | |
| | Hyundai Hysco Co., Ltd | 12,552 | 7,805 | 11,021 | 6,853 | |
| | Hyundai Information Service North America, LLC | 10,428 | 7,507 | 9,156 | 6,591 | |
| | Hyundai Rotem Company | 9,346 | 13,904 | 8,206 | 12,208 | |
| | Hyundai Motor India Limited | 5,380 | 3,651 | 4,724 | 3,206 | |
| | Hyundai Powertech Co., Ltd. | 4,622 | 2,736 | 4,058 | 2,402 | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 3,187 | 3,917 | 2,798 | 3,439 | |
| | Hyundai Dymos Inc. | 3,115 | 2,498 | 2,735 | 2,193 | |
| | KEFICO Corporation | 3,107 | 2,203 | 2,728 | 1,934 | |
| | Hyundai Powertech Manufacturing America Inc. | 2,304 | 1,718 | 2,023 | 1,508 | |
| | Hyundai Commercial Inc. | 1,724 | 3,027 | 1,514 | 2,658 | |
| | Hyundai Motor Manufacturing Alabama, LLC | 1,427 | 1,082 | 1,253 | 950 | |
| | Kia Motors Manufacturing Georgia,Inc. | 1,404 | 12,793 | 1,233 | 11,233 | |
| Hyundai Capital Service Inc. | Hyundai Card Co., Ltd. | 20,656 | 15,596 | 18,137 | 13,694 | |
| | Kia Motors Corporation | 1,547 | 9,528 | 1,358 | 8,366 | |
| | Hyundai Commercial Inc. | 748 | 3,818 | 657 | 3,352 | |
| Hyundai Card Co., Ltd. | Kia Motors Corporation | 47,285 | 40,964 | 41,518 | 35,968 | |
| | Hyundai Capital Services Inc. | 18,042 | 18,377 | 15,842 | 16,136 | |
| | Autoever Systems Corp. | 3,444 | 5,660 | 3,024 | 4,970 | |

| Hyundai Motor Company | | (in millions of KRW) | | | | |
|-------------------------|---|------------------------|------------------------|---------------------|---------------------|--|
| | | | <u> </u> | \$ (Note 2) | | |
| Subsidiaries | | 2010 | 2009 | 2010 | 2009 | |
| | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income | |
| Hyundai Card Co., Ltd. | M & Soft Co., Ltd. | ₩ 1,727 | ₩ 1,486 | \$ 1,516 | \$ 1,305 | |
| | Hyundai Dymos Inc. | - | 1,005 | - | 882 | |
| KEFICO Corporation | Kia Motors Corporation | 155,514 | 116,018 | 136,548 | 101,868 | |
| | Hyundai Powertech Co., Ltd. | 40,771 | 38,275 | 35,799 | 33,607 | |
| | Hyundai WIA Corporation | 14,649 | 7,262 | 12,862 | 6,376 | |
| Hyundai Dymos Inc. | Kia Motors Corporation | 179,095 | 176,382 | 157,253 | 154,870 | |
| | Hyundai Mseat Co., Ltd. | 45,849 | 30,542 | 40,257 | 26,817 | |
| | Hyundai Rotem Company | 34,619 | 59,639 | 30,397 | 52,365 | |
| | Dymos Czech Republic s.r.o | 28,120 | 10,507 | 24,690 | 9,226 | |
| | Hyundai WIA Corporation | 19,435 | 12,638 | 17,065 | 11,097 | |
| | Hanil Lear India Private Limited | 9,596 | 6,300 | 8,426 | 5,532 | |
| | Hyundai Motor India Limited | 2,314 | 52,836 | 2,032 | 46,392 | |
| Hyundai WIA Corporation | Kia Motors Corporation | 2,369,666 | 1,610,007 | 2,080,662 | 1,413,651 | |
| | Hyundai Wia Automotive Engine (Shandong) Company | 244,501 | 193,531 | 214,682 | 169,928 | |
| | Hyundai Wia Automotive Parts | 58,120 | 63,300 | 51,032 | 55,580 | |
| | Hyundai-Wia Machine America Corp. | 36,975 | 35,112 | 32,466 | 30,830 | |
| | Hyundai Powertech Co., Ltd. | 23,485 | 11,578 | 20,621 | 10,166 | |
| | Hyundai Dymos Inc. | 14,845 | 3,681 | 13,035 | 3,232 | |
| | Hyundai Rotem Company | 8,857 | 8,096 | 7,777 | 7,109 | |
| | Hyundai-Kia Machine Europe GmbH | 8,041 | 26,616 | 7,060 | 23,370 | |
| | Hyundai Hysco Co., Ltd | 2,850 | 1,770 | 2,502 | 1,554 | |
| | Hyundai Motor India Limited | 898 | 2,276 | 788 | 1,998 | |
| | Hyundai Wia Motor Dies (Shandong) Company | _ | 33,354 | - | 29,286 | |
| | Hyundai Motor Manufacturing Alabama, LLC | | 2,069 | | 1,817 | |

125

(continued)

December 31, 2010 and 2009

| Hyundai Motor Company | [in millions of KRW] | | | [in thousands of US\$ | | |
|-----------------------------|--|---------------------|---------------------|-----------------------|---------------------|--|
| | | | ₩ | \$ (Note 2) | | |
| | | 2010 | 2009 | 2010 | 2009 | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income | |
| Hyundai Powertech Co., Ltd. | Hyundai Powertech Manufacturing America | ₩ 371,906 | ₩ 43,638 | \$ 326,548 | \$ 38,316 | |
| | Kia Motors Corporation | 287,949 | 220,253 | 252,831 | 193,391 | |
| | Hyundai WIA Corporation | 271,920 | 119,666 | 238,757 | 105,072 | |
| | Partecs Company, Ltd. | 899 | 1,084 | 789 | 952 | |
| Hyundai Rotem Company | Green Air Co., Ltd. | 70,885 | 135,665 | 62,240 | 119,119 | |
| | Kia Motors Corporation | 7,364 | 2,755 | 6,466 | 2,419 | |
| | Hyundai Motor India Limited | 1,354 | 3,332 | 1,189 | 2,926 | |
| | Dong Feng Yueda Kia Motor Co., Ltd. | 827 | 3,688 | 726 | 3,238 | |
| | Hyundai Hysco Co., Ltd | 268 | 2,108 | 235 | 1,851 | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | - | 15,882 | - | 13,945 | |
| Hyundai Hysco Co., Ltd. | Beijing Hyundai Hysco Steel Process Co., Ltd. | 353,139 | 272,485 | 310,070 | 239,253 | |
| | Hysco Steel India, Ltd. | 191,030 | 169,115 | 167,732 | 148,490 | |
| | Hyundai Hysco USA Inc. | 143,411 | 59,808 | 125,921 | 52,514 | |
| | Hysco America Co. Inc. | 189,203 | 81,336 | 166,128 | 71,416 | |
| | Jiangsu Hyundai Hysco Steel Co., Ltd. | 104,670 | 48,755 | 91,904 | 42,809 | |
| | Kia Motors Corporation | 65,751 | 54,936 | 57,732 | 48,236 | |
| | Hysco Slovakia, s.r.o. | 18,044 | 21,911 | 15,843 | 19,239 | |
| | Hyundai Rotem Company | 2,649 | 5,614 | 2,326 | 4,929 | |
| | Hyundai WIA Corporation | 2,584 | 2,885 | 2,269 | 2,533 | |
| | Hyundai Motor India Limited | 2,569 | 15,633 | 2,256 | 13,726 | |

| Hyundai Motor Company | | | [in millions of KRW] | | (in thousands of USS |
|--|--|---------------------|----------------------|---------------------|----------------------|
| | | 1 | ₩ | : | \$ (Note 2) |
| Subsidiaries | | 2010 | 2009 | 2010 | 2009 |
| | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income |
| Hyundai Metia Co., Ltd. | Hyundai WIA Corporation | ₩ 35,822 | ₩ 47,940 | \$ 31,453 | \$ 42,093 |
| | Kia Motors Corporation | 25,015 | 17,835 | 21,964 | 15,660 |
| | Hyundai Dymos Inc. | 2,671 | 2,244 | 2,345 | 1,970 |
| Hyundai Mseat Co., Ltd. | Hyundai Dymos Inc. | 346,980 | 297,548 | 304,662 | 261,259 |
| Haevichi Hotel & Resort Co., Ltd. | Kia Motors Corporation | 2,045 | 5,114 | 1,796 | 4,490 |
| | Hyundai Hysco Co., Ltd | 450 | 253 | 395 | 222 |
| | Hyundai Card Co., Ltd. | 254 | 453 | 223 | 398 |
| M & Soft Co., Ltd. | Autoever Systems Corp. | 658 | 87 | 578 | 76 |
| | Kia Motors Corporation | 158 | - | 139 | - |
| Hyundai America Technical Center Inc. | Kia Motors Corporation | 51,121 | 48,778 | 44,886 | 42,829 |
| Hyundai Motor America | Hyundai America Technical Center Inc. | 23,499 | 44,380 | 20,633 | 38,967 |
| | Kia Motors Corporation | 8,859 | - | 7,779 | - |
| | Hyundai Capital America | 5,464 | 4,484 | 4,798 | 3,937 |
| | Hyundai Information Service North America | 204 | 1,107 | 179 | 972 |
| | Kia Motors America Inc. | 16 | 308 | 14 | 270 |
| | Hyundai Motor Manufacturing Alabama, LLC | - | 32,160 | | 28,238 |
| | Innocean Worldwide Americas, LLC | - | 3,274 | _ | 2,875 |
| Hyundai Motor Manufacturing Alabama, LLC | Hyundai Motor America | 4,744,431 | 3,245,529 | 4,165,801 | 2,849,705 |
| | Hyundai Auto Canada Corp. | 851,743 | 745,948 | 747,865 | 654,972 |
| | Kia Motors Manufacturing Georgia, Inc. | 386,074 | - | 338,988 | - |
| Innocean Worldwide Americas, LLC | Hyundai Motor America | 105,684 | 27,311 | 92,795 | 23,980 |
| | Kia Motors America Inc. | 13,962 | - | 12,259 | - |

126

(continued)

December 31, 2010 and 2009

| Hyundai Motor Company | | [in millions of KRW] | |] [in thousands of US | | |
|---|--|----------------------|---------------------|-----------------------|---------------------|--|
| | | t | ₩ | | \$ (Note 2) | |
| Subsidiaries | | 2010 | 2009 | 2010 | 2009 | |
| | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income | |
| Hyundai Motor Europe Technical Center GmbH | Kia Motors Corporation | ₩ 19,782 | ₩ - | \$ 17,369 | \$ - | |
| Hyundai-Kia Machine America Corp. | Hyundai WIA Corporation | 10,641 | - | 9,343 | - | |
| Hyundai Motor Manufacturing Czech, s.r.o. | Hyundai Motor Europe GmbH | 1,534,806 | 8,634 | 1,347,621 | 7,581 | |
| | KIA Motors Europe GmbH | 762,271 | 90,570 | 669,305 | 79,524 | |
| | Hyundai Motor Czech s.r.o. | 95,222 | 76,331 | 83,609 | 67,022 | |
| | Hyundai Motor UK Ltd. | 70,060 | 169,812 | 61,515 | 149,102 | |
| | Kia Motors Slovakia s.r.o. | 56,090 | 327,934 | 49,249 | 287,939 | |
| | Hyundai Motor Poland Sp.Zo.O | 31,050 | 111,024 | 27,263 | 97,484 | |
| | Hyundai Motor Company Italy S.r.I | 21,326 | 85,664 | 18,725 | 75,216 | |
| | Hyundai Motor Commonwealth of Independent States | 12,737 | 97,097 | 11,184 | 85,255 | |
| | Hyundai Motor Norway AS | 8,862 | 26,043 | 7,781 | 22,867 | |
| | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 6,447 | - | 5,661 | | |
| | Hyundai Motor Manufacturing Rus LLC | 3,141 | - | 2,758 | - | |
| | Hyundai Hysco Czech s.r.o. | 691 | 71,161 | 607 | 62,482 | |
| Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | Hyundai Motor Europe GmbH | 49,649 | - | 43,594 | - | |
| | Hyundai Motor UK Ltd. | 2,173 | 788 | 1,908 | 692 | |
| Kia Motors America Inc. | Kia Motors Corporation | 240,647 | 663,816 | 211,298 | 582,857 | |
| Kia Motors America Inc. | Hyundai America Technical Center Inc. | 8,200 | 10,757 | 7,200 | 9,445 | |
| | Hyundai Information Service North America | 2,349 | 2,273 | 2,063 | 1,996 | |
| | Hyundai Capital America | 30 | 384 | 26 | 337 | |

| Hyundai Motor Company | | | (in millions of KRW) | | [in thousands of US\$ \$ (Note 2) | |
|-----------------------------|---|------------------------|------------------------|------------------------|--------------------------------------|--|
| | | | | | | |
| | | 2010 | 2009 | 2010 | 2009 | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income | |
| Hyundai Motor Europe GmbH | Hyundai Motor UK Ltd. | ₩ 395,916 | ₩ 36,068 | \$ 347,630 | \$ 31,669 | |
| | Hyundai Motor Commonwealth of Independent States | 338,322 | - | 297,060 | - | |
| | Hyundai Motor Espana, S.L.U. | 327,488 | - | 287,548 | - | |
| | Hyundai Motor Company Italy S.r.I | 289,909 | 22,173 | 254,552 | 19,469 | |
| | Hyundai Motor Poland Sp.Zo.O | 137,392 | 53 | 120,636 | 47 | |
| | Hyundai Motor Norway AS | 90,542 | 98 | 79,500 | 86 | |
| | Hyundai Motor Czech s.r.o. | 87,931 | 466 | 77,207 | 409 | |
| | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 31,933 | _ | 28,038 | - | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 10,543 | 16,900 | 9,257 | 14,839 | |
| | Hyundai Motor India Limited | 5,761 | 15,965 | 5,058 | 14,018 | |
| | Hyundai Motor Europe Technical Center GmbH | 6 | 347 | 5 | 305 | |
| Hyundai Capital America | Kia Motors America Inc. | 894 | 4,221 | 785 | 3,706 | |
| | Hyundai Motor America | - | 2,282 | - | 2,004 | |
| Hyundai Translead, Inc | Hyundai Motor America | 14,698 | 12,891 | 12,905 | 11,319 | |
| | Kia Motors America Inc. | 2,878 | 10,003 | 2,527 | 8,783 | |
| | Hyundai Auto Canada Corp. | 2,300 | 1,914 | 2,019 | 1,681 | |
| | Kia Canada, Inc. | 65 | 529 | 57 | 464 | |
| Hyundai Motor India Limited | Hyundai Motor UK Ltd. | 260,972 | 371,645 | 229,144 | 326,319 | |
| | Hyundai Motor Company Italy S.r.I | 162,824 | 309,975 | 142,966 | 272,171 | |
| | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 71,147 | 69,900 | 62,470 | 61,375 | |
| | Hyundai Motor Espana, S.L.U. | 42,340 | 10,285 | 37,176 | 9,031 | |
| | Hyundai Motor Poland Sp.Zo.O | 33,285 | 32,807 | 29,226 | 28,806 | |
| | Hyundai Motor Norway AS | 11,570 | 18,321 | 10,159 | 16,087 | |
| | Hyundai Motor Czech s.r.o. | 11,229 | 59,989 | 9,860 | 52,673 | |
| | Hyundai WIA Corporation | 2,129 | 42,220 | 1,869 | 37,071 | |

128

129

(continued)

December 31, 2010 and 2009

| Hyundai Motor Company | | | [in millions of KRW] | | | |
|--|--|------------------------|------------------------|------------------------|------------------------|--|
| | | | ₩ | \$ (Note 2) | | |
| | | 2010 | 2009 | 2010 | 2009 | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's income | Subsidiary's income | Subsidiary's income | Subsidiary's income | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | ₩ 938 | ₩ 3,609 | \$ 824 | \$ 3,169 | |
| | Hyundai Motor Manufacturing Rus LLC | - | 67,457 | - | 59,230 | |
| Kia Motors Europe GmbH | Kia Motors UK Ltd. | 701,179 | 608,419 | 615,663 | 534,216 | |
| | Kia Motors Deutschland GmbH | 373,010 | 807,025 | 327,518 | 708,600 | |
| | Kia Automobiles France | 287,498 | 300,409 | 252,435 | 263,771 | |
| | Kia Motors Corporation | 253,272 | 360,522 | 222,383 | 316,553 | |
| | Kia Motors Polska Sp.z.o.o. | 247,745 | 263,624 | 217,530 | 231,472 | |
| | Kia Motors Sweden AB | 224,957 | 179,992 | 197,521 | 158,040 | |
| | Kia Motors Iberia | 221,951 | 127,625 | 194,882 | 112,060 | |
| | Kia Motors Belgium | 105,803 | 202,767 | 92,899 | 178,038 | |
| | Kia Motors Czech s.r.o. | 73,615 | 121,888 | 64,637 | 107,023 | |
| | Kia Motors Sales Slovensko s.r.o. | 15,443 | 34,994 | 13,560 | 30,726 | |
| | Kia Motors Hungary Kft | 7,089 | 17,651 | 6,224 | 15,498 | |
| | Kia Motors Australia Pty Ltd. | - | 154,270 | - | 135,455 | |
| Kia Canada, Inc. | Kia Motors Corporation | 25,502 | 65,824 | 22,392 | 57,796 | |
| Kia Motors Slovakia S.r.o. | Hyundai Motor Europe GmbH | 1,610,144 | 588 | 1,413,771 | 516 | |
| Kia Motors Slovakia S.r.o. | Kia Motors Europe GmbH | 1,265,877 | 1,863,532 | 1,111,491 | 1,636,256 | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 450,255 | 327,901 | 395,342 | 287,910 | |
| Kia Motors Manufacturing Georgia, Inc. | Kia Motors America Inc. | 2,687,892 | 2,743 | 2,360,077 | 2,408 | |
| | Hyundai Motor America | 514,323 | - | 451,596 | | |
| | KIA Canada, Inc. | 272,706 | - | 239,447 | | |
| | Hyundai Auto Canada Corp. | 97,244 | - | 85,384 | | |
| | KIA Motors Europe GmbH | 4,584 | 8,484 | 4,025 | 7,449 | |

As of December 31, 2010 and 2009, significant balances related to the transactions between the consolidated subsidiaries are as follows:

| Hyundai Motor Company | | | [in millions of KRW] | | [in thousands of US\$ |
|------------------------|--|-------------------------|-------------------------|-------------------------|-------------------------|
| | | 1 | ₩ | | \$ (Note 2) |
| | | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable |
| Kia Motors Corporation | Kia Motors America, Inc. | ₩ 782,555 | ₩ 105,383 | \$ 687,115 | \$ 92,531 |
| | Kia Motors Europe GmbH | 292,519 | 159,374 | 256,843 | 139,937 |
| | Kia Canada Inc. | 42,218 | 33,353 | 37,069 | 29,285 |
| | Kia Motors Slovakia s.r.o. | 241,351 | 233,376 | 211,916 | 204,914 |
| | Hyundai Motor Group (China) Ltd. | 22,599 | - | 19,843 | - |
| | Kia Motors Australia Pty Ltd. | 72,478 | 45,516 | 63,639 | 39,965 |
| | Kia Motors RUS | 83,097 | 32,350 | 72,963 | 28,405 |
| | Dong Feng Yueda Kia Motor Co., Ltd. | 70,796 | 58,720 | 62,162 | 51,559 |
| | Hyundai Capital Services Inc. | 10,191 | 12,383 | 8,948 | 10,873 |
| | Kia Motors Manufacturing Georgia, Inc. | 1,511 | 227 | 1,327 | 199 |
| | Kia Motors New Zealand Limited | 12,474 | - | 10,953 | - |
| | Hyundai Motor Manufacturing Czech, s.r.o. | - | 13,411 | | 11,775 |
| | Autoever Systems Corp. | 337 | 324 | 296 | 284 |
| | Hyundai WIA Corporation | 4,058 | 4,328 | 3,563 | 3,800 |
| | Hyundai Auto Canada Corp. | - | 761 | - | 668 |
| | Hyundai Powertech Co., Ltd. | 180 | 75 | 158 | 66 |
| | Hyundai Motor India Limited | - | - | - | - |
| | Hyundai Card Co., Ltd. | 9,295 | 14,131 | 8,161 | 12,408 |
| | Haevichi Hotel & Resort Co., Ltd. | 11,277 | 11,297 | 9,902 | 9,919 |
| | Hyundai Hysco Co., Ltd | 1,645 | 1,768 | 1,444 | 1,552 |
| | Hyundai Dymos Inc. | 2,611 | 632 | 2,293 | 555 |
| | KEFICO Corporation | - | 404 | - | 355 |

(continued)

December 31, 2010 and 2009

| Hyundai Motor Company | | | [in millions of KRW] | | | |
|------------------------|---|-------------------------|-------------------------|-------------------------|-------------------------|--|
| | | | ₩ | \$ (Note 2) | | |
| | | 2010 | 2009 | 2010 | 2009 | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | |
| Autoever Systems Corp. | Kia Motors Corporation | ₩ 24,348 | ₩ 11,841 | \$ 21,379 | \$ 10,397 | |
| | Hyundai Card Co., Ltd. | 6,965 | 9,883 | 6,116 | 8,678 | |
| | Hyundai Capital Services Inc. | 470 | 89 | 413 | 78 | |
| | Hyundai WIA Corporation | 2,581 | 2,486 | 2,266 | 2,183 | |
| | Hyundai Hysco Co., Ltd | 5,552 | 2,298 | 4,875 | 2,018 | |
| | Hyundai Information Service North America, LLC | 512 | 1,621 | 450 | 1,423 | |
| | Hyundai Rotem Company | 2,060 | 4,566 | 1,809 | 4,009 | |
| | Hyundai Motor India Limited | 4,765 | 449 | 4,184 | 394 | |
| | Hyundai Powertech Co., Ltd. | 2,415 | 1,113 | 2,120 | 977 | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 238 | 1,299 | 209 | 1,141 | |
| | Hyundai Dymos Inc. | 1,030 | 819 | 904 | 719 | |
| | KEFICO Corporation | 709 | 265 | 623 | 233 | |
| | Hyundai Powertech Manufacturing America Inc. | 2 | 764 | 2 | 671 | |
| | Hyundai Commercial Inc. | 25 | 15 | 22 | 13 | |
| | Hyundai Motor Manufacturing Alabama, LLC | 170 | 125 | 149 | 110 | |
| | Kia Motors Manufacturing Georgia, Inc. | - | 1,169 | - | 1,026 | |

| Hyundai Motor Company | | | (in millions of KRW) | | (in thousands of USS |
|-------------------------------|---|----------------------------|----------------------------|----------------------------|----------------------------|
| | | | ₩ | | \$ (Note 2) |
| | | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable |
| Hyundai Capital Services Inc. | Hyundai Card Co., Ltd. | ₩ 1,681 | ₩ 1,794 | \$ 1,476 | \$ 1,575 |
| | Kia Motors Corporation | - | 4,013 | - | 3,524 |
| | Hyundai Commercial Inc. | 10 | 151 | 9 | 133 |
| Hyundai Card Co., Ltd. | Kia Motors Corporation | 19,643 | 31,073 | 17,247 | 27,283 |
| | Hyundai Capital Services Inc. | 106,061 | 91,544 | 93,126 | 80,379 |
| | Autoever Systems Corp. | 11,459 | 9,811 | 10,061 | 8,614 |
| | M & Soft Co., Ltd. | 89 | 193 | 78 | 169 |
| | Hyundai Dymos Inc. | 434 | 385 | 381 | 338 |
| KEFICO Corporation | Kia Motors Corporation | 28,365 | 30,872 | 24,906 | 27,107 |
| | Hyundai Powertech Co., Ltd. | 8,598 | 9,618 | 7,549 | 8,445 |
| | Hyundai WIA Corporation | 3,014 | 820 | 2,646 | 720 |
| Hyundai Dymos Inc. | Kia Motors Corporation | 35,882 | 37,376 | 31,506 | 32,818 |
| | Hyundai Mseat Co., Ltd. | - | 335 | - | 294 |
| | Hyundai Rotem Company | 15,515 | 8,703 | 13,623 | 7,642 |
| | Dymos Czech Republic s.r.o | 4,806 | 4,601 | 4,220 | 4,040 |
| | Hyundai WIA Corporation | 1,882 | 2,235 | 1,652 | 1,962 |
| | Hanil Lear India Private Limited | 1,738 | 2,156 | 1,526 | 1,893 |
| | Hyundai Motor India Limited | 1,041 | 8,319 | 914 | 7,304 |
| Hyundai WIA Corporation | Kia Motors Corporation | 635,482 | 605,548 | 557,979 | 531,695 |
| | Hyundai Wia Automotive Engine (Shandong) Company | 20,054 | 7,795 | 17,608 | 6,844 |
| | Hyundai Wia Automotive Parts | 8,998 | 6,101 | 7,901 | 5,357 |
| | Hyundai-Wia Machine America Corp. | 3,163 | 5,097 | 2,777 | 4,475 |
| | Hyundai Powertech Co., Ltd. | 8,493 | 11,737 | 7,457 | 10,306 |
| | Hyundai Dymos Inc. | 8,759 | 500 | 7,691 | 439 |
| | Hyundai Rotem Company | 185 | 178 | 162 | 156 |
| | Hyundai-Kia Machine Europe GmbH | 2,544 | 2,268 | 2,234 | 1,991 |
| | Hyundai Hysco Co., Ltd | 1,564 | - | 1,373 | - |
| | Hyundai Motor India Limited | 236 | 102 | 207 | 90 |

(continued)

December 31, 2010 and 2009

| | | ₩ | |] [in thousands of U \$ (Note 2) | | |
|-----------------------------|--|-------------------------|-------------------------|-------------------------------------|-------------------------|--|
| | | 2010 | 2009 | 2010 | 2009 | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | |
| | Hyundai Wia Motor Dies (Shandong) Company | ₩ 15 | ₩ 12 | \$ 13 | \$ 17 | |
| | Hyundai Motor Manufacturing Alabama, LLC | - | 31 | - | 27 | |
| Hyundai Powertech Co., Ltd. | Hyundai Powertech Manufacturing America | 127,848 | 1 | 112,256 | | |
| | Kia Motors Corporation | 80,846 | 72,295 | 70,986 | 63,478 | |
| | Hyundai WIA Corporation | 71,638 | 44,893 | 62,901 | 39,418 | |
| | Partecs Company, Ltd. | 98 | 73 | 86 | 64 | |
| Hyundai Rotem Company | Green Air Co., Ltd. | 1,733 | 4,450 | 1,522 | 3,90 | |
| | Kia Motors Corporation | 535 | 1,340 | 470 | 1,17 | |
| | Hyundai Motor India Limited | 386 | 30 | 339 | 2 | |
| | Dong Feng Yueda Kia Motor Co., Ltd. | 3,207 | 475 | 2,816 | 41 | |
| | Hyundai Hysco Co., Ltd | 10 | 76,732 | 9 | 67,37 | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 375 | 593 | 329 | 52 | |
| Hyundai Hysco Co., Ltd. | Beijing Hyundai Hysco Steel Process Co., Ltd. | 51,320 | 646 | 45,061 | 56 | |
| | Hysco Steel India, Ltd. | 5,728 | 8,827 | 5,029 | 7,75 | |
| | Hyundai Hysco USA Inc. | 7,824 | 3,854 | 6,870 | 3,38 | |
| | Hysco America Co. Inc. | 12,067 | 3,797 | 10,595 | 3,33 | |
| | Jiangsu Hyundai Hysco Steel Co., Ltd. | 13,170 | 949 | 11,564 | 83 | |
| | Kia Motors Corporation | 15,223 | 22,918 | 13,366 | 20,12 | |
| | Hysco Slovakia, s.r.o. | 2,531 | 1,224 | 2,222 | 1,07 | |
| | Hyundai Rotem Company | 112 | 1,333 | 98 | 1,17 | |
| | Hyundai WIA Corporation | 704 | 1,347 | 618 | 1,18 | |
| | Hyundai Motor India Limited | - | 483 | - | 42 | |

| Hyundai Motor Company | | | [in millions of KRW] | | (in thousands of US\$ |
|--|--|----------------------|------------------------|------------------------------------|------------------------------------|
| | | | ₩ | | \$ (Note 2) |
| Coloridade | | 2010 Subsidiary's | 2009 Subsidiary's | 2010 Subsidiary's receivable | 2009 Subsidiary's receivable |
| Subsidiaries | Counterpart subsidiaries | receivable | receivable ₩ 27,167 | | |
| Hyundai Metia Co., Ltd. | Hyundai WIA Corporation | ₩ 9,154 | | | |
| | Kia Motors Corporation | 6,203 | 6,855 | 5,446 | 6,019 |
| | Hyundai Dymos Inc. | 1,026 | 1,042 | 901 | 915 |
| Hyundai Mseat Co., Ltd. | Hyundai Dymos Inc. | 75,710 | 102,480 | 66,476 | 89,982 |
| Haevichi Hotel & Resort Co., Ltd. | Kia Motors Corporation | 4,292 | 554 | 3,769 | 486 |
| | Hyundai Hysco Co., Ltd | 45 | 44 | 40 | 39 |
| | Hyundai Card Co., Ltd. | 141 | 660 | 124 | 580 |
| M & Soft Co., Ltd. | Autoever Systems Corp. | 86 | - | 76 | - |
| | Kia Motors Corporation | 73 | - | 64 | - |
| Hyundai America Technical Center Inc. | Kia Motors Corporation | 5,421 | 6,595 | 4,760 | 5,791 |
| Hyundai Motor America | Hyundai America Technical Center Inc. | 1,492 | 2,212 | 1,310 | 1,942 |
| | Kia Motors Corporation | 1,069 | 1,160 | 939 | 1,019 |
| | Hyundai Capital America | 881,266 | 119,010 | 773,787 | 104,496 |
| | Hyundai Information Service North America | - | 135 | | 119 |
| | Kia Motors America Inc. | 14 | - | 12 | - |
| | Hyundai Motor Manufacturing Alabama, LLC | 113,456 | 8,841 | 99,619 | 7,763 |
| | Innocean Worldwide Americas, LLC | - | 25 | _ | 22 |
| Hyundai Motor Manufacturing Alabama, LLC | Hyundai Motor America | 376,980 | 298,521 | 331,004 | 262,113 |
| | Hyundai Auto Canada Corp. | 52,959 | 63,760 | 46,500 | 55,984 |
| | Kia Motors Manufacturing Georgia, Inc. | 74,004 | 16,405 | 64,978 | 14,404 |
| Innocean Worldwide Americas, LLC | Hyundai Motor America | 45,558 | 33,834 | 40,002 | 29,708 |
| | Kia Motors America Inc. | 46,089 | - | 40,468 | - |
| Hyundai Motor Europe Technical Center GmbH | Kia Motors Corporation | 2,100 | - | 1,844 | - |
| Hyundai-Kia Machine America Corp. | Hyundai WIA Corporation | 4,907 | | 4,309 | |

December 31, 2010 and 2009

| Hyundai Motor Company | | | | | [in thousands of US\$ |
|---|---|-------------------------|-------------------------|-------------------------|-------------------------|
| | | 4 | ₩ | | \$ (Note 2) |
| | | 2010 | 2009 | 2010 | 2009 |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable |
| Hyundai Motor Manufacturing Czech, s.r.o. | Hyundai Motor Europe GmbH | ₩ 278,797 | ₩ - | \$ 244,795 | \$ - |
| | Kia Motors Europe GmbH | 207,674 | 54,318 | 182,346 | 47,693 |
| Hyundai Motor Manufacturing Czech, s.r.o. | Hyundai Auto Czech s.r.o. | 29,167 | 12,918 | 25,610 | 11,343 |
| | Hyundai Motor UK Ltd. | - | 45,394 | - | 39,858 |
| | Kia Motors Slovakia s.r.o. | - | - | - | - |
| | Hyundai Motor Poland Sp.Zo.O | - | 26,003 | - | 22,832 |
| | Hyundai Motor Company Italy S.r.I | | 41,195 | | 36,171 |
| | Hyundai Motor Commonwealth of Independent States | - | 441 | - | 387 |
| | Hyundai Motor Norway AS | 32 | 6,949 | 28 | 6,102 |
| | Hyundai Assan Otomotive Sanayi Ve Ticaret A.S. | 397 | _ | 349 | - |
| | Hyundai Motor Manufacturing Rus LLC | 2,237 | 5 | 1,964 | 4 |
| | Hyundai Hysco Czech s.r.o. | 1 | 571 | 1 | 501 |
| Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | Hyundai Motor Europe GmbH | - | - | - | - |
| | Hyundai Motor UK Ltd. | - | 721 | - | 633 |
| Kia Motors America Inc. | Kia Motors Corporation | 7,698 | 65,664 | 6,759 | 57,656 |
| | Hyundai America Technical Center Inc. | - | 995 | - | 874 |
| | Hyundai Information Service North America | _ | 196 | - | 172 |
| | Hyundai Capital America | 1,310 | - | 1,150 | - |

| Hyundai Motor Company | | [in millions of KRW] | | | (in thousands of US | | |
|-----------------------------|--|-------------------------|-------------------------|-------------------------|-------------------------|--|--|
| | | 4 | ₩ | | \$ (Note 2) | | |
| | | 2010 | 2009 | 2010 | 2009 | | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | | |
| Hyundai Motor Europe GmbH | Hyundai Motor UK Ltd. | ₩ 165,080 | ₩ 59,071 | \$ 144,947 | \$ 51,867 | | |
| | Hyundai Motor Commonwealth of Independent States | 123,543 | - | 108,476 | | | |
| | Hyundai Motor Espana, S.L.U. | 92,320 | - | 81,061 | | | |
| | Hyundai Motor Company Italy S.r.I. | 161,485 | 4,896 | 141,790 | 4,299 | | |
| | Hyundai Motor Poland Sp.Zo.O | 63,140 | - | 55,439 | | | |
| | Hyundai Motor Norway AS | 31,017 | - | 27,234 | | | |
| | Hyundai Motor Czech s.r.o. | 31,740 | 268 | 27,869 | 23 | | |
| | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | | _ | _ | | | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 663 | 876 | 582 | 76 | | |
| | Hyundai Motor India Limited | 662 | 804 | 581 | 70 | | |
| | Hyundai Motor Europe Technical Center GmbH | - | - | - | | | |
| Hyundai Capital America | Kia Motors America Inc. | 28,573 | 73,883 | 25,088 | 64,87 | | |
| | Hyundai Motor America | 220,637 | 35,529 | 193,728 | 31,19 | | |
| Hyundai Translead, Inc | Hyundai Motor America | 2,519 | 1,603 | 2,212 | 1,40 | | |
| | Kia Motors America Inc. | 1,792 | 1,600 | 1,573 | 1,40 | | |
| | Hyundai Auto Canada Corp. | 205 | 243 | 180 | 21 | | |
| | Kia Canada, Inc. | 52 | 42 | 46 | 3 | | |
| Hyundai Motor India Limited | Hyundai Motor UK Ltd. | 111,487 | 222,962 | 97,890 | 195,77 | | |
| | Hyundai Motor Company Italy S.r.I | 34,241 | 113,881 | 30,065 | 99,99 | | |
| | Hyundai Assan Otomotiv Sanayi Ve Ticaret A.S. | 1,205 | 358 | 1,058 | 31 | | |
| | Hyundai Motor Espana, S.L.U. | 823 | 10,474 | 723 | 9,19 | | |
| | Hyundai Motor Poland Sp.Zo.O | 8,349 | 12,760 | 7,331 | 11,20 | | |
| | Hyundai Motor Norway AS | 1,765 | 11,210 | 1,550 | 9,84 | | |
| | Hyundai Motor Czech s.r.o. | 200 | 8,666 | 176 | 7,60 | | |
| | Hyundai WIA Corporation | 48 | 460 | 42 | 40 | | |
| | Hyundai Motor Manufacturing | | | | | | |

December 31, 2010 and 2009

| Hyundai Motor Company | | | [in millions of KRW] | [in thousands of US\$ | | | |
|--|---|-------------------------|-------------------------|-------------------------|-------------------------|--|--|
| | | t | ₩ | \$ (Note 2) | | | |
| | | 2010 | 2009 | 2010 | 2009 | | |
| Subsidiaries | Counterpart subsidiaries | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | Subsidiary's receivable | | |
| Hyundai Motor India Limited | Hyundai Motor Manufacturing Rus LLC | ₩ - | ₩ 333 | \$ - | \$ 292 | | |
| Kia Motors Europe GmbH | Kia Motors UK Ltd. | 202,530 | 262,562 | 177,829 | 230,540 | | |
| | Kia Motors Deutschland GmbH | 78,495 | 309,881 | 68,922 | 272,088 | | |
| | Kia Automobiles France | 201,403 | 333,743 | 176,840 | 293,040 | | |
| | Kia Motors Corporation | 247,314 | 96,784 | 217,152 | 84,980 | | |
| | Kia Motors Polska Sp.z.o.o. | 122,086 | 196,164 | 107,196 | 172,240 | | |
| | Kia Motors Sweden AB | 52,951 | 120,793 | 46,493 | 106,061 | | |
| | Kia Motors Iberia | 270,792 | 361,980 | 237,766 | 317,833 | | |
| | Kia Motors Belgium | 147,924 | 226,254 | 129,883 | 198,660 | | |
| | Kia Motors Czech s.r.o. | 34,522 | 57,214 | 30,312 | 50,236 | | |
| | Kia Motors Sales Slovensko s.r.o. | 7,424 | 19,845 | 6,519 | 17,425 | | |
| | Kia Motors Hungary Kft | 9,742 | 30,537 | 8,554 | 26,813 | | |
| | Kia Motors Australia Pty Ltd. | - | 108,205 | - | 95,008 | | |
| Kia Canada, Inc. | Kia Motors Corporation | 1,847 | 2,188 | 1,622 | 1,921 | | |
| Kia Motors Slovakia s.r.o. | Hyundai Motor Europe GmbH | 278,462 | 536 | 244,501 | 471 | | |
| | Kia Motors Europe GmbH | 622,954 | 1,014,118 | 546,979 | 890,436 | | |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 25,254 | 25,299 | 22,174 | 22,214 | | |
| Kia Motors Manufacturing Georgia, Inc. | Kia Motors America Inc. | 290,207 | - | 254,813 | - | | |
| | Hyundai Motor America | 175,941 | - | 154,483 | - | | |
| | KIA Canada, Inc. | 46,941 | - | 41,216 | - | | |
| | Hyundai Auto Canada Corp. | 61,808 | - | 54,270 | - | | |
| | KIA Motors Europe GmbH | 38,797 | 110,410 | 34,065 | 96,944 | | |

26. RELATED PARTY TRANSACTIONS:

 Significant transactions with related parties other than the consolic tyundai Motor Company

| Hyundai Motor Company | | [in millions of KRW] [in thous | | | | | | |
|-----------------------|--|--------------------------------|------------------------|--------------------|------------------------|--|--|--|
| | | ¥ | ¥ | \$ (Note 2) | | | | |
| | | | 2009 | 2010 | 2009 | | | |
| Companies | Related party | Sales/ revenues | Purchases/ expenses | Sales/ revenues | Purchases/ expenses | | | |
| Hyundai Motor Company | Beijing Hyundai Motor Company | ₩ 689,597 | ₩ 8,561 | \$ 605,494 | \$ 7,517 | | | |
| | Hyundai MOBIS Co., Ltd. | 570,406 | 3,838,996 | 500,839 | 3,370,793 | | | |
| | Glovis Co., Ltd. | 288,439 | 550,125 | 253,261 | 483,032 | | | |
| | Hyundai AMCO Co., Ltd. | 6,561 | 214,015 | 5,761 | 187,914 | | | |
| | Hyundai Steel Company | 7,034 | 68,901 | 6,176 | 60,498 | | | |
| | Eukor Car Carriers Inc. | 293 | 523,574 | 257 | 459,719 | | | |
| | Jeonbuk Hyundai Motors FC Co., Ltd. | 291 | 17,385 | 256 | 15,265 | | | |
| | BNG Steel Co., Ltd. | 211 | 94,250 | 185 | 82,755 | | | |
| | IHL Corp. | 164 | 36,074 | 144 | 31,674 | | | |
| | Samwoo Co., Ltd. | 127 | 355,904 | 112 | 312,498 | | | |
| | Innocean Worldwide, Inc. | 118 | 86,391 | 104 | 75,855 | | | |
| | Jongro Hakpyeong Co., Ltd. | 30 | - | 26 | - | | | |
| | NGV Tech Co., Ltd. | 20 | 13,848 | 18 | 12,159 | | | |
| | Hyundai Carnes Co., Ltd. | 20 | 5,288 | 18 | 4,643 | | | |
| | Hyundai Wisco Co., Ltd. | 18 | 126,371 | 16 | 110,959 | | | |
| | Iljin Bearing Co., Ltd. | 5 | 12,468 | 4 | 10,947 | | | |
| Hyundai Motor Company | Automobile Industrial Ace Co., Ltd. | 4 | 7,832 | 4 | 6,877 | | | |

(1) Significant transactions with related parties other than the consolidated subsidiaries for the year ended December 31, 2010 are as follows:

December 31, 2010 and 2009

| Hyundai Motor Company | | [in millions of KRW] | | | | | [in thousands of US\$] | | | |
|------------------------|--|----------------------|---------------|---|-----------------------|-------------|------------------------|------------------------|-----------|--|
| | | ₩ | | | | \$ (Note 2) | | | | |
| | Related party | | Sales/ Purcha | | 2009 | | 2010 | | 2009 | |
| Companies | | | | | urchases/ expenses | | | Purchases/ expenses | | |
| Kia Motors Corporation | Hyundai MOBIS Co., Ltd. | ₩ | 67,647 | ₩ | 2,659,840 | \$ | 59,397 | \$ | 2,335,446 | |
| | Glovis Co., Ltd. | | 11,169 | | 1,002,196 | | 9,807 | | 879,968 | |
| | Automobile Industrial Ace Co., Ltd. | | 7,346 | | 73,743 | | 6,450 | | 64,749 | |
| | Eukor Car Carriers Inc. | | 537 | | 403,749 | | 472 | | 354,508 | |
| | Hyundai AMCO Co., Ltd. | | 452 | | 79,383 | | 397 | | 69,701 | |
| | Hyundai Steel Company | | 168 | | 17,244 | | 148 | | 15,141 | |
| | Donghui Auto Co., Ltd. | | 8 | | 131,912 | | 7 | | 115,824 | |
| | Hyundai Wisco Co., Ltd. | | 1 | | 40,984 | | 1 | | 35,986 | |
| | Innocean Worldwide, Inc. | | - | | 40,658 | | - | | 35,699 | |
| | TRW Steering Co., Ltd. | | - | | 2,875 | | - | | 2,524 | |

(continued)

Significant transactions with related parties other than the consolidated subsidiaries for the year ended December 31, 2010 are as follow

| Hyundai Motor Company | | | [in millions of KRW] | | (in thousands of US\$ | |
|------------------------|--|--------------------|------------------------|--------------------|--------------------------------|--|
| | | t | ₩ | \$ (Note 2) | | |
| | | 2010 | 2009 | 2010 | 2009 Purchases/ expenses | |
| Companies | Related party | Sales/ revenues | Purchases/ expenses | Sales/ revenues | | |
| Hyundai Motor Company | Beijing-Hyundai Motor Company | ₩ 511,660 | ₩ 5,968 | \$ 449,258 | \$ 5,240 | |
| | Hyundai MOBIS Co., Ltd. | 473,848 | 3,467,698 | 416,058 | 3,044,778 | |
| | Glovis Co., Ltd. | 27,617 | 316,670 | 24,249 | 278,049 | |
| | Hyundai AMCO Co., Ltd. | 3,575 | 156,362 | 3,139 | 137,292 | |
| | Hyundai Steel Company | 4,847 | 1,296 | 4,256 | 1,138 | |
| | Eukor Car Carriers Inc. | 635 | 596,120 | 558 | 523,417 | |
| | BNG Steel Co., Ltd. | 195 | 59,393 | 171 | 52,149 | |
| | IHL Corp. | 286 | 71,540 | 251 | 62,815 | |
| | Samwoo Co., Ltd. | - | 241,652 | - | 212,180 | |
| | Innocean Worldwide, Inc. | 12 | 35,618 | 11 | 31,274 | |
| | NGV Tech Co., Ltd. | 1 | 12,153 | 1 | 10,671 | |
| | Hyundai Carnes Co., Ltd. | 3 | 7,487 | 3 | 6,574 | |
| | Hyundai Wisco Co., Ltd. | 7 | 77,157 | 6 | 67,747 | |
| | Iljin Bearing Co., Ltd. | 28 | 16,154 | 25 | 14,184 | |
| | Automobile Industrial Ace Co., Ltd. | 562 | 2,683 | 493 | 2,356 | |
| Kia Motors Corporation | Hyundai MOBIS Co., Ltd. | 55,751 | 1,676,181 | 48,952 | 1,471,754 | |
| | Glovis Co., Ltd. | 14,606 | 605,633 | 12,825 | 531,770 | |
| | Automobile Industrial Ace Co., Ltd. | 6,435 | 65,640 | 5,650 | 57,635 | |
| | Eukor Car Carriers Inc. | 521 | 452,645 | 457 | 397,441 | |
| | Hyundai AMCO Co., Ltd. | 277 | 30,712 | 243 | 26,966 | |
| | Hyundai Steel Company | 160 | - | 140 | | |
| | Donghui Auto Co., Ltd. | 926 | 129,535 | 813 | 113,737 | |
| | Hyundai Wisco Co., Ltd. | 27 | 32,812 | 24 | 28,810 | |
| | Innocean Worldwide, Inc. | - | 27,132 | - | 23,823 | |
| | TRW Steering Co., Ltd. | - | 2,455 | - | 2,156 | |

December 31, 2010 and 2009

(2) As of December 31, 2010, significant balances related to the transactions other than the consolidated subsidiaries are as follows:

| yundai Motor Company | | [in millions of KRW] [in thou | | | | | | |
|------------------------|-------------------------------|-------------------------------|----------|-------------|----------|--|--|--|
| | | | ₩ | \$ (Note 2) | | | | |
| Companies | Related party | Receivables | Payables | Receivables | Payables | | | |
| Hyundai Motor Company | Beijing-Hyundai Motor Company | ₩ 81,804 | ₩ 2,314 | \$ 71,827 | \$ 2,032 | | | |
| | Hyundai MOBIS Co., Ltd. | 129,953 | 833,164 | 114,104 | 731,551 | | | |
| | Glovis Co., Ltd. | 10,543 | 80,732 | 9,257 | 70,886 | | | |
| | Hyundai AMCO Co., Ltd. | 141 | 77,495 | 124 | 68,044 | | | |
| | Hyundai Steel Company | 917 | 56,129 | 805 | 49,284 | | | |
| | Eukor Car Carriers Inc. | 2 | 41,543 | 2 | 36,476 | | | |
| | BNG Steel Co., Ltd. | - | 17,219 | - | 15,119 | | | |
| | IHL Corp. | 7 | - | 6 | | | | |
| | Samwoo Co., Ltd. | 1,796 | 89,420 | 1,577 | 78,514 | | | |
| | Innocean Worldwide Inc. | 1,941 | 68,476 | 1,704 | 60,125 | | | |
| | NGV Tech Co., Ltd. | 4,289 | 6,750 | 3,766 | 5,927 | | | |
| | Hyundai Wisco Co., Ltd. | 497 | 31,697 | 436 | 27,831 | | | |
| | Automobile Industrial Ace | 174 | 3,768 | 153 | 3,308 | | | |
| Kia Motors Corporation | Hyundai MOBIS Co., Ltd. | 35,480 | 577,384 | 31,153 | 506,966 | | | |
| | Glovis Co., Ltd. | 281 | 132,383 | 247 | 116,238 | | | |
| | Automobile Industrial Ace | 1,030 | 11,731 | 904 | 10,300 | | | |
| | Eukor Car Carriers Inc. | - | 23,748 | - | 20,852 | | | |
| | Hyundai AMCO Co., Ltd. | 5 | 33,261 | 4 | 29,204 | | | |
| | Hyundai Steel Company | 35 | 1,869 | 31 | 1,641 | | | |
| | Hyundai Wisco Co., Ltd. | - | 7,275 | - | 6,388 | | | |
| | Innocean Worldwide Inc. | - | 76,594 | - | 67,253 | | | |
| | TRW Steering Co., Ltd. | _ | 545 | - | 479 | | | |

As of December 31, 2009, significant balances related to the transactions other than the consolidated subsidiaries are as follows:

| Hyundai Motor Company | | [in millions of KRW] [in thousands of US | | | | | | | |
|------------------------|-------------------------------|--|-----------|-------------|----------|--|--|--|--|
| | | + | ₩ | \$ (Note 2) | | | | | |
| Companies | Related party | Related party | Payables | Receivables | Payables | | | | |
| Hyundai Motor Company | Beijing-Hyundai Motor Company | ₩ 89,385 | ₩ 307 | \$ 78,484 | \$ 270 | | | | |
| | Hyundai MOBIS Co., Ltd. | 193,958 | 1,072,707 | 170,303 | 941,880 | | | | |
| | Glovis Co., Ltd. | 17,205 | 69,622 | 15,107 | 61,131 | | | | |
| | Hyundai AMCO Co., Ltd. | 277 | 51,863 | 243 | 45,538 | | | | |
| | Hyundai Steel Company | 1,606 | 21,883 | 1,410 | 19,214 | | | | |
| | Eukor Car Carriers Inc. | 7 | 49,834 | 6 | 43,756 | | | | |
| | BNG Steel Co., Ltd. | 1 | 17,470 | 1 | 15,339 | | | | |
| | IHL Corp. | 20 | 15,892 | 18 | 13,954 | | | | |
| | Samwoo Co., Ltd. | 1,368 | 67,895 | 1,201 | 59,615 | | | | |
| | Innocean Worldwide Inc. | 1,565 | 39,788 | 1,374 | 34,935 | | | | |
| | NGV Tech Co., Ltd. | 5,368 | 6,739 | 4,713 | 5,917 | | | | |
| | Hyundai Wisco Co., Ltd. | 429 | 26,042 | 377 | 22,866 | | | | |
| | Automobile Industrial Ace | 56 | 2,006 | 49 | 1,761 | | | | |
| Kia Motors Corporation | Hyundai MOBIS Co., Ltd. | 24,457 | 478,058 | 21,474 | 419,754 | | | | |
| | Glovis Co., Ltd. | 1,314 | 72,981 | 1,154 | 64,080 | | | | |
| | Automobile Industrial Ace | 1,888 | 21,362 | 1,658 | 18,757 | | | | |
| | Eukor Car Carriers Inc. | - | 22,503 | - | 19,759 | | | | |
| | Hyundai AMCO Co., Ltd. | - | 13,816 | - | 12,131 | | | | |
| | Hyundai Steel Company | 48 | - | 42 | | | | | |
| | Hyundai Wisco Co., Ltd. | - | 6,540 | - | 5,742 | | | | |
| | Innocean Worldwide Inc. | 392 | 48,251 | 344 | 42,366 | | | | |
| | TRW Steering Co., Ltd. | - | 662 | - | 581 | | | | |

(continued)

December 31, 2010 and 2009

27. SELLING AND ADMINISTRATIVE EXPENSES:

Selling and administrative expenses for the year ended December 31, 2010 and 2009 are as follows:

| Hyundai Motor Company | | [in millions of KRW] | | | | | | |
|------------------------------------|--------------|----------------------|---------------|--------------|--|--|--|--|
| | | ₩ | | \$ (Note 2) | | | | |
| | 2010 | 2009 | 2010 | 2009 | | | | |
| Salary-related costs | ₩ 3,653,217 | ₩ 3,282,206 | \$ 3,207,671 | \$2,881,909 | | | | |
| Export costs | 1,733,841 | 1,261,844 | 1,522,382 | 1,107,950 | | | | |
| Sales promotion and advertisements | 4,690,035 | 3,781,283 | 4,118,039 | 3,320,119 | | | | |
| Sales commissions | 680,182 | 932,110 | 597,227 | 818,430 | | | | |
| Sales warranties | 2,036,673 | 1,239,006 | 1,788,281 | 1,087,897 | | | | |
| Taxes and dues | 119,351 | 274,774 | 104,795 | 241,263 | | | | |
| Communications | 57,759 | 57,896 | 50,715 | 50,835 | | | | |
| Utilities | 86,925 | 90,821 | 76,324 | 79,744 | | | | |
| Freight and warehousing | 853,732 | 754,111 | 749,611 | \$662,140 | | | | |
| Rent | 142,925 | 145,437 | 125,494 | 127,700 | | | | |
| Travel | 230,941 | 175,967 | 202,775 | 154,506 | | | | |
| Service charges | 660,282 | 732,154 | 579,754 | 642,861 | | | | |
| Maintenance | 102,152 | 98,479 | 89,694 | 86,469 | | | | |
| Supplies | 57,350 | 33,418 | 50,356 | 29,342 | | | | |
| Research | 952,324 | 663,384 | 836,179 | 582,478 | | | | |
| Depreciation | 469,767 | 516,004 | 412,474 | 453,072 | | | | |
| Amortization | 88,488 | 110,703 | 77,696 | 97,202 | | | | |
| Provision for other liabilities | 40,984 | 55,510 | 35,986 | 48,740 | | | | |
| Bad debt | 326,870 | 320,434 | 287,005 | 281,354 | | | | |
| Other | 428,178 | 262,206 | 375,957 | 230,225 | | | | |
| | ₩ 17,411,976 | ₩ 14,787,747 | \$ 15,288,415 | \$12,984,236 | | | | |

28. COMMITMENTS AND CONTINGENCIES:

(1) The Company and its consolidated subsidiaries are contingently liable for guarantees of indebtedness of related parties including subsidiaries as of December 31 2010 details are as follows:

| Hyundai Motor Company | | (in millions of KRW) | (in thousands of US\$ |
|--|---|----------------------|-----------------------|
| Company providing guarantee of indebtedness | Beneficiary companies | ₩ | \$ (Note 2) |
| Hyundai Motor Company | Hyundai Capital Services, Inc. | ₩ 643,192 | \$ 564,748 |
| | Hyundai Rotem Company | 304,225 | 267,122 |
| | Hyundai Merchant Marine Co., Ltd. | 181,907 | 159,722 |
| | Hyundai Card Co., Ltd . | 93,390 | 82,000 |
| | Hyundai Motor America | 250,558 | 220,000 |
| | Hyundai Motor Manufacturing Alabama, LLC | 427,088 | 375,000 |
| | Hyundai Capital America | 1,789,253 | 1,571,036 |
| | Hyundai Motor India | 256,253 | 225,000 |
| | Hyundai Motor Europe GmbH | 46,517 | 40,844 |
| | Hyundai Motor Europe Technical Center GmbH | 75,680 | 66,450 |
| | Hyundai Motor Manufacturing Rus LLC | 409,277 | 359,362 |
| | Hyundai Motor Manufacturing Czech, s.r.o. | 1,245,585 | 1,093,674 |
| | Hyundai Motor UK Limited. | 35,154 | 30,867 |
| | Hyundai Motor Commonwealth of Independent States | 52,976 | 46,515 |
| | Hyundai Motor Japan Co. | 27,942 | 24,534 |
| | Hyundai Motor Espana, S.L.U. | 75,680 | 66,450 |
| | Hyundai Motor Company Italy S.r.I. | 113,520 | 99,675 |
| | Hyundia Motor Japan R&D Center Inc. | 7,684 | 6,747 |
| | Hyundai Motor Poland Sp.Zo.O | 15,136 | 13,290 |
| | Hyundai Translead, Inc. | 87,695 | 77,000 |
| | Stampted Metal America Research Technology Inc. | 136,668 | 120,000 |
| | Hyundai America Technical Center, Inc. | 22,778 | 20,000 |
| | Beijing Jingxian Motor Safeguard Service Co., Ltd. | 8,177 | 7,180 |
| | UTS | 273,336 | 240,000 |
| Hyundai HYSCO Co., Ltd. | Hysco America Company, Inc. | 119,585 | 105,000 |
| | Beijing Hyundai Hysco Steel Process Co., Ltd. | 91,279 | 80,147 |
| | Hyundai Hysco Czech S.R.O | 68,112 | 59,805 |
| | Hyundai Hysco USA, Inc. | 56,945 | 50,000 |
| | Hyundai Hysco Slovakia S.R.O | 54,868 | 48,176 |
| | Hysco Steel India. Ltd | 45,556 | 40,000 |

December 31, 2010 and 2009

| Hyundai Motor Company | | [in millions of KRW] | [in thousands of US\$] |
|--|--|----------------------|------------------------|
| Company providing guarantee of indebtedness | | | \$ (Note 2) |
| Hyundai HYSCO Co., Ltd. | Hyundai Hysco Rus LLC | ₩ 44,688 | \$ 39,238 |
| | Jiangsu Hyundai Hysco Steel Process Co., Ltd. | 30,750 | 27,000 |
| Hyundai Dymos Inc. | Dymos Czech Republic s.r.o | 50,100 | 43,990 |
| | Dymos Lear Automotive India | 16,514 | 14,500 |
| | Dymos Powertrain System (Rizhao) Co., Ltd | 7,403 | 6,500 |
| Hyundai WIA Corporation | Hyundai Capital Services, Inc. | 14,730 | 12,934 |
| | Hyundai Wia Automotive Engine (Shandong) Company | 232,336 | 204,000 |
| | Hyundai WIA Automotive Parts | 149,982 | 131,690 |
| | Hyundai-Wia Machine America Corp. | 87,126 | 76,500 |
| | Hyundai-Kia Machine Europe GmbH | 52,976 | 46,515 |
| | Hyundai WIA Motors Dies (Shandong) Company | 20,395 | 17,908 |
| Kia Motors Corporation | Hyundai Card Co., Ltd. | 34,167 | 30,000 |
| | Kia Motors Manufacturing Georgia, Inc. | 854,175 | 750,000 |
| | Kia Motors Slovakia S.r.o. | 486,118 | 426,831 |
| | Dong Feng Yueda Kia Motor Co., Ltd. | 118,236 | 103,816 |
| | Kia Motors Russian | 42,381 | 37,212 |
| | Kia Motor UK Ltd. | 7,263 | 6,377 |
| | Kia Automobiles France | 3,784 | 3,323 |
| Hyundai Powertech | Hyundai Powertech Manufacturing America Inc. | 113,890 | 100,000 |
| Hyundai Mseat Co., Ltd. | Hyundai Dymos Inc. | 14,707 | 12,913 |
| KEFICO Corporation. | KEFICO Automotive Systems (Beijing) Co., Ltd. | 3,417 | 3,000 |
| Hyundai Motor America | Kia Motors Manufacturing Georgia, Inc. | 153,752 | 135,000 |
| Hyundai Motor India | Hyundai Motor India Engineering Private Ltd. | 5,268 | 4,626 |
| | | | |

(*) The guarantee amounts in foreign currency are translated into Korean Won using the Base Rate announced by Seoul Money Brokerage Services, Ltd. at December 31, 2010.

(2) As of December 31, 2010, the outstanding balance of accounts receivable discounted with recourse amounts to $\forall 435,423$ million (US\$382,319 thousand), including discounted overseas accounts receivable translated using the foreign exchange rate at December 31, 2010.

(3) The Company and its subsidiaries offered financial institutions 2 blank checks and 28 blank promissory notes that were issued by the Company as collateral for payment guarantees of borrowings.

(4) The Company and Kia Motors Corporation, a domestic subsidiary, uses a customer financing system related to a long-term instalment sales system and has provided guarantees of \forall 101,262 million (US\$88,912 thousand) to the banks concerned as of December 31, 2010. These guarantees also covered by customer insurance contracts and the Company's insurance policies.

(5) The Company signed lease financial agreements with Hyundai Commercial Inc. and Hyundai Capital Services, Inc. to promote sales of buses. According to the agreements, the Company has a joint responsibility to the guarantee limit of the lease user's liability stipulated in the agreement. As of December 31, 2010, the amount of guarantee is %19,838 million (US\$17,419 thousand). In addition, the Company is obliged to pay the lease fee and dispose of leased assets within certain period in case the lease users are bankrupt or long overdue.:

(6) Ongoing lawsuits

1) As of December 31, 2010, the Company is involved in 49 domestic lawsuits as a defendant, with total claim amount of \#107,611 million (US\$94,487 thousand) and the foreign lawsuits the Company expects that the resolution of pending domestic and foreign lawsuits against the Company will not have any material effect on its financial statements. The Company accrues estimated product liabilities expenses and carries the products and completed operations liability insurance in order to cover potential loss, which may occur due to the lawsuits related to its operation such as product liabilities.

2) 42 significant lawsuits that some of domestic subsidiaries including Kia Motors Corporation are facing are in progress and the potential payment for damages according to the result of the lawsuits is up to #117,550 million (US\$103,214 thousand). Although the outcomes of these lawsuits are not currently predictable, management believes that the resolution of these matters will likely not have material adverse effect on the operation or financial position of the company.

3) There exist other ongoing lawsuits related to subsidiaries that are not presented above; however, the Company expects there would not be significant effects on its consolidated financial statements.

(7) As of December 31, 2010, the Company's consolidated subsidiaries have been provided for payment guarantee by other companies as follows:

| Hyundai Motor Company | | | ₩ [in millions of KRW] | \$ (Note 2) |
|---------------------------|--|----------------------|------------------------|----------------------------------|
| Consolidated Subsidiaries | Company providing guarantee of indebtedness | Amounts of guarantee | | Translation into U.S. Dollars |
| Hyundai Dymos Inc. | Seoul Guarantee Insurance Company | KRW | 9,248 \$ | 8,120 |
| KEFICO Corporation | Korea Exchange Bank and others | KRW | 5,761 | 5,058 |
| | Seoul Guarantee Insurance Company | KRW | 14 | 12 |
| Hyundai Rotem Company | Machinery Financial Cooperative | KRW | 712,783 | 625,852 |
| | Korea Defense Industry Association | KRW | 358,631 | 314,892 |
| | Seoul Guarantee Insurance Company | KRW | 649,085 | 569,923 |
| | Woori Bank | USD | 19,069 | 19 |
| | The Export-Import Bank of Korea | USD | 396,219 | 396 |
| | | EUR | 446,437 | 593 |
| | | CAD | 8,033 | 8 |
| | | HKD | 45,138 | 6 |
| | | GBP | 489 | 1 |
| | | | | (continued) |

December 31, 2010 and 2009

| Consolidated Subsidiaries | Company providing guarantee of indebtedness | | nounts of uarantee | Translation into \$ (Note 2) | | |
|--------------------------------|--|-----|-----------------------|---------------------------------|--|--|
| Hyundai Rotem Company | The Export-Import Bank of Korea | SGD | 6,409 | 5 | | |
| | | TWD | 31,870 | 1 | | |
| | | CNY | 69,820 | 11 | | |
| | | OMR | 9,997 | 25 | | |
| | | EGP | 15,000 | 3 | | |
| | | TND | 2,000 | 1 | | |
| | | BRL | 6,000 | 4 | | |
| | | KRW | 1,155 | 1,014 | | |
| | Korea Exchange Bank | KRW | 3,463 | 3,041 | | |
| | | INR | 6,287 | 1 | | |
| | | USD | 399 | 1 | | |
| | | EUR | 4,064 | 5 | | |
| | | SGD | 2,662 | 2 | | |
| | | VND | 9,633,725 | 1 | | |
| | BNP Paribas | USD | 7,620 | 8 | | |
| | ANZ Bank | NZD | 40,893 | 32 | | |
| Hyundai Card Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 5,166 | 4,536 | | |
| Hyundai WIA Corporation | The Export-Import Bank of Korea | USD | 1,990,000 | 1,990 | | |
| | | JPY | 135,000,000 | 1,656 | | |
| | Shinhan Bank | EUR | 10,000,000 | 13,290 | | |
| | | USD | 428,500 | 429 | | |
| | Kookmin Bank | EUR | 3,728,400 | 4,955 | | |
| | | USD | 4,246,540 | 4,247 | | |
| | | JPY | 253,444,000 | 3,109 | | |
| | Woori Bank | USD | 4,424,831 | 4,425 | | |
| | Machinery Financial Cooperative | KRW | 75,756,640 | 66,517,376 | | |
| | Korea Defense Industry Association | KRW | 131,304,430 | 115,290,570 | | |
| | Seoul Guarantee Insurance Company | KRW | 38,755,169 | 34,028,597 | | |
| Autoever Systems Corporation | Seoul Guarantee Insurance Company | KRW | 1,241 | 1,090 | | |
| | Korea Software Financial Cooperative | KRW | 28,015 | 24,598 | | |
| VI & Soft Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 503 | 442 | | |
| Hyundai Capital Services, Inc. | Seoul Guarantee Insurance Company | KRW | 204,560 | 179,612 | | |

Hyundai Motor Company

| Consolidated Subsidiaries | Company providing guarantee of indebtedness | | Amounts of guarantee | Translation into \$ (Note 2) | | |
|---------------------------------|--|-----|----------------------|---------------------------------|--|--|
| Haevichi Country Club Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 151 | 133 | | |
| Hyundai METIA Co., Ltd. | Seoul Guarantee Insurance Company | KRW | 2,661 | 2,336 | | |
| | Kyungnam Bank | JPY | 700,000,000 | 8,587 | | |

(8) The Company made an agreement with its European sales subsidiaries and agents for them to be responsible for projected costs for dismantling and recycling vehicles sold in corresponding countries to comply with European Parliament directive regarding End-of-Life vehicles (ELV).

(9) In 2006, the Company sold 10,658,367 shares of Hyundai Rotem Company to MSPE Metro Investment AB and entered into a shareholders' agreement. MSPE Metro Investment AB is entitled to put option to sell those shares back to the Company in certain events (as defined) in accordance with the agreement.

(10) Hyundai Capital Services, Inc., a domestic subsidiary of the Company, made a credit facility agreement on a US\$ 1,000 million renewable one-year revolving credit facility up to 3 years to be provided by General Electric Capital Corporation (the "GECC") to Hyundai Capital Services, Inc. on January 13, 2009. Under the terms of such agreement, Hyundai Capital Services, Inc. shall pay commitment fee of 3M Euribor+631bp for the usage of facility and 28bp for the remaining. Also, the maturity of individual draw-down is within 1 year from the time of withdrawal and in case of termination, the maturity for previous withdrawals can be extended to 1 year from the time of termination. In addition, Hyundai Capital Services, Inc., GECC and the Company made a support agreement on credit facility agreement on the same date of the credit facility agreement. According to the support agreement, when Hyundai Capital Services, Inc. cannot redeem in a year after the withdrawal, GECC has the right of debt-to-equity swap for the relevant draw-down and has the put option that GECC can sell converted stocks to the Company within the ownership of the Company. In this case, the amount which the Company pays to GECC is the amount of withdrawal for debt-to-equity swap multiplied by the ownership of the Company. Also, the Company has the call option that it can buy converted stocks from GECC on the same condition of put option when the GECC does not exercise the put option. According to the support agreement, Hyundai Capital Services, Inc. will pay 15bp commission to the Company based on the amount on which the credit facility agreement was established multiplied by the ownership percentage of the company.

[in thousands of US\$]

December 31, 2010 and 2009

(11) Hyundai Capital Services, Inc. made a Revolving Credit Facility Agreement with the following financial institutions for credit line:

| Hyundai | Motor | Company | |
|---------|-------|---------|--|
| | | | |

| Financial institution | stitution Credit line Commission | | Contract term | |
|--|----------------------------------|----------------|---|-----------------------------|
| Mizuho Corporate Bank, Seoul Branch | KRW | 65,000 million | - committed : 91day CD+1.5% - uncommitted : 30bp | Dec 14, 2010 ~ Dec 13, 2011 |
| JP Morgan Seoul Branch | KRW | 34,000 million | - committed : 91day CD+1.5% - uncommitted : 30bp | Sep 29, 2010~ Sep 28, 2011 |
| Citibank, Seoul | KRW | 50,000 million | - committed : 91day CD+1.5% - uncommitted : 30bp | Sep 29, 2010~ Sep 28, 2011 |
| Standard Chartered, Seoul Branch | KRW | 50,000 million | - committed : 91day CD+1.8% - uncommitted : 30bp | Dec 28, 2010~ Dec 28, 2011 |

(12) According to the agreement, in order for the credibility of the asset-backed securities, several required provisions are made as a trigger clauses to be used for early redemption calls, thereby limiting the risk that investors will have resulting from a change in quality of the assets in the future. In the event the asset-backed securitization of the Hyundai Card Co., Ltd. violates the applicable trigger clause, Hyundai Card Co., Ltd. is obliged to make early redemption for asset-backed securities.

(13) Hyundai WIA Corporation, a of domestic subsidiary of the Company, made general instalment financing contracts with Doosan Capital Co., Ltd., Hyundai Commercial Inc. and Hyundai Capital Services, Inc. in order to promote the sales of its machine tools. According to the contracts, if a user of the instalment financing service is in default, Hyundai WIA Corporation has to accept responsibility for the default receivable. The amounts of principal that has not matured are\1,858 million (US\$1,631 thousand), \76,109 million (US\$66,827 thousand) and \14,175 million (US\$12,446 thousand) for Doosan Capital Co., Ltd., Hyundai Commercial Inc. and Hyundai Capital Service Inc., respectively. The ceiling amounts are \150,000 million (US\$131,706 thousand), \100,000 million (US\$87,804 thousand) and \68,157 million (US\$59,845 thousand) for Doosan Capital Co., Ltd., Hyundai Commercial Inc. and Hyundai Capital Services, Inc., respectively, as of December 31, 2010.

29. DERIVATIVE INSTRUMENTS:

(1) The Company enters into derivative contracts including forwards, options and swaps to hedge the exposure to foreign exchange rate fluctuations. As of December 31, 2010 and 2009, the Company deferred the net income of \\$6,169 million (US\$5,417 thousand) and the net loss of \\$101,135 million (US\$88,801 thousand), respectively, on valuation of the effective portion of derivative instruments for cash flow hedging purposes from forecasted exports as accumulated other comprehensive income (loss). As the forecasted transactions are expected to occur within one year from December 31, 2010; the total amount of the net gain on valuation recorded as accumulated other comprehensive income as of December 31, 2010, is expected to be realized and charged to current operations within one year from December 31, 2010.

For the years ended December 31, 2010 and 2009, the Company recognized net loss of $\frac{1}{28}$,109 million (US\$24,681 thousand) and $\frac{1}{42}$,050 million (US\$36,922 thousand), respectively, related to the ineffective portion of the cash flow hedge derivative instruments and other derivative instruments in current operations.

The Company recorded total gain on valuation of outstanding derivatives of $\frac{444,368}{44,368}$ million (US\$38,957 thousand) and $\frac{435,836}{35,836}$ million (US\$31,465 thousand) in current derivative assets as of December 31, 2010 and 2009, respectively. Also, the Company recorded total loss on valuation of outstanding derivatives of $\frac{471,715}{110}$ million (US\$62,969 thousand) and $\frac{4179,020}{110}$ million (US\$157,187 thousand) in current and non-current derivative liabilities as of December 31, 2010 and 2009, respectively.

(2) The transactions of derivatives belonging to subsidiaries as of December 31, 2010 consist of the following: Hyundai Motor Company [in millions of KRW] [in thousands of US\$]

| Hyundai Motor Company | [in millions of KRW] | [in thousands of US\$] | [in millions of KRW] | [in thousands of US\$] | |
|-----------------------|-----------------------------------|------------------------|----------------------|---------------------------------|--|
| | Gain (loss) | | Other comp | rehensive gain (loss) | |
| Derivatives | Translation into ₩ \$ (Note 2) | | ₩ | Translation into \$ (Note 2) | |
| Currency option | ₩ 22,115 | \$ 19,418 | ₩ (1,777) | \$ (1,560) | |
| Currency forward | (222) | (195) | 822 | 722 | |
| Forward exchange | 931 | 817 | - | - | |
| Currency swap | (85,052) | (74,679) | (41,061) | (36,053) | |
| Interest rate swap | 6,220 | 5,462 | (863) | (758) | |
| Others | - | - | (8,543) | (7,502) | |
| Total | ₩ (56,008) | \$ (49,177) | ₩ (51,422) | \$ (45,151) | |

December 31, 2010 and 2009

30.SEGMENT INFORMATION:

(1)Consolidated financial statements by industry

The consolidated statements of financial position as of December 31, 2010 and 2009, consolidated statements of income for the years then ended, by industry under which the Company and its subsidiaries' business are classified, are as follows:

Consolidated Statements of Financial Position as of December 31, 2010

| Hyundai Motor Company | | [in millions of KRW] | | | | | [in thousands of US\$] | |
|--|---|------------------------|---|--------------------|------------------------------|---------------------------|------------------------|--------------------|
| | | 1 | ₩ | | Translation into \$ (Note 2) | | | |
| | N | Non-financial industry | | Financial industry | | Non-financial industry | | Financial industry |
| ASSETS | | | | | | | | |
| Current assets: | ₩ | 38,346,867 | ₩ | 3,021,090 | \$ | 33,670,091 | \$ | 2,652,639 |
| Non-current assets: | | 40,897,948 | | 1,199,168 | | 35,910,043 | | 1,052,918 |
| Investments, net of unamortized present value discount | | 7,406,958 | | 90,571 | | 6,503,607 | | 79,525 |
| Property, plant and equipment, net of accumulated depreciation | | 28,462,304 | | 416,004 | | 24,991,048 | | 365,268 |
| Intangibles, net of amortization | | 3,872,821 | | 75,364 | | 3,400,493 | | 66,173 |
| Other non-current assets | | 1,155,865 | | 617,229 | | 1,014,895 | | 541,952 |
| Other financial business assets | | - | | 34,612,745 | | - | | 30,391,382 |
| Total assets | ₩ | 79,244,815 | ₩ | 38,833,003 | \$ | 69,580,134 | \$ | 34,096,939 |
| LIABILITIES | | | | | | | | |
| Current liabilities | ₩ | 33,088,314 | ₩ | 12,515,939 | \$ | 29,052,871 | \$ | 10,989,498 |
| Borrowings | | 9,878,611 | | 10,936,978 | | 8,673,818 | | 9,603,107 |
| Other current liabilities | | 23,209,703 | | 1,578,961 | | 20,379,053 | | 1,386,391 |
| Non-current liabilities | | 14,445,745 | | 21,013,761 | | 12,683,945 | | 18,450,927 |
| Borrowings | | 8,436,757 | | 19,292,805 | | 7,407,812 | | 16,939,859 |
| Other non-current liabilities | | 6,008,988 | | 1,720,956 | | 5,276,133 | | 1,511,069 |
| Other financial business liabilities | | - | | 278,458 | | - | | 244,497 |
| Total liabilities | ₩ | 47,534,059 | ₩ | 33,808,158 | \$ | 41,736,816 | \$ | 29,684,922 |

Consolidated Statements of Financial Position as of December 31, 2009

| Hyundai Motor Company | | | | [in millions of KRW] | | | [in thousands of US\$] | |
|--|---|--------------------------|---|----------------------|------------------------------|----|------------------------|--|
| | | + | ₩ | | Translation into \$ (Note 2) | | | |
| | N | on-financial industry | | Financial industry | Non-financial industry | | Financial industry | |
| ASSETS | | | | | | | | |
| Current assets: | ₩ | 33,769,845 | ₩ | 3,016,532 | \$ 29,651,282 | \$ | 2,648,636 | |
| Non-current assets: | | 37,887,197 | | 1,935,685 | 33,266,483 | | 1,699,609 | |
| Investments, net of unamortized present value discount | | 4,557,037 | | 182,681 | 4,001,262 | | 160,401 | |
| Property, plant and equipment, net of | | | | | | | | |
| accumulated depreciation | | 28,425,050 | | 396,187 | 24,958,337 | | 347,868 | |
| Intangibles, net of amortization | | 3,667,316 | | 40,871 | 3,220,051 | | 35,886 | |
| Other non-current assets | | 1,237,794 | | 1,315,946 | 1,086,833 | | 1,155,454 | |
| Other financial business assets | | - | | 25,715,675 | - | | 22,579,397 | |
| Total assets | ₩ | 71,657,042 | ₩ | 30,667,892 | \$ 62,917,765 | \$ | 26,927,642 | |
| LIABILITIES | | | | | | | | |
| Current liabilities | ₩ | 32,314,135 | ₩ | 10,940,640 | \$ 28,373,110 | \$ | 9,606,322 | |
| Borrowings | | 13,158,032 | | 9,580,036 | 11,553,281 | | 8,411,657 | |
| Other current liabilities | | 19,156,103 | | 1,360,604 | 16,819,829 | | 1,194,665 | |
| Non-current liabilities | | 15,168,170 | | 14,740,665 | 13,318,263 | | 12,942,897 | |
| Borrowings | | 9,822,869 | | 13,427,560 | 8,624,874 | | 11,789,938 | |
| Other non-current liabilities | | 5,345,301 | | 1,313,105 | 4,693,389 | | 1,152,959 | |
| Other financial business liabilities | | - | | 199,664 | - | | 175,313 | |
| Total liabilities | ₩ | 47,482,305 | ₩ | 25,880,969 | \$ 41,691,373 | \$ | 22,724,532 | |

December 31, 2010 and 2009

Consolidated Statements of Income for the year ended December 31, 2010

| Hyundai Motor Company | | [in millions of KRW] | | | | | [in thousands of US\$] | | |
|-------------------------------------|---|---------------------------|---|--------------------|----|------------------------------|------------------------|--------------------|--|
| | | ₩ | | | | Translation into \$ (Note 2) | | | |
| | N | Non-financial industry | | Financial industry | | Non-financial industry | | Financial industry | |
| Sales | ₩ | 106,791,359 | ₩ | 5,798,320 | \$ | 93,767,108 | \$ | 5,091,158 | |
| Cost of sales | | 82,887,331 | | 3,172,630 | | 72,778,410 | | 2,785,697 | |
| Selling and administrative expenses | | 15,879,130 | | 1,532,846 | | 13,942,515 | | 1,345,900 | |
| Operating income | | 8,024,898 | | 1,092,844 | | 7,046,183 | | 959,561 | |
| Other income, net | | 1,218,312 | | 116,064 | | 1,069,727 | | 101,909 | |
| Income before income tax | | 9,243,210 | | 1,208,908 | | 8,115,910 | | 1,061,470 | |
| Income tax expense | | 2,214,192 | | 255,002 | | 1,944,150 | | 223,902 | |
| Net income | ₩ | 7,029,018 | ₩ | 953,906 | \$ | 6,171,760 | \$ | 837,568 | |

Consolidated Statements of Income for the year ended December 31, 2009

| | | ₩ | | | Translation into \$ (Note 2) | | | |
|-------------------------------------|---|--------------------------|---|--------------------|------------------------------|---------------------------|----|-----------------------|
| | | on-financial industry | | Financial industry | ľ | lon-financial industry | | Financial industry |
| Sales | ₩ | 86,421,828 | ₩ | 5,041,236 | \$ | 75,881,840 | \$ | 4,426,408 |
| Cost of sales | | 68,187,590 | | 2,867,486 | | 59,871,446 | | 2,517,768 |
| Selling and administrative expenses | | 13,459,439 | | 1,328,308 | | 11,817,928 | | 1,166,308 |
| Operating income | | 4,774,799 | | 845,442 | | 4,192,466 | | 742,332 |
| Other income (expenses), net | | (91,191) | | 28,722 | | (80,070) | | 25,219 |
| Income before income tax | | 4,683,608 | | 874,164 | | 4,112,396 | | 767,551 |
| Income tax expense | | 1,300,065 | | 217,211 | | 1,141,509 | | 190,720 |
| Changes in consolidation scope | | (2,487) | | 5,427 | | (2,184) | | 4,765 |
| Net income | ₩ | 3,381,056 | ₩ | 662,380 | \$ | 2,968,703 | \$ | 581,596 |

(2) Regional Results of Operations and Total Assets

Results of operations and total assets, by region where the Company and its subsidiaries for the year ended and as of December 31, 2010 are located, are as follows:

| Hyundai Motor Company | | | | | | | [in millions of KRW] |
|------------------------------------|------------------------------|------------------|---|---------------------------|------------------------------|---------------------------|--------------------------|
| | | | | ¥ | ¥ | | |
| | Domestic | North America | | Asia | Europe | Consolidation adjustments | Consolidation amounts |
| Total sales Inter-company sales | ₩ 85,364,941 (29,818,151) | | ₩ | 18,340,484 (1,663,975) | ₩ 26,875,151 (10,999,318) | | ₩ 112,589,679 - |
| Net sales | 55,546,790 | 24,490,547 | | 16,676,509 | 15,875,833 | - | 112,589,679 |
| Operating income | 6,769,687 | 919,820 | | 936,185 | 147,251 | 344,799 | 9,117,742 |
| Total assets | 102,748,022 | 23,779,771 | | 9,386,624 | 13,625,312 | (31,461,911) | 118,077,818 |

Results of operations and total assets, by region where the Company and its subsidiaries for the year ended and as of December 31, 2009 are located, are as follows:

| | ₩ | | | | | |
|------------------------------------|------------------------------|------------------|-----------------------------|------------|------------------------------|--------------------------|
| | Domestic | North America | Asia | Europe | Consolidation adjustments | Consolidation amounts |
| Total sales Inter-company sales | ₩ 69,233,672 (25,646,181) | | ₩ 15,389,963 (1,439,188) | | ₩ (36,034,845) 36,034,845 | |
| Net sales | 43,587,491 | 20,448,721 | 13,950,775 | 13,476,077 | - | 91,463,064 |
| Operating income | 4,923,882 | 216,618 | 531,745 | (886,613) | 834,609 | 5,620,241 |
| Total assets | 88,219,897 | 19,311,188 | 8,230,392 | 13,072,414 | (26,508,957) | 102,324,934 |

December 31, 2010 and 2009

31. DISPOSAL OF RECEIVABLES IN FINANCIAL SUBSIDIARIES:

Hyundai Capital Service Inc. sold receivables to the SPCs for the purpose of raising its operating capital in accordance with the Act on Asset Backed Securities. The amounts of disposal for the years ended December 31, 2010 and 2009 are ₩1,126,818 million (US\$989,392 thousand) and ₩1,281,232 million (US\$1,124,973 thousand), respectively. The amounts of money receivable trust purchased at the disposal of receivables to the SPCs are ₩454,789 million (US\$399,323 thousand) and ₩152,928 million (US\$134,277 thousand) in 2010 and 2009, respectively. Also, Hyundai Commercial Inc. sold its receivables of ₩460,135 million (US\$404,017 thousand) in 2010. There was no such transaction in 2009.

32. EVENTS AFTER THE REPORTING PERIOD:

(1) Acquisition of Hyundai Engineering & Construction Co., Ltd On March 8, 2011, Hyundai Motor Company Group consortium including the Company signed a share purchase agreement with the creditors of Hyundai Engineering & Construction Co., Ltd.

(2) Listing the shares of Hyundai WIA Corporation The shares of Hyundai Wia Corporation, a domestic subsidiary of the Company, has been listed on the Korea Exchange as of February 21, 2011.

33. ADOPTION OF THE KOREAN INTERNATIONAL FINANCIAL REPORTING STANDARDS:

(1) Implementation plan for adopting the Korean International Financial Reporting Standards ("K-IFRS")

The Company and its subsidiaries will adopt the Korean International Financial Reporting Standards ("K-IFRS") for preparing its financial statements from January 1, 2011. The Company and its subsidiaries formed a task force team and have been analyzing the impacts of the adoption of K-IFRS. In addition, the company and its subsidiaries hold internal and external training sessions for related employees, and report the status of its implementation plan and progress of it to management on a regular basis.

(2) Significant differences between the accounting policies chosen by the Company and its subsidiaries under the K-IFRS and previous Korean GAAP identified as of December 31, 2010, which may change upon further analysis and adoption of K-IFRS, are summarized as follows.

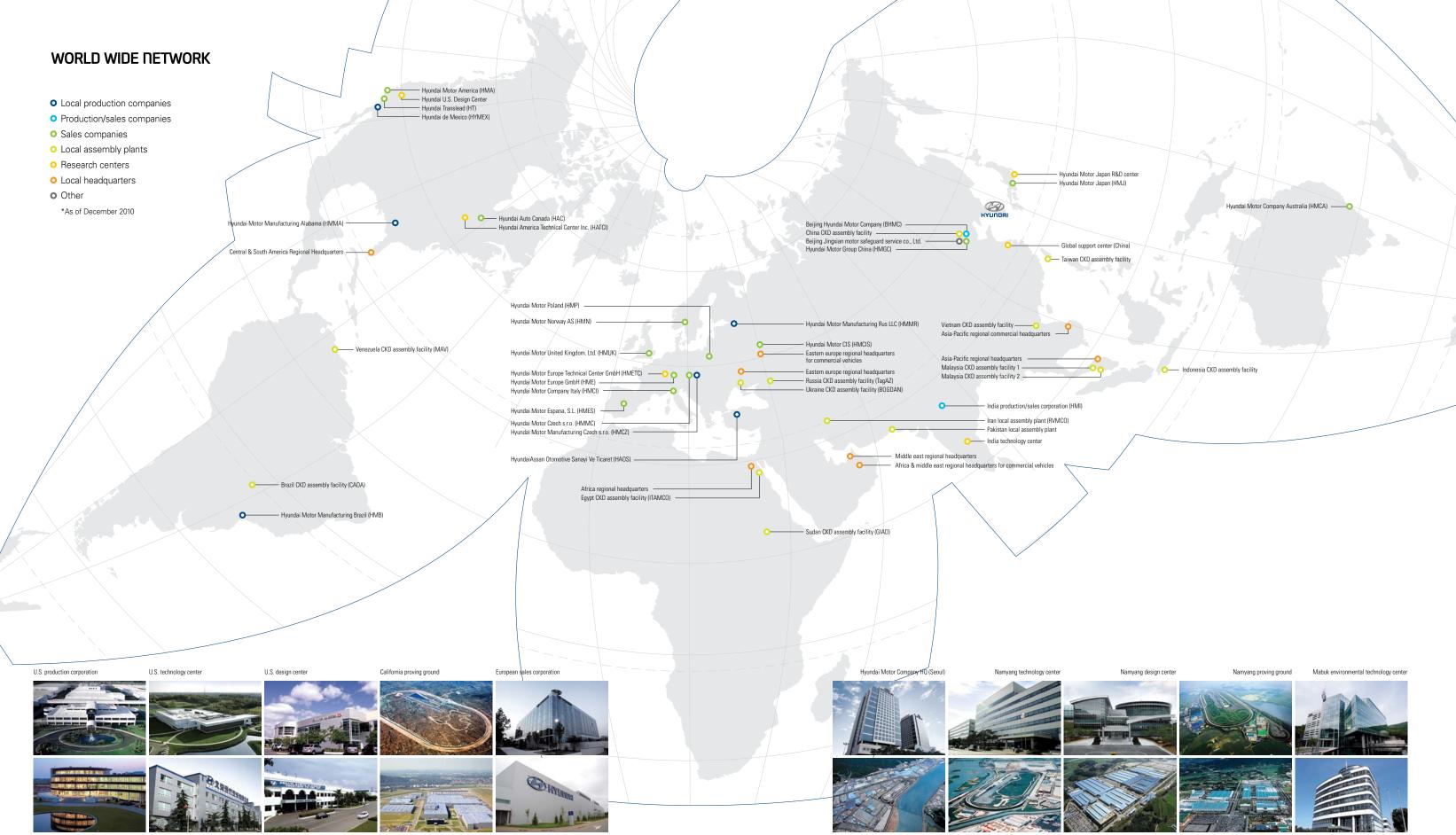
| | | |
|---|----------------|------------------------|
| Description Accounting Po Under previous Kor | ption | Descr |
| Business Combination | | |
| ntion | translation | First-time Adoption |
| of Not Applicat | | of the K-IFRS |
| Fair value or revaluation as deemed cost | revaluation as | |
| | | |

| Policies Korean GAAP | Accounting Policies Under the K-IFRS |
|-------------------------|--|
| | Past business combinations that occurred before January 1, 2010 (the "date of transition") to K-IFRS will not be retrospectively restated under the K-IFRS 1103, Business combinations. |
| | All cumulative translation gains and losses arising from foreign subsidiaries and associates as of the date of transition to the K-IFRS are reset to zero. |
| cable | Capitalize borrowing costs relating to qualifying assets for which the commencement date for capitalization is after the date of transition. |
| | Measure land at fair value at the date of transition to the K-IFRS and deemed cost as fair value. |

December 31, 2010 and 2009

| (3) Changes in sc | Accounting Policies Under the K-IFRS | Accounting Policies Under previous Korean GAAP | Description |
|-------------------|---|--|---|
| Cł | Classification of property held to earn rentals or for capital appreciation or both as investment property. | Classification of property held to earn rentals as tangible asset. | Investment property |
| In | Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset form part of the cost of that asset. | Recognizing all of borrowing costs as an expense. | Borrowing Costs |
| | Derecognition of the financial instruments based on the continuing involvement over the assets and whether the company retains the risks, rewards and control of ownership. | Derecognition of when the control is transferred considering all the rights and obligations for the financial instruments. | Derecognition of financial instruments |
| | Measurement of the defined benefit obligation and other long-term employee benefits by using actuarial assumptions. | Measurement of the accrued severance benefits with the assumption that all employees and directors with more than one year of service were to resign as of the end of reporting period. Recognizing other long-term employee benefits as an expense when the obligation of the payment is determined. | Employee benefits |
| De | Recognition of deferred tax assets or liabilities for investments in subsidiaries, jointly controlled entities and associates in accordance with the way the related temporary difference reverses by the origin of its occurrence. Presentation of deferred tax assets and liabilities in non- current assets and liabilities. | Recognition of deferred tax assets or liabilities for investments in subsidiaries, jointly controlled entities and associates without separating the temporary difference by the origin of its occurrence. Presentation of deferred tax assets and liabilities in current or non-current assets or liabilities in accordance with the classification of the related assets or liabilities. | Deferred income tax |

| Description | Name of entity |
|---|--|
| Under Korean GAAP, these companies are excluded in the consolidation since individual beginning balance of total assets is less than 10,000 million, but they are included in the scope of consolidation under K-IFRS. | NGV Tech Co., Ltd., Jeonbuk Hyundai Motors FC Co., Ltd., Hyundai Carnes Co., Ltd., Rotem Equipments (Beijing) Co., Ltd., Maintrance, Hyundai Motor Japan R&D Center Inc., Hyundai Capital Europe GmbH, Hyundai Motor Brasil Montadora de Automoveis |
| Under Korean GAAP, company is excluded in the consolidation due to the plan to go into liquidation, but it is included in the scope of consolidation under K-IFRS. | Hyundai Motor Hungary |
| Under Korean GAAP, these companies are excluded in the consolidation since it is deemed not to have control over the company due to the passively designated scope of operation by the related law or the article of association. However, they are included in the scope of consolidation under K-IFRS. | Autopia Thirty-Third Asset Securitization Specialty Company, etc. |
| These companies are excluded in the consolidation under K-IFRS since the voting power rights is less than 50% and as the Company does not have control of these companies. | Kia Motors Corporation(*), Hyundai HYSCO Co., Ltd. (*), Hyundai Dymos Inc(*)., Hyundai WIA Corporation(*), KEFICO Corporation(*), Hyundai Powertech Co., Ltd(*)., Autoever Systems Corp., Hyundai Commercial Inc., M & Soft Co., Ltd., Haevichi Country Club Co., Ltd., HMC Win Win Fund, Innocean Worldwide Americas, LLC, Hyundai Information Service North America, LLC, Beijing Mobis Transmission Co., Ltd, Hyundai Motor Group China. Ltd, Hyundai-Wia Automotive Engine (Shandong) Company |
| | Under Korean GAAP, these companies are excluded in the consolidation since individual beginning balance of total assets is less than 10,000 million, but they are included in the scope of consolidation under K-IFRS. Under Korean GAAP, company is excluded in the consolidation due to the plan to go into liquidation, but it is included in the scope of consolidation under K-IFRS. Under Korean GAAP, these companies are excluded in the consolidation since it is deemed not to have control over the company due to the passively designated scope of operation by the related law or the article of association. However, they are included in the scope of consolidation under K-IFRS. These companies are excluded in the consolidation under K-IFRS. These companies are excluded in the consolidation under K-IFRS. |



European technology center

India production corporation China production corporation

Czech production corporation

Russia production corporation

Ulsan plant

Ulsan proving ground

Asan plant

Jeonju plant

Japanese technology center

PRODUCT LINEUP

Hyundai Motor Company is determined to provide opportunities and joy by making the best cars in the history of the global automotive industry. We introduce the lead players who will accelerate Hyundai's development in 2011.



HYUNDAI 'NEW THINKING' INCUBATOR





NEW THINKING. NEW POSSIBILITIES.

Hyundai is being reborn with new ideas for giving our customers happiness and satisfaction. We will not rest until the world believes "Hyundai" is synonymous with "New premium value."

